

IICA



REPORT OF THE ELEVENTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

San Jose, Costa Rica

24-26 June 1991

WHAT IS IICA?

The Inter-American Institute for Cooperation on Agriculture (IICA) is the specialized agency for agriculture of the inter-American system. The Institute was founded on October 7, 1942 when the Council of Directors of the Pan American Union approved the creation of the Inter-American Institute of Agricultural Sciences.

IICA was founded as an institution for agricultural research and graduate training in tropical agriculture. In response to changing needs in the hemisphere, the Institute gradually evolved into an agency for technical cooperation and institutional strengthening in the field of agriculture. These changes were officially recognized through the ratification of a new Convention on December 8, 1980. The Institute's purposes under the new Convention are to encourage, facilitate and support cooperation among its 32 Member States, so as to better promote agricultural development and rural well-being.

With its broader and more flexible mandate and a new structure to facilitate direct participation by the Member States in activities of the Inter-American Board of Agriculture (IABA) and the Executive Committee, the Institute now has a geographic reach that allows it to respond to needs for technical cooperation in all of its Member States.

The contributions provided by the Member States and the ties IICA maintains with its 13 Permanent Observer Countries and numerous international organizations provide the Institute with channels to direct its human and financial resources in support of agricultural development throughout the Americas.

The 1987-1993 Medium Term Plan, the policy document that sets IICA's priorities, stresses the reactivation of the agricultural sector as the key to economic growth. In support of this policy, the Institute is placing special emphasis on the support and promotion of actions to modernize agricultural technology and strengthen the processes of regional and subregional integration. In order to attain these goals, the Institute is concentrating its actions on the following five Programs: Agricultural Policy Analysis and Planning; Technology Generation and Transfer; Organization and Management for Rural Development; Trade and Agroindustry; and Agricultural Health.

The Member States of IICA are: Antigua and Barbuda, Argentina, Barbados, Bolivia, Brazil, Canada, Chile, Colombia, Costa Rica, Dominica, the Dominican Republic, Ecuador, El Salvador, Grenada, Guatemala, Guyana, Haiti, Honduras, Jamaica, Mexico, Nicaragua, Panama, Paraguay, Peru, St. Lucia, St. Kitts and Nevis, St. Vincent and the Grenadines, Suriname, Trinidad and Tobago, the United States of America, Uruguay and Venezuela. The Permanent Observer Countries of IICA are: Arab Republic of Egypt, Austria, Belgium, Federal Republic of Germany, France, Israel, Italy, Japan, Netherlands, Portugal, Republic of Korea, Romania, and Spain.



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ECONOMICA Y SOCIAL
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SAN JOSE, COSTA RICA

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The Inter-American Institute for Cooperation on Agriculture wishes to thank the Government of Canada and the team of French translators and interpreters for their continued support to the meetings of the governing bodies of the Institute.

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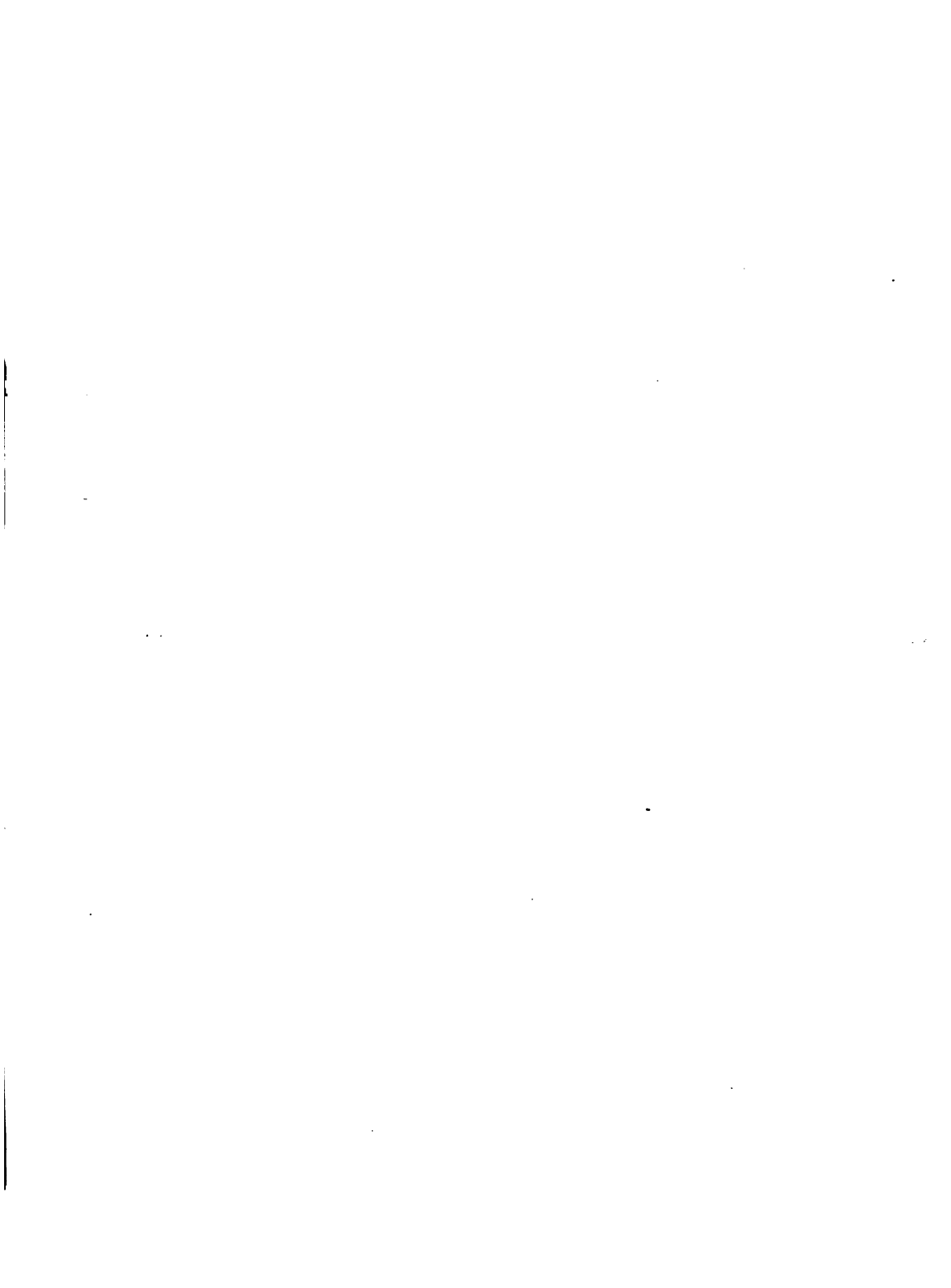
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MINUTES OF THE ELEVENTH REGULAR MEETING



IICA/CE/ACTA 11(XI-0/91)
24 June 1991

**MINUTES OF THE ELEVENTH REGULAR MEETING OF THE EXECUTIVE
COMMITTEE OF THE INTER-AMERICAN INSTITUTE FOR COOPERATION
ON AGRICULTURE**

The Eleventh Regular Meeting of the Executive Committee of the Inter-American Institute for Cooperation on Agriculture (IICA) was held in compliance with the Rules of Procedure of the Executive Committee and of Resolution IICA/CE/Res.145(X-0/90).

The Executive Committee was comprised of the following countries: Brazil, Canada, Chile, Dominica, Honduras, Jamaica, Nicaragua, Panama, Peru, Saint Lucia, Uruguay, and Venezuela.

PREPARATORY SESSION

- 0.1 The preparatory session of the Eleventh Regular Meeting of the Executive Committee was called to order at 8:45 on June 24, 1991, in the United States/Canada Room at IICA Headquarters. The meeting was chaired by Mr. Humberto Mulino, Representative of Panama, the country that had presided over the Tenth Regular Meeting.
- 0.2 During the session, it was agreed that the following items should be submitted to the consideration of the full Executive Committee at its Inaugural Session:
- Election of the Chair and the Rapporteur
 - Agenda
 - Membership of the Credentials Committee and the Style Committee

- Membership of the working committees and identification of items to be addressed
- Deadline for submitting proposals
- Approximate duration of the meeting
- Other business

0.3 The Preparatory Session was adjourned at 9:05.

INAUGURAL SESSION

0.4 The Inaugural Session of the Eleventh Regular Meeting of the Executive Committee was called to order at 9:30 on June 24, 1991 in the United States/Canada Room at IICA Headquarters. The session was chaired by Mr. Humberto Mulino, Representative of Panama.

0.5 The Representative of Panama welcomed the participants and conveyed a special greeting from Dr. Ezequiel Rodriguez, Minister of Agricultural Development of his country, who was unable to attend the meeting. He expressed the Minister's and his own appreciation to the Committee for having elected Panama to the Chair at the previous meeting, and emphasized the importance of the subjects to be discussed, such as the PLANLAC, and the presentations to be made at the forthcoming meeting of the Inter-American Board of Agriculture (IABA) and the Inter-American Conference of Ministers of Agriculture in Spain. He looked forward to a highly successful meeting of the Executive Committee.

0.6 The Director General of IICA took the floor and welcomed the Representatives of the Committee's member countries and the Observers from countries and organizations, and expressed his appreciation for their interest in the work of the Institute. He further expressed his satisfaction at the

presence of the representatives of the Government of Spain in preparation for the meeting in Madrid, as well as of the Representative of Romania, a country which had recently acquired Permanent Observer status. He pointed out that the agenda contained items of great interest to IICA and the member countries, which could be grouped into three categories: one group of items was basically informative in nature, as it concerned the work of the past year, including the Annual Report, the report of the external auditors, and reports on the status of the resolutions of the Committee and of the IABA. A second group included past actions, guidelines for future actions (such as the Progress Reports on Programs II and IV), the report on training activities, the report on implementation of the PLANLAC, and two very important items: the 1992-1993 Proposed Program Budget and the progress report on the upcoming Tenth ICMA and the Sixth IABA. The last group covered specific matters pertaining to the Awards Committee, emeritus personnel, and other matters. He felt that the topics in the second group would require more extensive discussion, since they had to be analyzed in depth in light of the changes that had occurred in the world during the past year, which doubtlessly affected, and would continue to affect the role to be played by the agricultural sector in economic and integration processes. He added that the current meeting of the Committee was an ideal forum for reflecting on and preparing for the Madrid meetings, with a view to defining what IICA could and should do in future, and to adjusting its action to the new world circumstances, so as to continue to be of service to the member countries.

0.7 In compliance with Article 48 of the Rules of Procedure of the Executive Committee, the agreements reached at the Preparatory Session were submitted to the consideration of the Plenary.

0.7.1 Election of the Chair and the Rapporteur

The Committee approved by acclamation the election of Mr. Ferdinand Henry, Minister of Agriculture of Saint Lucia, as Chair of the Meeting. After taking his seat at the head table, Mr. Henry said that he regarded his election as a vote of confidence for the Caribbean region. He stressed that the current meeting was very important as a prelude to the IABA meeting in September. Referring especially to the PLANLAC, he invited all participants to contribute to the success of the meeting. He then nominated Mr. Jorge Fernandez, Director General of the Ministry of Livestock, Agriculture and Fisheries of Uruguay, for the office of Rapporteur. Mr. Fernandez was elected by acclamation. The officers of the meeting were:

Chair:	Ferdinand Henry, Saint Lucia
Rapporteur:	Jorge Fernandez, Uruguay
<u>Ex-officio</u> Secretary:	Martin E. Piñeiro

0.7.2 Agenda of the Meeting

The Executive Committee approved the agenda presented by the Director General in Document IICA/CE/Doc.209(91)rev., which includes one additional item submitted by the Director General: to change the Rules of Procedure of the General Directorate and the Staff Rules, to clarify the wording of certain points.

0.7.3 Membership of the Credentials Committee

The Representatives of Canada, Jamaica, Chile, and Honduras were chosen to sit on the Credentials Committee.

0.7.4 Membership of the Style Committee

The Style Committee was comprised of the Representatives of Peru, Canada, Saint Lucia, and Brazil, for the revision of the Spanish, French, English, and Portuguese languages, respectively.

0.7.5 Working Committees

It was decided to establish working committees as required, depending upon the items to be discussed.

0.7.6 Deadline for Submitting Proposals

The Executive Committee set June 25 at 12:00 as the deadline for submitting proposals, except for the draft resolutions issued by the working committees.

0.7.7 Duration of the Meeting

The Plenary agreed to hold the closing session at 16:00 on Wednesday, June 26.

0.7.8 Order of Precedence of the Member States

The Executive Committee proceeded to ratify the order of precedence established at the Preparatory Session, beginning with Saint Lucia, the country elected as Chair, and thereafter following the Spanish alphabetical order.

0.8 The Session was adjourned at 09:55.

FIRST PLENARY SESSION

1. The First Plenary Session was called to order at 9:56 on June 24, 1991, under the chairmanship of Mr. Ferdinand Henry.
- 1.1 1990 Annual Report (IICA/CE/Doc.211(91))
 - 1.1.1 The Director General stated that he would present an overview in order to emphasize those items included in the 1990 Annual Report which would have a greater impact in the future. He pointed out that changes that took place during 1990 in international trade, discussions held within the realm of GATT, integration processes, and financial difficulties warranted careful consideration. He further stated that all these circumstances affected the actions of the Institute, and generated increasing demands in fields such as sustainability and natural resources, women in rural development, and trade and integration, which, in turn, are associated with more than one of IICA's five Programs. Since IICA's mandate includes agricultural modernization and the implementation of PLANLAC projects, he had decided to concentrate his remarks on those matters, make certain comments on financial matters and a reference to relations with other organizations of the inter-American domain.
 - 1.1.2 The Director General went on to note that IICA's five Programs of technical action continued to work along the lines indicated in the Medium Term Plan. He emphasized that subregional integration, through specific fora, and the opening of the region's economies have become topics of key importance, and that IICA's Member States have begun to submit requests for assistance in these areas. The recently formed CONASUR has served to promote reflection, dialogue and coordination of

efforts with the private sector. Harmonization of agricultural sector policies and terminology, as well as joint sanitary measures, all with strong IICA support, were discussed. In the Andean subregion, IICA has collaborated closely with the JUNTA and Andean Ministers of Agriculture on the harmonization of policies. Presidential summit meetings in Central America have addressed agricultural policy harmonization, and a UNDP/PEC meeting in Nicaragua identified priorities for the Central subregion. The Mexico-Central America and Mexico-Guatemala Subcommissions have become increasingly important, again with IICA assistance. In the Caribbean, PLANLAC projects have begun to be implemented and a Donors' Conference, held in St. Lucia, focused on both CARICOM and PLANLAC priorities, as well on as their increasing linkages.

- 1.1.3 Closer coordination with other agencies such as the IDB and ECLAC, as well as U.S. President Bush's "Initiative for the Americas," have helped IICA join in the definition of hemispheric priorities. Mr. Piñeiro indicated that subregional efforts have become, and will continue to be, a driving force behind IICA actions. He also stressed how this emphasis has affected the PLANLAC -some projects eliminated, others delayed or redefined, and some augmented. In general, better coordination with trade associations and private sector business groups, as well as a meshing of regional and national interests, has involved all IICA Programs, but especially I, IV and V. There have been new efforts to evaluate the impact of the opening of the region's economies, and to develop analytic instruments that will provide the Member States with up-to-date economic information as well as technical cooperation.

- 1.1.4 The Director General then turned his attention to the second important substantive issue dealt with in the 1990 Annual Report: sustainability and conservation of natural resources. Sustainability has acquired new and urgent significance. He cited an upcoming global meeting in Brazil on the subject and noted that it was a key point on the agenda of the 1991 ICMA in Spain. It would also be, he stated, the theme of a round table during this meeting of the Executive Committee. A concern with the conservation of natural resources must be a part of all IICA Programs, said Mr. Piñeiro, and substantive policy and project proposals must be provided to the countries. A significant step forward has been taken with the formation of PROCITROPICOS, a network which unites all the countries of the Amazon Pact for the generation and transfer of technology appropriate to tropical agricultural and agroforestry systems. The Director General expressed optimism that PROCITROPICOS would repeat the proven and abiding success of PROCISUR and PROCIANDINO. Finally, he stressed the importance of biotechnological research and the accompanying security measures involved in the release of new genetic materials into the environment, conceptually complex areas in which IICA must study its involvement carefully so as not to extend beyond its mandate.
- 1.1.5 Mr. Piñeiro noted that the role of women in development had also gained a higher priority worldwide and that IICA must develop an appropriate analytical and conceptual framework with which to effectively address the issue. IICA will not create new Programs, he said, but rather would incorporate gender-specific components in all existing ones, as well as strengthen relations with other agencies with that focus, such as UNICEF, UNIFEM, and ILO-IDB/PREALC. Joint

activities had been carried out with IFAD, and an IICA project on the training of women in communications, sponsored by the Swedish International Development Authority (SIDA), began to operate fully in 1990.

- 1.1.6 Turning to another important IICA activity during 1990, the Director General informed the Executive Committee that sectoral diagnoses and the formulation of appropriate projects had been carried out by CEPPI in Peru, Nicaragua and Haiti, among other countries, either through exclusively IICA actions or in combination with other agencies, especially the IDB. IFAD also worked with IICA in defining investment projects beneficial to the poorest social sectors, and collaboration was ongoing with the RUTA project, the CABEI and CAF; an agreement for such projects is also being negotiated with the Caribbean Development Bank (CDB), he said. The Director General stressed the importance of these joint activities in complementing and strengthening IICA's relations with other agencies, of central importance to the Institute's technical actions.
- 1.1.7 As regards training in general, Mr. Piñeiro informed the Executive Committee that IICA now has a concrete set of proposals, with a hierarchy of priorities, and that the Director of CIDIA would report on same later in the meeting.
- 1.1.8 Passing from the substantive issues covered in the Annual Report to matters of financial organization, the Director General stated that, in general, the IICA financial system was consolidated in 1990, with no perceived need for further basic alterations. He went on to detail some specific internal actions that were taken in 1990: a) Financial operations related to expanded subregional integration efforts were made more

flexible and rapid; b) IICA Offices in the Member States continued to be incorporated into the computerized system based at Headquarters. Representatives received training, and efforts continued to achieve the highest quality and efficiency of IICA Representatives in the countries, as well as to improve and speed up routine procedures with Headquarters; c) In response to the economic crisis, the Institute underwent a "streamlining" of Headquarters units, with concomitant personnel reductions; d) The roles of the Headquarters Units CEPPI and CIDIA (the latter is responsible for all training activities) were strengthened. In 1990, there were declines and delays in Member State quota payments, a phenomenon perceived by the Institute at mid-year, noted Mr. Piñeiro, and appropriate precautionary measures were taken immediately. The implementation of some projects was delayed, and others were terminated early. Additionally, the quota expenditures of all Headquarters Units were reduced by 18%. Consequently, there was an under-execution of the budgets of the five Programs (consultants, travel and technical events were reduced), and, in total, IICA had to reduce its budget by 10%. The Director General indicated that several countries paid most of their quotas at the end of 1990 and the Institute finished the year slightly in the black. Perspectives for 1991 looked considerably better, he concluded, with many Member States making long-overdue quota payments.

1.1.9 Proceeding to the topic of institutional relations, the Director General singled out broadened linkages with IDB/PREALC and IFAD, as well as improved coordination between the inter-American and United Nations systems, through the OAS. He also pointed out that IICA maintained its links to research organizations such as CATIE and

CARDI. The new, timely issues in which IICA finds itself increasingly involved -sustainability, biotechnology, conservation of natural resources- require an emphasis on networking, said Mr. Piñeiro. He gave as an example IICA's recent agreement with the Asian Vegetable Research and Development Centre (AVRDC) in Taiwan. An upcoming meeting will focus on this poorly covered, but important aspect of agriculture.

- 1.1.10 IICA's relations with NGOs, continued the Director General, were ever more crucial, both in LAC and the world. Entities such as producers' associations have higher profiles and more linkages with the public sectors and the subregional fora, for example CONASUR; Mr. Piñeiro said that this was a benchmark in the increasingly larger role of these fora, and that similar contacts were being formed through the JUNTA in the Andean region.
- 1.1.11 To limit his presentation, the Director General reminded the floor that the NGO issue would be on the agenda at the 1991 ICMA and IABA in Spain, and that it was a new, challenging facet with which IICA must deal: a combination of urgency and caution seemed to be indicated for the Institute in treating this new factor.
- 1.1.12 The Representative of Chile noted the relevance of IICA's activities and agreed with the trend to include areas of actions not specifically agricultural, as well as the increased emphasis on subregional integration. However, he said, the excellent proposals of the Director General could be jeopardized unless IICA also took into account the economic structure of the agricultural sector in some LAC countries. In this respect, he went on to note that while Chile experienced significant agricultural growth in the 1980s, the

benefits therefrom did not filter down to the neediest social strata, with some 90% remaining in the hands of commercial agricultural enterprises and the regions most privileged from the outset. He pointed out that the incorporation of the topics of women, sustainability, and an emphasis on small-scale marketing, into development plans would help to integrate the poorest sectors of the population into the economy. But these policies must permeate all sectors of a country. He reminded the floor that sustainability is not only an ecological/environmental concern, and that we must have social sustainability as well.

- 1.1.13 The Representative of Brazil reiterated the important mandate given to CONASUR, and the significance of bringing together ministries of agriculture with producers' associations. He stressed that it is also an important forum for discussing foreign trade policies, especially with the EEC. He stated that CONASUR had made two specific resolutions for projects with other subregional fora, and that a united front must be presented in the ICMA-IABA in Spain, so as to reduce artificial tariff barriers and achieve justice in world markets, notably through the GATT. The Representative of Uruguay seconded these remarks.
- 1.1.14 The Representative of Honduras voiced his agreement with the Representatives of Chile and Brazil, but warned that other sectors involved with external commerce (for example, political parties) could stifle efforts to open the economies. He also said that IICA should push for an agricultural training system, spearheaded by CEPPI and supported by the World Bank and the IDB. As regards NGOs, he concluded that IICA should channel pertinent information to the

Member States on how to contact and deal with them.

1.1.15. The Representative of Canada noted that performance indicators, identified during planning, should be a part of future Annual Reports. He lauded IICA's efforts to link national with multinational projects and regional with subregional efforts, and said that the Institute's actions were bearing fruit, a noteworthy example being those dealing with structural adjustment. He went on to say that, in connection with Program I, Canada wanted to support SIAPA in view of the need expressed by the Member States for help in policy making. The installation of computerized systems and the improvement of related personnel skills would be helpful in removing tariff barriers. As regards Program II, he continued, a focus on appropriate technology for the small farmer seemed lacking. A "twin track" with both ends of technological development would seem to be indicated. In the case of Program III, the Representative of Canada asked what proportion of external funds had reached the small farmer, especially in the form of credit. He finished by voicing his agreement with the increased emphasis given to sustainability and the conservation of natural resources.

1.1.16 The Observer Representative from the United States commented that, while attractive, the longer format of the IICA Annual Report was not as accessible to the busy reader as the smaller Summary, and that he found the latter more useful in publicizing IICA's activities. The respective press runs should be changed, he suggested. He also agreed with the Representative of Canada on the need for performance indicators, and pointed out that a five-year IICA perspective, shown through graphs and tables, would be helpful. The

Observer Representative from the United States then made reference to a former Executive Committee budget resolution, which allows the Director General to reallocate up to 10% of the IICA budget. The Executive Committee, he said, should be made aware as to how this was done during the year, through the inclusion of such information in the Annual Report. He concluded his remarks by stressing the importance of IICA's improved relations with the OAS, and of not duplicating efforts made by other agencies, thus allowing the United States to better justify its strong support of IICA.

- 1.1.17 The Observer Representative from Mexico noted that, if the Annual Report is to continue to improve as it has in recent years, more transparency was needed. Technical actions should be more clearly linked to associated financial resources. He especially wished to clarify the situation of the International Professional Personnel: how many had tenure, how many were temporary, and how would IICA's financial future be affected by them? He noted that two Member States had 37% of the International Professional Personnel. He concluded by saying that a clearer picture of income and expenditures was required, especially when quota payments by Member States were insufficient, as in 1990.
- 1.1.18 The Director General first responded to the queries on the small farmer question, noting their legitimacy, but also pointing out that ICMA working documents emphasized modernization for all social strata. There must be, he said, transitional programs that allow agribusiness to adapt to increased competition, so that development remains equitable and sustainable. He then agreed that the comments by the Observer Representative from the United States on the Annual

Report formats were well taken. He also said that the 10% reduction in the 1990 budget would be discussed in the Finance presentation, but that he also saw it as an internal issue. As regards the request for performance indicators and a five-year review, the Director General agreed in principle, but stressed the impracticality and extreme expense of evaluating every Program and project every year; for that reason, he said, one Program and one Office were reviewed each year. In response to the query on the International Professional Personnel situation, the Director General said that the current number was the minimum for technical efficacy (International Professional Personnel had been reduced by more than 40 over the last three years). He said that each Office should have at least three International Professionals, to be designated according to Office priorities; fewer than three would affect efficiency. He further clarified that those Member States with many International Professional Personnel also have proportionately larger amounts of external resources, which pay for some of them. The Director General then explained that the apparent abnormality in the income-expenditure relationship was due to the use of accumulated reserves when quotas were insufficient, thus making up most or all of the difference.

