

EXECUTIVE COMMITTEE

Twenty-fifth Regular Meeting May 13 - 14, 2005

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Eleventh Annual Report of the Audit Review Committee (ARC) of IICA

Ribeirão Preto, São Paulo Brazil

REPORT OF THE AUDIT REVIEW COMMITTEE (ARC)

ESTABLISHMENT OF THE COMMITTEE

The Audit Review Committee (ARC) was established in September 1993 by Resolution 231 of the Inter-American Board of Agriculture (IABA).

MANDATE

Pursuant to the Statute of the Audit Review Committee, the only reporting requirement of the Committee is to report to both the Executive Committee and the Inter-American Board of Agriculture anything that, in the judgment of the Audit Review Committee, may constitute a violation of the rules and procedures governing the operations of the General Directorate.

MEMBERS OF THE COMMITTEE

The present members of the Committee are:

- 1. Luis Carlos Gutierrez Jaime Director General, Directorate of Financial Efficiency and Accountability, Secretariat of Agriculture, Livestock, Rural Development, Fisheries and Food of Mexico (SAGARPA). Mexico.
- 2. Raymond G. Poland Regional Inspector General, Office of the Inspector General, United States Department of Agriculture (USDA). United States of America.
- 3. Sharman Ottley Assistant Auditor General, Auditor General's Department Trinidad and Tobago.

ACTIVITIES OF THE AUDIT REVIEW COMMITTEE

The Committee met at IICA Headquarters, in Coronado, Costa Rica, on March 30-31, 2005, with the purpose of conducting the annual review of the Financial Statements for the fiscal year that ended in December 2004.

Discussions were held with the following management personnel of IICA:

Mario Seixas - Acting Director General

Francisco Barea - Director of Administration and Finance

Karen Kleinheinz - Director of Finance

Yensy Casanova - Coordinator of Consolidation Unit, Finance Laura Mora - Coordinator of Country Office Unit, Finance

Luis Condines - Internal Auditor

Susana Dancourt - Deputy Internal Auditor

Emanuel Picado - Head, Informatics and Information Systems Unit

The Committee also reviewed the draft Report of the External Auditors, Deloitte & Touche, and the draft management letter, and held discussions with the Audit Partner, Mr. Francisco Blanco, and the Manager, Audit Services, Mr. Juan Carlos Espinoza.

Based on these discussions, the Committee found that the work performed by the External Auditors complies with international auditing standards and IICA's rules.

REPORT TO THE EXECUTIVE COMMITTEE OF IICA

We noted a violation of the rules that govern the operations of the General Directorate that resulted in an embezzlement at one country office. Additionally, we bring the following matters to the attention of the Executive Committee so that appropriate action may be taken:

1. QUOTA ARREARAGES

Once again the members of the Audit Review Committee (ARC) noted the extent of quota arrearages still due to IICA by Member States at December 31, 2004, namely US\$16,125,987. This situation arose in spite of the resolutions approved at the Twelfth Regular Meeting of the Inter-American Board of Agriculture, held in Panama City, Panama, on November 13, 2003 (specifically, Resolution 392 which presented several payment alternatives for debtor countries to bring their quota arrearages with IICA up to date) and the serious effort made by IICA's executive group to redress the situation with overdue payments.

Because of the serious impact of these arrearages on IICA's financial position brought about by noncompliance with quota payments, the ARC recommends that the Director General of IICA inform the Executive Committee of the cost of each office that IICA has in each of the member countries which owe more than two complete fiscal years of quotas, and propose, in accordance with the Convention and Basic Rules of IICA, the actions to be taken since Resolution 392 of November 13, 2003 did not produce the results expected.

2. INCOME AND EXPENDITURES ASSOCIATED WITH THE INSTITUTIONAL NET RATE (INR)

In the 2003 report, the Audit Review Committee suggested to the IICA Administration that expenditures under certain headings should be more detailed, mainly under the heading "performance contracts and transfers". Since this matter is of concern to the member countries of IICA, we again recommend that the Director General present to the Executive Committee a list of persons/entities who received transfers, the amount, and the purpose of the transfer. The policy of IICA with respect to transfers should also be stated.

3. INTERNAL CONTROLS

Last year, the ARC was advised that IICA was preparing to implement a new information system that would significantly improve controls over its widespread financial and accounting operations, and other operational areas. Also, we recommended in our report of 2003 activities that IICA's internal audit place greater emphasis on reviewing internal controls at country offices. Subsequently, in 2004, IICA suffered a material embezzlement in one country office. Consequently, the external auditors have now discussed related internal control deficiencies in their current management letter. The primary cause of IICA's inability to implement an effective automated information system is due to lack of funding resulting from the ongoing excessive quota arrearages. This year, the Internal Audit group advised us that they have increased their reviews of internal controls at country offices. The ARC recommends that IICA place primary emphasis on obtaining sufficient funds to acquire an automated financial and accounting system. Additionally, the ARC recommends that IICA improve through consulting, training, or other means, its ongoing assessment of its internal controls.

Presented by:

Raymond G. Poland U.S.A.

Luis Carlos Gutiérrez Jaime Mexico Sharman Ottley Trinidad and Tobago