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APPENDIX 1

***Strategic Priorities for the Contribution to the Repositioning of Agriculture and Rural Life and to
a New Institutional Framework, and for the Direct Technical Cooperation***

2007

CONTRIBUTION TO THE REPOSITIONING OF AGRICULTURE AND RURAL LIFE AND TO A NEW INSTITUTIONAL FRAMEWORK

GENERAL OBJECTIVE

To contribute to the repositioning of agriculture and rural life and to a new institutional framework

AREAS OF CONCENTRATION: Technical cooperation will focus on:

- 1) The generation and dissemination of information, for decision making by public and private actors in agriculture and rural life; and
- 2) The promotion of the construction of a new institutional framework.

AREA OF CONCENTRATION 1: The generation and dissemination of information, for decision making by public and private actors in agriculture and rural life

SPECIFIC OBJECTIVE

To support public and private actors in the community of agriculture and rural life of the Americas in repositioning agriculture and rural life on the development agendas of the countries

Lines of Action

- To support the countries of the hemisphere in monitoring the state of and outlook for agriculture and rural life
- To continue to conduct studies showing the true contribution of agriculture and rural life to development
- To support reforms of the ministries of agriculture and the formulation of
- State policies on agriculture and rural development
- To promote forums for reflection and hemispheric dialogue on critical issues related to agriculture and rural life in the Americas
- To support the development and implementation of national and regional plans, as well as programs in support of the sustainable development of agriculture
- To support hemispheric integration processes

Expected Results

- The Member States have more information on which to base their efforts to reposition agriculture and rural life on the development agendas of the countries. Moreover, efforts have been made to promote and support the development, application and analysis of indicators that measure performance against objectives and targets for key, priority issues of sustainable agricultural and rural development, at the country, regional and hemispheric levels.

Achievement Indicators

- Biennial reports on the state of and outlook for agriculture and rural life in the Americas have been prepared within the framework of inter-agency cooperation.
- Studies are available that show the true contribution of agriculture and rural life to development in most of the countries of the Americas.
- Forums for reflection and dialogue on critical issues related to agriculture and rural life in the Americas have been created.
- The Institute has supported hemispheric integration by cooperating with entities responsible for agriculture.

AREA OF CONCENTRATION 2: The promotion of the construction of a new institutional framework

SPECIFIC OBJECTIVE

To cooperate with the member countries in modernizing the institutional framework for agriculture and rural development, in support of the new concept contained in the AGRO 2003-2015

Lines of Action

To promote the creation of **a platform for hemispheric cooperation**, through the following actions:

- To develop a common knowledge base on agriculture and rural life, taking full advantage of capabilities existing in the region, both in the countries and in partner organizations (e.g., ECLAC, FAO and IFPRI)
- To promote, together with other participating organizations, the creation of an inter-agency agenda for development, with a view to enhancing the “working together” approach
- To promote horizontal cooperation among countries, via the creation of opportunities for them not only to share their experiences effectively, but also to provide training in other countries in the implementation of successful practices

- To facilitate the continuation of the ministerial process “Agriculture and Rural Life in the Americas,” and its linkage to the summit of the Americas process

Expected Results

- The Member States have access to a platform for hemispheric cooperation, making it possible for them to share a common knowledge base on agriculture and rural life, to set up a technical cooperation network for addressing critical hemispheric issues and promoting cooperation among countries, and to provide agricultural leaders with support in complying with the ministerial agreements.

Achievement Indicators

- IICA, in partnership with strategic partners, has developed a strategy for sharing information on agriculture and rural life.
- A technical cooperation network, involving partner international organizations, is operational and supporting the countries in the development of the capabilities needed to address the critical issues of agriculture and rural life, while at the same time promoting the exchange of experiences among countries.
- IICA continues to serve as the Secretariat of the Ministerial Meetings “Agriculture and Rural Life in the Americas,” supporting the ministers of agriculture, their ministerial delegates and other agricultural leaders in their efforts to comply with the ministerial agreements and presidential mandates.