- 1.1.19 The Observer Representative from the United States thanked the Director General for his clarifications, but noted that the Institute's commitments vary between International Professional Personnel and Local Professional Personnel. What if, he said, a country with its own quota monies hired someone at the level of International Professional Personnel? Would IICA's responsibilities to the person hired be the same, even if not hired by Headquarters? The Director

General responded that International Professional Personnel were either regular (with tenure) or temporary, with increasing preference being given to the latter. He went on to explain that those International Professional Personnel paid with external funds cannot be nationals of the country in which they work. They acquire all fringe benefits of IICA International Professional Personnel, but these are paid for by the project. In the case of Local Professional Personnel, all conflicts that might arise are matters for the local courts, not OAS tribunals. In this Executive Committee, said Mr. Piñero, IICA would be seeking to clarify the spirit of these remarks through slight modifications in the Staff Rules. Finally, the Director General pointed out that all rights acquired by externally-funded International Professional Personnel expire with the termination of project funds, even if the contract was for a longer term.

- 1.1.20 There being no further comments, Draft Resolution "1990 Annual Report" was submitted for consideration and was unanimously approved.
- 1.2 Report on the Status of the Resolutions of the Fifth Regular Meeting of the Inter-American Board of Agriculture (IABA) (IICA/CE/Doc.214(91))
- 1.2.1 The Director General gave the floor to the Technical Secretary, who stated that the aforementioned Report was basically in the same form as in 1990, but that slight changes required the approval of the 1991 Executive Committee. These changes, he went on, were the last points on page 5 of Resolution 159; the changes on the Spanish version concerning the modified MTP on p. 8 of same, suggested by the 1990 Executive Committee, which had now been made; and the points on p. 13

relating to the upcoming 1991 meetings in Spain which did not undergo substantive change.

- 1.2.2 The Observer Representative from Bolivia pointed out that the progress made with respect to Resolution No. 156 was not commensurate with the urgency of the matter. He further pointed out that he noticed differences in the way studies were being carried out by consultants in Peru and Bolivia. Therefore, he requested that, insofar as possible, these studies be conducted on the basis of a common methodology, in order to enhance the benefits derived by both countries. The Observer Representative from Colombia requested that his country be included in efforts designed to address the coca problem.
- 1.2.3 The Observer Representative from Costa Rica welcomed all participants on behalf of the Minister of Agriculture and voiced his support for Draft Resolution "Report on the Status of the Resolutions of the Fifth Regular Meeting of the IABA."
- 1.2.4 The Observer Representative from the United States agreed with the concern of the Observer Representatives from Bolivia and Colombia regarding the resolution dealing with the coca problem, and said that IICA was only making a list of issues; more information on future actions was needed, he said. He then noted that Resolution No. 157 called for a report to FAO on the PLANLAC, and for improved links with FAO, in general; he asked why the former had not been done. He concluded by observing that Resolution No. 158 called for agricultural reactivation, but that no reports on same had been forthcoming.
- 1.2.5 The Director General took note of the remarks of the Observer Representatives from Bolivia and

Colombia, suggesting a subsequent discussion of the issue. He also clarified that the Chair of the previous IABA had been charged with attending a FAO meeting to report on the PLANLAC, but had been unable to do so. As regards Resolutions No. 157 and No. 158, Mr. Piñeiro reiterated that IICA had participated in the Caribbean Donors' Conference and received clear indications from CARICOM as to which projects should be assumed by FAO, and which would be better addressed by IICA. Also, he said, the CONASUR meeting had clarified the respective coverage of IICA and FAO. He concluded by noting that these topics were currently being addressed, as has been requested by the previous Executive Committee.

1.2.6 The Representative of Canada echoed the views of the Observer Representative from the United States on IABA Resolutions No. 157 and No. 158, also expressing a concern about ongoing activities dealing with rural youth and women; he further questioned the status of Resolution No. 159, on prospective donors for Programs IV and V. He went on to note that IABA Resolution No. 167 called for closer ties between Canada and CARDI. He asked whether this implied that a strengthened CARDI would assume the functions of CARAPHIN. Finally, he added that as far as Resolution No. 168 was concerned, the Canadian delegation was pleased that the effective life of the Medium Term Plan has been extended, and that measures were being taken to ensure that the next MTP be based on the successful aspects of the present one. Canada, he said, is willing to provide strong support.

1.2.7 The Director General replied that probably because obtaining support for Programs IV and V was made more difficult by the nature of most donors' preferences, IICA had a tradition of securing

more external funds for Programs I, II, and III. The burgeoning policies to open the economies and to harmonize policies should help Program IV and V, especially now that the former had been re-oriented to include subregional integration and trade. IICA, said Mr. Piñeiro, would elaborate the proposals the countries currently need. Finally, he stressed that negotiations under way with the European Economic Community augur especially well for financial support to Programs I, IV and V.

1.2.8 When the Observer Representative from Bolivia repeated his opposition to the current phrasing of Draft Resolution "Report on the Status of the Resolutions of the Fifth Inter-American Board of Agriculture," a lengthy discussion ensued, in which the Observer Representatives from Bolivia, Colombia, and the United States, and the Representative of Peru were of the opinion that the IABA would expect a more elaborate and extensive plan of action than that now prepared. It was eventually agreed that these countries would approve the Draft Resolution but that Bolivia, Colombia and Peru would also prepare an additional resolution on the coca problem for the IABA.

1.2.9 The Representative of Honduras questioned IABA Resolution No. 165, which provides for salary increases for the Director General and International Professional Personnel, noting that its effect on the IICA Program Budget was not clear. The Director General clarified that the full study on comparative remuneration had not been circulated, since it was considered confidential. He explained that a 5.4% increase in the Program Budget had been made for this purpose, which was less than the increases of 14% by the OAS AND 8% by the UN for the same purpose. The Director

General noted that the IABA had previously recommended parity.

- 1.2.10 The Rapporteur then read the Draft Resolution "Status of the Resolutions of the Fifth Regular Meeting of the Inter-American Board of Agriculture," which was approved.
- 1.3 Report on the Status of the Resolutions of the Tenth Regular Meeting of the Executive Committee (IICA/CE/Doc.213(91))
 - 1.3.1 The Director General gave the floor to the Technical Secretary. He observed that, except for a slight change in phrasing on page 3 of the Spanish version, IICA had complied with Resolution No. 144.
 - 1.3.2 The Representative of Canada recognized that IICA must have the highest-level International Professional Personnel, but that they must be hired within the constraints of the current Program Budget, which could imply a reordering of priorities. He noted that the remuneration of the Director General was not externalized, and hoped that the matter would be on the agenda of the IABA in Spain.
 - 1.3.3 An exchange ensued in which the Director General explained that the 5.4% increase was proposed by the previous IABA, that further changes could be expected to cover each succeeding two-year period, and that a resolution, but not a discussion, was required. The Representative of Canada noted that FAO and PAHO have programmed increases of 5% for a similar end, and inquired about IICA's future plans. The Director General reminded the floor that a 5.4% increase in the budget really provided only partial parity, as IICA did not

routinely provide benefits such as housing and educational supplements given by UN agencies. Taking this into account, said Mr. Piñeiro, IICA International Professional Personnel actually received some 25% less in total remuneration. The Director General concluded by stating that IICA had no medium- or long-term strategy for salary increases, this being a matter to be addressed year by year.

- 1.3.4 The Rapporteur then read Draft Resolution "Report on the Status of the Resolutions of the Tenth Regular Meeting of the Executive Committee" which was approved.
- 1.4 The Session was adjourned at 12:35.

SECOND PLENARY SESSION

- 2.1 Report of the External Auditors and Comments by the Director General on the Report of the External Auditors (IICA/GE/Doc.212(91))
- 2.1.1 The Chair opened the Second Plenary Session at 14:40 on June 24, 1991, and invited the Director General to read the External Auditor's Report and the Comments of the Director General thereon. He, in turn, gave the floor to the Director of Finances.
- 2.1.2 The Director of Finances began by indicating that the purpose of his presentation was to show the financial position of the Institute as of December 31, 1990, the results of the activities carried out and changes in the Institute's financial position through the abovementioned date. He indicated that the statements were presented as Combined Financial Statements and that they

included the Balance Sheet, the Statement of Revenues and Expenses, the Statement of Changes in Fund Balances and the Statement of Changes in the Financial Position. Subsequently, he went on to explain each of the aspects into which the report was broken down, and explained the amounts in each of the tables. He stated that the increase in the Institute's assets and the changes were due to a 40% increase in liquidity, to improved quota collection and to the increase in the Donors' Trust Fund. Finally, he added that both the top-level administrative staff of IICA and its governing bodies could place full reliance on the integrity of the report being submitted to the consideration of the Executive Committee. He referred the Representatives and observers to the pertinent support documents. In closing his presentation, the Director of Finances indicated that, given the reduction in expenses effected in 1990, as well as the improved quota collection, no problems were foreseen for the rest of the year.

- 2.1.3 The Observer Representative from the United States began his remarks by stating that the report submitted should be recognized for its completeness, detail and usefulness as a reference document. On another note, he indicated that there was a technical error in stating, on page 2 of the Director General's report, that the balance of ordinary accounts was made up of three funds, which differed from what was mentioned on page 1 of the Auditor's Report.
- 2.1.4 Regarding the amounts received by IICA for Indirect Administrative and Technical Costs, the Observer Representative from the United States questioned the way in which this income was allocated, considering that it should be returned in its entirety to all the Member Countries, or

that it should be earmarked for carrying out programs in the countries with the greatest needs. He further observed that from the review and reading of the Director General's report, it could be noted that, even though there had been an increase in the budget approved for 1987-90, the increase in direct services provided by the Institute had been less than the increase in the total budget, a matter of extreme importance. He noted the need to discuss ways to increase support services to the countries in the same amount as budget increases. The Representatives of Dominica and Canada and the Observer Representative from Mexico reiterated the need to discuss the use given to those funds. The Representative of Canada added that it would be advisable to create incentives for collecting the regular quotas of the member countries. In this regard, and concerning the statement of the Director of Finances concerning the favorable financial outlook for the future, it was stated that this was a contradiction, considering that there are countries considerably behind in the payment of their quotas. The Observer Representative from Mexico stated that under the current system for collecting Indirect Administrative and Technical Costs, the smaller projects pay more than the large ones. The Observer Representative from Colombia requested a clarification regarding the amounts mentioned on page 17 of the report and the distribution of the 60% allocated to indirect costs and reinvestment in the same project, of the 25% allocated to IICA Headquarters and the remaining 15% allocated to the Pre-investment Fund. The Observer Representative from Colombia requested a statement on these points.

- 2.1.5 Concerning the issue of the Indirect Administrative and Technical Costs, the Director General responded that the comments of the Observer

Representative from the United States represented a new position regarding the mechanism for using said costs. The logic underlying said costs, he stated, had originated in the need for the countries to have an administrator of external resources for agricultural projects. He added that, if charges were not made for administering funds, quota resources would have to be spent. Indirect Administrative and Technical Costs were instituted to enable the Institute to cover indirect costs incurred by the Institute in administering external resources. He explained that, of all the Indirect Administrative and Technical Costs generated by a project, 60% is allocated to pay for the indirect costs incurred by the executing unit, reverting to the same project. Twenty-five percent is allocated to Headquarters to cover indirect costs incurred there. This amount is distributed among the Programs participating in the project and the service units. The remaining 15% goes into the Investment and Pre-investment Fund, which is used to finance short-term activities in the countries and for in-house training activities. As a response to the second point mentioned by the Observer Representative from the United States, he stated that the figures used had not been consistent because they had been comparing budgeted resources, and that for purpose of comparison, it was necessary to use total expense figures since the increases in real expenses had been allocated to increase technical cooperation.

- 2.1.6 The Observer Representative from the United States mentioned that it would be useful for the IABA to receive details on the budgeting and allocation of CATIs. The Representative of Honduras backed this suggestion and recommended that a working commission be set up to draft a resolution concerning this Financial report. To

this end, he proposed that the Commission be made up of the Observer Representatives from the United States and Mexico and the Representatives of Brazil and Dominica, who would be in charge of analyzing the situation and recommending a procedure to be proposed to the IABA.

- 2.1.7 The Representative of Brazil noted the proposal with interest, but declined to participate because Brazil's delegation consisted of a single person, who wished to continue participating in the discussions of the plenary sessions.
- 2.1.8 The Chair accepted the recommendations of Honduras concerning the review of the Financial Report.
- 2.1.9 The Observer Representative from Mexico stated that the execution of a proposal for collecting and using CATIs should be the responsibility of specialists. For this reason, he recommended submitting this proposal to the IABA, which could instruct IICA to establish a new system for collecting quotas and managing CATIs.
- 2.1.10 Regarding the comment made by the Observer Representative from Mexico, in which he stated that the size of the project determines the amount of CATIs charged, the Director General explained that there was an IABA resolution that prohibited charging less than 8% and that did not establish differences on the basis of project size. He also said that the Executive Committee should study the implementation of a new system for managing CATIs and for collecting regular quotas, and not forward it to the IABA. He clarified that no financial problems were foreseen for the Institute for 1991, because an estimate of the contributions was already available. He added that the collection and payment of quotas by the

countries is based on the longest-standing debt. Agreements have been made with countries for payment of the debt in local currency, but some have complied only in part. He stated that there was an internal document regulating the use of CATIs and that it should be used to draft the new proposal. Regarding a plan for incentives for collection of the regular quotas, he stated that there was no firm opinion in this regard and that, in his opinion, providing a 2% incentive would have no major effect on the present situation.

- 2.1.11 The Director of Finances stated that although savings were achieved in the five Programs and administrative support units, the same could not be said for the Offices in the countries, in which salaries are often the most significant budget item. In addition the problem is accentuated in those countries experiencing currency devaluations.
- 2.1.12 The Observer Representative from Colombia asked whether a country which enters into a contract with IICA for administration of external funds that does not want the 60% re-invested, can have the 8% for CATIs reduced proportionally.
- 2.1.13 The Director General explained that this could not be done in light of current regulations and that this would not prevent IICA from incurring costs derived from basic services. In this regard, he stated that the indirect costs involved in multinational projects were close to 16%. A review of what other agencies charge for administering resources would lead one to conclude that the CATIs charged by IICA for the same service were significantly lower.

- 2.1.14 The Chair then asked the Rapporteur to read Draft Resolution "Financial Reports of the Institute", which was approved.
- 2.1.15 In response to the question from the Representative of Honduras as to whether a draft resolution on the topic proposed would be drawn up, the Chair clarified that the Secretariat was expected to prepare and submit such a resolution in due time.
- 2.2 Report of the Credentials Committee
- 2.2.1 The Chair asked the Representative of Honduras to present the report of the Credentials Committee. He stated that the Committee had found all credentials to be in order, and recommended that for future meetings the countries be requested to forward credentials at least two weeks in advance.
- 2.3 Proposed 1992-93 Program Budget (IICA/CE/Doc.215-(91))
- 2.3.1 The Chair invited the Director General to present the Proposed 1992-93 Program Budget. In turn, he gave the floor to the former Director of Programming and Evaluation, now the IICA Representative in Venezuela.
- 2.3.2 The speaker indicated that the proposal had been prepared on the basis of the guidelines included in the 1987-1993 Medium-Term Plan, PLANLAC guidelines and the rules and regulations currently in force. He indicated that one of the main criteria had been to provide the relatively less developed countries with greater support, and to strengthen the Institute's capacity to provide

technical cooperation. For this reason, a 4% annual budgetary increment was requested to offset inflation and to maintain the policy of zero real growth.

2.3.3 The speaker noted that the following criteria had been used to allocate resources: elimination of activities of lower potential impact, concentration of resources in activities which enjoy political support, and the need for resources in priority areas such as institutional modernization, modernization of production, participation in external markets and opening of trade, regional integration, sustained development, conservation of natural resources, incorporation of small farmers and campesinos into rural development, and the training of human resources. He also stressed institutional coordination. Referring to documents distributed to the participants, he made a detailed presentation of the resources allocated.

2.3.4 The Observer Representative from the United States mentioned that the discussion of the Program Budget should, insofar as possible, be resolved in the meeting of the Executive Committee, and not at the IABA. As a first observation, he wished to state that expenditures for the five Programs had increased much less than the real budget. The increase in expenditures on the Programs was nearly US\$400,000, while total budget had increased from US\$23,830,000 to US\$26,000,000 in four years. The importance and priority of technical cooperation services can not be denied, and this was not reflected in the figures. Another area of interest was Chapter III of the budget. This does not constitute technical assistance, like the Programs, but the allocations increased nearly three-fold from US\$536,000 in 1990 to US\$1,315,000 in 1993.

Another problem is the fact that the cost of the Executive Committee meeting will increase by 40% in 1992 and a similar amount in 1993. He did not consider these increases necessary and felt that they could be reduced by some US\$30,000. Similarly, a reduction of US\$200,000 could be made in the cost of the IABA for 1993, which, he estimated, could be applied to the Programs. Concerning the amount budgeted to celebrate IICA's fiftieth anniversary, he estimated that substantial savings could be made in the US\$150,000 programmed. In sum, almost US\$400,000 could be saved in 1992 and 1993, which could be used for other objectives, particularly for technical assistance to countries through the five Programs.

- 2.3.5 Another point concerned salary adjustments which, according to the presentation, were reflected in items 1 and 2. He stated that it would be worth clearing up whether this included other personnel benefits. In 1992 and 1993, item 9 included insurance for former officials. There were no objections here, but it was necessary to know prior to approval what the obligation of the countries was regarding retirement pensions. Regarding remuneration of the personnel, the Director General has the responsibility to set salaries and the countries to pay the bill. Another point concerned travel expenses, which, at IICA, had risen to around US\$1,600,000 since 1990. In addition, there were another US\$60,000 in this item, financed with CATIs. He wondered whether this constituted a reasonable amount for travel expenses. He estimated that it was possible to reduce this expense by some US\$100,000 or US\$200,000. The trend toward temporary contracts seemed prudent and he congratulated the General Directorate for this. He requested that a list of all contracts made in 1989 and 1990, by

country, and including total cost and type of activity, be submitted to the Committee. This was the type of problem that interested the member countries. He stated that any possible savings that could, should be made, and that this would have the support of the United States delegation.

- 2.3.6 The Representative of Canada expressed his support of the Program Budget presented and made several general observations. The first was that quota resources should really finance the Institute, and that delays in collecting quotas affect it adversely, as was the case in 1990. As PLANLAC takes on increased importance, it will require external funding. As IICA had proposed voluntary contributions in this regard, he therefore proposed that more detailed information in this area be provided in the budget reports.
- 2.3.7 The Representative of Nicaragua expressed his support to the proposal of the United States regarding looking for ways to reduce expenses and transfer these savings to the Programs. He also referred to the shortage of funds at IICA and to the support the countries should give it. He indicated his support for the quota increase and manifested that Nicaragua, despite the crisis, paid 25% of its debt with the Institute the previous week, and that this showed the support of the Government of Nicaragua for international organizations that help it. Nicaragua is up-to-date with its dues to PROMECAFE, and very shortly it hopes to pay its outstanding quotas to CORECA, PRACA, CATIE and other regional organizations.
- 2.3.8 The Observer Representative from Bolivia stated that he was pleased with the remarks made by the Observer Representative from the United States with regard to the importance of savings and

technical assistance. He proposed an increase of up to 6% in the budget to aid relatively less developed countries, with emphasis on projects linked to the development of certain dynamic sectors of agriculture, such as international trade, or the Initiative for the Americas of U.S. President Bush. He stated that perhaps a recommendation should be adopted that provided for keeping central administration costs within a range of 10% to 12% of the general budget. He also supported the 5.4% increase in personnel salaries. He requested that the Director General be authorized to negotiate with the countries for payment of their back quotas over the next two to three years. He announced that Bolivia had recently authorized payment of its quotas to PROCINDINO and PROCISUR.

- 2.3.9 The Representative of Chile expressed his support for the trends described in the presentation on the budget, such as that related to performance contracts. Nonetheless, he expressed his concern regarding some of the issues raised by the Delegation of the United States. He also pointed out the substantial increase in general costs, and affirmed that, to a certain extent, the same trend had been noted in the cost of IICA's operating structure in the countries. Such costs would increase from around US\$5 million in 1990 to nearly US\$5,600,000 in 1993. Although this increase comes under technical cooperation services, it appears as a general expense not allocated to specific Programs. He was also concerned by the budget cut for the Organization and Management for Rural Development Program, which is of interest for the region. He stressed the importance of the savings proposed by the delegation of the United States. Finally, with regard to the payment of overdue quotas, he proposed a

double strategy: incentives for prompt payment, and disincentives for countries failing to pay.

- 2.3.10 The Representative of Honduras suggested analyzing the comments made by the Observer Representative from the United States and the Representative of Canada, so as to adopt the most realistic resolution on the Program Budget and introduce the necessary corrections. He suggested that, in addition to giving the countries an incentive for paying their quotas on time, that the percentage be re-invested in the countries. The Representative of Peru and the Observer Representative from the United States, expressed their agreement with these statements, and proposed that the draft resolution be reformulated the following day, June 25. To this end, he proposed taking into consideration aspects regarding savings and increases in personnel, and that a group be formed, with support from the General Directorate of IICA and the participation of some of the delegates. The Representative of Canada backed this proposal and offered to collaborate fully.
- 2.3.11 The Chair suggested that the Representatives of Honduras, Peru and Canada and the Observer Representative from the United States, along with other countries, meet with the Director General to make the suggested analysis, so that the Proposed Program Budget might be approved during the morning session of the following day.
- 2.3.12 The Representative of Canada requested that more attention be given to salary increases for international staff, which he considered were not adequate to attract top quality personnel to the Institute. He suggested that this point be analyzed later on. The Representatives of Brazil

and Peru shared this position, saying it would eventually benefit the countries themselves.

- 2.3.13 The Observer Representative from Haiti stated that he was pleased to have the opportunity to follow up on these discussions. He stressed that Haiti, as a State of law, desired to take up the path followed by the rest of the nations and that, according to national policy, there was a desire to respect obligations and rights as a free people. He said it was his pleasure to announce that on July 25 representatives of IICA and the Haitian Government would be meeting to reach common agreements.
- 2.3.14 The Observer Representative from Colombia backed the proposal. He pointed out that Colombia was a country that meets its obligations and, furthermore, finances activities in countries with fewer resources. This requires reciprocity on the part of the governments, which also represents a means to bolster the finances of the Institute.
- 2.3.15 The speaker presenting the Proposed Program Budget responded to the comments. Regarding the amount of resources allocated to technical co-operation, and the increase in operating costs of the IICA Offices in the countries, he referred to Table 1.2 on page 4 of the Proposed 1992-1993 Program Budget. He added that the increase in amounts allocated to Programs did not accurately reflect the overall increase to technical co-operation, as it does not include funds allocated to the Center for Programs and Investment Projects (CEPPI), inter-program projects and CIDIA. Furthermore, regarding operating costs at the Office level, these have increased due to the admission of new countries (St. Vincent and the Grenadines and Antigua and Barbuda), and not

because of a real increase in operating costs of the Offices.

- 2.3.16 In adding to the response to the comments of the Representatives, the Director General explained that the increase in general costs was due to a typographical error in the funds programmed for the Meeting of the Inter-American Board of Agriculture, in which a 5 was mistakenly used instead of 3, and that this cost was consequently US\$200,000 less than that programmed. He explained that decisions have yet to be made on the other increases, and that there are other increases not totally controlled by IICA, as, for example, travel and per diem expenses, insurance on IICA assets, pensions, external audits, insurance for former officials, among others. He referred to the importance of the Executive Committee's opinion regarding the participation of IICA in the International Fair in Sevilla, Spain. The fee for IICA to participate is small compared to that of other invited international organizations such as the IDB, OAS and PAHO. The same was true with regard to the celebration of IICA's fiftieth anniversary, the evaluation of the Medium Term Plan and the preparation of the guidelines for the future of the Institute. As to the concern of the Observer Representative from the United States regarding a reduction of budgetary resources allocated to official travel, the Director General stated that, as a consequence of the restructuring of the 1989 budget, the total figure was reduced to US\$750,000, representing an average cost of US\$4,500 per technician. If the figures are adjusted to include the travels of the Director General, Deputy Director General and Director of External Relations, who, due to the nature of their positions, must travel more frequently, the figure would

come to about US\$2,000 per official. The Director General mentioned, finally, that consideration should also be given to travel costs associated with training activities, seminars, meetings, and other activities of great importance in IICA's work. The Observer Representative from the United States expressed concern regarding the figures in the Program Budget earmarked for this item, approximately US\$10,600 per international technician, and suggested a reduction in this item.

2.3.17 Regarding the statement made by the Observer Representative from the United States concerning contracts by country, he suggested that an illustrative table be prepared prior to the IABA meeting in order to facilitate identification of the budget resources allocated to country contracts, similar to the one prepared by the OAS every six months. The Director General, in referring to the comments by the Representative of Canada on PLANLAC, mentioned that more information would be provided when the relevant point on the agenda was dealt with. Regarding the operating structure of IICA Offices in the different countries, he mentioned that they had fixed costs and that each country approved the percentage of the budget that would be allocated to the activities of each IICA Program at the national level.

