

Thirty-seventh Regular Meeting of the Executive Committee

### 2016 Financial Statements of IICA and Report of the External Auditors

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#### **INDEPENDENT AUDITORS' REPORT**

To the Inter-American Board of Agriculture of the Inter-American Institute for Cooperation on Agriculture (IICA)

#### Qualified Opinion

We have audited the accompanying financial statements of the Inter-American Institute for Cooperation on Agriculture (IICA), which comprise the statements of financial position as at December 31, 2016 and 2015 and the statement of activities of unrestricted net assets, changes in net assets, and of cash flows for the years then ended, and a summary of significant accounting policies and other explanatory notes.

In our opinion, except for the effects of the matter explained in first and second paragraph explained in "Basis for Qualified Opinion", the financial statements present fairly, in all material respects, the financial position of IICA as of December 31, 2016 and 2015 and the changes in its net assets and its cash flows for the years then ended, in accordance with the generally accepted accounting principles in the United States of America.

#### Basis for Qualified Opinion

- 1. As at December 31, 2016 and 2015, IICA presented within the account "Other termination benefits" provisions for US\$2,987,811 and US\$2,648,739, respectively, which do not have actuarial or similar studies to support the amounts of the obligation. Amount of other termination benefits must be adequately supported by the corresponding actuarial studies; therefore, liabilities and net assets as of December 31, 2016 and 2015, and changes in net assets for the years then ended were affected in amounts not determined by the Administration. As at December 31, 2016 and 2015, in the same account there are other items in the amount of US\$3,304,717 and US\$3,201,018, respectively, on which actuarial studies were performed, that showed that such provisions were overstated by US\$732,425 and US\$512,713, respectively, in turn an undervaluation of the net assets by said amounts.
- 2. As disclosed in the statement of movement of quotas receivable in Exhibit No.1 of the supplementary financial information, as of December 31, 2016 and 2015, IICA presents quotas receivable of Member States in the amount of US\$4,779,591 and US\$2,491,179, respectively, with aging greater than 365 days, registered in accordance with the commitments made by Member States. Since it was not possible to establish the collection period of these quotas, the Administration was unable to determine the possible effect of impairment on the carrying value. Accordingly, the accompanying financial statements are affected in amounts not yet determined.

### Deloitte.

We conducted our audit in accordance with the International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of IICA in accordance with the Code of Professional Ethics of the Association of Certified Public Accountant of Costa Rica and the Code of Ethics for Professional Accountants of the International Ethics Standards Board for Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with such requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Supplementary Information in Relation to the Financial Statements and the Auditor's Report

Management is responsible for the other information. The other information comprises the details included in Exhibits No.1 to 3 the movements of Member States quotas receivable, budget and expenses by chapter and the execution of external resources by financing source, which include for the benefit of the reader.

Our opinion on the financial statements does not cover the other information, and we do not express any form of opinion on it.

In relation to our audit of the financial statements, is our responsibility to read the other information and, by doing so, consider if that is materially consistent with the financial statements or with our knowledge we obtained during our audit, or otherwise if it seems to be materially distorted. If, based on the work that we have done, we are able to conclude that there is an important inaccuracy of this other information, we are obliged to report such matter to you. We do not have nothing to report on it.

#### Emphasis of Matter

Without qualifying our audit opinion, as stated in Note 13 to the financial statements, IICA is facing possible legal claims related to the execution in Colombia of the Agro-Ingreso Seguro Program.

Responsibilities of Management and Those Charged with the IICA's Governance with the Financial Statements

Management is responsible for the preparation and fair presentation of IICA's accompanying financial statements according to the generally accepted accounting principles in the United States of America and for the internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In the preparation of financial statements, Management is responsible for assessing the IICA ability to continue as a going concern, disclosing as it may be necessary, the matters related to the going concern principle and using such accounting basis, unless management either intends to liquidate of IICA or to cease operations, or has no realistic alternative but to do so.

### Deloitte.

Those charged with governance of IICA are responsible for overseeing the financial reporting process of Inter-American Institute for Cooperation on Agriculture.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the International Standards on Auditing (ISAs) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with the International Standards on Auditing (ISA), we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of IICA's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting in the preparation of the financial statements in the context of the applicable financial reporting framework. We also conclude, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on IICA's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in the auditor's report to the disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify the opinion on the financial statements. Our conclusions are based on information available at the date of the auditor's report. However, future events or conditions may cause IICA to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation. We obtained sufficient appropriate audit evidence regarding the financial information of the entity or business activities to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the audit of IICA. We remain solely responsible for our audit opinion.

### **Deloitte.**

We are required to communicate with those charged with governance at IICA regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Anayancy Porras Barrientos - C.P.A. No.2863

Insurance Policy No.0116 FIG 7 Expires: September 30, 2017

Law stamp of Law No.6663 for ¢1.000, attached and paid

May 24, 2017



### STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2016 AND 2015

(Stated in United States Dollars)

	Notes	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	December 31, 2015
ASSETS						
CURRENT ASSETS:						
Cash	1e, 2	US\$ 34,344,664			US\$ 34,344,664	US\$16,655,224
Cash equivalents	1e, 3	40,832,687			40,832,687	30,753,011
Investments held to maturity	1f, 4	15,647,000			15,647,000	21,097,461
Subtotal		90,824,351			90,824,351	68,505,696
Receivables:						
Quotas from Member States		13,159,464			13,159,464	7,269,542
Payments made on behalf of contracts,						
agreements and grants	1.0	759,733	UC#60 000 013		759,733	815,572
Due from regular fund to trust fund Other	1g	(69,098,912) 623,121	US\$69,098,912		623,121	196,928
					-	
Receivables - net		(54,556,594)	69,098,912		14,542,318	8,282,042
Inventories	1h	73,976			73,976	80,922
Advances of External Resources Allocated	1p	252,108			252,108	792,322
Prepaid expenses		5,433 75,086			5,433 75,086	6,719 85 <i>.</i> 007
Other assets						
Total current assets		36,674,360	69,098,912		105,773,272	77,752,708
PROPERTY, FURNITURE AND EQUIPMENT -	4. 4.					
Net	1i, 1j, 5	1,533,760		US\$8,713,171	10,246,931	10,087,034
TOTAL ASSETS	J	US\$ 38,208,120	US\$69.098.912	US\$8,713,171	US\$116,020,203	US\$87,839,742
		03\$ 36,206,120	03\$09,090,912	<u>U3\$6,/13,1/1</u>	03\$110,020,203	U3\$67,639,74Z
LIABILITIES AND NET ASSETS						
CURRENT LIABILITIES: Accounts payable and accrued expenses		US\$ 4,369,125			US\$ 4,369,125	US\$ 1,358,190
Other accruals		317,883			317,883	383,921
Total current liabilities		4,687,008			4,687,008	
		4,067,006			4,067,008	1,742,111
Provisions for:						
Repatriation and transfer of international professional personnel	1k	1,304,939			1,304,939	1,327,903
Recognition of years of service for	-10	1,50 1,555			1,50 1,555	1,527,503
international professional personnel	1k	1,296,028			1,296,028	1,259,190
Recognition of years of service for local	1k					2,787,765
personnel	41 40	3,092,027			3,092,027	7 420 242
Other termination benefits	1k, 12	7,822,178			7,822,178	7,128,213
Other liabilities of projects	12	8,614,462			8,614,462	6,489,897
Total provisions		22,129,634			22,129,634	18,992,968
Total liabilities		26,816,642			26,816,642	20,735,079
NET ASSETS:						
Unrestricted funds:						
Regular fund:						
General sub-fund	1b	4,273,487			4,273,487	4,273,414
Working sub-fund	1b	4,094,736			4,094,736	4,094,736
Miscellaneous income fund	1b	741,360			741,360	1,588,293
Indirect cost recovery fund	1b	748,135 1,533,760			748,135	492,630
Fixed assets fund Temporarily restricted funds:	1b	1,555,760			1,533,760	1,373,863
Trust funds	1b		US\$69,098,912		69,098,912	46,568,556
Permanently restricted fund - land	1b			US\$8,713,171	8,713,171	8,713,171
Total net assets		11,391,478	69,098,912	8,713,171	89,203,561	67,104,663
TOTAL LIABILITIES AND NET ASSETS		US\$ 38,208,120	US\$69,098,912	US\$8,713,171	US\$116,020,203	US\$87,839,742
CONTINGENCIES	13	US\$	US\$	<u>US\$</u>	<u>US\$</u>	<u>US\$</u>
See accompanying notes to the financial state						