DIRECT TECHNICAL COOPERATION

Direct technical cooperation will be provided by focusing actions on five strategic priorities whose objectives, principal lines of action, expected results and achievement indicators are described below:

1. Promoting trade and the competitiveness of agribusinesses

GENERAL OBJECTIVE

To support the efforts of the countries to take advantage of the benefits of trade opening and the establishment of free trade areas, through the development of competitive agribusinesses and the promotion of trade

AREAS OF CONCENTRATION: Technical cooperation will on:

- 1) Trade integration and trade agreements, and
- 2) The development of competitive agribusinesses

AREA OF CONCENTRATION I: Trade integration and trade agreements

SPECIFIC OBJECTIVE

To collaborate with the member countries in establishing free trade areas and entering into bilateral, plurilateral and multilateral trade agreements

Lines of Action

- To develop the capabilities needed to participate successfully in negotiations, in the effective implementation of trade agreements and in monitoring and analyzing the impact of agricultural trade negotiations on competitiveness
- To develop methodologies and generate information for measuring and assessing the actual or potential impact of new policy measures and of trade agreements on the competitiveness of the agrifood sector
- To monitor progress in agricultural trade negotiations

Expected Results

- The Member States have technical personnel trained to participate successfully in trade negotiations and to monitor and implement the trade agreements signed by each country.

- Instruments have been validated for assessing the impact of policy measures proposed by the Member States and in assessing the impact of trade agreements on the agricultural and rural sectors.
- The Member States have methodologies and instruments for assessing and monitoring the different trade negotiations in which they are engaged.

Achievement Indicators

- The numbers of countries in which the trade policy units of the ministries of agriculture are represented on the delegations the countries send to participate in trade negotiations
- The ministries of agriculture have instruments for monitoring and assessing the impact of trade agreements on their economies.
- The countries have instruments for assessing the impact of policy measures and trade agreements.
- The number of countries in the hemisphere that have implemented a system for monitoring trade agreements
- The countries have at least one instrument for monitoring and assessing progress in different trade negotiations.
- The Infoagro/Comercio information system is working without interruption, as an instrument for monitoring progress in different trade negotiations.

AREA OF CONCENTRATION 2: Development of competitive agribusinesses***SPECIFIC OBJECTIVE***

To improve the performance and competitiveness of agribusinesses, promoting capacity building, the introduction of technological innovations, business principles, the use of information systems and the development of linkages with other sectors of the economy

Lines of Action

- To improve business management skills
- To identify market opportunities and provide information for making trade-related decisions
- To strengthen the public and private institutional framework associated with the development of agribusinesses
- To strengthen IICA's technical capability to cooperate in the development of competitive agribusinesses

Expected Results

- Agribusiness operators in IICA's member countries have instruments for improving their capabilities to participate in global markets.
- Agribusiness operators have mechanisms for identifying market opportunities, and information needed for decision making.
- The public and private institutional framework associated with developing and promoting agribusiness has been strengthened.
- IICA has a team of professionals working on the development of agribusinesses who have adopted a comprehensive and multidisciplinary vision.

Achievement Indicators

- The "Export Platforms" program has been disseminated and supported as an instrument for improving business management skills.
- Instruments for gauging the preparedness of enterprises to export have been applied.
- Topics related to the subject of foreign trade (AHFS, biotechnology, intellectual property) have been implemented
- Programs to ensure the safety of foods have been designed and then validated by operators of small- and medium-scale agribusinesses.
- Technical cooperation has been provided to help small- and medium-scale farmers participate in trade fairs, trade missions and other events.
- The Infoagro/Agronegocios information system and other platforms such as PRODAR are working without interruption.
- A number of market and financial institutions and farmer organizations have been strengthened with support from IICA.
- The Technical Secretariats of the Market Information Organization of the Americas (MIOA) and the Pan American Association of Agricultural Commodity Exchanges have been strengthened by IICA.
- A number of countries have received support in strengthening their institutional framework associated with the development of agribusinesses.
- A number of chains have been strengthened through the development of policies, rules, strategies, etc.

2. Promoting the development of rural communities based on a territorial approach**GENERAL OBJECTIVE**

To support the countries in formulating development strategies that focus on rural territories and promote prosperity in rural communities by creating employment opportunities and income and reducing the gaps between rural and urban populations

AREAS OF CONCENTRATION: Technical cooperation will focus on:

- 1) the management of rural territories;
- 2) the consolidation of family agriculture;
- 3) the promotion of opportunities for rural women and youths to participate in development; and
- 4) knowledge management for rural development.