2.3.18 The Observer Representative from Mexico dealt with aspects linked to savings and the items to which they could be allocated. He was in agreement with the position of the delegation of the United States to use them for technical assistance, and with the delegations of Canada and Brazil, to increase salaries of international staff. He suggested postponing the analysis of possible savings and asked the Director General

to point out a reasonable level, reflected in the above-mentioned items.

- 2.3.19 The Representative of Honduras proposed including on the order of business for June 25 the proposal for amending the contract of CATIE, a document that was distributed previously and which would be submitted for consideration by the Inter-American Board of Agriculture at its meeting in Madrid. This proposal had the support of the Observer Representative from El Salvador.
- 2.4 It was decided to postpone consideration of the Program Budget resolution until June 25, 1991. The session was adjourned at 17:45.

THIRD PLENARY SESSION

- 3.0 The Third Plenary Session, presided over by the Representative of St. Lucia, began at 8:43 on June 25, 1991.
- 3.1 Report of the Director General on IICA's Programs (IICA/CE/Doc.217(91))
- 3.1.1 The Chair asked the Director General to present the Report. The Director General reminded the floor that at the current meeting the Committee would be considering Program II - Technology Generation and Transfer - and Program IV - Marketing and Agroindustry; the latter had undergone an external evaluation in late 1990. He then gave the floor to the Director of Program II, who began by citing two overlapping principles that oriented Program II: i) a general recognition of the importance of ongoing technological development for agricultural improvement and rural well-being, and ii) the need for an infrastructure of capable institutions and human resources that can

identify priority needs and develop appropriate technological responses in the specific socioeconomic and production contexts of each country. He noted that these principles had taken on even greater importance in light of economic structural adjustment, the opening of markets, and the revitalization of integration efforts in the region.

- 3.1.2 Program II, he went on, had in recent years sought to deal with the new situations arising from this confluence, such as the varied impact of the new technologies on the different social components of the sector, especially the poorest; the strengthening of national research systems and their potential for accessing and using, to their best advantage, opportunities at the international level; horizontal cooperation mechanisms; the use of biotechnology in production; and the transfer of technology, especially the development of transfer mechanisms to the small-farmer subsector. Recently, two new areas had come under the umbrella of Program II: sustainable development, and the conservation and integrated management of natural resources.
- 3.1.3 The Director of Program II stated that, from 1988 to 1990, some 60 technical cooperation actions were carried out, with financing totalling more than US\$25 million, of which 24% was derived from quota monies and 76% from external resources. He further noted that this included both national and multinational projects, and that that distinction was mainly operational in nature. Referring the participants to the associated document for details, the Director of Program II explained that the Program's orientation in national projects focused on institutional strengthening, training, and on technological development, covering all four of IICA's areas of

operation. He pointed out the importance of the joint administrative efforts under way in several countries with other international agencies, including Brazil (EMBRAPA-World Bank, IDB); Argentina (INTA-IDB); Uruguay (INIA-IDB); Colombia (ICA-IBRF); Ecuador (PROTECA-IDB), and Mexico (INIAP-IBRF).

- 3.1.4 At the multinational level, projects fell into two classes: a) strengthening of national institutions for the formulation of conceptual bases, the design of policies, and organizational/administrative matters; and b) the design and implementation of cooperative programs and research and technology transfer networks.
- 3.1.5 Referring the floor to the distributed document for details, the Director of Program II explained that the first class of projects currently included activities that could be described as: i) the fixing of technological priorities, given the impact of the opening of the economies; ii) the establishment of public/private sector linkages; iii) the development of decentralization strategies; and iv) the development of new technology transfer strategies (Central America).
- 3.1.6 Still addressing the first class of multinational projects, the Director of Program II explained that the principal objectives with respect to biotechnology concerned the development of the capacity in the countries to use it advantageously; support for pertinent national entities, usually dealing in research, and the development of adequate biosafety measures. All, he said, were strongly supported by the Canadian International Development Agency (CIDA). Initiatives undertaken have attracted the interest and support of the OAS, PAHO, IDB, USDA, UNIDO and the Stockholm Environmental Institute. Another

aspect of Program II's work dealt with establishing guidelines for determining intellectual property rights in biotechnological research and development.

- 3.1.7 With regard to the second class of activities, the Director of Program II stated that the cooperative programs and networks constituted the most important facet of the Program. Multi-product cooperative programs included PROCISUR, PROCIANDINO, Basic Grains (CORECA-EEC), and PROCITROPICOS. Single product research and technology transfer networks were exemplified by RISPAL (animal husbandry), PROMECAFE (coffee), PROCACAO (cocoa), and Tropical Fruit Crops. These activities, said the Director of Program II, included virtually all the IICA Member States in their coverage and addressed sectoral issues of key importance. They also serve as liaisons between national research and technology transfer agencies and the major international centers (CIAT, CIP, CIMMYT in LAC, and ISNAR and ICRISAT in Europe). He added that the longest established programs (PROCISUR, PROCIANDINO and PROMECAFE) had completed their first stages of specific project-oriented work, and were now in phases of institutional consolidation which would allow them to better foster regional and sub-regional integration efforts. These early programs were now able to finance themselves or were in that process. Increasingly, they were also establishing links with and encouraging better relations between the public (government, universities) and private sectors.

- 3.1.8 As he turned to the topics of sustainable development and the conservation and integrated management of natural resources, the Director

noted that the Program had assumed a temporary responsibility for coordinating activities related to these topics within IICA. First, he said, the Institute had to formulate a conceptual framework for incorporating work in these fields into its agenda, and second, it had to create the operative mechanisms to handle concrete projects. It was very important to understand, he emphasized, that IICA would not create a new Program to deal with these issues, but rather incorporate them horizontally across all five existing Programs, a proposal which would be presented to the forthcoming ICMA. With support from the GTZ, two projects have begun: one will focus on the ways these issues can best be addressed within the context of each Program, will develop an appropriate computerized data base and will initiate training activities with the Institute; the other is PROCITROPICOS, which will serve as IICA's baseline project in the critical Amazon Basin, with separate actions directed at its three different geophysical zones.

- 3.1.9 The Representative of Chile agreed with the increased involvement with the various international centers, which he believed boded well for LAC, and with the emphasis on biotechnological research, biosafety, and intellectual property, which serve as "infrastructure" for modernization. Equally significant were the multinational programs that focus on specific eco-zones, and that blur artificial and sometimes contentious political frontiers. Further, he supported the horizontal incorporation of sustainable development and natural resource conservation, instead of the creation of a new IICA Program. But, he concluded, we must be wary of an emerging tendency by some developed countries to erect new tariff barriers, not on the grounds of sanitary deficiencies, but on the basis of faulty or

non-existent environmental protection measures. The Representative of Brazil agreed, stating that the regulation of trade in commodities should not be confused with ecological idealism.

- 3.1.10 The Representative of Canada expressed his concern about an apparent over-dependence on external funding, suggesting a strengthening of ties with FAO and the CGIAR to better focus and center the Program's activities. The Director of Program II replied that, in view of the concern about assuming new responsibilities for sustainability and natural resource conservation, a good solution might be a CIDA/GTZ-supported discussion or work group like that already in existence for biotechnological issues, as a means of incorporating IICA and the region into the international debate on those topics.
- 3.1.11 The President then gave the floor to the Director of Program IV. He explained that his remarks would refer to an external evaluation of Program IV conducted in July-September 1990.
- 3.1.12 He discussed the methods used in the evaluation: visits to IICA Offices, and interviews with subregional, regional and international organizations. The Director then referred the floor to the distributed document for further details of this phase of the evaluation.
- 3.1.13 The Director of Program IV remarked that one of the recommendations of the evaluation was to shift from an emphasis on marketing to one on trade (multinational negotiations) and integration. Given the limited Program IV funding, it was also suggested that its projects involve other IICA Programs, especially Program I as regards the harmonization of sectoral policies. Concerning Program V, the linkage would also be

felicitous, as that Program's recent evaluation called for a focus on improving sanitary measures to foment agroexports and commerce. With Program II, a joining of forces on the issue of intellectual property was indicated, as it sometimes presented a stumbling block to economic opening. Joint efforts on rural agroindustry was the obvious tie-in to Program III, especially with the food and fiber agribusinesses.

- 3.1.14 The Director of Program IV described four vectors defined for Program IV through the external evaluation process: a. In a context of economic openness, transformations and modernization were critical for strengthening prospects for market entry and/or competitiveness; b. Rural agroindustry; c. A convergence or combination of national and regional projects. The Director of Program IV explained that, prior to 1988 the Program had no multinational projects, whereas today, the trend had been reversed and national projects, focusing on marketing, were now few; and d. Changes in Program IV personnel, with four new International Professional Personnel posts being sought for distribution between the Central, Andean and Southern Areas, with one flexible vacancy.
- 3.1.15 The Representative of Canada expressed his satisfaction with the evaluation conducted in 1990 and with Program IV's intended linkage to Program III in rural agribusiness. Nevertheless, he voiced concern over a possible overlap of some multinational projects with the mandate and actions of the Andean Pact.
- 3.1.16 The Observer Representative from the United States stated that he saw the five IICA Programs as the backbone of the Institute and suggested that the current focus on marketing not be

entirely abandoned, in view of shared concerns about the Uruguay Round of the GATT, the object of which is to open markets. Program IV, he suggested, should have a major stake in the GATT, as it will aid LAC considerably in the long run. The United States, he said, saw this involvement for Program IV as essential.

- 3.1.17 The Rapporteur read the Draft Resolution "Report of the Director General on IICA's Programs (Programs II and IV)," which was unanimously approved.
- 3.2 Report by the Director General on the Training of Human Resources (IICA/CE/Doc.218(91))
 - 3.2.1 The Director General asked the Director of CIDIA, who had assumed the technical leadership of this initiative, to present the Report.
 - 3.2.2 The Director of CIDIA stated that his presentation would focus on the objectives of an overall strategy for the training of human resources to meet the needs of agriculture in the 1990s. This proposal, seen from a point of view of demand rather than supply, focused on areas in which IICA has comparative advantages. The Director of CIDIA pointed to the growing technological gap between the countries of the region and the developed nations, caused by reduced investment in the training and specialization of human resources.
 - 3.2.3 He mentioned that the new skills that human resources require should be developed within a post-university training strategy in the areas of technology, the management of modernization, and communications and information. The strategy should be based on systematically taking advantage of post-graduate scholarship opportunities,

internships, courses and subregional exchanges, and studying successful national experiences. In this context, IICA will contribute to a hemispheric strategy, considering the characteristics of the Institute and the options it has as a specialized agency of the inter-American system. Finally, he added that a training division was being created within CIDIA and that its first actions would be to strengthen human resources at IICA.

- 3.2.4 The Representative of Chile stated that the presentation had identified key elements of the modernization of the rural sector. He indicated that even though technology had been adequately developed in the region, considerable development was still required in connection with management and communication. He added that the way the topic had been addressed was imaginative and pragmatic and that he considered its presentation to have been timely, given the obsolescence and deterioration of the quantity and quality of human resources. He highlighted the importance of the plans for training, in view of how far behind the region was and the strategic need to reverse this process. Nonetheless, the Representative of Chile considered it timely to include the training of technical personnel and the preparation of leaders in rural communities. With regard to the management of modernization, NGOs should be included as target groups for training. He asked for an explanation of how the document's proposals would be implemented.
- 3.2.5 The Representative of Canada said that it would have been useful to link a proposed training strategy to the key institutional planning document in order to ensure it is explicitly tied to institutional objectives and priorities. He

added that the report had stressed post-university training, but that there was also a need for training at other levels. Furthermore, a distinction in terms of gender should be made in training efforts, taking into consideration the substantial differences existing in terms of development opportunities and specific needs in the rural sector. Distance education should be a very important component of this program. Lastly, he requested more information on the training that would be developed for IICA personnel. The Representative of Dominica concurred with the opinion expressed by the Representative of Canada regarding distance education and suggested that when such a measure was implemented, it should take into account unique characteristics of each country. In regard to the public sector, the turnover and high degree of mobility of the personnel involved should be considered. For that reason, he considered that the training programs aimed at this sector should include not only the executive chains of command, but also permanent technical staff. He likewise expressed his agreement with and acknowledgement of the need to change the approach to training and to regain lost ground, as well as his concern regarding the promotion of efficiency as a means to gain access to international markets. He added that it was necessary for IICA to reach agreement with institutions and governments regarding the focus and application of post-university training strategies and closed by confirming the importance and usefulness of the document presented.

- 3.2.6 In response to the comments, the Director of CIDIA indicated that, even though the report did not touch upon the training of rural leaders, this aspect was implicit and IICA's Program III was engaged in numerous efforts in this regard. He acknowledged the need to further examine the

role of the private sector in training. Training of IICA human resources had been designed in accordance with the key areas of action of the Institute. Regarding programs involving rural women, he stated that a communication project was under way in Central America with financing from the Swedish International Development Agency. As for distance education, he stated that IICA had gained experience in this field and that information was being gathered in the countries to formulate a hemispheric program. The Director General added that, in addition to other activities, a project had been included to bolster the activities related to training.

- 3.2.7 Although the Observer Representative from the United States expressed his agreement with the philosophy behind the training program, he also indicated that its link with the PLANLAC was not clear. He added that it was not included on the IABA agenda, despite the importance of the topic.
- 3.2.8 The Director General stated that, although no reference was made to the PLANLAC in the document, the approach is intimately linked to it and the strategy was designed in accordance with the Plan. He added that more explicit references would be included and that the document had been submitted for the purpose of providing the Executive Committee with information and seeking its recommendation.
- 3.2.9 The Observer Representative from Colombia noted that the draft resolution had considered only post-university training, thus limiting the scope of action. The draft resolution should indicate "at the appropriate levels." He also requested a clarification on page 11 of the document, since there was the suggestion that training of farmers was not necessary.

3.2.10 The Chair asked the Rapporteur to read the draft resolution "Report of the Director General on the Training of Human Resources," including the suggestion made by the Observer Representative from Colombia, which was approved.

3.3 Proposed 1992-93 Program Budget
(IICA/CE/Doc.215(91))

3.3.1 The Chair asked the Director General to explain requested changes in the Proposed Program Budget.

3.3.2 The Director General identified the items in which reductions had been effected, as well as the respective amounts, calling the attention of the participants to tables 2.10 and 1.3, which illustrated these reductions. He added that the draft resolution, to be submitted to the consideration of the Executive Committee, included a paragraph in which the Director General had been authorized to adjust the original tables. In response to a request from the Representative of Peru, he reported that said document would be distributed to the countries 45 days prior to the IABA, in accordance with the Rules of Procedure of the IABA.

3.3.3 The Representative of Chile suggested that the resources saved be allotted to the Programs that suffered the largest cuts and to the training component, instead of being distributed proportionately.

3.3.4 The Chair submitted to the consideration of the Committee the draft resolutions "Quota Scale;" "Proposed 1992-1993 Program Budget;" "Agreements, Contracts, Letters of Understanding, and Others," all of which were approved.

3.4 Progress Report on the Upcoming Tenth Inter-American Conference of Ministers of Agriculture (ICMA) and the Sixth Regular Meeting of the Inter-American Board of Agriculture (IABA) (IICA/CE/Doc.219(91))

3.4.1 The Director General explained that three events of great strategic importance for the region would be held in Madrid: the ICMA; a round table discussion with the participation of Latin American and Caribbean agricultural sector authorities and EEC officials; and the IABA. He stated that these three activities were linked from the strategic point of view. The ICMA would serve as a forum for the ministers to discuss specific subjects and to search for consensus, leading to a Declaration containing the countries' positions. This Declaration would serve as a basis for proposals to be presented at the round table discussion with members of the EEC. The results of these two events would be submitted to the IABA, which would translate them into specific mandates for the Institute. He added that preparations for the event were proceeding as planned and that the support of the Government of Spain had been unconditional. He then gave the floor to a representative of the Spanish government.

3.4.2 The representative of Spain stated how satisfied and honored his Government felt to have been selected as the site for the Tenth ICMA and the Sixth IABA, to be held in September. He referred to the historical, cultural and economic ties between Spain, Latin America and the Caribbean and stated that the meetings to be held in Spain provided one more opportunity to strengthen its relations with the region. He went on to announce that His Majesty, King Juan Carlos I, would inaugurate the Tenth ICMA and that the head

of the Spanish Government would meet personally with the Ministers of Agriculture attending the Madrid meetings, demonstrating the importance Spain attached to this event. He also announced that the Minister of Agriculture, Fisheries and Food of Spain was promoting a meeting between the ministers from the Americas and their EEC counterparts. He then thanked the Director General for promoting the upcoming IABA and ICMA meetings in the Annual Report.

- 3.4.3 The Representative of Canada announced the decision of his Minister to attend the ICMA in Spain and offered the services of Canadian personnel for the event.
- 3.4.4 The Observer Representative from the United States asked what date had been set for the delivery of the rules of procedure for the Madrid meeting. Referring to the Agenda of the ICMA, he noted that a topic currently being discussed in the major fora of the region - a style for development that promotes economic democracy and growth with equity- had not been included. He also pointed out that the subject of the GATT was not included. He stated that his government was aware that the inter-American system had adopted a position in this respect, calling for the reinitiation of the talks, expressed in a recent OAS resolution. He indicated that another resolution, recently approved at the Santiago meeting, supported the member countries in their negotiations with GATT. He added that they had prepared a draft resolution in connection with this subject to be submitted to this Committee. The Representatives of Chile and Brazil, with the Observer Representative from Mexico, agreed with the Observer Representative from the United States in the sense that the topic of the GATT should be placed on the Madrid agenda. The

Observer Representative from Mexico stated that, regarding the dialogue between the countries and the EEC, it was important to work through IICA to guarantee that the technical language is appropriate, thus ensuring that joint statements produce multinational benefits.

- 3.4.5 In response to these comments and remarks, the Director General stated that the Declaration issued by the Tenth ICMA would surely reaffirm the key points of the PLANLAC. He also stated that several cooperation agencies had been contacted, to foster an interest in financing the PLANLAC. On the subject of the GATT, he stated that this matter was going to be dealt with, but that its development and discussion would depend upon the Ministers. He clarified that the Madrid meeting should not be seen as a forum for negotiation, but rather as an opportunity for a constructive dialogue.
- 3.4.6 The Observer Representative from the United States suggested the addition of a fourth item to Draft Resolution "Progress Report on the Upcoming Tenth Inter-American Conference of Ministers of Agriculture (ICMA) and the Sixth Regular Meeting of the Inter-American Board of Agriculture (IABA)," expressing recognition of the fact that the Director General and his staff had prepared documents which would be of great use in the discussion of the strategic subjects to be analyzed in Madrid.
- 3.4.7 The Chair took this proposal into consideration, requesting that the Secretariat include the fourth item suggested by the Observer Representative from the United States and postponing the approval of the Draft Resolution.

3.5 Inclusion of St. Kitts and Nevis on the Schedule of the Executive Committee (IICA/CE/Doc.221(91))

3.5.1 The Rapporteur read the Draft Resolution "Inclusion of St. Kitts and Nevis on the Schedule of the Executive Committee," which was approved.

3.6 Progress Report on the Upcoming Tenth Inter-American Conference of Ministers of Agriculture (ICMA) and the Sixth Regular Meeting of the Inter-American Board of Agriculture (IABA) (IICA/CE/Doc.219(91))

3.6.1 The Rapporteur read the Draft Resolution "Progress Report on the Upcoming Tenth Inter-American Conference of Ministers of Agriculture (ICMA) and the Sixth Regular Meeting of the Inter-American Board of Agriculture (IABA)," which was approved.

3.7 Report of the 1990-1991 Awards Selection Committee. Submitted to the Eleventh Regular Meeting of the Executive Committee

3.7.1 The Chair invited the 1990-1991 Awards Selection Committee, made up of Brazil, Canada, Dominica, Honduras and Peru, to report the results of their analysis of the documents received in support of candidates for the Inter-American Agricultural Medal, the Inter-American Agricultural Award for Young Professionals and the Inter-American Award for the Participation of Women in Rural Development. After justifying its decisions, the Awards Committee, through the Representative of Honduras, nominated the following candidates for the 1990-1991 period:

INTER-AMERICAN AGRICULTURAL MEDAL: Dr. James L. Walker (USA); INTER-AMERICAN AGRICULTURAL AWARD

FOR YOUNG PROFESSIONALS: Ramon Eduardo Servellon Rodriguez (El Salvador); INTER-AMERICAN AWARD FOR THE PARTICIPATION OF WOMEN IN RURAL DEVELOPMENT: Maria Orfilia Valle (Honduras). He noted that the decisions of the Awards Committee had been unanimous, and that they were being submitted to the Executive Committee for ratification. The proposal of the Awards Committee was approved.

3.8 Designation of Members of the Awards Selection Committee for the 1993-1993 Biennium (IICA/CE/-Doc.224(91))

3.8.1 The rapporteur read the Draft Resolution "Designation of Members of the Awards Selection Committee for the 1992-1993 Biennium," which was approved.

3.9 Nomination for Granting Title of Personal Emeritus (IICA/CE/ Doc.221(91)rev.)

3.9.1 The Director of Human Resources made the presentation of the proposed candidates for the title of Personnel Emeritus of the Institute. Based on Article 13 of the Rules of Procedure of the General Directorate, which establishes the guidelines for nominating candidates, Dr. Carlos Enrique Fernandez and Mr. Carlos J. Molestina were nominated. Information from the curriculum vitae of these officials was discussed.

3.9.2 The Observer Representative from the United States suggested that this type of proposal not be included on the agenda of the IABA, so as to allow the Ministers of Agriculture to concentrate on issues of greater importance to the countries. In response to this suggestion, the Director General stated that current regulations provided

for this procedure, but that if the Executive Committee wished to assume this responsibility, it would have to be approved by the IABA. The Observer Representative from Colombia supported the suggestion of the Observer Representative from the United States and welcomed the suggestion of the Director General that the Executive Committee make a final decision on this type of proposal and others, for review on June 26. After consultation with the Legal Advisor, the Director General announced that a Draft Resolution on this matter would be submitted to the Executive Committee on June 26.

- 3.9.3 In response to a request from the Delegation of the United States concerning the rights and privileges of Personnel Emeritus, the Director of Human Resources read the relevant articles of the Rules and Regulations of the General Directorate.
- 3.9.4 The Draft Resolutions, "Emeritus Status for Dr. Carlos Enrique Fernandez" and "Emeritus Status for Mr. Carlos Molestina" were submitted to the Committee for consideration and approved.
- 3.9.5 The Representative of Canada expressed his appreciation to these officials for the support they had provided to the Institute and to agricultural development in the countries in the region.
- 3.10 The session was adjourned at 12:45.

FOURTH PLENARY SESSION

- 4.0 The Fourth Plenary Session, presided over by the Representative of St. Lucia, was called to order at 14:30 on June 25, 1991.

- 4.1 **Report of the Director General on the PLANLAC (IICA/CE/Doc.220(91))**
- 4.1.1 The Chair invited the Director General to present the report on the PLANLAC. In turn, the Director General asked his Advisor to present an overview of the most important advances made in implementing the Plan.
- 4.1.2 The Advisor to the Director General stated that in his presentation of the Plan he would review the most important events, providing an overview of the 20 months it had been in operation, outstanding aspects of the preparation and implementation of projects, dissemination activities, and the securing of external resources. He referred to the document "Report of the Director General on the PLANLAC" and closed his remarks by stressing that the importance of the PLANLAC is evidenced by the topics it addresses that are now part of development policies and plans, the increase in the number of projects, and, especially, the political support it enjoys.
- 4.1.3 The Representative of Canada reported that, in order to save time, he would deliver, in writing, the recommendations made by his Delegation. He suggested that the report on the PLANLAC included in IICA's 1990 Annual Report be presented at the upcoming IABA Meeting in Madrid. The Representative of Honduras seconded this motion, and further suggested that the Ottawa Declaration be distributed to serve as background information for the other documents that have their roots in the strategy and solutions addressed in the Plan. This would foster greater understanding and good will from organizations in support of this Plan.

- 4.1.4 The Representative of Dominica stated that the report presented suggested the need to obtain external resources. Nevertheless, during the donors meeting in St. Lucia, the conditions did not favor obtaining financial resources from donor institutions for the Caribbean. Therefore, he felt IICA and CARICOM should concentrate on contacting non-traditional donors who could be enlisted to support development in that region.
- 4.1.5 Having read the Draft Resolution, "Plan of Joint Action for Agricultural Reactivation in Latin America and the Caribbean (PLANLAC)," the Representative of Dominica suggested including in point 3 a statement to the effect that other new or potential donors be considered, to provide more support to the PLANLAC. The suggestion was accepted and the resolution was approved.
- 4.2 Proposed Amendments to Clarify the Rules of Procedure of the General Directorate and the Staff Rules (IICA/CE/Doc.225(91))
- 4.2.1 The Legal Advisor offered an explanation of the points being amended. The Representative of Brazil, who felt that further information was needed to make a decision, suggested that this topic be dealt with at the next meeting of the Executive Committee. This suggestion was supported by the Representative of Uruguay. The Director General stated that, despite the fact that this amendment was of an administrative nature, intended to comply with a recommendation of the Administrative Tribunal of the OAS, the IICA Administration felt it was necessary to seek the consensus of the countries. Thus, he agreed that these amendments should be addressed at the next meeting of the Executive Committee, as proposed by the Representative of Brazil. The

Observer Representative from the Dominican Republic commented that, in view of the fact that this topic was being postponed, the problems it attempts to solve could be avoided for the time being by making the terms under which personnel are hired more specific. Thus, if there is strict compliance with national legislation, there should be no problems.