# STATEMENTS OF ACTIVITIES OF UNRESTRICTED NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015 (Stated in United States Dollars)

				2016					2015		
	Notes	Regular Fund Quotas	Miscellaneous Income Fund	Indirect Cost Recovery Fund	Trust Funds	Total	Regular Fund Quotas	Miscellaneous Income Fund	Indirect Cost Recovery Fund	Trust Funds	Total
REVENUES:											
Quotas from Member States	1c	US\$30,064,900				US\$ 30,064,900	US\$27,810,000				US\$ 27,810,000
Recovery of Indirect Cost Recovery (ICR)	6			US\$7,914,285		7,914,285			US\$6,528,171		6,528,171
Temporarily restricted fund assets released from restrictions	1g				US\$109,997,513	109,997,513				US\$94,359,148	94,359,148
Total revenues		30,064,900		7,914,285	109,997,513	147,976,698	27,810,000		6,528,171	94,359,148	128,697,319
EXPENSES:											
International professional personnel		9,568,533				9,568,533	9,458,481				9,458,481
Local professional and general service		10,855,110				10,855,110	10,181,119				10,181,119
Training and technical events		2,477,288				2,477,288	1,766,428				1,766,428
Official travel		649,422				649,422	707,758				707,758
Documents and materials and supplies		594,128				594,128	349,540				349,540
Plant, equipment and furniture		868,237				868,237	207,386				207,386
General services		2,082,900				2,082,900	1,970,298				1,970,298
Performance contracts and transfers		1,151,926				1,151,926	1,369,714				1,369,714
Annual allowance to CATIE	8	804,100				804,100	948,000				948,000
Annual allowance to Caribbean Agricultural Research and Development Institute (CARDI) Other costs	Ü	200,000				200,000 813,183	200,000				200,000 650,717
Sub-total of expenses related to quota budget and working sub-fund		30,064,827				30,064,827	27,809,441				27,809,441
Temporarily restricted fund assets released from restrictions	1g				109,997,513	109,997,513				94,359,148	94,359,148
Disbursements financed with funds from the Indirect Cost Recovery (ICR)  Commercial and miscellaneous operations -	6 7			7,658,780		7,658,780			6,934,217		6,934,217
net	,		US\$ 846,933			846,933		JS\$ 1,690,505			1,690,505
Total expenses		30,064,827	<u>846,933</u>	7,658,780	109,997,513	148,568,053	27,809,441	1,690,505	6,934,217	94,359,148	130,793,311
Increase (decrease) in unrestricted net assets for the year, before excluding net expenses capitalized as property, furniture and equipment and including depreciation of the											
year		73	(846,933)	255,505		(591,355)	559	(1,690,505)	(406,046)		(2,095,992)
Exclusion of net capitalized expenses as property, furniture and equipment		774,638				774,638	382,431				382,431
Increase in unrestricted net assets for the year, before including depreciation of the year		774,711	(846,933)	255,505		183,283	382,990	(1,690,505)	(406,046)		(1,713,561)
Inclusion of depreciation of the year		(614,741)				(614,741)	(684,633)				(684,633)
Decrease in unrestricted net assets		<u>US\$ 159,970</u>	<u>US\$(846,933</u> )	<u>US\$ 255,505</u>	US\$	<u>US\$ (431,458</u> )	<u>US\$ (301,643</u> ) l	JS\$(1,690,505)	<u>US\$ (406,046</u> )	US\$	<u>US\$ (2,398,194</u> )

#### STATEMENTS OF CHANGES IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

(Stated in United States Dollars)

	Net Assets							
			Unrestricted			Temporarily Restricted	Permanently Restricted	_
		ar Fund	Miscellaneous	Indirect Cost				
	General Sub-fund	Working Sub-fund	Income Fund	Recovery Fund	Fixed Assets Fund	Trust Funds	Land	Total
BALANCE AT DECEMBER 31, 2014 Increase (decrease) in unrestricted net assets	US\$4,272,855 382,990	US\$4,094,736	US\$ 3,278,798 (1,690,505)	US\$ 898,676 (406,046)	US\$1,676,065 (684,633)	US\$ 59,259,096	US\$8,713,171	US\$ 82,193,397 (2,398,194)
Restricted contributions received from donors Net assets released from restrictions Capitalization of net disbursements as	552,555		(=,===,===,	(123,213)	(,,	81,326,919 (94,359,148)		81,326,919 (94,359,148)
property, furniture and equipment Net decrease in disbursements made on behalf of contracts, agreements, and grants	(382,431)				382,431			
receivable from donors						341,689		341,689
BALANCE AT DECEMBER 31, 2015 Increase (decrease) in unrestricted net assets	4,273,414 774,711	4,094,736	1,588,293 (846,933)	492,630 255,505	1,373,863 (614,741)	46,568,556	8,713,171	67,104,663 (431,458)
Restricted contributions received from donors Net assets released from restrictions Capitalization of net disbursements as						132,583,708 (109,997,513)		132,583,708 (109,997,513)
property, furniture and equipment  Net decrease in disbursements made on behalf of contracts, agreements, and grants	(774,638)				774,638			
receivable from donors						(55,839)		(55,839)
BALANCE AT DECEMBER 31, 2016	<u>US\$4,273,487</u>	<u>US\$4,094,736</u>	US\$ 741,360	<u>US\$ 748,135</u>	<u>US\$1,533,760</u>	US\$ 69,098,912	US\$8,713,171	<u>US\$ 89,203,561</u>

#### STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

(Stated in United States Dollars)

		2016	2015
OPERATING ACTIVITIES			
Decrease in unrestricted net assets Plus: Items not requiring cash:	US\$	(431,458)	US\$ (2,398,194)
Interest income from investments Depreciation		(3,621,089) 614,741	(3,669,756) 684,633
Cash provided by (used in) changes in: Quotas receivable from Member States Other receivables Inventories Prepaid expenses Other assets		(5,889,922) (426,193) 6,946 541,500 (8,644)	(1,447,361) (61,805) 5,116 317,605 27,822
Accounts payable and accrued expenses Other accruals Provisions		3,010,935 (66,038) 3,136,666	(122,135) 219,211 (1,148,409)
Net cash used in operating activities		(3,132,556)	(7,593,273)
INVESTING ACTIVITIES  Disposals of investments held to maturity Interest income received on investments Additions to furniture and equipment Disposal of furniture and equipment		5,450,461 3,639,654 (784,097) 9,459	11,606,047 3,666,592 (412,933) 30,502
Net cash provided by investing activities		8,315,477	14,890,208
FINANCING ACTIVITIES  Restricted contributions received from donors  Disbursements made in the execution of trust funds  Net cash provided by (used in) financing		.32,583,708	81,326,919 (94,359,148)
activities  NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		22,586,195 27,769,116	(13,032,229) (5,735,294)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		<u>47,408,235</u>	53,143,529
CASH AND CASH EQUIVALENTS, END OF YEAR	US\$	75,177,351	<u>US\$ 47,408,235</u>

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

(Stated in United States Dollars)

## 1. NATURE OF BUSINESS, BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

a. Nature of Business - The Inter-American Institute for Cooperation on Agriculture (IICA), formerly the Inter-American Institute of Agricultural Sciences was established on October 7, 1942 pursuant to an initiative of the Organization of American States (OAS) in the District of Columbia, United States of America for an indefinite term. IICA is an autonomous international legal entity of Inter-American scope, whose main objective is to stimulate, promote, and support the efforts of the Member States to achieve agricultural development and rural wellbeing. Its regulations and operating procedures currently in use were approved at the First Ordinary Meeting of the Inter-American Board of Agriculture, held in August 1981 in Argentina.