AREA OF CONCENTRATION I: The management of rural territories

SPECIFIC OBJECTIVE

To formulate policies, institutional mechanisms and projects with a territorial approach to rural development, with a view to improving the management of rural development

Lines of Action

- To establish programs for the development of technical capabilities and for the dissemination of innovations, in order to increase the management capabilities of public and private actors
- To generate and disseminate methodological and operating frameworks for use in designing and evaluating rural development policies and projects
- To support the development of innovative mechanisms intended to foster collaboration, shared responsibility and urban-rural, national-local and public-private synergies
- To encourage territorial planning processes in the rural milieu
- To promote the integrated management of natural resources and the environment

Expected Results

- Effective institutional mechanisms for managing rural territories at the national, regional and local levels have been established and are operational, with ad-hoc development projects and properly trained human resources

Achievement Indicators

- A number of countries have adopted the territorial approach in formulating their policies and institutional frameworks for rural development.
- A number of countries have established “reference territories,” in which the Institute has advised on territorial management processes.
- A network for sharing knowledge on rural territories has been established.
- Ad-hoc teaching materials are available for the processes mentioned above.
- Capacity-building activities related to the management of rural territories have been carried out.
- A significant number of rural development projects with a territorial approach have been formulated and are under way.
- Projects that call for the integrated management of natural resources in rural territories have been formulated and are under way.

AREA OF CONCENTRATION 2: The consolidation of family agriculture

SPECIFIC OBJECTIVE

To collaborate in the development of policies, institutional mechanisms and projects aimed at diversifying production and making family agriculture more competitive

Lines of Action

- To develop institutional mechanisms aimed at promoting the linkage of micro- and small-scale rural enterprises to clusters and agricultural production chains
- To foster the development of rural businesses based on the differentiation of products, on linkages between the agricultural and natural resources sectors, on the potential for tourism in rural territories and on the provision of agricultural services
- To promote the creation of programs aimed at developing the skills needed to run businesses and manage rural agroindustries

- To promote the development of technological innovations applicable to family agriculture, with a view to strengthening the linkage among agriculture, trade and the environment
- To promote public policies and projects aimed at bringing the production patterns of small rural businesses into line with the demands of the market, taking advantage of the linkage among production, the environment and trade
- To provide guidelines for the creation of institutional mechanisms that promotes appropriate financial services

Expected Results

- Family agriculture is better positioned to establish linkages with national and international agricultural production-trade chains and to share in the benefits of trade opening and alternative marketing mechanisms.

Achievement Indicators

- In a number of countries, with support from IICA, institutional mechanisms have been created to meet the needs of family agriculture in terms of “technological innovation,” credit, etc.
- Activities intended to link public and private agents have been planned and executed.
- Documents on the key role of family agriculture and agroindustry are available.
- Programs aimed at updating the management capabilities of those involved in family agriculture have been designed and are in operation.

AREA OF CONCENTRATION 3: Promotion of opportunities for rural women and youths to participate in development

SPECIFIC OBJECTIVE

To foster the equitable participation of women and youths that operate rural businesses in the development of rural territories

Lines of Action

- To support the creation or consolidation of networks of women and youths that operate rural micro-enterprises
- To prepare and systematize materials on successful experiences in linking micro-enterprises run by rural women and youths with new markets
- To support the development of innovative institutional mechanisms that promote entrepreneurship among rural women and youths

- To establish guidelines for the formulation of ad-hoc policies and ad hoc institutional mechanisms aimed at making rural enterprises managed by women and youths more competitive.
- To support the formulation of projects intended to upgrade the management capabilities rural women and youths who run micro-enterprises

Expected Results

- Mechanisms to promote opportunities for rural women and youths to participate in development have been developed in several countries

Performance Indicators

- Networks of rural women and youths that operate micro-enterprises have been created or strengthened in several countries.
- Documents on successful experiences in the management of rural enterprises are available.
- Capacity-building programs for rural women and youths who run micro-enterprises have been developed and are in operation.
- A significant number of countries have formulated policies and established mechanisms aimed at making rural enterprises managed by women and youths more competitive.

AREA OF CONCENTRATION 4: Knowledge management for rural development***SPECIFIC OBJECTIVE***

To develop and disseminate knowledge on and instruments for defining, implementing, monitoring and evaluating rural development policies, programs and projects with a territorial approach

Lines of Action

- To support institutional actions aimed at positioning the Institute technically in areas critical to the sustainable development of agriculture and rural communities (to prepare teaching and informational materials, conduct special studies)
- To develop instruments related to methodological and operational aspects of the management of the development of rural territories
- To conduct comparative analyses of good practices in the areas of policies, strategies and projects, and disseminate their results
- To systematize and disseminate comparative analyses of good practices in the local management of rural development

- To consolidate the Rural Development with a Territorial Approach component of the IICA knowledge management system
- To design programs aimed at developing the technical capabilities of the Institute and its stakeholders in areas of importance for the management of rural development

Expected Results

- Knowledge on and instruments for the management of rural development policies, programs and projects have been developed and disseminated among Institute staff, decision makers, officials in public and private institutions, and others interested in the development of agriculture and the rural milieu.