4.2.2 It was decided to address this topic at the next meeting of the Executive Committee, to allow the countries more time to study it.

4.3 Proposed Amendments to the CATIE Contract

4.3.1 The Chair gave the floor to the Representative of Honduras, who introduced the topic, indicating that the proposed amendments were the result of intense work on the part of the Board of Directors and were based on evaluations of CATIE made in 1990. He further mentioned that the main purpose of these evaluations was to strengthen the Center. These amendments, which focus on CATIE's governing bodies, were studied by the CORECA Council of Ministers and included in a March 1991 resolution in which the Director General of IICA was requested to submit these draft amendments to the Contract at the next IABA meeting.

4.3.2 The Representative of Honduras then made a summary of the most important points in the document. He described the make-up of the Council of Ministers and summarized its duties, specifying that the Chair would be held by the Representative of Costa Rica and that its regular meetings would be held on an annual basis. A ten-member Board of Directors would be set up, with members chosen for their individual aptitudes and not as official representatives of any government or

organization. He added that four members would be selected by the Board from the member countries and that one member would be appointed by the IABA, one member by the Director General of IICA, and that four members from the international community would be selected by the Board. They would serve for a period of three years and could be re-elected once. The Director General of CATIE would be ex-officio Secretary of the Board and would serve as a non-voting member. He added that the Director General of CATIE would be elected for a period of 5 years and could be re-elected only once, and that there were other minor changes he would not mention in the interest of time. He emphasized that the purpose of all these amendments was to strengthen the Center, improve its operations and put it in a better position to secure resources that would allow it to expand its activities. He repeated that these amendments had been analyzed and approved by CORECA and that he hoped that the member countries of CATIE present at this meeting would voice an opinion on this subject.

- 4.3.3 The Observer Representatives from the Dominican Republic and Costa Rica expressed their complete support for the proposed amendments, stating that they would have a favorable impact on the Center's work.
- 4.3.4 The Chair asked the Rapporteur to read the Draft Resolution "Amendments to the CATIE Contract," which was approved.
- 4.4 Provisional Agenda for the Sixth Regular Meeting of the Inter-American Board of Agriculture (IICA/CE/Doc.223(91))
- 4.4.1 The Chair gave the floor to the Technical Secretary, who explained that the topics listed in the

document included neither the preceding matter nor the agreement to transfer to the Executive Committee the duty of awarding the title of "Emeritus," which must have the approval of the IABA. These topics would be added to the document under discussion.

- 4.4.2 The Rapporteur read the Draft Resolution "Provisional Agenda for the Sixth Regular Meeting of the Inter-American Board of Agriculture," which was approved with the modifications indicated in the preceding paragraph.
- 4.5 Date and Site of the Twelfth Regular Meeting of the Executive Committee (IICA/CE/Doc.216(91))
- 4.5.1 The Chair asked the Technical Secretary to introduce the subject. He suggested that the meeting be held in San Jose during the third week of September 1992, and requested the Representatives to indicate whether or not this was convenient for them.
- 4.5.2 After an exchange of opinions on the possibility of changing the date, as requested by the Observer Representative from the United States, the Chair asked the Rapporteur to read the Draft Resolution "Date and Site of the Twelfth Regular Meeting of the Executive Committee," which was approved.
- 4.6 Draft Resolution "Report on the Status of the Resolutions of the Fifth Regular Meeting of the Inter-American Board of Agriculture"
- 4.6.1 The Chair asked the Rapporteur to read the Draft Resolution, which was approved with a change in the title suggested by the Technical Secretariat in order to avoid confusion with another Resolution that had previously been approved with the

same title. It was established that the new version would read, "Follow-Up to Resolution N^o 156 of the Fifth Regular Meeting of the Inter-American Board of Agriculture."

- 4.6.2 The Chair asked the Delegation of the United States whether the document that they had announced would be submitted to the Plenary was ready, or if they would prefer to postpone the matter until the following day. The Observer Representative from the United States indicated that they had only an English version of the Draft Resolution "Negotiations on the General Agreement on Tariffs and Trade," and that it would be submitted to the Tenth Inter-American Conference of Ministers of Agriculture. He requested the Plenary's permission to read the draft resolution with the assistance of the interpreters. The Chair requested that it be read, and postponed the discussion of same until the following day.
- 4.6.3 The Observer Representative from the United States read the Draft Resolution mentioned above. The Representatives of Brazil and Uruguay and the Observer Representative from Mexico offered their full support.
- 4.6.4 The Chair acknowledged receipt of the draft resolution in question and it was agreed that it would be discussed on June 26, as early as possible.
- 4.6.5 The Technical Secretary took the floor to announce that the verbatim transcriptions of the sessions of the previous day, as well as the minutes of the morning of the first day, had been distributed and that suggested changes should be submitted in writing to the Secretariat. He also stated that the summaries of the documents for

the round table discussion, to be held during the morning session on June 26, had been distributed.

- 4.7 The session was adjourned at 16:20.

FIFTH PLENARY SESSION

- 5.0 The Fifth Plenary Session, presided over by the Representative of Saint Lucia, began at 08:50 on June 26, 1991.

5.1 Draft Resolution "Negotiations on the General Agreement on Tariffs and Trade"

- 5.1.1 The Chair asked the Observer Representative from the United States to introduce the draft resolution.

- 5.1.2 The Observer Representative from the United States, noting the delays experienced by some delegations that had expressed an interest in submitting amendments, and stressing the need for consensus, asked the Secretariat to postpone consideration of the Draft Resolution.

- 5.1.3 After the Draft Resolution was presented to the Plenary, it was decided that same should be considered during the afternoon, immediately prior to the Closing Session.

5.2 Draft Resolution "Delegation of Administrative Functions of the Inter-American Board of Agriculture to the Executive Committee: Appointment of Emeritus Status"

- 5.2.1 At the request of the Chair, the Observer Representative from the United States explained the purpose of the draft resolution that was now

before the Committee. The idea was to relieve the IABA of certain tasks which, by their very nature, could be handled at a different level, thus leaving the Ministers free to devote their attention to the discussion of more substantive matters.

5.2.2 The Chair asked the Rapporteur to read aloud the draft resolution in question. The resolution was approved.

5.3 The session was adjourned at 09:03.

ROUND TABLE

Immediately after the adjournment of the Fifth Plenary Session, the Round Table began on "Latin American and Caribbean Agriculture in the International Context of the Nineties: Strategies for the Close of the Century." The Round Table discussed the following topics to be presented at the Tenth Inter-American Conference of Ministers of Agriculture, to be held in Madrid:

- The International Context: Implications for Agro-food Development in Latin America and the Caribbean
- Changes in Agro-food Policies in the New International Context: A European Perspective
- The Agenda for Latin American and Caribbean Agriculture in the 1990s: Democracy, Agro-industrialization and Natural Resources
- International Technical Cooperation at the Close of the Twentieth Century: Reflections and Proposals for Change

SIXTH PLENARY SESSION

- 6.0 The Sixth Plenary Session was called to order at 15:50 on June 26, 1991.
- 6.1 Draft Resolution "Negotiations on the General Agreement on Tariffs and Trade"
- 6.1.1 The Chair asked the Observer Representative from the United States to introduce the topic. The Observer Representative from the United States thanked the Representatives and the Secretariat of the Committee for their amendments to the original document and gave the floor to the Representative of Dominica, who had a suggestion to make.
- 6.1.2 The Representative of Dominica announced his support for this Draft Resolution, and suggested that "with the reduction or elimination of subsidies and barriers to such trade" be eliminated from its third whereas clause. Thus, the clause would read: "That the Member States of IICA seek access for their agricultural products to world markets."
- 6.1.3 After acceptance of the proposal, the Chair asked the Rapporteur to read aloud the revised Draft Resolution, including the amendment, and submitted same to the consideration of the Plenary. It was approved unanimously.
- 6.1.4 The Observer Representative from the United States took the floor and announced that the following day the Delegation of the United States would deliver a check in the amount of US\$3.5 million to the Institute, as a further payment of

that country's quota. The Director General expressed his thanks and stated that the check would be received with satisfaction.

- 6.2 The Chair adjourned the Sixth Plenary Session at 15:55, and announced that the Closing Session would begin at 16:00. He invited the Delegations to review the Provisional Report which has just been distributed.

CLOSING SESSION

- 7.0 The Closing Session was called to order at 16:05 on June 26, 1991.
- 7.1 The Chair announced that any amendments to the Provisional Report of the Executive Committee should be submitted in writing to the Technical Secretary. Immediately thereafter, the Director General and the Chair signed the Report of the Eleventh Regular Meeting of the Executive Committee.
- 7.2 The Chair then asked the Representative of Venezuela to address the Plenary.
- 7.3 The Representative of Venezuela thanked the Plenary for selecting him to deliver the address during the Closing Session. On behalf of his country and the other member countries of the Committee, he thanked the authorities and other members of the Institute for their outstanding efforts during the meeting, and added that IICA's work in the countries provided them with valuable support in achieving modernization and dealing with adjustment measures. He highlighted the need for joint action in terms of international cooperation and noted that IICA is highly efficient in this regard, adapting to changes in

the agricultural sector; a sector with a key role to play in development, but, nonetheless, vulnerable to internal and external factors. He underscored the importance of the topics addressed during the Executive Committee, especially the progress made in implementing the PLANLAC, which is of vital importance to the sustained development of the agro-food sector. He called special attention to the hospitality of the Government of Spain for offering to host the upcoming meetings of the ICMA and IABA, noting that the events would provide an excellent opportunity for the countries of the region to gain a stronger position in what has been called the new international order, helping them to overcome current difficulties and formalize their role in the production and trade of agricultural commodities. He concluded by again thanking IICA and the support personnel for the success of this meeting, and offered his best wishes for the success of the upcoming meetings.

7.4

The Chair gave the floor to the Director General, who stated that the past three days had been very valuable and useful, and had provided the Institute with important suggestions for its efforts in the future. He then thanked the Representative of Venezuela for his kind words in reference to the Institute. He observed that the approval of the Program Budget, a key instrument in planning IICA's future actions, had been one of the most important topics addressed during the meeting. He thanked the countries for their generosity in approving a 4% increase in the Program Budget, especially in light of the financial difficulties faced by same, and for approving a salary increase to the Institute's International Professional Personnel. He pointed out that the valuable suggestions regarding Programs II and IV would be taken into account, especially those

related to the PLANLAC, which continued to be a very useful instrument in the Institute's multi-national activities. The input of the participants demonstrated their interest in ensuring that the Institute could keep up with changes worldwide, perhaps leading to a new type of international cooperation.

- 7.5 He went on to say that this new approach had four major characteristics: the integration of the five Programs with other emerging disciplines; new efforts at integration, designed to include regions and subregions; the conviction that technical cooperation and aid could come from new agencies, including some outside the public sector; and the need to improve coordination between the different technical and financial cooperation agencies. He explained that what was new was the way in which these four aspects would be coordinated. The Director General added that these topics would come up again at the meetings in Madrid and that they would provide inputs for the Declaration of Madrid, which would be the most important outcome of the Conference. He took the opportunity to thank the Government of Spain for its invitation. He also thanked the Delegations for taking up a topic introduced at the last moment - Amendments to the CATIE Contract - and asked them for their support in securing its ratification by the IABA. In closing, the Director General thanked the personnel of the Institute, especially those who provided services during the meeting, recognized the excellent manner in which the Chair of the meeting had carried out his duties, and, as a token of appreciation, presented the Chair with the gavel he had used during the course of the meeting.

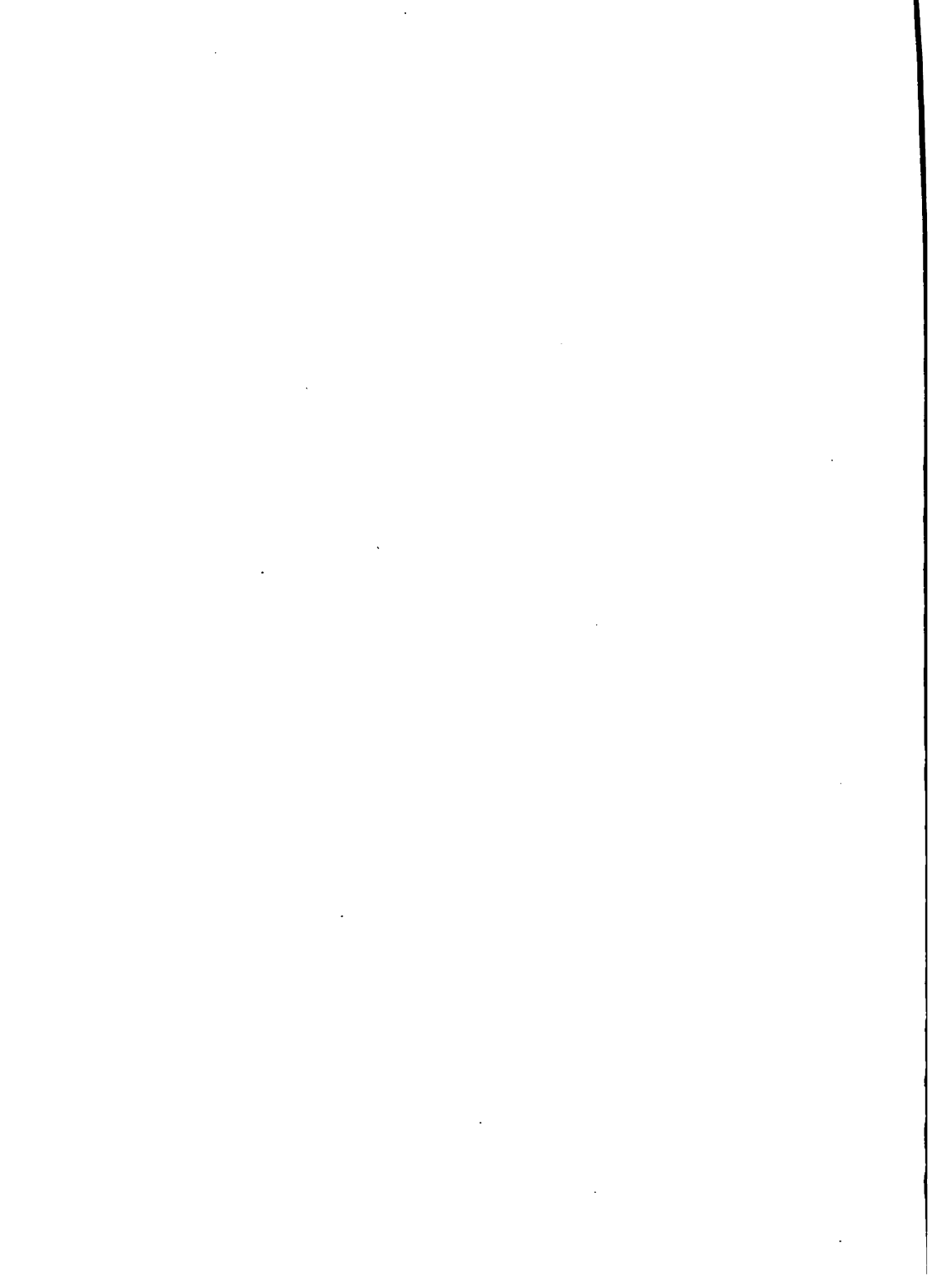
7.6

The Chair took the floor to thank the participants for their assistance during the meeting, pointing out that the discussions had been frank and to the point, and that decisions had been reached by consensus, which had made his job so much easier. He also expressed his gratitude to the Secretariat and the General Directorate for their detailed preparatory work and for the excellent quality of the background documentation received. He pointed out that during the deliberations several items had come up which were worth emphasizing. First, he referred to the emphasis that had been placed on the technical assistance provided by the Institute to its member countries, especially those with the greatest needs, and urged the Institute to continue to allocate funds for this purpose. He stressed the importance of mobilizing external resources for the Caribbean subregion, especially from nontraditional donors. Next, he underscored the need to continue to promote the activities of the PLANLAC, and indicated that the Institute had demonstrated efficient use of its resources. In congratulating the Director General for his efforts in this regard, he added that there is still room for improvement. Lastly, he stated that this meeting had been important in laying the groundwork for the meetings to be held in Spain, and urged the Representatives to impress upon their Ministers the need to ensure that they are represented at the highest level in Spain. He again thanked everyone for their collaboration, congratulated the support personnel and praised the Government and people of Costa Rica for their hospitality.

7.7

There being no further business, the Chair adjourned the Eleventh Regular Meeting of the Executive Committee at 16:35 on June 26, 1991.

RESOLUTIONS



IICA/CE/Res.146(XI-O/91)
26 June 1991
Original: Spanish

RESOLUTION No. 146

1990 ANNUAL REPORT

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

The 1990 Annual Report,

CONSIDERING:

That Article 4f. of the Rules of Procedure of the Executive Committee establishes that the Committee shall examine the Annual Report of the activities of the General Directorate;

That the 1990 Annual Report faithfully reflects the activities carried out by the Institute during the year;

That the style and content of the 1990 Annual Report complies with the mandates of the Executive Committee;

That the 1990 Annual Report was studied by the Executive Committee at its Eleventh Regular Meeting and accepted as presented by the General Directorate,

RESOLVES:

1. To submit the 1990 Annual Report to the consideration of the Inter-American Board of Agriculture.
2. To recommend to the Inter-American Board of Agriculture that it approve the 1990 Annual Report.
3. To congratulate the Director General and the IICA staff on the work carried out and on the high calibre of the 1990 Annual Report.

IICA/CE/Res.147(XI-0/91)
26 June 1991
Original: Spanish

RESOLUTION No.147

FINANCIAL REPORTS OF THE INSTITUTE

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.212(91) "Report of the External Auditors and Comments by the Director General on the Report of the External Auditors,"

CONSIDERING:

That Article 4 of the Rules of Procedure of the Executive Committee establishes that the Committee shall examine the financial status of the Institute and submit the corresponding report to the Inter-American Board of Agriculture;

That the external auditors attested to the proper management of the financial resources, in accordance with the stipulations of the rules and regulations of the Institute;

That in the opinion of the external auditors, the financial reports accurately represent the financial status of the Institute as of December 31, 1990, and the results achieved that year; and that the Institute's accounting principles are completely consistent with generally accepted accounting practices,

RESOLVES:

1. To accept Document IICA/CE/Doc.212(91), "Report of the External Auditors and Comments by the Director General on the Report of the External Auditors."
2. To recommend to the Inter-American Board of Agriculture that it approve document IICA/CE/Doc.212(91), "Report of the External Auditors and Comments by the Director General on the Report of the External Auditors."

IICA/CE/Res.148(XI-0/91)
26 June 1991
Original: Spanish

RESOLUTION No. 148

REPORT ON THE STATUS OF THE RESOLUTIONS OF
THE TENTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.213(91) "Report on the Status of the Resolutions of the Tenth Regular Meeting of the Executive Committee,"

CONSIDERING:

That after examining the aforementioned document, it was noted that the General Directorate of the Institute has satisfactorily complied with the recommendations of the Executive Committee,

RESOLVES:

To accept document IICA/CE/Doc.213(91), "Report on the Status of the Resolutions of the Tenth Regular Meeting of the Executive Committee."

IICA/CE/Res.149(XI-0/91)
26 June 1991
Original: Spanish

RESOLUTION No. 149

REPORT ON THE STATUS OF THE RESOLUTIONS OF THE FIFTH
REGULAR MEETING OF THE INTER-AMERICAN BOARD
OF AGRICULTURE

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.214(91), "Report on the Status of the Resolutions of the Fifth Regular Meeting of the Inter-American Board of Agriculture,"

CONSIDERING:

That the Tenth Regular Meeting of the Executive Committee studied the status of the resolutions of the IABA through July 1990, accepting them in Resolution IICA/CE/Res.137(X-0/90);

That after examining the aforementioned document, the Eleventh Regular Meeting of the Executive Committee noted that the General Directorate of the Institute has satisfactorily complied with the recommendations of the Inter-American Board of Agriculture,

RESOLVES:

To accept Document IICA/CE/Doc.214(91), "Report on the Status of the Resolutions of the Fifth Regular Meeting of the Inter-American Board of Agriculture."

IICA/CE/Res.150(XI-0/91)

26 June 1991

Original: Spanish

RESOLUTION No. 150FOLLOW UP TO RESOLUTION No. 156 OF THE FIFTH
REGULAR MEETING OF THE INTER-AMERICAN BOARD
OF AGRICULTURE

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.214(91), "Report on the Status of the Resolutions of the Fifth Regular Meeting of the Inter-American Board of Agriculture,"

CONSIDERING:

That the Tenth Regular Meeting of the Executive Committee studied the status of the implementation by IICA of the resolutions of the IABA through July 1990;

That after examining the status of the implementation of Resolution IICA/JIA/Res.156(V-0/89), the Delegates of Bolivia, Colombia, Peru and the United States requested supplementary reports and asked that the scope of the Resolution be broadened,

RESOLVES:

1. That IICA should complete its studies and draw up, for submission to donors, technical cooperation and investment projects aimed at replacing the cultivation of coca and other psychotropic plants.

2. That the studies should be carried out for Bolivia, Colombia and Peru, inasmuch as these three countries are affected by the cultivation of the aforementioned crops.
3. That the studies and projects should be geared toward products that will help diversify production for international markets.
4. That in conducting the studies, the same methodology should be followed, insofar as possible, for all three countries.
5. That the studies and projects should, insofar as possible, be discussed jointly by the three countries, with a view to reaching agreement on strategies to be applied with regard to the external market.

IICA/CE/Res.151(XI-0/91)
26 June 1991
Original: Spanish

RESOLUTION No. 151

REPORT OF THE DIRECTOR GENERAL ON IICA'S PROGRAMS

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.217(91), "Report of the Director General on IICA's Programs,"

CONSIDERING:

The document presented by the Director General informs the Executive Committee on the development of Program II: "Technology Generation and Transfer" and Program IV: "Marketing and Agroindustry;"

That the remarks made on this subject by the Director General and the corresponding Program Directors supplement the information contained in the aforementioned document,

RESOLVES:

To accept Document IICA/CE/Doc.217(91), "Report of the Director General on IICA's Programs."

IICA/CE/Res.152(XI-0/91)

26 June 1991

Original: Spanish

RESOLUTION NO. 152PLAN OF JOINT ACTION FOR AGRICULTURAL REACTIVATION
IN LATIN AMERICA AND THE CARIBBEAN (PLANLAC)

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.220(91), "Report of the Director General on the PLANLAC,"

CONSIDERING:

That the Fifth Regular Meeting of the Inter-American Board of Agriculture (IABA), in Resolution No. 154, approved the PLANLAC;

That Resolution No. 154 establishes that follow-up of the implementation of the PLANLAC and of the hemispheric programs will be the responsibility of the Inter-American Conference of Ministers of Agriculture (ICMA), the Inter-American Board of Agriculture (IABA) and the Executive Committee of IICA, and that IICA should present the necessary reports for each case;

That the Member States of IICA have assigned high priority to the implementation of the Plan;

That the Institute has complied with the mandates of the IABA with regard to the immediate tasks involved in

implementing the Plan and with Resolution IICA/CE/Res.-138(X-0/90) of the Executive Committee, in which a progress report on the PLANLAC, concerning the different programs and projects and the external resources that have been secured, is requested,

RESOLVES:

1. To accept with satisfaction Document IICA/CE/Doc.220(90), "Report of the Director General on the PLANLAC."
2. To request that IICA present this report to the next meeting of the Inter-American Board of Agriculture.
3. To urge the countries to continue playing an active role in the subregional sectoral fora identified in the PLANLAC for each of the subregions.

IICA/CE/Res.153(XI-0/91)
26 June 1991
Original: Spanish

RESOLUTION No. 153

QUOTA SCALE

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.215(91), "Proposed 1992-1993 Program Budget,"

CONSIDERING:

That in compliance with Article 23 of the Convention on the Institute, the quota scale for the 1992-1993 biennium has been prepared in accordance with the system for calculating quotas of the Organization of American States (OAS), excluding the contributions of Bahamas and Belize, which are Member States of the OAS, but not of IICA;

That Article 3.b of the Rules of Procedure of the Executive Committee establishes that the Executive Committee shall be empowered "To examine the proposed biennial Program Budget that the Director General submits to the Board and to make any pertinent observations and recommendations,"

RESOLVES:

To recommend that the Inter-American Board of Agriculture establish the quotas for the Member States of IICA for 1992 and 1993, according to the amounts on the attached quota scale.