IICA has the following formal authority structures:

- Inter-American Board of Agriculture (IABA), consisting of a representative from each Member State.
- Executive Committee, consisting of twelve Member States.
- General Directorate.

At present, IICA consists of 34 Member States with central headquarters located in San José, Costa Rica.

b. **Basis of Presentation and Funds Managed** - The financial statements have been prepared in accordance with the generally accepted accounting principles in the United States of America (USGAAP), and are presented according to the American Institute of Certified Public Accountants (AICPA)'s fund accounting policies for not-for-profit organizations, except for other termination benefits that do not have actuarial studies that support part of the provision and quotas receivable on which were unable to quantified impairment on the carrying value. Funds managed by IICA are classified in the accompanying financial statements, according to the accounting policies established by IICA, as Unrestricted Funds, Temporarily Restricted Funds, and Permanently Restricted Funds. Additionally, such funds are classified according to their source and purpose, as follows:

#### Unrestricted Funds -

- Regular Fund This fund consists of two sub-funds:
  - i. General Sub-fund Activities of this sub-fund are mainly financed by mandatory contributions from Member States, as established by IABA, based on the quota computation system of the Organization of American States (OAS). In addition, the miscellaneous income is recorded in this fund, unless the IABA or the Executive Committee has approved it for specific

purposes. The purpose of the General Sub-fund is to finance execution of the regular activities planned and budgeted by IICA, including administration and management.

- ii. Working Sub-fund The purpose of this sub-fund is to ensure the normal financial operation of IICA. According to Article No.89 of the Rules of the General Directorate, the sub-fund balance shall not exceed 15% of annual quotas approved for the corresponding fiscal year, unless otherwise decided by IABA or the Executive Committee. This fund is constituted by the proceeds from the balances of uncommitted appropriations financed by quotas outstanding at each fiscal year-end and by additional funds specifically assigned by IABA or the Executive Committee.
- Fixed Assets Fund The Fixed Assets Fund is used by IICA to control unrestricted property, furniture and equipment, which have been either acquired with resources from the Regular Fund and the Indirect Cost Recovery (ICR) Fund or donated thereto by a national or international organization. The balance of the Fixed Assets Fund represents the carrying amount, net of depreciation, of fixed assets owned by IICA, except for land with permanent use restrictions.
- Indirect Cost Recovery (ICR) Fund The objective of this Fund is to finance additional costs incurred by IICA, in the execution of contracts, agreements, and grants subscribed by donors (Member States, international organizations, and others) for specific purposes and to contribute to the Institute's pre-investment activities. The Indirect Cost Recovery Fund balance consists of the recovery of Indirect Cost (ICR) in the management of projects executed by IICA with external resources.
- Miscellaneous Income Fund This fund was created by the IABA through resolution IICA/IABA/Res.400 (XII-O/03) dated November 13, 2003, with the purpose of covering immediate financial needs of IICA. The Miscellaneous Income Fund consists of the balance of those proceeds from the General Sub-fund that are not committed in the Regular Fund budget at the end of the fiscal year in which they were received.

#### • Temporarily Restricted Funds -

Trust Funds - The Trust Funds have been established according to contracts, agreements, and grants subscribed by donors (Member States, international organizations, and others) for specific purposes. For control purposes, separate records are maintained to account for income and expenses related to those funds. Moreover, financial resources pertaining to some funds are managed through separate bank accounts according to the agreement terms executed by IICA and the donors.

• **Permanently Restricted Fund - Land** - This fund is represented by the original contribution of land to IICA, which has permanent use restrictions (Note 5).

- c. **Budget** A summary of significant aspects of each fund budget is provided below:
  - **Regular Fund** On October 22, 2015, through Resolution IICA/IABA/ Res.493 (XVII-O/15) IABA approved the 2016 and 2017 budget for the Regular Fund made up of Member State quotas and other miscellaneous income amounting to US\$30,064,900 and US\$4,300,000, respectively. Miscellaneous income consists of estimated income to be generated and of resources from the miscellaneous income fund.

The above resolution authorizes the Director General to transfer amounts between budget chapters, provided that the total transfers do not significantly affect the priorities approved.

In the Exhibit No.2, a comparative analysis is shown of the detailed budget, actual expenses and respective over/under execution.

- **Trust Funds** Through resolution IICA/IABA/Res.254 (VIII-O/95) dated September 19, 1995, IABA authorized the Director General to use the resources provided to IICA through the institutions and Member States related to contracts, agreements, and grants, for the agreed upon purposes. The mentioned resolution authorized the Director General to accept contributions and donations, and to perform contracts or agreements, as long as they are consistent with the objectives of IICA programs and that the Executive Committee of IICA is notified in advance of contracts or agreements exceeding US\$500,000.
- d. **Monetary Unit and Foreign Exchange Transactions** The accounting records of IICA are kept in United States dollars (US\$), and the financial statements are expressed in such currency. Assets and liabilities in currencies of the countries where IICA's activities are developed are translated into U.S. dollars at official exchange rates in effect in each country. Transactions in such currencies are translated into U.S. Dollars using monthly average exchange rates. When determining its financial position and results of activities, IICA values and adjusts the balances of assets and liabilities that are recoverable or payable in the local currency of countries where activities are developed. The resulting differences are applied to the results of the period in which they are incurred.
- e. **Cash and Cash Equivalents** Cash and cash equivalents include cash on hand, demand deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value with original maturity of less than 3 months.
- f. **Investments Held to Maturity** Investments held to maturity are those that IICA intends and has the capacity hold until they mature. They are recorded at cost and valued using the amortized cost method.
- g. **Due from Regular Fund and Temporarily Restricted Net Assets** Funds contributed by institutions and Member States (donors) to establish Trust Funds for executing contracts, agreements, and grants are recorded as restricted contributions received from donors within temporarily restricted net assets. As the funds are used in the agreed-upon activities, IICA recognizes simultaneously an income for funds released from restrictions and an expense of Trust Funds in the Statement of Activities of Unrestricted Net Assets. Generally, funds received

from donors to execute contracts, agreements, and grants are managed by IICA as part of current assets of the Regular Fund. To identify the portion of funds corresponding to resources received from donors, an asset account entitled "Due from Regular Fund to Trust Funds" is used.

Whenever expenses incurred by IICA in the execution of a particular contract, agreement, or grant exceed the amounts contributed to date or are reimbursable, the resulting difference is recorded as an account receivable from the respective donor.

- h. **Inventories** Inventories consist primarily of office supplies stated at average cost, which does not exceed market value.
- i. **Property, Furniture, and Equipment** IICA has adopted the policy of charging the amounts disbursed and/or committed for the acquisition of fixed assets to current period expenses, and, subsequently, capitalizing those amounts in the Fixed Assets Fund. Such capitalization is recorded at original acquisition cost of the asset or the market value in effect at the donation date, if they are donated. Minor repairs and maintenance expenses are charged to results of the annual activities. Such practice enables IICA to compare expenditures with annual budgeted amounts for the acquisition of fixed assets and, at the same time, to present such amounts as capitalized assets in the statement of financial position.
- j. **Accumulated Depreciation** The historical cost of fixed assets is depreciated over their estimated useful lives using the straight-line method.

Below is a detail of estimated useful lives:

Property, Furniture, and Equipment	Estimated Useful Lives
Buildings Furniture and office equipment	25 years 3 to 10 years
Vehicles	4 years

k. **Provisions** - According to the organization's regulations, in case of resignation or dismissal, IICA pays expenses for transfer, repatriation and recognition of years of service of international professional personnel. Such expenses are computed based on years of service of each official and the number of his/her dependents. Likewise, the national personnel may be entitled to recognition of years of service once they leave IICA, except in those countries where local laws require either payment of fourteen or more salaries per year, or payment of severance equal to half or more of monthly salaries per year of service, in the event of voluntary or involuntary departure.

Where IICA offices are located, local personnel may be entitled to termination benefits according with applicable legislation in each country. IICA follows the policy of recording an accrual for severance indemnities to cover future disbursements for this concept. Additionally, a provision for post-employment benefits for contractual agreements is recorded based upon the different national labor legislations and on the assumption that these would be settled at the closing date and without considering the actuarial probabilities of future events, future salary increases and the time value of money. Actual termination payments are charged to the provision.

I. Net Assets - Restricted and Unrestricted Funds - IICA applies the accounting standards contained in the Statement of Financial Accounting Standards FASB ASC Topic 958, Not-For-Profit Entities. In accordance with those standards, IICA records contributions received from donors for specific purposes, as well as any income generated by such contributions, as Net Assets-Temporarily Restricted Funds. The balance of each Temporarily Restricted Fund decreases when available resources are used for established purposes, and it is disclosed as "net assets released from restrictions" in the Statement of Changes in Net Assets and in the Statement of Activities of Unrestricted Net Assets.

The balance of Unrestricted Funds increases with the excess of income over expenses from IICA's activities (increase in unrestricted net assets), as determined at year-end. Likewise, such balance decreases when there is an excess of expenses over income (decrease in unrestricted net assets).

- m. Revenue Recognition IICA recognizes the revenue from the quotas of the Member States at beginning of period according to resolution of the Inter-American Board of Agriculture, as well as miscellaneous income as the services are provided.
- n. **Indirect Cost Recovery (ICR)** As established in certain contract agreements signed with donors (Member States, international organizations, etc.), IICA recovers indirect costs incurred in the execution of these agreements, as a recognition of the administrative efforts devoted by IICA to manage such contracts. Such reimbursement is recognized by IICA as income when earned and increases the balance of the Indirect Cost Recovery (ICR) Fund.
- o. **Accounts Payable** IICA recognizes liabilities in its financial statements when it transfers the ownership of the goods and receives the corresponding service.
- p. Advances of External Resources Allocated IICA delivers advances to external entities that carry out activities related to Institute projects. The expenditures for such projects are recorded as soon as the settlement of account paperwork is submitted. These advances are related to projects financed with external resources.
- q. Use of Estimates The preparation of financial statements in accordance with USGAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and the related notes. Results could differ from these estimates. Material estimates that are particularly susceptible to significant changes relate mainly to the determination of the useful lives of property, furniture and equipment, other assets and provisions for accrued expenses and other liabilities.
- r. *Financial Instruments* Financial instruments of IICA are initially recorded at fair value and consist of cash on hand and due from banks, investments, accounts receivable, accounts payable and other liabilities. As of December 31, 2016 and 2015, the carrying amount of short-term financial instruments approximates their fair value due to their current nature.
  - IICA has not signed any contracts involving derivative financial instruments.
- s. **New Accounting Standards** The following standard was updated in 2016 by the Financial Accounting Standards Board ("FASB"), with effect on IICA's financial statements:

In January 2015, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") ASU 2015-01, Income Statement-Extraordinary and Unusual Items (Subtopic 225-20). The amendments in this ASU eliminate the concept of extraordinary items and will no longer require separate classification of them within the statement of operations. Presentation and disclosure guidance for items that are unusual in nature or occur infrequently are retained and are expanded to include items that are both unusual in nature and infrequently occurring. The guidance in this ASU is effective for fiscal years beginning after December 15, 2015. The adoption of this ASU did not have a material impact on the Company's financial statements

#### t. Recently Issued Accounting Pronouncements Pending Adoption -

- In May 2014 the FASB issued ASU 2014-09, Revenue Recognition (Topic 606) Revenue from Contracts with Customers. This ASU prescribes a single comprehensive model for entities to use in the accounting of revenue arising from contracts with customers and requires expanded disclosures surrounding the Company's revenue transactions. Entities are required to adopt this ASU in annual reporting periods beginning after December 15, 2018 with early adoption permitted only as of annual reporting periods beginning after December 15, 2016. There are two transition options available to entities: the full retrospective approach or the modified retrospective approach. Under the full retrospective approach, the Company would restate prior periods in compliance with Accounting Standards Codification 250, Accounting Changes and Error Corrections. Alternatively, the Company may elect the modified retrospective approach, which allows for the new revenue standard to be applied to existing contracts as of the effective date and record a cumulative catch-up adjustment to retained earnings. The Company is currently evaluating the impact of this ASU.
- In August 2014, the FASB issued ASU No.2014-15, Presentation of Financial Statements - Going Concern (Subtopic 205-40: Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern). requires that in connection with preparing financial statements for each annual and interim reporting period, an entity's management should evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the entity's ability to continue as a going concern within one year after the date that the financial statements are issued (or within one year after the date that the financial statements are available to be issued when applicable). Management's evaluation should be based on relevant conditions and events that are known and reasonably knowable at the assessment date. If conditions or events raise substantial doubt about an entity's ability to continue as a going concern, but the substantial doubt is alleviated as a result of consideration of management's plans, the entity is required to disclose information that enables users of the financial statements to understand the principal conditions or events that raised the substantial doubt, management's evaluation of the significance of those conditions or events in relation to the entity's ability to meet its obligations and management's plans that alleviated that substantial doubt. If conditions or events raise substantial doubt about an entity's ability to continue as a going concern, and substantial doubt is not alleviated after consideration of management's plans, an entity should include a statement in the footnotes indicating that

there is substantial doubt about the entity's ability to continue as a going concern within one year after the date that the financial statements are issued (or available to be issued), as well as include other required disclosures. The amendments in this ASU are effective for the annual period ending after December 15, 2016, and for annual periods and interim periods thereafter. Early application is permitted.

In January 2016, the FASB issued ASU 2016-01, Recognition and Measurement of Financial Assets and Financial Liabilities. The amendments in this ASU require all equity investments to be measured at fair value with changes in the fair value recognized through net income (other than those accounted for under equity method of accounting or those that result in consolidation of the investee). The amendments in this ASU also require an entity to present separately in other comprehensive income the portion of the total change in the fair value of a liability resulting from a change in the instrument-specific credit risk when the entity has elected to measure the liability at fair value in accordance with the fair value option for financial instruments. In addition the amendments in this ASU eliminate the requirement to disclose the fair value of financial instruments measured at amortized cost for entities that are not public business entities and the requirement to disclose the method(s) and significant assumptions used to estimate the fair value that is required to be disclosed for financial instruments measured at amortized cost on the balance sheet for public business entities. This ASU is effective for annual reporting periods beginning after December 15, 2018. The Company is currently evaluating the impact of this ASU.