QUOTA SCALE OF MEMBER STATES 1/
1992-1993

MEMBER STATE	% OAS		% IICA		AMOUNT IICA	
	1992	1993	1992	1993	1992	1993
Antigua and Barbuda	0.02	0.02	0.02	0.02	4,944	5,141
Argentina	5.02	4.96	5.03	4.96	1,240,807	1,275,015
Bahamas*	0.07	0.07				
Barbados	0.08	0.08	0.08	0.08	19,774	20,565
Belize*	0.03	0.03				
Bolivia	0.07	0.07	0.07	0.07	17,302	17,994
Brazil	8.76	8.66	8.77	8.67	2,165,232	2,226,135
Canada	10.24	11.27	10.25	11.28	2,531,048	2,897,061
Chile	0.55	0.55	0.55	0.55	135,965	141,383
Colombia	0.96	0.95	0.96	0.95	237,286	244,206
Costa Rica	0.13	0.13	0.13	0.13	32,132	33,418
Dominica	0.02	0.02	0.02	0.02	4,944	5,141
Ecuador	0.18	0.18	0.18	0.18	44,491	46,271
El Salvador	0.07	0.07	0.07	0.07	17,302	17,994
United States of America	60.96	60.24	61.02	60.30	15,067,643	15,485,266
Grenada	0.03	0.03	0.03	0.03	7,415	7,712
Guatemala	0.13	0.13	0.13	0.13	32,132	33,418
Guyana	0.14	0.14	0.14	0.14	34,604	35,988
Haiti	0.07	0.07	0.07	0.07	17,302	17,994
Honduras	0.07	0.07	0.07	0.07	17,302	17,994
Jamaica	0.18	0.18	0.18	0.18	44,491	46,271
Mexico	6.23	6.16	6.24	6.17	1,539,885	1,583,487
Nicaragua	0.07	0.07	0.07	0.07	17,302	17,994
Panama	0.13	0.13	0.13	0.13	32,132	33,418
Paraguay	0.18	0.18	0.18	0.18	44,491	46,271
Peru	0.42	0.42	0.42	0.42	103,812	107,965
Dominican Republic	0.18	0.18	0.18	0.18	44,491	46,271
St. Vincent and the Grenadines	0.02	0.02	0.02	0.02	4,944	5,141
St. Kitts and Nevis	0.01	0.02	0.01	0.02	2,472	5,141
St. Lucia	0.03	0.03	0.03	0.03	7,415	7,712
Suriname	0.07	0.07	0.07	0.07	17,302	17,994
Trinidad and Tobago	0.18	0.18	0.18	0.18	44,491	46,271
Uruguay	0.27	0.26	0.27	0.26	66,737	66,835
Venezuela	3.28	3.24	3.28	3.24	810,726	832,873
SUB-TOTAL	98.85	98.88	98.85	98.88	24,408,296	25,392,340
Cuba**	1.15	1.12	1.15	1.12	284,249	287,907
TOTAL	100.00	100.00	100.00	100.00	24,692,545	25,680,247

1/ In order to maintain the sequence of the original document (in Spanish), countries are listed according to the alphabetical order in Spanish.

* Not a member of IICA.

** Appears solely for purposes of the distribution of total quotas.

IICA/CE/Res.154(XI-0/91)rev.
26 June 1991
Original: Spanish

RESOLUTION No. 154

PROPOSED 1992-1993 PROGRAM BUDGET

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.215(91), "Proposed 1992-1993 Program Budget,"

CONSIDERING:

That Article 8.b of the Convention on the Inter-American Institute for Cooperation on Agriculture (IICA) establishes that the Inter-American Board of Agriculture (IABA) shall have the following function: "To approve the biennial Program Budget and to determine the annual quotas of the Member States;"

That Article 3.b of the Rules of Procedure of the Executive Committee establishes that the Committee is to examine the proposed biennial Program Budget that the Director General submits to the Board and to make any pertinent observations and recommendations;

That income from quotas from the Member States will be US\$24,692,500 in 1992 and US\$25,680,200 in 1993;

That the income anticipated for indirect administrative and technical costs will be US\$2,339,600 in 1992 and US\$1,925,900 in 1993;

That the Proposed Program Budget for regular resources, submitted by the Director General to the consideration of the Eleventh Regular Meeting of the Executive Committee, totals US\$27,032,100 for 1992 and US\$27,606,100 for 1993, and that it identifies separately quota resources and income for indirect administrative and technical costs;

That the Proposed Program Budget presented by the Director General indicates budgetary items for direct technical cooperation services, management costs and general costs and provisions, funded with quotas from the Member States;

That the IABA, in Resolution IICA/JIA/Res.168(V-O/89), requested the Director General to submit to the Tenth Regular Meeting of the Executive Committee a proposal to amend the 1987-1991 Medium Term Plan (MTP);

That the Executive Committee, in Resolution IICA/CE/Res.139(X-O/90) of August 28, 1990, approved the extension of the effective life of the 1987-1991 Medium Term Plan to December 1993, which calls for a 4% increase in quota resources for each year of the 1992-1993 biennium in order to achieve the expected results of the programs and projects without affecting the Institute's real service capabilities;

That in requesting an increase in quota resources, both the situation of the countries and the effects of inflation on the cost of operating the Institute have been taken into account;

That the Proposed 1992-1993 Program Budget reflects the efforts of the General Directorate, in conjunction

with the Member States, to maximize absorption of non-discretionary cost increases in order to realize administrative savings, and to eliminate or reduce activities of lesser priority, in order to fund activities of higher anticipated impact,

RESOLVES:

1. To recommend that the Inter-American Board of Agriculture approve IICA's biennial Program Budget, financed with Member State quotas, for the year January 1 to December 31, 1992 in the amount of US\$24,692,500, and for the year January 1 to December 31, 1993, in the amount of US\$25,680,200.

2. To authorize the Director General to make the necessary changes in the attached table, in order to implement an increment of 4% in the salaries of International Professional Personnel in 1993, and to effect savings of US\$70,000 in 1992 and of US\$220,000 in 1993, under Chapter III, General Costs and Provisions, said amounts to be reallocated to Chapter 1, Direct Technical Cooperation Services.

1992-1993 PROGRAM BUDGET BY CATEGORY OF ACTIVITY

CATEGORY OF ACTIVITY	US\$ x 000	
	1992	1993
CHAPTER I. - DIRECT COOPERATION SERVICES	20,084.9	20,569.4
1. Programs	10,015.8	10,095.6
1.1 Agricultural Policy Analysis and Planning	1,888.6	1,885.6
1.2 Technology Generation and Transfer	2,952.0	3,015.1
1.3 Organisation and Management for Rural Development	2,053.5	2,041.9
1.4 Trade and Agroindustry	1,455.0	1,458.8
1.5 Agricultural Health	1,666.7	1,694.2
2. Center for Programs and Investment Projects	521.1	528.5
3. Inter-program projects	1,072.0	1,341.0
4. Operating structure of Offices in the countries	5,592.3	5,642.0
5. Technical support units	861.4	891.1
6. Contribution to Research Centers	1,522.3	1,571.2
6.1 CATIE	1,222.3	1,271.2
6.2 CARDI	300.0	300.0
7. Unanticipated short-term technical cooperation and preinvestment	500.0	500.0
CHAPTER II. - MANAGEMENT COSTS	3,695.4	3,794.9
1. Office of the Director General	753.7	762.9
2. Management support units	2,261.9	2,351.0
3. Office of the Assistant Deputy Director General for Operations	679.8	681.0

Continues ...

CHAPTER III. - GENERAL COSTS AND PROVISIONS	912.2	1,315.9
1. Working subfund of the regular fund	284.2	287.9
2. OAS Administrative Tribunal	15.0	15.0
3. Meeting of the Executive Committee	140.0	140.0
4. Meeting of the Inter-American Board of Agriculture	-	300.0
5. IICA insurance on assets	84.0	84.0
6. Pensions, former IICA Directors General	80.0	80.0
7. External audit	44.0	44.0
8. Inter-American Conference of Ministers of Agriculture	-	-
9. Insurance, former employees of IICA	15.0	15.0
10. Exhibition, 500th Anniversary Discovery of America	100.0	-
11. Fiftieth Anniversary founding of IICA	150.0	-
12. Evaluation and guidelines for MTP	-	150.0
TOTAL	24,692.5 *	25,680.2 * (**)

* This sum does not include the reimbursement by the United States of America for income tax paid by U.S. citizens employed by the Institute.

** Includes US\$200,000 pending allocation.

RESOLUTION No. 155

AGREEMENTS, CONTRACTS, LETTERS OF UNDERSTANDING AND OTHERS

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN: Document IICA/CE/Doc.215(91), "Proposed 1992-1993 Program Budget,"

RESOLVES:

1. To recommend to the Inter-American Board of Agriculture that it authorize the Director General to use resources provided to IICA through the following agreements, contracts, letters of understanding and others, during the 1992 and 1993 calendar years, for the specific purposes agreed upon:

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHER	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1992	1993
<p>III. Project: Technical cooperation services to the National Groundwater, Irrigation and Drainage Service of Costa Rica (SEMMA) in executing the second phase of the Arenal-Tempisque irrigation project</p> <p>Administrative Support Action: Supporting the Executive Secretariat for Agricultural Sector Planning (SEPSA)</p>	<p>Operating agreement with the National Groundwater, Irrigation and Drainage Service of Costa Rica (SEMMA) for technical cooperation services in carrying out the second stage of the Arenal-Tempisque irrigation project</p> <p>Operating contract with the Ministry of Agriculture and Livestock of Costa Rica for technical and administrative support to the Executive Secretariat for Agricultural Sector Planning (SEPSA)</p>	Costa Rica	IDB	106.6	106.6
		Costa Rica	MAG	19.8	25.3

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHER	COUNTRY	SOURCE OF FUNDING	US\$ X 1000 1992	US\$ X 1000 1993
I. Administrative Support Action: Creation of the Office for Control and Follow-up of Agricultural Development and Social Welfare Programs	Memorandum of Understanding between the Central Bank of Costa Rica, IICA and the United States Agency for International Development (USAID), to provide funds to create the Office of Control and Follow-Up (OCS)	Costa Rica	AID	136.0	135.9
I. Project: Consultancy to the Program for the Institutional Strengthening of the Ministry of Agriculture and Livestock	Cooperation contract with the Ministry of Agriculture and Livestock of El Salvador to provide consultancy services to the Program for the Institutional Strengthening of the Ministry of Agriculture and Livestock	El Salvador	IDB	414.0	
III. Project: Supporting the implementation of the Organization, Training, Technical Assistance and Research Project (PROCATI) in rural development districts	Technical cooperation agreement with SARN to support the implementation of the Organization, Training, Technical Assistance and Research Project (PROCATI)	Mexico	SARN/IBRD	118.4	
V. Project: Strengthening Animal Health Services in Mexico	Agreement with the Secretariat for Agriculture and Water Resources (SARN) for the execution of a cooperation project to upgrade animal health activities	Mexico	SARN/PRIVATE LABORATORIES	413.7	483.9
Administrative Support Action: Strengthening Plant Protection Services in Support of Agricultural Production and Trade in Mexico	Memorandum of understanding with SARN for cooperation in phytosanitary matters	Mexico	SARN	1,057.3	1,057.3
II. Project: Contract between the United Nations Development Programme (UNDP) and IICA to conduct a study on the project: Strengthening the National Technology Generation and Transfer System	Contract with the United Nations Development Programme (UNDP) to conduct a study on the project: Strengthening the National Technology Generation and Transfer System	Panama	UNDP	24.0	
Administrative Support Action: Financial Administration of Resources of the Special Fund for Agricultural Reactivation (FERA)	Agreement for the financial administration of resources of the Special Fund for Agricultural Reactivation (FERA)	Panama	MIDA	540.0	540.0
III. Project: Strengthening and Consolidation of Rural Settlements	Technical cooperation contract with the Dominican Agrarian Institute to strengthen and consolidate rural settlements established under the agrarian reform	Dominican Republic	IAD	191.4	84.1

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHER	COUNTRY	SOURCE OF FUNDING	US\$ X 1000	
				1992	1993
I. Project: Harmonization of agricultural policies in the countries of the Regional Council for Agricultural Cooperation in Central America, Mexico, Panama and the Dominican Republic (CORECA)	Agreement on Sweden's contribution to the process of harmonizing agricultural policies in the CORECA countries	Central Area	SIDA	186.0	
II. Project: Cooperative Program for the Protection and Modernization of Coffee Cultivation in Mexico, Central America, Panama, and the Dominican Republic (PRONECAFE)	Operating agreement with the Cooperative Program for the Protection and Modernization of Coffee Cultivation	Central Area	Countries	160.0	160.0
	Contract between the European Economic Community and CIBAO-IRCC and IICA (TSZA-0234-H (CD)) to implement the project on the biological control of the coffee berry borer	Central Area	EEC	48.6	48.6
II. Project: Regional Network for Cacao and Plantain Technology Generation and Transfer (PROCACAO)	Agreement of donation between USAID and IICA to provide agricultural cooperation for the regional project on agricultural technology networks (596-0127)	Central American Isthmus and Dominican Republic	AID/ROCAP	834.1	
II. Regional Program to Strengthen Agricultural Research on Staple Grains in Central America and Panama	Contract to administer funds of Agreement No. ALA/85/23 between the European Economic Community and IICA. Regional Program to Strengthen Agricultural Research on Staple Grains in Central America and Panama	Central American Isthmus and Panama	EEC	3,799.4	3,726.8
III. Project: Training and Study Program on Agrarian Reform and Rural Development for the Central American Isthmus and the Dominican Republic (PRACA)	Operating agreement of the Training and Study Program on Agrarian Reform and Rural Development for the Central American Isthmus and the Dominican Republic (PRACA)	Central America Isthmus Dominican Republic	Countries	140.0	70.0
Project: Technical Support to Improve the Effectiveness of the Decision-Making Process of the Regional Council for Agricultural Cooperation in Central America, Mexico, Panama and the Dominican Republic (CORECA)	Technical cooperation agreement with the Ministries of Agriculture of Costa Rica, El Salvador, Guatemala, Honduras, Nicaragua, Panama and the Secretariat of Agriculture of the Dominican Republic	Central Area	CORECA/Countries	160.0	160.0

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHER	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1992	1993
II. Project: Supporting the development of livestock production systems in Guyana	Operating Agreement between IICA and the Office of the Caribbean Agricultural Research and Development Institute (CARDI-Guyana) for Technical and Financial Collaboration in the Implementation and Evaluation of the Livestock Development Project	Guyana	CARDI	8.9	
II. Project: Technology transfer for coffee-based cropping systems for small farmers in Haiti	USAID/Haiti Agreement No. 521-0216-6-00-0008-00 Food Program for Development (PL-480/Title III) Letter of execution No.91.02. Control of coffee rust disease	Haiti	USAID	875.0	789.4
II. Project: Supporting the development of yam exports	Agreement between the Rural Agricultural Development Authority and IICA to support the Implementation of the Project Entitled "National Yam Export Development"	Jamaica	RADA	152.9	146.7
- Administrative support action: Administrative support to the hillside agriculture subproject	Agreement SPGA-88-6 Hillside agriculture, Ministry of Agriculture of Jamaica	Jamaica	USAID/Ministry of Agriculture	235.8	241.5
III. Project: Technical assistance and training for the COTAGAITA-SAM JUAN DEL ORD agricultural development project (CORDEPO)	Operating agreement between CORDEPO and IICA to execute technical assistance and training for the COTAGAITA-SAM JUAN DEL ORD agricultural development project	Bolivia	IFAD/CAF/CORDEPO	44.8	
III. Project: Technical assistance and training for the Chuquisaca agricultural development project (CORDECH)	Addendum to the cooperation agreement with CORDECH to expand the technical assistance and training to the Southern Chuquisaca agricultural development project	Bolivia	IFAD/CAF/CORDECH	101.8	69.0
- Administrative support action: Administrative support to the Chuquisaca agricultural development project	Addendum to the cooperation agreement with CORDECH to expand the technical assistance and training to the southern Chuquisaca agricultural development project	Bolivia	IFAD/CAF/CORDECH	17.3	
I. Project: Technical cooperation with the National Agricultural Training Program (PNCA)	Agreement between the Ministry of Agriculture of Colombia and IICA to execute the project in support of the National Agricultural Training Program (PNCA)	Colombia	PNCA	145.3	157.3
- Administrative support action: Support for sugar cane research by Sugar Cane Research Center (CENICAJA)	Agreement with CENICAJA to support sugar cane research	Colombia	CENICAJA	88.0	99.0

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHER	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1992	1993
- Administrative support action: Support to HIMAT for technical-scientific brokerage	Administrative support agreement with the Hydrology, Meteorology, and Land Improvement Institute (HIMAT) of Colombia	Colombia	HIMAT/IBRD	67.3	95.6
- Administrative support action: Support to the Agrarian Credit System	Agreement for administrative services between the Agrarian, Industrial and Mining Credit System, IICA and others	Colombia	Agricultural Credit System/IBRD	165.0	187.0
- Administrative support action: Support for the creation and administration of a fund for training related to fruit crops	Agreement between the Colombian Agricultural Institute (ICA) and IICA for the creation and administration of a fund for training related to fruit crops	Colombia	ICA - Fruit Crops	3.2	2.7
- Administrative support action: Training for senior officials and technical personnel from the Colombian Agricultural Institute	Agreement with the Colombian Agricultural Institute (ICA) to support training plans. Addendum	Colombia	ICA - Training	86.6	75.6
- Administrative support action: Administrative services for the Integrated Rural Development Fund	Administrative support agreement with the Integrated Rural Development Program	Colombia	DR1	110.8	99.7
- Administrative support action: Supporting the Colombian Agricultural Institute in acquiring bibliographic materials	Agreement between the Colombian Agricultural Institute (ICA) and IICA to acquire bibliographic material from abroad	Colombia	ICA/IBRD/BAC	108.0	129.6
- Administrative support action: Staffing Agricultural Technology Development Program (PROTECA) Central Unit with Management Personnel	Agreement with the Ministry of Agriculture and Livestock of Ecuador to staff PROTECA's Central Unit with administrative personnel	Ecuador	MAG/PROTECA/IDB	69.1	
- Administrative support action: Administrative support to the tropical grasses evaluation project of the International Development Research Center (IDRC)	Memorandum of Grant Conditions 3-P-88-0120 IDRC/IICA "Tropical Pasture Evaluation (Ecuador)"	Ecuador	IDRC	28.3	
- Administrative support action: Administrative support to the International Center for Tropical Agriculture (CIAT) for Tropical Agriculture (CIAT) tropical grasses program	Letter of Understanding with the International Center for Tropical Agriculture (CIAT) for administrative support for seed production	Ecuador	CIAT	5.4	

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHER	COUNTRY	SOURCE OF FUNDING	US\$ X 1000 1992	1993
- Supporting national technical cooperation actions	Operating agreement between the Ministry of Agriculture and Livestock of Ecuador (MAG) and IICA	Ecuador	MAG	10.0	10.4
I. Project: Strengthening and modernizing agricultural sector institutions	General agreement with the Agricultural Credit Fund of Venezuela (FCA)	Venezuela	FCA	73.3	
V. Project: Strengthening the agricultural health system in support of the process to open up trade	Technical cooperation agreement on animal health with the government of the Republic of Venezuela	Venezuela	MAC - Animal Health	232.5	232.5
- Administrative support action: Administrative services provided to the agreement between the International Development Research Centre (IDRC) and the Central University of Venezuela (UCV)	Agreement of donation from IDRC to the Central University of Venezuela, and administration of the donation by IICA	Venezuela	IDRC/UCV	46.8	
- Supporting national technical cooperation actions	Operating agreement between the Ministry of Agriculture and Livestock of Venezuela (MAC) and IICA	Venezuela	MAC	6.0	6.0
III. Project: Training of technical personnel and institutional support to credit programs and technical support for small-scale farmers	Operating agreement with the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) to train technical personnel and provide institutional support to the credit program and technical support for small-scale farmers in northeastern Argentina	Argentina	SAGyP/IFAD/IDB	27.7	40.8
- Administrative Support Action: Creation and installation of a unit to follow-up on and evaluate the overall agricultural credit program	Contract with the SAGyP of the Republic of Argentina to support the design and implementation of the unit to follow up and evaluate the overall agricultural program	Argentina	SAGyP/IDB	150.0	
- Administrative Support Action: Cooperation and support for the implementation of the permanent agriculture project and dissemination of conservation technology of the National Institute of Agricultural Technology (INTA)	Letter of understanding No. 3. "Cooperation and support for implementation of the project: Permanent Agriculture: Development and Dissemination of Conservation Technology"	Argentina	INTA/ Letter 3	125.0	125.0
- Administrative Support Action: Cooperation to consolidate activities related to the information and documentation system of INTA (SID/INTA)	Letter of Understanding No. 11 "Cooperation to consolidate the activities of the information and documentation system of INTA (SID/INTA)"	Argentina	INTA/ Letter 11	29.0	

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHER	COUNTRY	SOURCE OF FUNDING	US\$ X 1000	
				1992	1993
-	Administrative Support Action: Cooperation for the development of the Institutional evaluation program and support to the National Directorate of INTA in the development of important activities	Argentina	INTA/ Letter 12	200.0	200.0
I.	Technical cooperation to the Ministry of Agriculture and Agrarian Reform (MARA) to support the development of mechanisms to manage international affairs	Brazil	MARA/Cabinet	336.0	336.0
II.	Project: Technical cooperation to Brazilian Institute of Agricultural Research (EMBRAPA) for technology generation and transfer	Brazil	EMBRAPA/IDB	1,253.5	1,253.5
III.	Project: Support to Superintendency of Development in Northeastern Brazil (SUDEIE) in the formulation and execution of rural development plans, programs and projects in northeastern Brazil	Brazil	SUDEIE/World Bank	781.0	781.0
III.	Project: Support to the Banco Nordeste of Brazil for the planning and execution of credit programs for rural development	Brazil	BNS	687.7	687.7
III.	Project: Technical cooperation with the San Francisco Valley Development Institute (CODEVASF) to develop irrigated agriculture	Brazil	CODEVASF/ World Bank	1,344.0	1,120.0
III.	Project: Technical cooperation with the National Department for Drought Control (DNOCS) in operating and maintaining areas under irrigation	Brazil	DNOCS	220.0	220.0

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHER	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1992	1993
III. Project: Technical cooperation to implement the Nordeste I Irrigation project	Agreement with the Executive Secretariat of the National Irrigation Program to establish technical cooperation for the Nordeste I Irrigation project, with the participation of the National Department for Drought Control	Brazil	SENER/World Bank	336.0	540.0
III. Project: Support to the National Secretariat of Agrarian Reform (SNARA) for the formulation and execution of rural development programs and projects and the development of cooperatives in areas set aside for agrarian reform and settlement	Agreement with the Ministry of Agriculture and Agrarian Reform for formulation and execution of rural development programs and projects and cooperatives in agrarian reform areas	Brazil	SNARA/DEMAOOP	2,276.7	2,276.7
III. Project: Support to the National Settlement and Agrarian Reform Institute (INCRA) to modernize its administration, train human resources, and formulate and execute development projects in settlements and related activities	Agreement with the National Settlement and Agrarian Reform Institute (INCRA), to modernize its administration, and train its personnel in the formulation of development projects in areas set aside for settlements	Brazil	INCRA	1,671.0	1,671.0
III. Project: Cooperation with the Ministry of Education in defining strategies and implementing formal and non-formal education policies for rural areas of the country	Technical cooperation agreement with the Ministry of Education of Brazil	Brazil	MEC/UNDP	224.0	112.0
V. Project: System for integrated management of plant protection problems	Agreement with the National Association for Agricultural Protection (ANDEF) of Brazil, in order to upgrade technical cooperation in plant protection	Brazil	ANDEF	110.0	110.0
- Administrative support action for the execution of priority cassava projects - CIAT/PA/MDIOCA	Agreement between the International Center for Tropical Agriculture (CIAT) and IICA and the Secretariat of Agriculture and Agrarian Reform (SEARA) of the State of Ceara, through the Agricultural Research Agency (EPAAE) of Ceara and the Technical Assistance and Rural Extension Agency (EMATERCE) of Ceara to implement the integrated project for the development of cassava in the State of Ceara	Brazil	CIAT	154.0	154.0
- Administrative support action for the execution of priority pasture projects - CIAT/PASTAGENS	Agreement with the International Center for Tropical Agriculture (CIAT) to develop joint actions with IICA	Brazil	CIAT	154.0	154.0