#### 2. RESTRICTED CASH

Cash due from banks as of December 31, 2016 and 2015 includes funds held in separate bank accounts of US\$27,429,910 and US\$12,114,745, respectively, which may only be used to cover expenditures related to contracts signed by IICA and the respective donors.

#### 3. CASH EQUIVALENTS

Cash equivalents are as follows:

	2	2016	2015
In Argentinean pesos: Time deposits, interest of 20% and per annum (2015: between 22.4% and 22.75% per annum)	US\$	639,897	US\$ 2,341,605
In Mexican pesos: Money market funds, interest of 2.41% per annum	10	),913,505	8,636,399
In Brazilian reais: Money market funds, interest between 13.57% and 13.90% per annum (2015: 12.86% and 13.44% per annum)	27	7,361,936	16,542,065
			(Continues)

	2016		2015	
In U.S. dollars: Overnight deposits, interest between 0.5% and 2.5% per annum	US\$	14,608	US\$	6,941
Time deposits and mutual funds, interest of 0.31% per annum (2015: 0.29% per annum)	1	,902,741	3,	,226,001
Total	<u>US\$40</u>	,832,687	US\$30	,753,011

As of December 31, 2016 and 2015, cash equivalents of US\$40,202,503 and US\$29,575,554, respectively, are restricted to cover expenditures of contracts signed by IICA and the respective donors.

#### 4. INVESTMENTS HELD TO MATURITY

Investments held to maturity are detailed below:

	2016	2015
In US dollars: Time deposits at BAC San José, annual interest rate from 3.44% (2015: 2.4% to 2.78% annual), with maturity between February and June 2016 Time deposits at Bank of America, annual interest rate from 0.86% to 0.95% (2015: 0.31% to 0.60% annual), with maturity	US\$ 1,647,000	US\$ 1,597,461
between January and April 2016	14,000,000	19,500,000
Total	<u>US\$15,647,000</u>	<u>US\$21,097,461</u>

As of December 31, 2016 and 2015, investments held to maturity for US\$9,808,949 and US\$12,887,874; respectively, are restricted to cover disbursements for contracts signed between IICA and the respective counterparts.

#### 5. PROPERTY, FURNITURE AND EQUIPMENT - NET

The property, furniture and equipment, including their useful lives, are detailed as follows:

	2016	2015
Unrestricted:		
Buildings (25 years)	US\$ 5,418,053	US\$ 5,205,177
Vehicles (4 years)	2,586,402	2,516,904
Furniture and equipment (3, 4, 5 and 10 years)	<u>5,226,034</u>	<u>5,173,419</u>
Total unrestricted fixed assets	13,230,489	12,895,500
Less: Accumulated depreciation	(11,696,729)	(11,521,637)
Total unrestricted fixed assets - net	1,533,760	1,373,863
Permanently restricted - land	8,713,171	8,713,171
Total	US\$ 10,246,931	US\$ 10,087,034

Property, furniture and equipment do not include fixed assets acquired with resources from specific funds (Trust Funds), since such disbursements are considered expenditures related to the execution of specific agreements related to those funds. However, in accordance with the provisions of each agreement, when assets are donated, exchanged, or sold to IICA, they are recognized in the accounting records as part of the Fixed Assets Fund.

Land located in Costa Rica (San Isidro de Coronado, Turrialba and Limón) was donated to IICA by the Government of Costa Rica. However, once IICA concludes its official mission or terminates its functions in Costa Rica, this property and any improvements thereto shall be returned to the Government of Costa Rica. Income capitalized for this donation is shown in the financial statements of IICA as part of Net Assets - Permanently Restricted Funds. Throughout the years, IICA has built several administrative facilities and related infrastructure on the properties donated by the Government of Costa Rica. These improvements to donated properties have no restrictions of use and are being amortized over their estimated useful lives. As of December 31, 2015, the net carrying amount of such assets is US\$17,566, which were fully depreciated during 2016.

According to an agreement entered into between the Government of Costa Rica and IICA, the Tropical Agricultural Research and Training Center (CATIE) was granted usufruct rights to land and buildings located in Turrialba and Limón, Costa Rica.

#### 6. INCOME AND EXPENSES RELATED TO INDIRECT COST RECOVERY (ICR)

On October 13, 1997, through Resolution IICA/IABA/Res.310 (IX-O/97), the Inter-American Board of Agriculture agreed to establish the Indirect Cost Recovery (ICR) Fund. The purpose of this fund is to finance the additional costs incurred by the Institute in the execution of contracts and to contribute to the institutional pre-investment activities.

Income and expenses related to Indirect Cost Recovery (ICR) are broken down as follows:

	2016		2015	
Income:				
Ministry of Agriculture and Livestock - Ecuador Secretariat of Agriculture, Livestock, Fisheries	US\$	50,714	US\$	52,579
and Food - Argentina		278,811		543,007
Ministry of Agriculture and Livestock - Guatemala National Health Service, Food Safety and Food Quality (SENASICA) - Secretariat of Agriculture, Livestock, Rural Development, Fisheries and Food (SAGARPA) - National Agrarian Registry		79,742		13,070
(RAN) - México	5	,196,392	3	,565,551
Government of the United States of America Ministries of Agriculture, Livestock and Procurement, Agrarian Development, Mines and Energy - Brazilian Institute of Environment and		178,312		288,205
Renewable Natural Resources - Brazil		613,965		590,236
Secretariat of Agriculture and Livestock - Honduras		83,408		48,771
			(C	Continues)

	2016	2015
Agencies and Organizations of International Cooperation Secretariat of Central American Agricultural	US\$ 948,858	US\$ 762,602
Council (SCAC)	70,194	146,464
Ministry for Foreign Affairs of Finland	103,988	208,505
Other institutions	309,901	<u>309,181</u>
Total	<u>US\$7,914,285</u>	<u>US\$6,528,171</u>
Expenses:		
International professional personnel	US\$1,029,527	US\$1,262,948
Local professional and general services personnel	4,080,489	3,124,824
Training and technical events	122,450	84,601
Documents and materials and supplies	200,018	190,412
Plant, equipment and furniture	281,673	152,031
General services	982,466	979,881
Performance, contracts and transfers	494,752	731,381
Other costs	235,698	<u>143,388</u>
Total	<u>US\$7,658,780</u>	US\$6,934,217

#### 7. COMMERCIAL AND MISCELLANEOUS OPERATIONS

A breakdown of revenues and expenses from commercial and miscellaneous operations is as follows:

	2016	2015
Revenues:		
Interest earned from investments and cash		
equivalents	US\$2,151,397	US\$2,629,910
Proceeds from equipment sale	164,296	236,382
Purchase discounts	106,305	155,644
Sale of services	19,961	12,323
Others	94,354	527,724
Miscellaneous services	29,668	10,572
Total revenues from commercial and		
miscellaneous operations	<u>2,565,981</u>	<u>3,572,555</u>
Expenses:		
International professional personnel	377,613	262,493
Local professional and general services personnel	1,081,875	2,823,028
Training and technical events	204,902	503,057
Official travel	102,338	124,121
Documents and materials and supplies	98,586	119,146
Plant, equipment and furniture	31,703	331,252
General services	617,263	611,940
Performance, contracts and transfers	369,670	505,518
Other costs	44,245	<u>32,368</u>
Subtotal	2,928,195	5,312,923
Exchange (gains) losses - net	484,719	(49,863)
Total expenses from commercial and		
miscellaneous operations	3,412,914	<u>5,263,060</u>
Excess of expenses over income	<u>US\$ (846,933</u> )	<u>US\$(1,690,505</u> )

#### 8. TROPICAL AGRICULTURE RESEARCH AND TRAINING CENTER (CATIE)

On September 12, 2000, under Law No.6873 the Costa Rican Legislative Assembly ratified CATIE's creation contract entered into by the Government of Costa Rica, IICA and CATIE. The most significant terms of this Law are as follows:

- The Inter-American Board of Agriculture will be the superior governing body of CATIE.
- b. CATIE's members (partners) may be regular or special. The regular members will be IICA, the Government of Costa Rica, and the Governments of the remaining member countries of IICA, which incorporate into CATIE via acceptance of the Contract. Special members will include international governmental and non-governmental organizations, international centers, and private organizations with similar purposes as those of CATIE.
- c. IICA will contribute up to a maximum of 5% of IICA's quotas budget to CATIE's basic budget. The use of those contributions may be subject to an audit by IICA, when considered necessary. Each member country of CATIE will annually contribute US\$50,000 to cover CATIE's expenses.
- d. The new agreement will be for a 20-year period, effective from its enacting date, and may be renewed for equal consecutive terms.
- e. CATIE is entitled to the following: i) usufruct rights to land, buildings, equipment, and other property contributed by IICA, plus improvements thereto, during the entire term of the contract, and ii) all assets CATIE has acquired or will acquire in the future.
- f. Upon termination of the contract, all usufruct property as well as improvements thereto, will be returned to IICA. The remaining assets will be distributed between IICA, the Government of Costa Rica, and regular active members based on guotas paid.

During the years ended December 31, 2016 and 2015, IICA contributed to CATIE US\$804,100 and US\$948,000 per annum, respectively, in accordance with the approved allocation in the Program Budget.

#### 9. DISBURSEMENTS SUBJECT TO APPROVAL

Some grant agreements entered into with international organizations, establish that disbursements for agreed-upon programs executed with grant funds are subject to approval or rejection by those same organizations, depending on compliance with the agreement terms.

As of December 31, 2016, management of IICA is not aware of any expenses not yet reimbursed, that would have been questioned or disallowed by the respective donors.

#### 10. TAXES

As an international organization, IICA is exempt from income and sales taxes in Costa Rica and other countries where it operates. With respect to other taxes, such as contributions and present or future national and municipal taxes, customs duties, national licenses, among others, the exemption is dependent upon the agreements entered into with the Governments of those countries.

#### 11. INACTIVE FUNDS

The Inter-American Board of Agriculture (IABA) approved, through various resolutions, the establishment of the following funds. Nevertheless, as of December 31, 2016, these funds have not yet received any contributions and therefore, remain inactive.

a. **Patrimonial Fund** - The purpose of this fund is to establish an endowment for the partial financing of IICA's activities. The fund balance would be made up of donations and other voluntary contributions from governments, individuals, private institutions, and other donors, as well as a portion of the Fund's annual income deposited in the endowment to increase and preserve its real value.

Capital Assets donated to the Fund, including all reinvested income to increase and maintain the real value of the Fund's Capital Assets, shall not be expensed for a 20 year-period from the date of the IABA resolution creating the Fund.

b. **IICA Associates Trust Fund** - In Resolution IICA/IABA/Res.312 (IX-O/97), dated October 13, 1997, the Inter-American Board of Agriculture approved the creation of IICA Associates Trust Fund. The status of IICA associate is granted to certain permanent observers, international, regional, and national organizations, and other non-IICA member states. The Fund's balance is to be made up of contributions from such associates, Member States and other donors to this Fund, and will be governed by the corresponding rules and regulations of the Institute and its Statutes approved by the Executive Committee.

#### 12. OTHER TERMINATION BENEFITS

IICA conducted actuarial studies for some provisions for personnel benefits as at 31 December 2016 and 2015. The following is a summary of the actuarial calculations:

	2016	2015
Amounts recognized in statement of financial position: Defined benefit obligation Current liabilities Unrecognized net actuarial (gain)/loss Net liability / (asset) recognized AOCI	US\$2,572,292 4,807 (3,104) 66,566 (3,104)	4,379
Total liability / (asset) after AOCI	<u>US\$2,572,292</u>	<u>US\$2,688,305</u>
Net periodic benefit cost / (income): Current service cost Interest cost Unrecognized net actuarial (gain)/loss	US\$ 315,108 138,585 (195,729)	US\$ 301,512 150,379 57,283
Net periodic benefit cost / (income) final	<u>US\$ 257,964</u>	US\$ 509,174
Net liability / (asset) recognized at beginning of the year Net periodic benefit cost / (income) Benefit payments	US\$2,620,825 255,275 (369,792)	(234,454)
		(Continues)

	2016		2015	
Net liability / (asset) recognized at end of the year AOCI	US\$	66,566 (3,104)	US\$	69,088 (1,524)
Total liability / (asset) after AOCI	<u>US\$2,</u>	<u>572,292</u>	<u>US\$2</u>	<u>,688,305</u>
Projections: Net periodic benefit cost / (income)	US\$	<u>427,228</u>	US\$	<u>453,508</u>
Expected benefits payments	US\$	<u>500,593</u>	US\$	487,525

Census information and actuarial assumptions used to determine obligations for termination benefits at date of the statement of financial position and the net cost for the year were as follows:

	Termination Benefits					
	Headqua	Personnel Interna arters and Local Personnel Profess tica Office of Mexico Office Perso		ssional		
	2016	2015	2016	2015	2016	2015
Census information:						
Number of employees	230	227		30	70	74
Average age	42,95	42,74 10,49		45,51	54,77	55,90 7.80
Average seniority Annual base salary	10,93 CRC\$2,902,052,316	-, -	7,32	6,31	7,69 US\$4,227,848	7,80
Average monthly base	CRC\$2,902,032,310	CRC\$2,729,010,000	14714210,770,100	11/11/10/004,010	0394,227,040	03\$4,342,321
salary	CRC\$1,051,468	CRC\$1,001,841	MXN\$29,934	MXN\$29,456	US\$1,161	US\$1,129
Annual integrated	NI/A	NI/A	MVN#12 27F 470	MVN#12.070.002	N1/A	NI/A
salary Average monthly	N/A	N/A	MXN\$12,275,479	MXN\$12,079,892	N/A	N/A
integrated salary	N/A	N/A	MXN\$34,099	MXN\$33,555	N/A	N/A
Financial assumptions:						
Discount rate	8,31%	8,19%	7,50%	6,70%	2,90%	2,70%
Salary increase rate	4,00%	4,85%	4,00%	4,50%	3,50%	3,50%
Minimum wage increase						
rate	N/A	N/A	4,00%	4,00%	N/A	N/A
Long-term inflation rate	3,00%	3,80%	3,50%	3,50%	3,50%	3,50%
Demographic						
assumptions:						
Mortality	UP 84 H	UP 84 H	EMSSAH 09	EMSSAH 09	UP 84 H	UP 84 H
Disability	GBB	GBB	EISS-97	EISS-97	GBB	GBB
Turnover	Booke 87-89 4	Booke 87-89 4		Booke 87-89 4	Booke 87-89 4	
	A.S. al 130%	A.S. al 130%		A.S. al 200%	A.S. al 150%	A.S. al 150%
Withdrawal rate	N/A	N/A		40%	N/A	N/A
Anticipated retirement Normal retirement	N/A 65 years	N/A 65 years	,	60 years 65 years	60 years 65 years	60 years 65 years
Normaniethement	05 years	05 years	05 years	05 years	05 years	ob years