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHER	COUNTRY	SOURCE OF FUNDING	US\$ X 1000 1992	1993
I. Project: Technical cooperation with the ministry of agriculture for agricultural planning	Technical cooperation agreement between the Office of Agricultural Planning (ODEPA) of the Ministry of Agriculture of Chile and IICA (ODEPA is currently the Division of Studies and Budget -DEP)	Chile	ODEPA	26.8	29.5
V. Project: Strengthening agricultural health services	Technical cooperation agreement with the Ministry of Agriculture of Chile to support the strengthening of the Agriculture and Livestock Service (SAG)	Chile	SAG	16.5	18.3
III. Project: Increasing family incomes by enhancing the participation of women in production processes (UNIFEM)	Technical cooperation agreement with the United Nations Development Fund for Women (UNIFEM) and the Ministry of Agriculture and Livestock (MAG) for the implementation of the Project: "Increasing family incomes by enhancing the participation of women in production processes"	Paraguay	UNIFEM	71.7	26.5
II. Project: Providing technical cooperation to the project to generate and transfer agricultural technology	Operating agreement with the Ministry of Livestock, Agriculture and Fisheries (MGAP) to provide technical cooperation to the project to generate and transfer agricultural technology	Uruguay	MGAP/IDG	259.1	259.1
III. Project: Institutional support to the granja subsector	Agreement with the Ministry of Livestock, Agriculture and Fisheries of Uruguay to contribute to the development of the granja subsector	Uruguay	MGAP/JUNAGRA	118.8	118.8
V. Project: Institutional strengthening of the Plant Protection Directorate of the Ministry of Livestock, Agriculture and Fisheries	Technical cooperation agreement with the Ministry of Livestock, Agriculture and Fisheries for institutional strengthening of the Plant Protection Directorate	Uruguay	MGAP/DSV	275.0	286.0
II. Cooperative Program for Agricultural Research in the Southern Cone (PROCSUR)	Cooperation agreement with the National Institute of Agricultural Technology (INTA) of Argentina, the Bolivian Institute of Agricultural Technology (IBTA) of the Republic of Bolivia, the Brazilian Agricultural Research Agency of the Federal Republic of Brazil, (EMBRAPA), the Agricultural Research Institute (INIA) of the Republic of Chile, and the Agricultural and Forestry Research and Extension Directorate (DIEAF) of the Ministry of Agriculture and Livestock of the Republic of Paraguay and the Alberto Borge	Southern Area and Bolivia	Countries	166.1	166.1

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHER	COUNTRY	SOURCE OF FUNDING	US\$ X 1000 1992 1993
I. Project: -Agricultural and rural development strategies	Agricultural Research Center (CIAAB) of the Republic of Uruguay, to institutionalize the Cooperative Agricultural Research Program for the Southern Cone (PROCISUR)	Headquarters	CIDA	25.0
I. Project: Agricultural policy analysis and information	Letter of Understanding with the Spanish International Cooperation Agency. Agreement to finance the Information System for Agricultural Policy Analysis	Headquarters	AECI	100.0
I. Project: Analysis and consultation on agricultural policies	SAREC/IICA Agreement (5/3 12 IICA) Analysis of macroeconomic policies and of the impact of structural adjustment on agriculture	Headquarters	SAREC	85.6
II. Project: Information Systems for Latin America and the Caribbean (ISAPLAC)	IDRC donation agreement (90-0064)/IICA for the project "Information System for Animal Production in Latin America and the Caribbean (ISAPLAC)"	Headquarters	IDRC	72.3
II. Project: Research Network on Animal Production Systems in Latin America and the Caribbean (RISPAL)	Memorandum of grant conditions (3-0-89-0036) "Research Network on Animal Production Systems in Latin America and the Caribbean"	Headquarters	IDRC	103.2
III. Project: Strengthening rural development institutions	IDRC/IICA memorandum of grant conditions (90-0108)	Headquarters	IDRC	54.5
III. Project: Training technicians in mass and group communications for government organizations	Agreement Sweden's contribution to training in mass and group communications techniques for government and non-governmental organizations working with women in Central America	Headquarters	SIDA	54.9
IV. Project: Support to the Hemispheric Rural Agroindustrial Development Program (PRODAR)	IDRC/IICA memorandum of grant conditions "Agroindustry Networks (Latin America) (90-0112)	Headquarters	IDRC	93.7
- Project: Support to institutionalizing work related to rural women, in IICA programs	"Support to the institutionalization of work related to rural women" Phase II UNIFEM (ELA/90/408)	Headquarters	UNIFEM	129.3

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHER	COUNTRY	SOURCE OF FUNDING	US\$ X 1,000	
				1992	1993
- Project: IICA-Finnish International Development Agency (FINNIDA) International cooperation	Technical cooperation agreement with the Ministry of Foreign Relations of Finland and IICA	Headquarters	FINNIDA	83.4	41.7
- Project: Promoting sustainable agricultural development	General technical cooperation agreement between the Government of the Federal Republic of Germany and IICA. Contract to execute the project: Collaboration with IICA and the Plan of Joint Action for Agricultural Reactivation in Latin America and the Caribbean	Headquarters	GTZ	101.5	
- Strengthening IICA Programs, within the framework of the Medium Term Plan	Plan of Operations. Technical assistance in agriculture. CIDA project number 540/13127	Headquarters	CIDA	182.1	
- Project on communications applied to education and rural development in Central America and the Caribbean	Technical cooperation agreement between Radio Nederland Werkgroep and IICA to develop a communications project applied to education and rural development in Latin America and the Caribbean, mainly in Central America	Headquarters	Radio Nederland	87.0	
- Project: Project preparation unit	Technical cooperation agreement with the Inter-American Development Bank (IDB) for preparation of agricultural projects	Headquarters	IDB	1,136.9	
			TOTAL	25,235.7	20,669.0

2. To authorize the Director General to formalize and carry out projects funded with external resources, presently under negotiation, as presented in Appendix 3 of the Proposed Program Budget.
3. To authorize the Director General to receive contributions and grants and to sign agreements not expressly included in this Resolution, as long as they are in keeping with the objectives of IICA's Programs, and to inform the Member States of the Executive Committee in advance whenever such agreements exceed US\$500,000 annually. These contracts must contain provisions for the amounts involved to cover IICA's indirect administrative and technical costs, in accordance with Resolution IICA/JIA/Res.70(III-0/85), approved at the Meeting of the Inter-American Board of Agriculture in October 1985.
4. To provide for any unused balance from agreements, contracts, letters of understanding and others during 1992 and 1993 to be maintained separately in an IICA trust fund and to be used in accordance with the terms of the contributions.
5. To authorize the Director General to alter the amounts of projects prepared on the basis of estimated figures, as resources are actually confirmed by participating institutions.

IICA/CE/Res.156(XI-0/91)

26 June 1991

Original: Spanish

RESOLUTION No. 156

INCLUSION OF ST. KITTS AND NEVIS ON THE SCHEDULE
OF THE EXECUTIVE COMMITTEE

The EXECUTIVE COMMITTEE, in its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.221(91): "Inclusion of St. Kitts and Nevis on the Schedule of the Executive Committee,"

CONSIDERING:

That Articles 8 e. and 13 of the Convention on the Institute, Articles 2 e. and 4 d. of the Rules of Procedure of the Inter-American Board of Agriculture, and Article 5 of the Rules of Procedure of the Executive Committee stipulate that the Executive Committee shall be composed of twelve Member States, elected for two-year terms by the Inter-American Board of Agriculture, in accordance with the principles of partial rotation and equitable geographic distribution, and that the Board shall establish rules on how the Member States of the Committee are to be designated;

That Article 5 A. of the Rules of Procedure of the Executive Committee establishes the procedural rules for setting up the Committee;

That the schedule of Committee membership, approved in Resolution IICA/JIA/ Res.2(I-E/81), was amended in 1981 by Resolution IICA/JIA/Res.25(II-E/83), and in 1987 by Resolution IICA/JIA/Res.126(IV-0/87), as a result of the inclusion of Dominica and St. Lucia; and Antigua and Barbuda and St. Vincent and the Grenadines, respectively, as Member States of the Institute;

That St. Kitts and Nevis, through its authorized Representative, signed the Convention on IICA on June 17, 1990, thus becoming a Member State of the Institute;

That this country will become a part of Group IV of the Member States, in accordance with the procedure established by the Board and, for this reason, the schedule of Committee membership must be modified,

RESOLVES:

On the basis of the attached schedule, to recommend to the Inter-American Board of Agriculture to replace the final section of the schedule of Committee membership, approved in Resolution IICA/JIA/Res.126(IV-0/87), to include the Institute's new Member State, St. Kitts and Nevis, in Group IV.

INTER-AMERICAN INSTITUTE FOR COOPERATION ON AGRICULTURE

MEMBERSHIP OF THE EXECUTIVE COMMITTEE

COUNTRY															
YEARS	90	91	92	93	94	95	96	97	98	99	00	01	02	03	04
GROUP I															
UNITED STATES															
ARGENTINA															
MEXICO															
CANADA															
BRAZIL															
VENEZUELA															
GROUP II															
COLOMBIA															
CHILE															
PERU															
URUGUAY															
BOLIVIA															
PARAGUAY															
ECUADOR															
GROUP III															
COSTA RICA															
PANAMA															
NICARAGUA															
HONDURAS															
GUATEMALA															
EL SALVADOR															
DOMINICAN REP.															
GROUP IV															
HAITI															
GUYANA															
SURINAME															
BARBADOS															
GRENADA															
TRINIDAD AND TOBAGO															
JAMAICA															
DOMINICA															
SAINT LUCIA															
ANTIGUA AND BARB.															
SAINT VINCENT AND THE GRENADINES															
ST. KITTS AND NEV.															

IICA/CE/Res.157(XI-0/91)

26 June 1991

Original: Spanish/English

RESOLUTION No. 157

PROGRESS REPORT ON THE UPCOMING TENTH INTER-AMERICAN
CONFERENCE OF MINISTERS OF AGRICULTURE (ICMA) AND THE
SIXTH REGULAR MEETING OF THE INTER-AMERICAN BOARD OF
AGRICULTURE (IABA)

The EXECUTIVE COMMITTEE, in its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.219(91): "Progress Report on the Upcoming Tenth Inter-American Conference of Ministers of Agriculture and the Sixth Regular Meeting of the Inter-American Board of Agriculture,"

CONSIDERING:

That the document describes the progress made by the Government of Spain and IICA in organizing and preparing for the meetings,

RESOLVES:

1. To express its appreciation to the Government of Spain for the support provided to the Institute in organizing and preparing for the meetings.

2. To thank the Organization of American States (OAS) for the support provided in issuing the call to the Tenth Inter-American Conference of Ministers of Agriculture.
3. To recognize the Director General and his staff for the preparation of helpful documentation for the use of the Delegates during the discussions in Madrid.
4. To urge all Member States of the OAS and of IICA to be represented at this forum by their Ministers of Agriculture.

IICA/CE/Res.158(XI-0/91)
26 June 1991
Original: Spanish

RESOLUTION N° 158

TRAINING OF HUMAN RESOURCES

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.218(91), "Report of the Director General on the Training of Human Resources,"

CONSIDERING:

That it is necessary to reassess human resource training for development;

That sustainable growth introduces new requirements for the training of the main actors of rural society, for which reason a hemisphere-wide effort must be launched for the training of human resources at the appropriate levels;

That, as part of a new regional strategy for the training of human resources to meet the needs of agriculture through the close of the century, IICA action in this field is very important, as well as the role it can play to encourage, coordinate or implement training initiatives,

RESOLVES:

1. To accept with satisfaction Document IICA/CE/Doc.218(91) "Report of the Director General on the Training of Human Resources."
2. To express the support of the Executive Committee to the activities proposed, and to request the Director General to continue strengthening the efforts already started in this important field.

IICA/CE/Res.159(XI-0/91)
26 June 1991
Original: Spanish

RESOLUTION No. 159

AMENDMENTS TO THE CATIE CONTRACT

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

The proposed amendments to the CATIE contract submitted by the Council of Directors of the Tropical Agriculture Research and Training Center (CATIE),

CONSIDERING:

That the Strategic Plan adopted by CATIE in 1987 provides for a process of institutional strengthening which is being carried out by its Council of Directors;

That in 1990, as a result of the aforementioned Plan, an evaluation was made of the governing bodies and the technical and administrative programs of the Center;

That the Council of Directors of CATIE endorsed the main recommendations of the evaluation; consequently, and with technical cooperation from IICA, a set of proposed amendments to the CATIE contract was drawn up;

That by its Resolution XI-10, of March 1991, the Council of Ministers of CORECA asked the Director General of IICA, in his capacity as ex-officio Secretary of the IABA, to include the proposed amendments on the agenda of the forthcoming meeting of the IABA, to be held in September 1991,

RESOLVES:

1. To remit to the Inter-American Board of Agriculture the amendments to the Contract of CATIE proposed by its Council of Directors.
2. To recommend to the IABA that it approve these amendments.
3. To express its appreciation to the Council of Directors of CATIE and the General Directorate of IICA for their efforts in ensuring the satisfactory implementation of the Strategic Plan for the Center and in strengthening it as an institution, which, in particular, will facilitate efforts to attract additional external resources that will help achieve the objectives and goals established for CATIE.

IICA/CE/Res.160(XI-0/91)
26 June, 1991
Original: English

RESOLUTION No. 160

NEGOTIATIONS ON THE GENERAL AGREEMENT ON TARIFFS AND TRADE

THE EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

CONSIDERING:

That the Member States of IICA have followed the course of the Uruguay Round of Negotiations on the General Agreement on Tariffs and Trade (GATT) with profound interest;

That the outcome of these negotiations is of vital importance to all the Member States of IICA;

That the Member States of IICA seek access for their agricultural products to world markets;

That further delay in agricultural trade reform constitutes a serious obstacle to the economic and social welfare of developing countries in the hemisphere;

That the developing countries are concerned that the negotiations address the issue of more favorable and differentiated treatment;

That the lack of a resolution of the Uruguay Round after five years of negotiations has had a serious impact on world trade, especially the trade situation and economies of developing countries,

RESOLVES:

1. That IICA include in the activities of the Tenth Inter-American Conference of Ministers of Agriculture, at its next meeting in Madrid, Spain the issue of the Uruguay Round of the GATT.
2. To recommend to the Director General that IICA keep abreast of developments and keep Member States informed of the regional implications.

IICA/CE/Res.161(XI-0/91)
26 June 1991
Original: Spanish

RESOLUTION No. 161

1990-1991 INTER-AMERICAN AGRICULTURAL MEDAL

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

The report submitted by the Selection Committee for the Inter-American Awards in the Rural Sector and its recommendations concerning the conferring of the corresponding awards for the 1990-1991 period,

CONSIDERING:

That, as evidenced in the aforementioned report, the Committee conducted an exhaustive study of the nominations received, taking into consideration the new regulations for conferring the awards, approved during the Fifth Regular Meeting of the Inter-American Board of Agriculture;

That these Regulations stipulate that the Inter-American Agricultural Medal may be awarded on a biennial basis to only one person;

That Dr. James L. Walker was nominated by the Government of the United States as a candidate for the 1990-1991 Inter-American Agricultural Medal, and that his nomination was submitted in compliance with all established requirements; and

That all documentation examined indicates that the candidate is qualified to receive this honor,

RESOLVES:

To recommend to the Sixth Regular Meeting of the Inter-American Board of Agriculture that the 1990-1991 Inter-American Agricultural Medal be awarded to Dr. James L. Walker, as public international recognition of his valuable contributions to agricultural development and to improving rural life.

IICA/CE/Res.162(XI-0/91)

26 June 1991

Original: Spanish

RESOLUTION No. 162

1990-1991 INTER-AMERICAN AGRICULTURAL AWARD
FOR YOUNG PROFESSIONALS

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

The report submitted by the Selection Committee for the Inter-American Awards in the Rural Sector, and its recommendations concerning the conferring of the corresponding awards for the 1990-1991 period,

CONSIDERING:

That, as evidenced in the aforementioned report, the Committee conducted an exhaustive study of the nominations received, taking into consideration the new regulations for conferring the awards, approved during the Fifth Regular Meeting of the Inter-American Board of Agriculture;

That these Regulations stipulate that the Inter-American Agricultural Award for Young Professionals may be awarded on a biennial basis to only one person;

That Mr. Ramón Eduardo Servellón Rodríguez was nominated by the Government of El Salvador as a candidate for the 1990-1991 Inter-American Agricultural Award for Young Professionals, and that his nomination was submitted in compliance with all established requirements; and

That all documentation examined indicates that the candidate is qualified to receive this honor,

RESOLVES:

To recommend to the Sixth Regular Meeting of the Inter-American Board of Agriculture that the 1990-1991 Inter-American Agricultural Award for Young Professionals be awarded to Mr. Ramón Eduardo Servellón Rodríguez, as public international recognition of his outstanding spirit of service and contributions to improving rural life.

IICA/CE/Res.163(XI-0/91)
26 June 1991
Original: Spanish

RESOLUTION No. 163

1990-1991 INTER-AMERICAN AWARD FOR THE PARTICIPATION
OF WOMEN IN RURAL DEVELOPMENT

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

The report submitted by the Selection Committee for the Inter-American Awards in the Rural Sector, and its recommendations concerning the conferring of the corresponding awards for the 1990-1991 period,

CONSIDERING:

That, as evidenced in the aforementioned report, the Committee conducted an exhaustive study of the nominations received, taking into consideration the new regulations for conferring the awards, approved during the Fifth Regular Meeting of the Inter-American Board of Agriculture;

That these Regulations stipulate that the Inter-American Award for the Participation of Women in Rural Development may be awarded on a biennial basis to only one person;

That Ms. María Orfilia Valle was nominated by the Government of Honduras as a candidate for the 1990-1991

Inter-American Award for the Participation of Women in Rural Development, and that her nomination was submitted in compliance with all established requirements; and

That all documentation examined indicates that the candidate is qualified to receive this honor,

RESOLVES:

To recommend to the Sixth Regular Meeting of the Inter-American Board of Agriculture that the 1990-1991 Inter-American Award for the Participation of Women in Rural Development be awarded to Ms. María Orfilia Valle, as public international recognition of her outstanding contributions to improving rural life.

IICA/CE/Res.164(XI-0/91)
26 June 1991
Original: Spanish

RESOLUTION No. 164

DESIGNATION OF MEMBERS OF THE SELECTION COMMITTEE
FOR THE AWARDS OF THE 1992-1993 BIENNIUM

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

CONSIDERING:

That the regulations for conferring the Inter-American Awards in the Rural Sector, approved in Resolution IICA/JIA/Res.174(V-0/89), make provision for a committee to select candidates for such awards, made up of representatives from five Member States sitting on the Executive Committee during the years in which the IABA holds its Regular Meeting;

That those regulations establish that four of the appointees shall represent the four geographical work areas of IICA and the fifth shall represent the United States and Canada, and that they shall be selected in alphabetical order in accordance with the established criterion;

That it is necessary to establish the Selection Committee for the biennium beginning on January 1, 1992,

RESOLVES:

To inform the Inter-American Board of Agriculture that, in compliance with the pertinent regulations, the Selection Committee to bestow the Inter-American Awards in the Rural Sector for the 1992-1993 biennium will be made up of the IABA representatives for each of the following Member States: Bolivia, Mexico, Paraguay, St. Kitts and Nevis and the United States of America.

IICA/CE/Res.165(XI-0/91)
26 June 1991
Original: Spanish

RESOLUTION No. 165

EMERITUS STATUS FOR DR. CARLOS ENRIQUE FERNANDEZ

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.222(91), "Nominations for Granting Title of Personnel Emeritus,"

CONSIDERING:

That Dr. Carlos Enrique Fernández has devoted much of his professional life to the service of the Inter-American Institute for Cooperation on Agriculture, where he held important positions and discharged them successfully;

That Dr. Fernández fulfills all the requirements established in Article 13 of the Rules of Procedure of the General Directorate, for achieving the status of "Personnel Emeritus,"

RESOLVES:

To recommend to the Inter-American Board of Agriculture to grant Dr. Carlos Enrique Fernández the title of IICA "Personnel Emeritus," with all the rights and privileges this entails.

IICA/CE/Res.166(XI-0/91)
26 June 1991
Original: Spanish

RESOLUTION No. 166

EMERITUS STATUS FOR MR. CARLOS MOLESTINA

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.222(91), "Nominations for Granting Title of Personnel Emeritus,"

CONSIDERING:

That Mr. Carlos Molestina has devoted much of his professional life to the service of the Inter-American Institute for Cooperation on Agriculture, where he held important positions and discharged them successfully;

That Mr. Molestina fulfills all the requirements established in Article 13 of the Rules of Procedure of the General Directorate, for achieving the status of "Personnel Emeritus,"

RESOLVES:

To recommend to the Inter-American Board of Agriculture to grant Mr. Molestina the title of IICA "Personnel Emeritus," with all the rights and privileges this entails.

IICA/CE/Res.167(XI-0/91)
26 June 1991
Original: English

RESOLUTION No. 167

DELEGATION OF ADMINISTRATIVE FUNCTIONS OF THE
INTER-AMERICAN BOARD OF AGRICULTURE TO THE
EXECUTIVE COMMITTEE: APPOINTMENT OF EMERITUS
PERSONNEL

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc. 222(91) "Nominations for Granting Title of Personnel Emeritus,"

CONSIDERING:

That under Article 13 of the Rules of Procedure of the General Directorate and Staff Rule 1.6.1, the Inter-American Board of Agriculture ("Board") has the authority to confer emeritus appointments on former IICA staff members;

That the Board's authority to appoint emeritus personnel is not among the functions that it is prohibited from delegating under Article 4 of its Rules of Procedure;

That in the interest of achieving efficiencies in the meetings of the Board, the function of conferring emeritus appointments should be delegated permanently to the Executive Committee;

That under Article 4(s) of its Rules of Procedure, the Executive Committee is authorized to propose to the Board "any amendments to the Institute's standards and regulations that it deems necessary" and that, pursuant to Article 3(o) of its Rules of Procedure, the Board is authorized to approve those amendments,

RESOLVES:

1. To recommend that the Inter-American Board of Agriculture permanently delegate to the Executive Committee the function of appointing emeritus personnel.
2. To recommend that the Inter-American Board of Agriculture instruct the Director General to prepare for the consideration of the Executive Committee at its Twelfth Regular Meeting and the Board, at its Seventh Regular Meeting, draft amendments to the Rules of the Institute necessary for the incorporation of this delegation into those Rules.
3. To recommend that the Inter-American Board of Agriculture instruct the Executive Committee to propose, with the assistance of the Director General, for the consideration of the Board at its Seventh Regular Meeting, the delegation of other Board functions to the Executive Committee, together with the corresponding modifications to the pertinent rules of the Institute, for the purpose of reducing the number of administrative issues requiring Board approval and review.

IICA/CE/Res.168(XI-0/91)
26 June 1991
Original: Spanish

RESOLUTION No. 168

PROVISIONAL AGENDA FOR THE SIXTH REGULAR MEETING
OF THE INTER-AMERICAN BOARD OF AGRICULTURE

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.223(91), "Provisional Agenda for the Sixth Regular Meeting of the Inter-American Board of Agriculture,"

CONSIDERING:

That Article 4.p of the Rules of Procedure of the Executive Committee states that the Committee shall "analyze the provisional agenda for the meetings of the Board...";

That the Executive Committee, at its Eleventh Regular Meeting, analyzed the proposed agenda,

RESOLVES:

To adopt Document IICA/CE/Doc.223(91) as the Provisional Agenda of the Sixth Regular Meeting of the Inter-American Board of Agriculture.

IICA/CE/Res.169(XI-O/91)
26 June 1991
Original: Spanish

RESOLUTION No. 169

**DATE AND SITE OF THE TWELFTH REGULAR MEETING
OF THE EXECUTIVE COMMITTEE**

The EXECUTIVE COMMITTEE, at its Eleventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.216(91), "Date and Site of the Twelfth Regular Meeting of the Executive Committee,"

CONSIDERING:

That it is necessary to set the date and site of the Twelfth Regular Meeting of the Executive Committee;

That in accordance with Article 19 of the Rules of Procedure of the Executive Committee, this governing body must hold a regular meeting annually;

That in accordance with Article 22, if no site for the meeting is offered by one of the Member States, the meeting will be held at Institute Headquarters,

RESOLVES:

1. To hold the Twelfth Regular Meeting of the Executive Committee at IICA Headquarters in San Jose, Costa Rica during the third week of September 1992.

2. **To charge the Director General to issue the call to the meeting and to invite the Member States and other participants, in compliance with the Rules of Procedure in effect.**

SIGNING OF THE FINAL REPORT


**SIGNING OF THE REPORT OF THE ELEVENTH
REGULAR MEETING OF THE EXECUTIVE COMMITTEE**

In compliance with the provisions of Article 91 of the Rules of Procedure of the Executive Committee, the Report of the Eleventh Regular Meeting of the Executive Committee is hereby signed at 16:00 on the twenty-sixth day of June of the year nineteen hundred ninety-one, at the Headquarters of the Inter-American Institute for Cooperation on Agriculture.

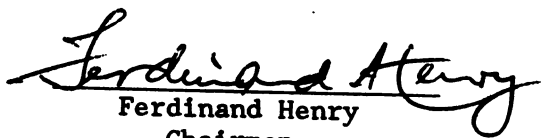
The Report, which is submitted in the official languages of the Eleventh Regular Meeting of the Executive Committee (English, French, Portuguese and Spanish), all versions being equally authentic and valid, will be edited by the Secretariat before its publication in the Official Documents Series. The changes adopted during the Closing Session will also be included.

The Secretariat shall file the original texts in the archives of the Inter-American Institute for Cooperation on Agriculture, and the General Directorate shall send copies of the official version of this report to the Governments of the Member States, the Permanent Observers of the Institute and other participants in the meeting.

San Isidro de Coronado, San Jose, Costa Rica



 Martín E. Piñeiro
 Director General and
 Secretary ex-officio



 Ferdinand Henry
 Chairman

REPORT OF THE CREDENTIALS COMMITTEE

REPORT OF THE CREDENTIALS COMMITTEE OF THE ELEVENTH
REGULAR MEETING OF THE EXECUTIVE COMMITTEE

In compliance with the provisions of Article 50 of its Rules of Procedure, this Executive Committee designated a Credentials Committee for the Eleventh Regular Meeting, composed of the Representatives of Canada, Chile, Honduras, and Jamaica.

The Committee proceeded to elect the Board, which was established as follows:

Chair:	Mr. Rudyard E. Lawson, Jamaica
Vice-Chair:	Mr. David Sherwood, Canada
Rapporteur:	Mr. Ignacio Concha, Chile

The Committee then examined the credentials presented by the attending Delegations: Brazil, Canada, Chile, Dominica, Honduras, Jamaica, Nicaragua, Panama, Peru, St. Lucia, Uruguay and Venezuela.

Having examined the credentials, it was resolved that they were in compliance with the Rules of Procedure of the Executive Committee.

In addition, the Credentials Committee proposes that, for future meetings, IICA directly request the Member States, through its Offices in the countries, to submit respective credentials at least two weeks in advance of the meeting.

San Jose, Costa Rica, June 24, 1991.

R. E. Lawson

Representative of Jamaica
Chair

David H. Sherwood

Representative of Canada
Vice-Chair

IGNACIO CONCHA

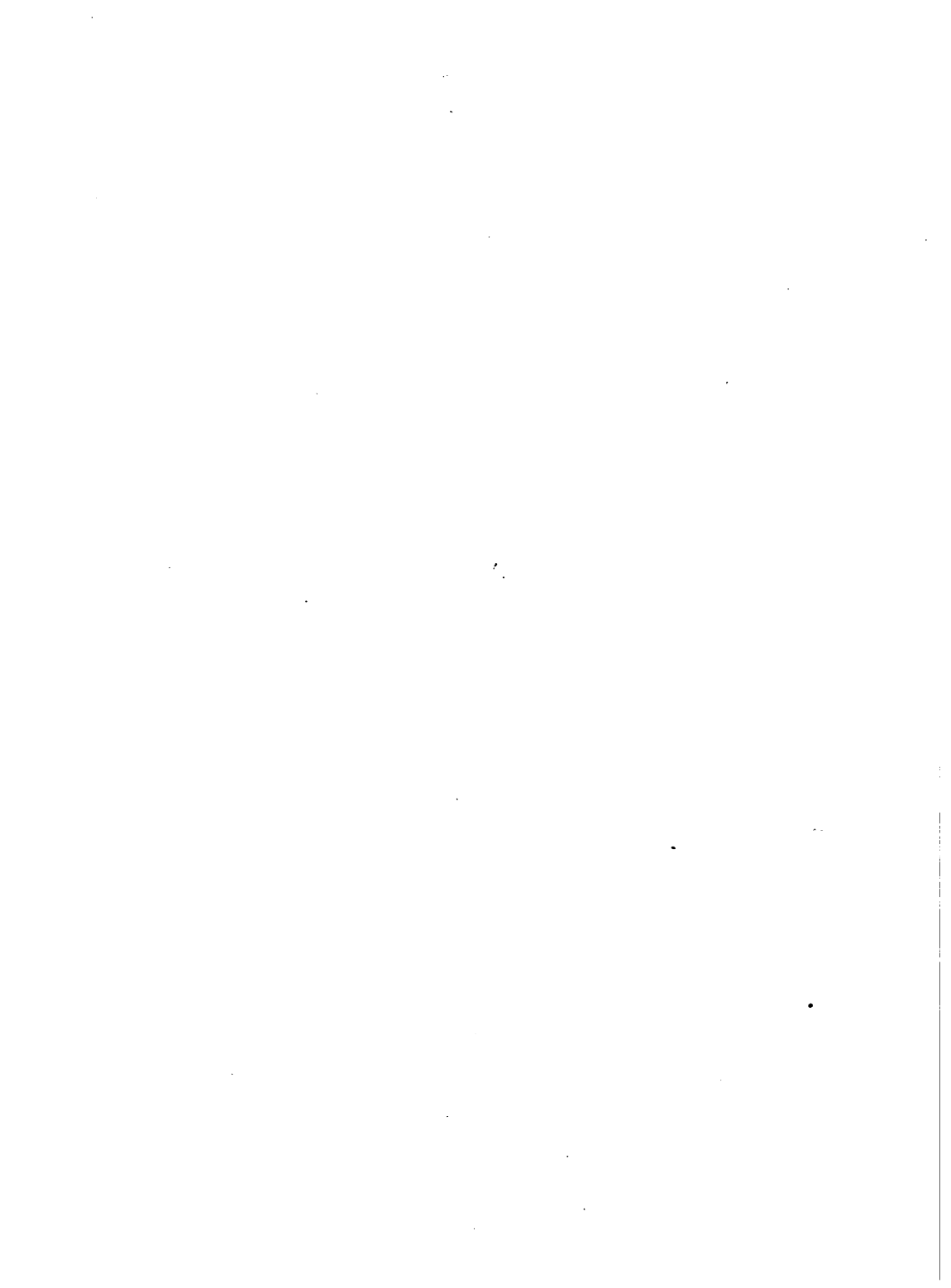
Representative of Chile
Rapporteur

Roberto Villeda

Representative of Honduras



REPORT OF THE AWARDS SELECTION COMMITTEE



**REPORT OF THE 1990-1991 AWARDS SELECTION COMMITTEE
SUBMITTED TO THE ELEVENTH REGULAR MEETING
OF THE EXECUTIVE COMMITTEE**

The 1990-1991 Awards Selection Committee, made up of representatives from Brazil, Canada, Dominica, Honduras and Peru, met at IICA Headquarters in San Jose, Costa Rica on June 21, 1991, with the participation of the Secretary of the Committee. The purpose of the meeting was to examine the documentation submitted to the consideration of the Committee in support of the candidates for the Inter-American Awards in the Rural Sector, and to make recommendations to the Eleventh Regular Meeting of the Executive Committee regarding the granting of each award.

The first point on the agenda was the election of the Chairperson of the Committee. José Alfredo La Rosa Bardales, representative of Peru, was elected by unanimous vote.

Upon compliance with this requirement of the Regulations governing the awards, the Committee proceeded to conduct an exhaustive analysis of the background documents of 18 candidates nominated by nine Member States of IICA: Bolivia, Colombia, Costa Rica, El Salvador, Haiti, Honduras, Jamaica, Panama and the United States of America.

Nominations were as follows:

- Inter-American Agricultural Medal: 7 candidates
- Inter-American Agricultural Award for Young Professionals: 6 candidates
- Inter-American Award for the Participation of Women in Rural Development: 5 candidates.

By decision of the Committee, candidates nominated after the established deadline and/or whose documentation was incomplete were excluded from competition. It should be mentioned that the Secretariat had sent in advance all pertinent documentation to each member of the Committee, for preliminary analysis.

Based on the deliberations of the Committee, and having provided the appropriate justification for each case, the Awards Committee recommends to the Executive Committee that the Inter-American Awards in the Agricultural Sector for 1990-1991 be awarded as follows:

1. Inter-American Agricultural Medal

To bestow this award on Dr. James L. Walker, nominated by the Government of the United States of America.

Justification:

Dr. James L. Walker's international service has long benefitted the development of agriculture in Latin America. His contribution to agriculture in Latin America spans the period from 1962 to the present, during which time he has worked collaboratively with scientists throughout the Americas and the Caribbean. He made available to low-income farmers the results of his pioneering experimental work on soils, and his method for testing soil fertility and crop response is now the one most widely used throughout the entire Central American region.

By 1976, there was already a network of soil-testing laboratories throughout the region tied into a central advisory facility at CATIE, also designed and set up by Dr. Walker. Every year, this center analyzes thousands of soil samples collected by both farmers and researchers,

using the uniform procedures developed by Dr. Walker. His field-trial design and management techniques are in use today throughout the region, as are his rapid statistical analysis methods. The methods introduced by Dr. Walker in the fields of agricultural research, training and development have made possible savings of hundreds of thousands of dollars in the region.

He also designed and implemented the US\$5 million world-wide Tissue Culture for Crops project, which cooperates with CATIE's programs, and the Research Constraints Program, implemented by the International Agricultural Research Centers of CGIAR. This multi-million dollar program has significantly helped CIMMYT, CIAT and CIP in Latin America.

Dr. Walker's work is reflected in an extensive list of publications which includes books, articles for scientific journals, papers presented at conferences and seminars, and a large number of publications written in collaboration with other scientists, both in Spanish and in English.

2. Inter-American Agricultural Award for Young Professionals

To bestow this award on Ramon Eduardo Servellon-Rodriguez, nominated by the Government of El Salvador.

Justification:

Ramon Eduardo Servellon-Rodriguez, an agricultural engineer, began his career as a researcher in 1983, at the Agricultural Technology Center (CENTA), where he currently holds the position of Coordinator of the Rice Research Program. With a keen sense of dedication and responsibility, he has devoted considerable efforts to this Program, specifically in breeding techniques, through the coordination and implementation of projects in collaboration with

international organizations. Mr. Servellon-Rodriguez was in charge of registered and certified rice seed production, during which time he obtained a seed of superior genetic quality.

Additionally, he has conducted agronomic research on weed control, density of planting, levels of fertilization, and so forth. The findings of this research have had a direct impact on the productivity of this crop, having increased its yield by up to 45% through the adoption of these new management techniques.

Mr. Servellon-Rodriguez has published several works, related mainly to his rice research.

3. Inter-American Award for the Participation of Women in Rural Development

To bestow this award on Ms. Maria Orfilia Valle, nominated by the Government of Honduras.

Justification:

Ms. Maria Orfilia Valle is a distinguished professional who has worked in numerous public agricultural and social institutions in Honduras. For the last twenty years, she has devoted her time to programs targeting rural women and youth, seeking the comprehensive improvement of the living standards of small-farm families. As a specialist in home economics and agricultural extension, she has trained a considerable number of technical personnel and farmers involved in developing rural communities.

Despite cultural biases and the negative attitude that prevail in Honduran society with respect to programs for women, Ms. Valle has been able to train a team of outreach workers who have done much to increase awareness of

the role of women in society, especially the contribution they can make to development through their participation in production activities. This concept has received broad technical and financial support from public agricultural institutions, and furthermore enjoys the recognition of development agencies.

Ms. Valle has published several works on home economics that are regarded as valuable guides for women.

This record is signed in San Jose, Costa Rica on June 21, 1991.

Jose Alfredo La Rosa
Representative of Peru
Chairperson

Milciades Sa Freire de Souza
Representative of Brazil

John E. McGowan
Representative of Canada

Eliud Williams
Representative of Dominica

Eduardo Alexis Navarro
Representative of
Honduras

J. André Ouellette
Secretary of the
Awards Committee

AGENDA



IICA/CE/Doc.209(91)rev.

AGENDA

- | | Document No. |
|--|---------------------|
| 1. Provisional Schedule | IICA/CE/Doc.210(91) |
| 2. 1990 Annual Report | IICA/CE/Doc.211(91) |
| 3. Report of the External Auditors and Comments by the Director General on the Report of the External Auditors | IICA/CE/Doc.212(91) |
| 4. Report on the Status of the Resolutions of the Tenth Regular Meeting of the Executive Committee | IICA/CE/Doc.213(91) |
| 5. Report on the Status of the Resolutions of the Fifth Regular Meeting of the Inter-American Board of Agriculture | IICA/CE/Doc.214(91) |
| 6. Proposed 1992-1993 Program Budget | IICA/CE/Doc.215(91) |
| 7. Date and Site of the Twelfth Regular Meeting of the Executive Committee | IICA/CE/Doc.216(91) |

8. Report of the Director General on IICA's Programs (Programs II and IV) IICA/CE/Doc.217(91)
9. Report of the Director General on the Training of Human Resources IICA/CE/Doc.218(91)
10. Progress Report on the Upcoming Tenth Inter-American Conference of Ministers of Agriculture (ICMA) and Sixth Regular Meeting of the Inter-American Board of Agriculture (IABA) IICA/CE/Doc.219(91)rev.
11. Report of the Director General on the PLANLAC IICA/CE/Doc.220(91)
12. Inclusion of St. Kitts and Nevis on the Schedule of the Executive Committee IICA/CE/Doc.221(91)
13. Report on the Selection of candidates for the Inter-American Awards in the Rural Sector (1990-1991) No number
14. Nominations for Granting Title of Personnel Emeritus IICA/CE/Doc.222(91)rev.
15. Provisional Agenda for the Sixth Regular Meeting of the Inter-American Board of Agriculture IICA/CE/Doc.223(91)

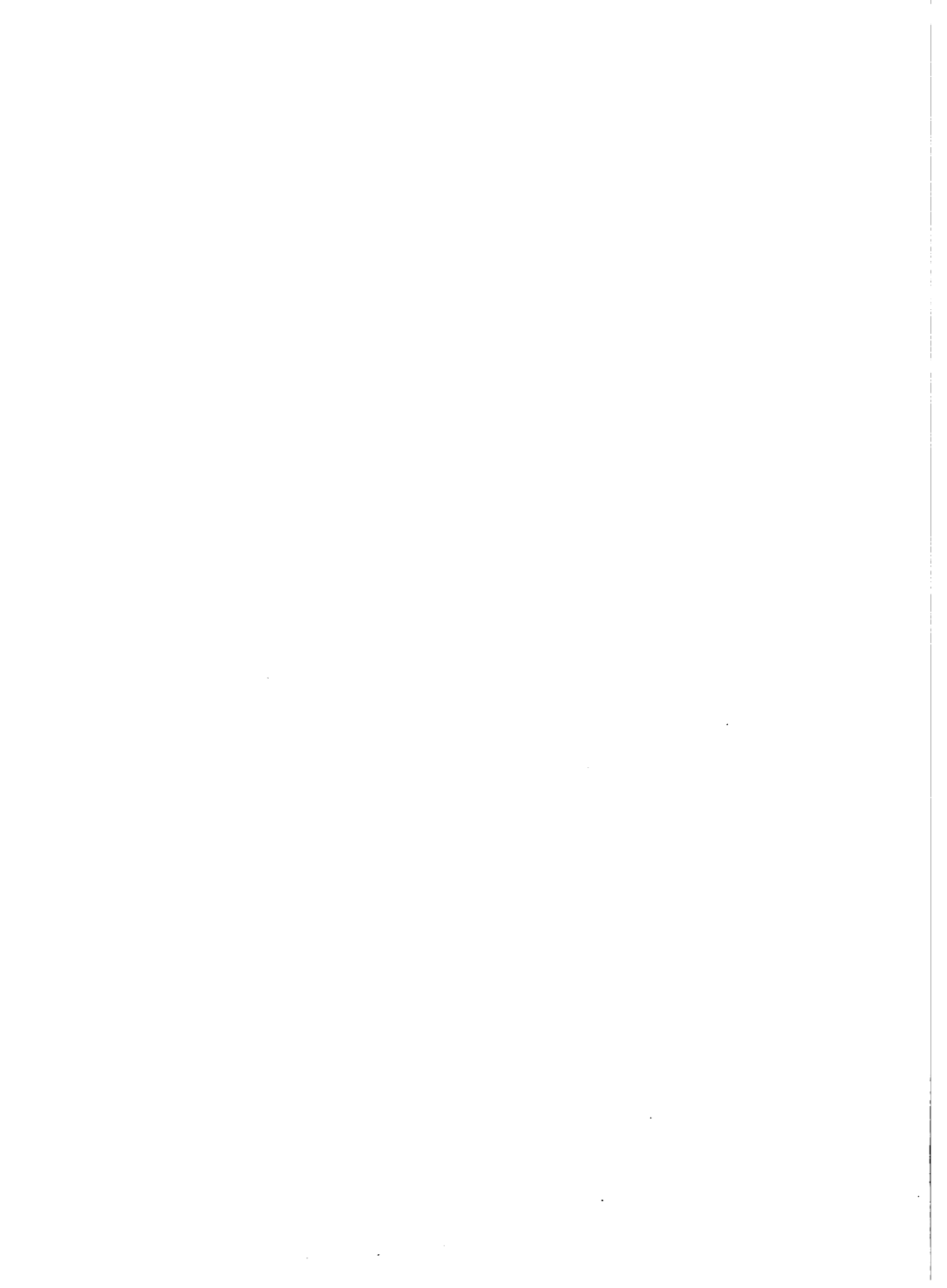
16. **Designation of Members
of the Awards Selection
Committee for the Awards
of the 1992-1993
Biennium**

IICA/CE/Doc.224(91)

17. **Other business**

**Proposed Modifications to
Clarify the Rules of
Procedure of the General
Directorate and the Staff
Rules**

IICA/CE/Doc.225(91)



LIST OF PARTICIPANTS

MEMBER STATES OF IICA ON THE EXECUTIVE COMMITTEEBRAZIL**Regular:**

Milciades Sá Freire de Souza
Sub-Chefe do Gabinete do Ministro da Agricultura
Ministério da Agricultura e Reforma Agrária
Brasília, D.F.

Alternate:

Julio Boaventura Matos
Secretario
Embaixada do Brasil na Costa Rica
Apartado 10132
San José

CANADA**Regular:**

John E. McGowan
Senior Assistant Deputy Minister
Department of Agriculture
Sir John Carling Building
Ottawa, Ontario K1A 0C5

Alternate:

Henry G. Pardy
Canadian Ambassador to Costa Rica
Embassy in Costa Rica
Apartado 10.303
San José

Advisors:

David Sherwood
Director General
International Strategies and
Services Division
Department of Agriculture
Sir John Carling Building
Ottawa, Ontario K1A 0C5

Paul Durand
Director
South America Relations
External Affairs and International Trade
Department of External Affairs
Ottawa, Ontario K1A 0A6

Christian Lapointe
Country Program Analyst
Canadian International Development
Agency (CIDA)
Hull, Quebec H1A 0G4

Michael Shepherd
Financial Management Advisor
Embassy in Costa Rica
Apartado 10.303
1000 San José

David Johnston
Agricultural Specialist
Natural Resources Division (CIDA)
200 Promenade du Portage
Hull, Quebec, K1A, 0G4

Lucie Larose
Canadian Coordinator IICA/CIDA Project
Agriculture Canada
18th Floor, Journal Building South
Ottawa, Ontario, K1A, 0C5

CHILE**Regular:**

Maximiliano Cox Balmaceda
Ministro de Agricultura, Subrogante
Ministerio de Agricultura
Santiago

Alternate:

Ignacio Concha
Segundo Secretario
Embajada de Chile en Costa Rica
Apartado 10.102
San José

DOMINICA**Regular:**

Eliud Williams
Permanent Secretary
Ministry of Agriculture, Lands
and Fisheries
Government Headquarters
Roseau

HONDURAS**Regular:**

Roberto Villeda Toledo
Asesor del Ministro de Recursos Naturales
Secretaría de Recursos Naturales
Tegucigalpa

Alternate:

Eduardo Alexis Navarro
Director del Programa de Recursos Humanos
Secretaría de Recursos Naturales
Tegucigalpa

JAMAICA**Regular:**

Rudyard E. Lawson
Minister of State
Ministry of Agriculture
Kingston 6

NICARAGUA**Regular:**

Róger Montiel Gavarrete
Director General de Planificación
Ministerio de Agricultura y Ganadería
Managua

PANAMA**Regular:**

Humberto Mulino
Director de Cooperación
Internacional (DICOI)
Ministerio de Desarrollo Agropecuario
Panamá

PERU**Regular:**

José Alfredo La Rosa Bardales
 Director General
 Oficina de Planificación
 Ministerio de Agricultura
 Lima

SAINT LUCIA**Regular:**

Ferdinand Henry
 Minister for Agriculture, Lands, Fisheries,
 Forestry and Cooperatives
 Ministry of Agriculture, Lands, Fisheries,
 Forestry and Cooperatives
 Castries

Alternate:

Cosmos Richardson
 Secretary of Agriculture
 Ministry of Agriculture, Lands, Fisheries,
 Forestry and Cooperatives
 Castries

URUGUAY**Regular:**

Jorge Fernández Reyes
 Director General
 Ministerio de Ganadería, Agricultura y
 Pesca
 Montevideo

Alternate:

Juan Carlos Jorge
Coordinador Unidad de Proyectos
de OPYPA
Ministerio de Ganadería, Agricultura
y Pesca
Montevideo

VENEZUELA

Regular:

Germán Roche
Director General Sectorial de
Planificación, Enc.
Ministerio de Agricultura y Cría
Caracas

Alternate:

Mercedes Delgado
Planificador
Dirección de Relaciones Internacionales
Ministerio de Agricultura y Cría
Caracas

MEMBER STATES OF LICA NOT ON THE EXECUTIVE COMMITTEEARGENTINA**Regular:**

Carlos G. Pezzano Rava
 Consejero de Embajada
 Embajada de Argentina en Costa Rica
 Apartado 1963
 San José

Alternate:

Martín Gómez Bustillo
 Segundo Secretario
 Embajada de Argentina en Costa Rica
 Apartado 1963
 San José

BOLIVIA**Regular:**

Hernán Zeballos Hurtado
 Subsecretario de Desarrollo Agropecuario
 Ministerio de Asuntos Campesinos y
 Agropecuarios
 La Paz

Alternate:

Rolando Tapia
 Encargado de Negocios
 Embajada de Bolivia en Costa Rica
 Apartado 84.810
 1000 San José

COLOMBIA**Regular:**

Fidel Humberto Cuéllar
Viceministro de Agricultura
Ministerio de Agricultura
Bogotá

COSTA RICA**Regular:**

Rómulo Olivo Filippe
Director de la Secretaría Ejecutiva de Planificación
Sectorial de Desarrollo Agropecuario (SEPSA)
Apartado 10.094
1000 San José

EL SALVADOR**Regular:**

Jaime Mauricio Salazar
Viceministro de Agricultura
Ministerio de Agricultura y Ganadería
San Salvador

UNITED STATES**Regular:**

Max Witcher
Director
International Relations
Office of International Cooperation
and Development (OICD)
U.S. Department of Agriculture
Washington, D.C. 20250

Alternate:

Owen B. Lee
Alternate Representative
Permanent Mission of the USA to the OAS
Department of State
Washington, D.C. 20520

Advisors:

Ronald V. Curtis
Chief Agricultural Officer
ROCAP/AID
U.S. Embassy in Guatemala
Guatemala

L. Whetten Reed
Deputy Director
Research and Scientific Exchange
Division, OICD
U.S. Department of Agriculture
Washington, D.C. 20250

David Young
Agricultural Attaché
U.S. Embassy
Apartado 10.053
1000 San José

HAITI**Regular:**

Emmanuel Grand Pierre
Chef du Cabinet du Ministre de l'Agriculture
Ministère de l'Agriculture, des Ressources
Naturelles et du Développement Rural
Port-au-Prince

MEXICO**Regular:**

Jorge Collard
Director General
Dirección General de Asuntos Internacionales
Secretaría de Agricultura y Recursos
Hidráulicos
México, D.F.

Alternates:

Guillermo Funes Rodríguez
Director General
Unidad de Ciencia y Tecnología
Secretaría de Agricultura y Recursos
Hidráulicos
México, D.F.

Evangelina Beltrán
Subdirectora para Asuntos Multilaterales
Dirección General de Asuntos Internacionales
Secretaría de Agricultura y Recursos
Hidráulicos
México, D.F.