Additionally, during 2016 and 2015, actuarial studies were performed in reference to termination benefits for some projects financed by external funds. The result of these studies according to USGAAP is summarized below:

	2016	2015
Changes in benefit obligation:		
Benefit obligation at beginning of year (on real		
basis)	US\$1,803,609	US\$2,066,877
Current service cost	255,116	308,989
Interest cost	101,870	125,134
Actuarial loss (gain)	512,478	254,013
Benefit payments	<u>(375,466</u> )	<u>(605,636</u> )
Benefit obligation at end of year	<u>US\$2,297,607</u>	<u>US\$2,149,377</u>
		(Continues)

(Continues)

	2016	2015
Amount recognized in the statement of financial position: Accrued (prepaid) liability (non-current liabilities)	US\$ (74,995)	<u>US\$ (125,485)</u>
Amount recognized in accumulated other comprehensive income (AOCI): Transition obligation	US\$ 674,512	US\$ 851,318
Net loss (gain)	1,698,091	1,423,545
Amount recognized in AOCI Information for plan with an accumulated benefit obligation in excess of plan assets:	<u>US\$2,372,603</u>	<u>US\$2,274,863</u>
Projected benefit obligation  Accumulated benefit obligation	US\$2,297,607 1,170,825	US\$2,149,377 1,058,560
Accumulated benefit obligation in excess of plan assets	<u>US\$1,170,825</u>	<u>US\$1,058,560</u>
Net periodic benefit cost / (income): Current service cost Interest cost Amortization of transition obligation Amortization of net loss (gain)	US\$ 255,116 101,870 39,855 8,928	US\$ 308,989 125,134 47,496 11,653
Net periodic benefit cost / (income) final	US\$ 405,769	US\$ 493,272
Items not yet recognized as a component of net periodic benefit cost: Transition obligation Net loss (gain)	US\$ 674,512 1,698,091 US\$2,372,603	US\$ 851,318 1,423,545 US\$2,274,863
Reconciliation on net balance: Amount recognized in accumulated other comprehensive income Accrued (prepaid) liability	US\$2,372,602 (74,995)	US\$2,274,863 (125,485)
Benefit obligation at the end of the year	US\$2,297,607	US\$2,149,378
Reconciliation of accrued (prepaid) benefit cost: Accrued (prepaid) benefit cost (beginning of the year) Net periodic benefit cost Benefits payment	US\$ (105,298) 405,769 (375,466)	US\$ (13,121) 493,272 (605,636)
Accrued (prepaid) benefit cost (end of the year)	US\$ (74,995)	US\$ (125,485)

Census information and actuarial assumptions used to determine obligations for termination benefits at date of the statement of financial position and the net cost for the year were as follows:

	2016	2015
Census information:		
Number of employees	2,695	1,575
Average age	33.32 a 40.03	31.98 to 39.31
Average past service	0.8 a 11.01	1.4 to 11.06
		(Continues)

	2016	2015
Total annual payroll Average monthly salary	MXN\$505,816,020 MXN\$16,494	MXN\$235,422,876 MXN\$15,257
Average remaining service period	19.36 a 25.25	19.36 to 25.25
Financial assumptions:		
Discount rate	7.76%	6.81%
Salary increase	5.14%	5.14%
Minimum wage rate	4.00%	4.00%
Expected rate of return	N/A	N/A
Inflation (long term)	4.00%	4.00%
Demographic assumptions:		
Mortality	Mexican	Mexican
	Experience	Experience
	CNSF-2000-I	CNSF-2000-I
Disability	American	American
	Experience	Experience
Turnover (representative turnover rates		
between 20 to 60 years)	12.24% to 0%	12.24% to 0%
Normal retirement	65 years	65 years

#### 13. CONTINGENCIES

**General** - As of December 31, 2016, IICA is a party in various lawsuits filed through its Delegations. These lawsuits deal basically with labor and/or commercial complaints related primarily to projects and are in different procedural stages. The amounts claimed by the plaintiffs are approximately US\$286,279.

The financial statements of IICA for the year ended December 31, 2016, include a provision of US\$201,960 to cover potential losses from these lawsuits. According to the legal advisors of IICA considered sufficient these legal obligations.

**AIS Program in Colombia** - Throughout 2015, IICA closely monitored developments in connection with the suspension ordered in 2010 by the Colombian Government of all disbursements, projects and new contracts associated with an agricultural subsidy program known as Agro Ingreso Seguro (AIS) managed by IICA on behalf of the Ministry of Agriculture and Rural Development (MADR). The Institute believes that this situation was influenced by factors outside the control of IICA, arising out of political clashes during the pre-electoral campaign of 2009-2010, exacerbated by relentless media coverage.

The suspension was followed by the anticipatory termination of agreements with AIS project beneficiaries and IICA sub-contractors. All this has given rise to actual lawsuits and concerns about the possibility of others, as further discussed below.

By Resolution No.191 of June 2010, the MADR declared IICA in default of its obligations under one of the AIS agreements, in the amount of approximately US\$5 million. The Ministry has sued the Colombian insurance company which guaranteed those obligations by way of a performance bond. The Government brought the suit, notwithstanding the fact that it has since recovered almost the entire amount from beneficiaries who it claims were mistakenly awarded that same amount in AIS subsidies.

So far, the insurer has not made any payments in relation to the lawsuit brought against it by the MARD and has vigorously opposed the suit arguing, inter alia, violations of due process, unjust enrichment, and that the Ministry itself was responsible for the defaults alleged. But if the insurer would have to pay, it may seek recovery from IICA under a subrogation clause in the bond. IICA's defenses against a potential claim from the insurer are based on the provision for dispute resolution contained in the legal agreement, which provides that arbitration is discretionary rather than mandatory, and on the Institute's immunities.

In February 2015, IICA received a formal notification informing it that it was being sued by the MADR for the sum of around US\$1.6 million, for possible breach of contract related to the AIS Program. The court green-lighted the lawsuit and the process is at the notification stage.

The Office of the Comptroller General of the Republic (CGR) and Departments informed IICA of its decision to include the Institute in a review of alleged responsibility in detriment of the financial resources of the Government of Colombia, in the amount of approximately US\$7 million, for activities aimed at publicizing the AIS Program.

In June 2014, the CGR issued a decision that was unfavorable to IICA, and it is possible that the departmental entities will issue a decision unfavorable to IICA. The Institute could not afford to pay the large sum being sought, but it will not have to do so in any case, thanks to the immunities that it enjoys. Therefore, the most serious consequence for the Institute is its inclusion on the list of financially liable entities kept by the Comptroller's Office. This means that no state entity may sign contracts or agreements with IICA that involve resources belonging to the Colombian State.

The Institute is still hopeful that there will be a potential solution to its differences with the Government regarding AIS, and in particular, Resolution No.191. In the event those differences remain in the judicial arena, there are a number of arguments in the Institute's favor. They include: the co-responsibility of the MADR, the beneficiaries and the consultants: force majeure of the Government: the lack of due process; and the actions of oversight bodies which made it impossible to complete the Program as scheduled and with the resources allocated. Moreover, IICA enjoys immunity from legal process under its Basic Agreement with the Government of Colombia and its agreements with other Member States where its principal assets are held.