Raymundo Castellanos Juárez
Agregado Diplomático
Embajada de México en Costa Rica
Apartado 10.107
1000 San José

DOMINICAN REPUBLIC**Regular:**

Pedro Rijo
Subsecretario Técnico de Planificación
Sectorial Agropecuaria
Secretaría de Estado de Agricultura
Santo Domingo

PERMANENT OBSERVER COUNTRIES**BELGIUM**

Víctor Valembois
Agregado
Embajada de Bélgica en Costa Rica
Apartado 3725
1000 San José

KOREA

Deok So Jeong
Consejero
Embajada de la República de Corea
en Costa Rica
Apartado 3150
1000 San José

SPAIN

Juan Alfonso Ortiz
Embajador Extraordinario y Plenipotenciario
de España en Costa Rica
Embajada de España
Apartado 10.150
San José

Julio Blanco
Secretario General Técnico
Ministerio de Agricultura, Pesca y
Alimentación
Madrid

Jesús Miranda
Asesor del Ministro
Ministerio de Agricultura, Pesca y
Alimentación
Madrid

José Vidal Alvarez Ramos
Consejero Agrícola
Embajada de España en Costa Rica
Apartado 10.150
1000 San José

Ana Hernández
Jefe Protocolo
Ministerio de Agricultura, Pesca y
Alimentación
Madrid

Fernando Bufalá
Jefe de Servicios
Ministerio de Agricultura, Pesca y
Alimentación
Madrid

FRANCE

Phillippe Cujo
Consejero Regional de Cooperación
Científica y Técnica en América Central
Embajada de Francia en Costa Rica
Apartado 10.177
1000 San José

ITALY

Lorena Castro de Denegri
Secretaria
Embajada de Italia en Costa Rica
Apartado 1729
1000 San José

AGENCIES OF THE INTER-AMERICAN SYSTEM**ORGANIZATION OF AMERICAN STATES (OAS)**

Gregorio Contreras
Director
Secretaría General de la OEA
en Costa Rica
Apartado 10.166
1000 San José

INTER-AMERICAN DEVELOPMENT BANK (IDB)

Luis Suárez
Especialista Sectorial
Representación del BID en Costa Rica
Apartado 1142, Centro Colón
San José

INTER-AMERICAN COMMISSION OF WOMEN (IACW)

Eida Fonseca de Muñoz
Delegada de la CIM en Costa Rica
Ministerio de Relaciones Exteriores
y Culto
San José

Margarita Peralta Pol
Delegada Alternativa de la CIM en Costa Rica
Ministerio de Relaciones Exteriores
y Culto
San José

Gladys de Lizano
Delegada Alternativa de la CIM en Costa Rica
Ministerio de Relaciones Exteriores
y Culto
San José

INTER-AMERICAN INDIAN INSTITUTE

José Matos Mar
Director
Avenida Insurgentes Sur, No. 1690
Colonia Florida, Delegación Alvaro Obregón
01030 México, D.F., México

PAN AMERICAN HEALTH ORGANIZATION (PAHO)

Julio Bejarano
Coordinador de INCAP
Apartado 3745
1000 San José

OBSERVERS FROM ORGANIZATIONSLATIN AMERICAN ASSOCIATION OF DEVELOPMENT FINANCE INSTITUTIONS

Carlos Garatea Yori
Secretario General
Apartado 3988
Lima 27, Perú

CENTRAL AMERICAN BANK FOR ECONOMIC INTEGRATION

Enrique Velásquez
Jefe Oficina Regional del BCIE
en Costa Rica
Apartado 10.276
1000 San José

C.A.B. INTERNATIONAL

Dennis Moses
Representative
Caribbean and Latin America
C.A.B. International
Gordon Street
Curepe, Trinidad and Tobago

CENTRO INTERNAZIONALE CROCE-VIA

Daniela Battaglia
Experta en Producción Animal
Apartado 4900
Managua, Nicaragua

INTERNATIONAL CENTER FOR TROPICAL AGRICULTURE

Pedro Argel
Coordinador del Programa de
Pastos Tropicales
Sede Central del IICA
Apartado 55
2200 Coronado
San José, Costa Rica

INTERNATIONAL MAIZE AND WHEAT IMPROVEMENT CENTER

Gustavo Saín
Economista Regional
Sede Central del IICA
Apartado 55
2200 Coronado
San José, Costa Rica

INTERNATIONAL FUND FOR AGRICULTURAL DEVELOPMENT (IFAD)

Wolfgang Spieles
Project Controller Latin American Division
107, Via del Serafico
00142 Rome, Italy

**INTERNATIONAL SERVICE FOR NATIONAL AGRICULTURAL
RESEARCH (ISNAR)**

Huntington Hobbs
Senior Research Officer
Apartado 93375
2509 AJ, La Haya
Holanda

INSTITUTO CENTROAMERICANO DE ADMINISTRACION DE
EMPRESAS (INCAE)

James Hirsch
Director de Administración de
Recursos Naturales
Apartado 960
4050 Alajuela, Costa Rica

UNITED NATIONS FOOD AND AGRICULTURE ORGANIZATION

Osvaldo Babini
Representante de FAO en Costa Rica
Apartado 8198
1000 San José

INTERNATIONAL REGIONAL ORGANIZATION OF AGRICULTURAL HEALTH

Cristian Coronas
Representante de OIRSA en Costa Rica
Apartado 3628
1000 San José

UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP)

Alvaro Gálvez
Representante Residente Adjunto del
PNUD en Costa Rica
Apartado 4540
1000 San José

PROGRAMA REGIONAL DE EMPLEO PARA AMERICA LATINA
Y EL CARIBE (PREALC)

Jurgen Weller
Experto Asociado en Empleo Rural
Apartado 6314
Panamá 5, Panamá

SOCIÉTÉ DE DÉVELOPPEMENT INTERNATIONAL DESJARDINS

Jean Caron
Director Programa COLAC
Apartado 820
2050 San Pedro Montes de Oca
San José, Costa Rica

OTHER PARTICIPANTS

UNITED KINGDOM OF GREAT BRITAIN

William Marsden
Embajador Extraordinario y Plenipotenciario
del Reino Unido de la Gran Bretaña en Costa Rica
Apartado 815, Centro Colón
1007 San José

IICA STAFF

Martin E. Piñeiro	Director General
L. Harlan Davis	Deputy Director General
Alfonso Cebreros	Assistant Deputy Director General for Operations
Chelston Brathwaite	Assistant Director of Caribbean and Central Area Operations
Manuel Chiriboga	Director of Program III: Organization and Management for Rural Development
Fernando Dall'Acqua	Director of the Center for Programs and Investment Projects (CEPPI)
Luis Arturo Del Valle	Director of Central Area Operations
Ernani Fiori	IICA Representative in Canada
Jerry Fowler	Director of Program V: Animal Health and Plant Protection
Guillermo Guerra	Assistant Director of Andean and Southern Area Operations
Diego Londoño	IICA Representative in Venezuela
Gordon Mair	Director of Finances

Rodolfo Martínez F.	Advisor to the Director General for Special Affairs
Héctor Morales	Coordinator of the IICA Plan of Action in Costa Rica
José Nagel	Director of the Inter- American Agricultural Information and Documentation Center (CIDIA)
Manuel Otero	Advisor to the Director General
J. André Ouellette	Director for the Coordina- tion of Institutional Affairs
Víctor Palma	Director of Andean Area Operations
Reynaldo Pérez	CORECA Secretary for Coordination
Reginald Pierre	Director of Caribbean Area Operations
Carlos Pomareda	Director of Program I: Agricultural Policy Analysis and Planning
Rodolfo Quirós	Director of Program IV: Marketing and Agroindustry
Carlos Rucks	Director of Southern Area Operations
James Schlotfeldt	Director of Human Resources

Fernando Suárez de Castro

Legal Advisor

Eduardo Trigo

**Director of Program II:
Technology Generation and
Transfer**

Jorge Werthein

**Director of External
Relations**

CATIE STAFF

Rodrigo Tarté

Director General

MEETING STAFF



MEETING STAFF

Director General	Martín E. Piñeiro
Deputy Director General	L. Harlan Davis
Technical Secretary	J. André Ouellette
Secretary to the Technical Secretary	Elisa Barrantes
Delegates' Secretary	Aiza Vargas
Legal Advisors	William M. Berenson Fernando Suárez de Castro
Coordinator, Minutes	Gonzalo Estefanell
Précis Writers	Ana María Arias Roberto Flores Susana Lalli Eduardo Lindarte Michael Snarskis
Protocol	Juan Carlos Obando Irma Pacheco Arturo Hernández
Chief, Language Services	Susana Raine
Assistant Chief of Language Services	Marilia Alvarez
Interpreters	
Chief Interpreter	Barbara Cohen

English	Barbara Cohen Dina Kuriansky
French	Jacques Gruber Anne Marie Rubert
Portuguese	María Helena Oliveros Luiz Fernando Werneck
Spanish	Maria Olson Ana Maria Sotelo

Revisors

English	Barbara Bryan Paul Murphy
French	Bruno Lobricon Jean Marcotte
Portuguese	Dorival Moreira Zita Pessoa
Spanish	Alejandra Campbell Anacristina Rossi

Translators

English	Orlando García David Robichaux
French	Monique Dufournaud Yolande Guibord Michele Lemaitre
Portuguese	Rómulo Baptista Emilio Breyer Carmen Castro
Spanish	Sabino Morera

Chief of Secretariat	Roxana Montero
Assistant to Chief of Secretariat	Maritza Chavarría
Registration	Aiza Vargas Olga Zeledón
Conference Room Services	Zaida Granados
Conference Room Attendants	Laura Cartín Adriana Marín Lorena Mata Ana Cristina Araya Ilse Vargas
Coordinators of Proofreading and Word Processing	Patricia Jara Clotilde Rodríguez
Coordinators, Computerized Document Control	Flor Loaiza Zahyra Obando
Proofreaders	
English	Jan Louise Hero Susan Amor
French	Marta E. Marín Francisco Urruela Sophia Bozzi
Portuguese	Eva Schnell Ana Nery Damasceno
Spanish	Rosita Arias Marta Vásquez

Word Processor Operators

English	Patricia Brenes María de los A. Guillén Ana C. Gómez Dora Sevilla
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Portuguese	Flor Lizano Gladys Delgado Laura Fernández Mabel Valerín
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Transcription**Spanish**

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IICA/CE/Doc.213(91)	Report on the Status of the Resolutions of the Tenth Regular Meeting of the Executive Committee
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APPENDIXES

ADDRESS BY MR. HUMBERTO MULINO, REPRESENTATIVE OF
PANAMA, DURING THE INAUGURAL SESSION OF THE
ELEVENTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

On behalf of the Minister of Agricultural Development of Panama, Dr. Ezequiel Rodriguez, who served as Chairman of the Tenth Regular Meeting of the Executive Committee of the Inter-American Institute for Cooperation on Agriculture, I hereby call to order this Inaugural Session of the Eleventh Regular Meeting of the Executive Committee.

Dr. Rodriguez, who, because of previous commitments, is not able to attend this meeting, asked me to convey his best wishes for the success of our deliberations. I also wish to express his appreciation for your having bestowed upon him the honor of presiding over the Tenth Regular Meeting of the Executive Committee, which, for Panama, represented recognition of the country's return to democracy after so many years of political, social and economic difficulties.

The challenge we face is to improve conditions in our countries and to upgrade our institutions, which, in one way or another, will play a role in the advent of better times.

We wish you success in the deliberations on the Plan of Joint Action for Agricultural Reactivation in Latin America and the Caribbean (PLANLAC), and the topics to be addressed during the Tenth Inter-American Conference of Ministers of Agriculture (ICMA) and the Sixth Regular Meeting of the Inter-American Board of Agriculture (IABA), to be held in Madrid, Spain.

During the discussion of these extremely important topics, we must not lose sight of our farmers and the political agenda of our region, as expressed in the resolutions of the Regional Council for Agricultural Cooperation in Central America, Mexico, Panama and the Dominican Republic (CORECA).

ADDRESS BY MR. MARTIN E. PIÑEIRO, DIRECTOR GENERAL OF
IICA, DURING THE INAUGURAL SESSION OF THE ELEVENTH REGULAR
MEETING OF THE EXECUTIVE COMMITTEE

I would like to welcome you cordially to IICA and to the Eleventh Regular Meeting of the Executive Committee. I would like to thank the delegations of the international organizations, with which we are developing numerous activities, for their presence, and give special recognition to the Delegation of the Government of Spain, who are accompanying us today as a prelude to the meetings in Spain.

I would also like to extend a special welcome to the Delegation of Rumania, which has recently joined IICA as a Permanent Observer Country.

I take this opportunity to congratulate the Representative of Saint Lucia for his upcoming election as Chairman of this meeting.

In my comments, I would like to focus on our agenda for the next three days. Even though it is rather brief, it nonetheless contains items of great importance to the Institute and its future actions.

The items on the agenda can be divided into three categories. The first group includes reports on the activities of the Institute, primarily over the last year. The Annual Report provides an overview of the actions taken by IICA in 1990, including activities the Institute has carried out. Because this is the first item on the agenda, I will not go into detail at this time. Another report is that of the External Auditors, which presents the financial status of the Institute. Lastly, is a report on compliance with resolutions issued by previous meetings of the Executive Committee and the Inter-American Board of Agriculture.

The second group includes past actions as well as guidelines for future actions, for which we need the express approval of the Committee. In accordance with the schedule approved by you, we will present reports on Programs II and IV. In response to specific requests by the last Executive Committee, a report on training activities and the implementation of the PLANLAC will be presented. Two of the major items to be addressed during this meeting are the Proposed 1992-1993 Program Budget and the Progress Report on the Upcoming Tenth ICMA and the Sixth Regular Meeting of the IABA, to be held in Madrid in September of this year. The Committee will need to issue specific resolutions with regard to these two items, which we will want to analyze in depth. The last group consists of administrative issues on which you have requested specific information, and which will require your approval or the issuance of a resolution.

The items in the second group, in other words, the informative reports and the resolutions, especially the Program Budget and our

reflections on the meetings of the ICMA and IABA, will surely demand most of our time and produce the most thorough discussions.

This meeting of the Committee is a prelude to the Madrid meetings, which are very important to our countries within the context of and against the backdrop of the momentous changes taking place worldwide. Such changes, which have had an impact on our countries, are being translated into changes in economic development strategies, a new role for the agricultural sector and an acceleration of the processes of economic opening and integration - which have also led to a restructuring of the economies of most of our countries. The meetings of the IABA and the ICMA will provide an ideal forum for reflecting on these changes and for offering joint proposals, which, in turn, will become concrete mandates for IICA.

This Committee meeting should be seen as a opportunity to reflect on and prepare for the meetings in Madrid. The challenge here and in Madrid is to understand clearly the events occurring in the world, the changes that are taking place and the impact they will have on our countries, the actions our countries should undertake to respond to these changes and, more specifically, what IICA should do to continue to be of service to its member countries. This, in my opinion, is the principal challenge we face. We must not only have a clear understanding of events, but also be prepared to offer responses to these changes. Therefore, the reflections of the Executive Committee should, and do, provide important guidelines for us as the administration; guidelines that will allow us to make necessary adjustments within the Institute, initiate new activities, do away with those of lesser impact and bring IICA into line with changes in our member countries and new circumstances.

Mr. Chairman, at this time, I will conclude my remarks to the Inaugural Session, and will reserve further comments for the presentation of the Annual Report. Again, I thank all of you for attending this meeting of the Executive Committee.

**ADDRESS BY FERDINAND HENRY, DELEGATE OF SAINT LUCIA
IN THE CLOSING SESSION OF THE EXECUTIVE COMMITTEE MEETING**

It is a distinct pleasure and privilege for me to address you as we come to the end of this, the Eleventh Regular Meeting of the Executive Committee, a meeting held against the background of some very important international events. It is also a meeting during which we made some far-reaching decisions -- decisions which, to my mind, will ultimately benefit the Inter-American Institute for Cooperation on Agriculture.

During the last three days, our discussions have been frank and to the point. Our decisions have been reached with consensus and there have been virtually no voices of dissent. Statements by individual speakers have been of a very high caliber. I wish to thank you for this. You have made my work as Chairman that much easier. I would further like to thank and to compliment the Secretariat and the General Directorate for their detailed preparatory work and the excellent quality of the background documentation presented to us. Additionally, the explanations and presentations made were succinct and clear. There was a fair degree of transparency in the documentation and this, no doubt, contributed in a positive way to the success of our meeting. Obviously, there is room for improvement, as there will always be. The Institute must continue to strive for excellence. During our deliberations, some salient points were raised, which, to my mind, are worthy of repetition. First, is the great emphasis placed by the Delegates on the discharging of the Institute's primary mandate, that is, the delivery of technical assistance to the Member States, especially the less-developed ones and the ones with the greatest needs. In that connection, there is a need for the Institute to ensure that as much of its resources as possible are directed towards fulfilling this mandate. It is recognized that the Institute has two main sources of funds for the delivery of technical assistance -- namely

regular resources and external resources. We are well aware of the difficulties experienced by some of the subregions in attracting external resources. In this regard, the experience of the Caribbean subregion is worth mentioning. In particular, I refer to the difficulties being experienced by this subregion in mobilizing resources from the traditional donor agent community. Therefore, I believe the Institute, should give greater attention to assisting this subregion in accessing external resources to carry out the many tasks involved in modernizing agriculture, with emphasis on attracting nontraditional donors.

The second salient point is for the Institute to continue to highlight the objectives of the PLANLAC in its five Program areas. The mandate given by the Ministers in Ottawa in 1987 is quite specific in relation to PLANLAC. It appears to me that a major thrust of the Institute has to be towards achieving the objectives of the PLANLAC.

The third point is that eventhough Institute has achieved a very high level of efficiency in the use of resources -- and here I wish to compliment the Director General for the excellent work he has done in streamlining the Institute --, there is still room for some improvement. The Institute must continue to work in this direction.

Finally, I would like to remind you that this Meeting was intended to prepare the groundwork for the meeting to be held in Spain in September. We have, no doubt, gone a long way towards achieving this objective, and it is hoped that the Ministers are now in a position to make important decisions for the betterment of agriculture in the hemisphere.

It is with the greatest sincerity that I wish to thank all of the Delegates, you Mr. Director General, and the Secretariat, for the success of this meeting. I also wish to thank the staff for the excellent arrangements,

and finally, the government and people of Costa Rica for hosting us during these past three days. I would also like to ask the Delegates to impress upon their Ministers the importance of their representation at the highest level in Spain. Let me thank you very much for the attention and cooperation you have given me. I started a bit weak, but I think that, with your cooperation, I found the strength to continue this Meeting, which I hope has come to a successful conclusion. Let me wish every one of you, including myself, God's guidance, as we go back to our respective countries. I look forward to seeing each of you in Spain in September. Thank you very much.

**ADDRESS BY GERMAN ROCHE, REPRESENTATIVE OF VENEZUELA
DURING THE CLOSING SESSION**

Mr. Chairman, it is an honor for my country to have been selected to address this body during the closing session of this important three-day meeting. We have felt welcome both in Costa Rica and at IICA Headquarters. On behalf of my colleagues, I congratulate the authorities and personnel of the Institute for the outstanding job they did in organizing and conducting this meeting.

By approving the Draft Resolutions submitted, we, the member countries, have once again given recognition to the work IICA carries out in our countries. IICA provides substantial support to agricultural development plans being implemented in a context characterized by difficulties, challenges and the search for ways to solve the problems we face and to undertake the processes of modernization and adjustment that lie ahead. The success of these processes will depend on our countries' working together to take advantage of opportunities offered by the different international cooperation mechanisms, which we analyzed during this meeting, and by the mechanisms for integration that now exist in the hemisphere.

International joint action, which IICA coordinates so effectively, has an important role to play. The Institute has consistently proven its capacity to adapt to new demands and challenges in the field of international cooperation, in an world context characterized by changes. Such changes have a direct effect on the agricultural sector, which is the key economic sector in most of our countries. By its very nature, agriculture is a vulnerable sector, whose development has been slowed by both internal and external factors, such as the position taken by developed countries with regard to our agricultural commodities.

I would also like to highlight another of the topics discussed during this, the Eleventh Regular Meeting of the Executive Committee, and which will be addressed again at the upcoming meeting of the Inter-American Board of Agriculture. I am referring to progress made in implementing the Plan of Joint Action for Agricultural Reactivation in Latin America and the Caribbean, a mandate issued by the last Inter-American Conference of Ministers of Agriculture, held in 1987. Important activities are being carried out in regard to the sustained development of the agro-food sector. By approving the report submitted during this meeting, we are confirming that execution of the PLANLAC to date has been successful. In light of the current situation in the economies of our countries, the validity of this initiative has been reaffirmed.

Looking ahead, I wish to thank the Government of Spain for its support and generosity in offering to host the upcoming meeting of the ICMA. I would also like to propose a topic that should be given high priority at the meeting. I am referring to the changes taking place today worldwide. The challenge facing our countries is to undertake joint actions that will enable them to gain a stronger position in what has been called the new international order, and to play a more active role than they have until now. Reflections that have been offered on the integrated development of the agricultural sector lead one to believe that it is not enough to focus our actions on the solution of problems and on the implementation of domestic strategies aimed at achieving the sustainability of our agricultural sectors. Rather, thought should be given to strategies that will enable our countries to overcome current difficulties and to gain recognition for our role in the production and trade of agricultural commodities. As we enter the last decade in this century, our response to this challenge will determine the future of our countries.

It is our hope that the results of this meeting will serve to expedite decision making by those who will represent our countries at the meetings in Spain.

**ADDRESS DELIVERED BY MARTIN E. PIÑEIRO,
DIRECTOR GENERAL OF IICA, DURING THE CLOSING SESSION**

After three days of work, we are coming to the close of the Eleventh Regular Meeting of the Executive Committee. I sincerely believe that this meeting has provided the administration of the Institute with many valuable inputs. We have adopted many decisions and have received numerous suggestions and recommendations, all of which will be of help in making the Institute more efficient, flexible, and above all, effective in its work with the countries. I would like to call attention to and express my gratitude for the spirit of cordiality and cooperation displayed by all during the meeting. In particular, I thank the Representative of Venezuela, who spoke on behalf of all the Representatives, for his words of congratulation.

The principal issue addressed at this meeting was, of course, the Program Budget, an essential instrument in defining the actions the Institute will take in the future to comply with the mandates issued in Ottawa and during subsequent meetings of the Executive Committee and the Board.

The Program Budget contains activities that are relatively new to the Institute, especially the inter-program projects, which open up new areas of work.

I also wish to thank the Delegations for their generosity in approving a 4% annual increase in the Program Budget, at a time when, as we all know, almost all of our countries are facing financial difficulties. Your approval of the increase is seen as an expression of support for the Institute, and will serve as an incentive for us to continue to work with the same degree of enthusiasm as we have in the past.

Also, allow me to thank the Delegations and the members of the Executive Committee for their approval of a salary increase for the Institute's International Professional Personnel, which we consider to be recognition for their efforts and their dedication to IICA and the member countries.

We have taken note of the comments and suggestions offered on the reports on the evaluation of Programs II and IV, and in connection with the PLANLAC. We believe that the PLANLAC is an extremely useful instrument for the Institute in analyzing its position, and that it provides the Institution with direction in responding to the priorities established by the countries at the last ICMA and in subsequent subregional and regional fora. As indicated by the Coordinator of the PLANLAC, the Plan has undergone modifications to keep up with the changing demands of the countries. Nonetheless, it will continue to be the principal instrument on which we will base our multinational activities.

Both the Program Budget and the comments made on the two Programs and the PLANLAC reflect the belief that the Institute should be flexible and capable of adjustment, to keep up with important changes worldwide. I would like to call attention to what appears to be a new style of technical cooperation, one which includes at least four dimensions that deserve further discussion:

First, the interdisciplinary and multidisciplinary nature of certain new topics, and the need to incorporate them into IICA's five Programs, and others related to issues outside the traditional agricultural sector.

Second, the growing emphasis on multinational actions, especially in support of subregional and regional integration.

Third, the belief that it is necessary to expand international cooperation, going beyond public organizations or agencies to include other organizations that represent different social groups in our countries.

Fourth, the increasing need for institutions to work together to ensure the proper level of coordination among the different international organizations.

These topics are not completely new. What is new is the emphasis and the guidelines you have given us for coordinating these four aspects of technical cooperation.

These topics are linked not only to the deliberations and decisions of this Executive Committee, but also to the main theme of the ICMA to be held in Madrid. The discussions held during this meeting have provided us with valuable inputs for the preparation of the final versions of the documents to be presented in Spain. Also, based on comments made during the meeting and the Round Table, we will begin to formulate some of the ideas that may be included in the Declaration of Madrid.

I once again wish to thank the Delegation and Government of Spain for attending this meeting and for inviting the countries of the hemisphere to hold the ICMA and IABA in Madrid. Judging from what was said at the meeting last night, we are certain that the meeting in Madrid will be a success both from a technical and social point of view.

I also want to thank you for addressing an issue included at the last minute - the amendments to the CATIE contract. We recognize that this important topic was not introduced in accordance with the procedures usually followed by the Executive Committee. However, under the circumstances, the procedure decided upon and discussed with several Delegations was the best alternative. We must understand the need to work together in presenting this topic to the IABA in Madrid.

Mr. Chairman, before concluding, I want to express my gratitude to all the personnel of the Institute, but especially those directly involved in the organization and operation of the meeting. Thanks also to the interpreters and translators for the excellent job they have done for the last three days.

Thank you for attending this, the Eleventh Regular Meeting of the Executive Committee. I wish you a safe trip home and invite you join us at the IABA in Madrid.

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- 24 **First Regular Meeting of the Executive Committee and the Inter-American Board of Agriculture – San Jose, Costa Rica, June 9 to 12, 1981 and Buenos Aires, Argentina, August 7 to 13, 1981 (English and Spanish)**
- 25 **Second Regular Meeting of the Executive Committee – San Jose, Costa Rica, September 12 to 17 and October 25 to 26, 1982 (English, Spanish, French and Portuguese)**
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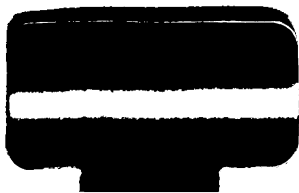
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- 47 Fifth Regular Meeting of the Inter-American Board of Agriculture – San Jose, Costa Rica, 9 – 12 October 1990
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- 48 Tenth Regular Meeting of the Executive Committee – San Jose, Costa , Rica, 27 – 29 August 1990
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Dirección para la Coordinación de Asuntos Institucionales
Sede Central del IICA
Apartado 55 – 2200 Coronado, Costa Rica

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INTER-AMERICAN INSTITUTE FOR COOPERATION ON AGRICULTURE
P.O. Box 55-2200 Coronado, Costa Rica / Tel: 29-02-22 / Cable: ICASANJOSE / Telex: 2144 IICA CR
Electronic Mail: EES: 1332 IICA SC / FAX: (506) 29-47-41, 29-26-59 IICA COSTA RICA