Under these circumstances, it is not possible at this time to make a reliable estimate of the likely damages arising out of AIS. As an international organization, and considering that the administration is mindful of the interest of the governments in IICA's mission, the Institute continues to work with the Government of Colombia to bring the AIS program to a successful and amicable conclusion.

#### 14. SUBSEQUENT EVENTS

IICA has evaluated the events taking place after December 31, 2016, in order to determine if there exists the need to recognize or disclose additional information in the accompanying financial statements. The events were evaluated as of May 12, 2017, date in which the financial statements were available to be issued. Based on this evaluation, we determined that no subsequent events took place that would require to be recognized or disclosed in the financial statements.

\* \* \* \* \*

**SUPPLEMENTARY FINANCIAL INFORMATION** 

YEAR ENDED DECEMBER 31, 2016

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#### **EXHIBIT**

- 1. Statement of Movements of Member States Quotas Receivable
- 2. Program Budget and Expenses by Chapter
- 3. Execution of External Resources by Financing Source

### STATEMENT OF MOVEMENTS OF MEMBER STATES QUOTAS RECEIVABLE YEAR ENDED DECEMBER 31, 2016

(Stated in United States Dollars)

	Uncollected		Quotas Collected During the Year		Uncol	lected Quotas at Y	ear-End	
Country	Quotas at Beginning of Year	Quotas for the Year	Prior Years	Current Year	Total	Prior Years	Current Year	Total
Antigua & Barbuda	US\$ 12,200	US\$ 7,600				US\$ 12,200	US\$ 7,600	US\$ 19,800
Argentina	883,300	950,600	US\$ 883,300	US\$ 100,000	US\$ 983,300		850,600	850,600
Bahamas		21,400		21,400	21,400			
Barbados		15,500		15,500	15,500			
Belize		7,600		7,600	7,600			
Bolivia	13,500	17,000	13,500		13,500		17,000	17,000
Brazil	2,734,600	3,643,200	1,342,871		1,342,871	1,391,729	3,643,200	5,034,929
Canada		3,102,600		3,102,600	3,102,600			
Colombia	288,600	384,400				288,600	384,400	673,000
Costa Rica	21,998	69,900	21,998	29,365	51,363		40,535	40,535
Chile		409,500		409,500	409,500			
Dominica		7,600		7,600	7,600			
Dominican Republic	141,400	96,400	141,400	61,272	202,672		35,128	35,128
Ecuador	71,000	97,900				71,000	97,900	168,900
El Salvador	68,800	37,700	68,800		68,800		37,700	37,700
Grenada	6,100	7,600				6,100	7,600	13,700
Guatemala		56,300		56,300	56,300			
Guyana		8,200		8,200	8,200			
Haiti		11,800		11,800	11,800			
Honduras	50	15,500	50	13,250	13,300		2,250	2,250
Jamaica	18,032	25,600	18,032	18,000	36,032		7,600	7,600
Mexico		2,477,300					2,477,300	2,477,300
Nicaragua	9,400	10,400				9,400	10,400	19,800
Panama		57,600		57,600	57,600			
Paraguay	3,783	30,800				3,783	30,800	34,583
Peru		261,500		261,500	261,500			
Saint Kitts and Neves		7,600		7,600	7,600			
Saint Lucia		7,600		6,040	6,040		1,560	1,560
Saint Vincent & the Grenadines	6,100	7,600				6,100	7,600	13,700
Suriname	18,800	11,800				18,800	11,800	30,600
Trinidad & Tobago		54,600		54,600	54,600			
United States of America		17,435,300		17,435,300	17,435,300			
Uruguay		80,300					80,300	80,300
Venezuela	<u>2,971,879</u>	628,600				2,971,879	628,600	3,600,479
Total	<u>US\$7,269,542</u>	<u>US\$30,064,900</u>	US\$2,489,951	<u>US\$21,685,027</u>	<u>US\$24,174,978</u>	<u>US\$4,779,591</u>	<u>US\$8,379,873</u>	<u>US\$13,159,464</u>

## PROGRAM BUDGET AND EXPENSES BY CHAPTER YEAR ENDED DECEMBER 31, 2016

(Stated in United States Dollars)

			(Over) Under Execution	
	Budget	Expenses	Absolute	Percentage
CHAPTER 1: Direct technical cooperation services	US\$30,784,554	US\$28,912,817	US\$1,871,737	93.92%
CHAPTER 2: Management costs	1,727,733	1,794,058	(66,325)	103.84%
CHAPTER 3: General costs and provisions	1,290,000	1,386,207	(96,207)	107.46%
CHAPTER 4: Renewal of infrastructure and equipment	562,613	899,940	(337,327)	<u>159.96%</u>
Total	US\$34,364,900	US\$32,993,022	US\$1,371,878	96.01%

# **EXECUTION OF EXTERNAL RESOURCES BY FINANCING SOURCE FOR THE YEAR ENDED DECEMBER 31, 2016**

(Stated in United States Dollars)

Source	Amount
a. Member States	
Argentina	US\$ 4,308,606
Barbados	214,603
Belize	16,675
Bolivia	53,752
Brazil	11,053,395
Canada	704
Chile	75,354
Costa Rica	1,443,604
Dominican Republic	249,636
Ecuador	611,873
El Salvador	65,181
Guatemala	1,434,999
Honduras	1,060,850
Jamaica	18,951
Mexico	69,501,089
Nicaragua	29,394
Panama	75,606
Paraguay	8,758
Suriname	63,712
United States of America	2,076,164
Uruguay	, 867,272
Venezuela	4,414
Subtotal - Member States	93,234,592
b. Other Institutions and Governments	
Agresearch Limited	64,951
Andean Development Corporation	28,799
Association of Avicultores of El Salvador	12,210
Caritas Diocesana de Bilbao	114,371
Centrais Eletricas Brasileiras, S.A.	386,173
Crisfe Foundation	105,293
Croplife Internacional A.I.S.B.L.	11,499
Deutsche Gesellschaft Fur Internacionale Zusammenarbeit	733,185
Developpment International Desjardins Inc.	680,206
Electric Power Company Galápagos, S.A.	71,802
Eli Lilly and Company	12,701
European Commission	9,849,089
Financial Fund for the Development of the Plata Account	53,790
Food and Agriculture Organization of the United Nations	407,713
Guatemalan Association of Exporters	54,394
Institut de Recherche pour le Developpement	10,898
	(Continues)

# **EXECUTION OF EXTERNAL RESOURCES BY FINANCING SOURCE FOR THE YEAR ENDED DECEMBER 31, 2016**

(Stated in United States Dollars)

Source		Amount
Inter-American Commission on Organic Agriculture	US\$	23,348
Inter-American Development Bank		367,617
International Fund for Agricultural Development		920,714
Itaipu Binacional		259,485
Latin American Federation of Supply Markets		12,474
Market Information Organization of the Americas		234,266
Ministry of Foreign Affairs of Finland		1,124,672
New Zealand Ministry of Foreign Affairs and Trade		63,278
Regional Fund for Agricultural Technology		51,919
Spanish Agency for International Development Cooperation		85,794
Technical and Vocational Education and Training		16,522
Technical Center for Agricultural and Rural Cooperation		61,991
Technology Laboratory of Uruguay		133,346
The Caribsave Partnership		13,960
The Conference Board of Canada		11,624
The Texas A&M University System		12,640
World Food Program		98,012
World Trade Organization		623,022
Others		51,163
Subtotal - Other Institutions and Governments		16,762,921
Grand total	US\$	109,997,513

\* \* \* \* \*