Achievement Indicators

- “Pilot territories” have been established in several countries and rural development policies are being implemented with methodological and operational support from IICA.
- “Rural development observatories” exist in a significant number of countries.
- Informal networks for the exchange of knowledge among countries have been established.
- Instruments and guidelines are available for conducting comparative analyses of policies on rural development with a territorial approach.
- Countries are collaborating with one another on projects designed to formulate policies, methods and analytical and operational instruments that will guarantee the adoption of the territorial approach in the implementation of rural development actions.
- The IICA knowledge management system includes a component on rural development.

3. Promoting agricultural health and food safety (AHFS)**GENERAL OBJECTIVE**

To promote and support the development of capabilities in and the modernization of agricultural health and food safety services, in an effort to improve the sanitary and phytosanitary status of member countries and thus enable them to compete more successfully in agrifood trade

AREAS OF CONCENTRATION: Technical cooperation will focus on:

- 1) the modernization of public agricultural health and food safety services;
- 2) the development of capabilities in the area of sanitary and phytosanitary measures;
- 3) emerging and emergency issues; and
- 4) food safety

AREA OF CONCENTRATION I: The modernization of public agricultural health and food safety services

SPECIFIC OBJECTIVE

To support the generation and promotion of actions, tools, strategies and policies aimed at institutional modernization and capacity building vis-à-vis sanitary and phytosanitary measures

Lines of Action

- To generate methodologies and tools designed to help the different actors in AHFS establish common agendas, and encourage their application
- To promote the design of programs and projects for institutional strengthening and capacity building in AHFS
- To promote inter-institutional efforts, with a view to making optimum use of the efforts and resources available in the international cooperation community

Expected Results

- Public-private articulation has improved in order to establish of a shared agenda for strengthening public AHFS services, at the overall (all AHFS services), sectoral (animal, plant and food safety) and agricultural chain levels.
- An expanded vision of AHFS has been adopted by the different actors of the public AHFS services.
- A shared vision has been promoted at the national level on the establishment of agendas for the ongoing modernization of AHFS services.

Achievement Indicators

- The public and private sectors have reached agreement in order to develop policies and strategies for strengthening public services.

- Methodological tools and policy guidelines for strengthening public services are available.
- Strategic alliances have been established and actions carried out with regional or international organizations.
- Specific programs, projects and actions aimed at strengthening institutional, sectoral or agrifood chain aspects of AHFS have been carried out.
- Efforts have been made to provide updated information on and encourage the management of knowledge in subject areas related to AHFS.

AREA OF CONCENTRATION 2: The development of capabilities in the area of sanitary and phytosanitary measures

SPECIFIC OBJECTIVE

To support the development of capabilities needed to promote the effective implementation and administration, based on scientific principles, of the agreements and commitments issued by international organizations involved in AHFS, to promote a balance between trade and agricultural health

Lines of Action

- To promote the sharing of successful experiences as a key element in the adoption of new procedures that facilitate the effective implementation of international AHFS agreements
- To promote the active participation of the member countries in international standard-setting bodies
- To support the formulation of policies that will make it possible to adapt public and private institutions to the international regulatory frameworks
- To promote inter-institutional and inter-sectoral strategic partnerships, with a view to developing capabilities in the member countries that will ensure that sanitary and phytosanitary measures are used correctly and on the basis of scientific principles
- To promote the design of actions or projects intended to improve the development of institutional capabilities in the area of sanitary and phytosanitary measures

Expected Results

- The countries have improved their institutions associated with sanitary and phytosanitary measures, enabling them to bring their AHFS services more in line with international standards.
- Inter-agency and inter-sectoral articulation has been strengthened, making it possible to take advantage of opportunities opened up by the multilateral trade system.

Achievement Indicators

- Strategic partnerships have been established with international and regional organizations in order to improve application of sanitary and phytosanitary measures in the member countries.
- Projects and initiatives have been implemented to improve application of sanitary and phytosanitary measures.
- Efforts have been made to provide updated information on and encourage the management of knowledge in subject areas related to sanitary and phytosanitary measures.

AREA OF CONCENTRATION 3: Emerging and emergency issues***SPECIFIC OBJECTIVE***

To promote capacity building so that the member countries may prevent, forestall and respond effectively to emerging situations in the sanitary and phytosanitary field

Lines of Action

- To support and implement programs, plans and projects designed to develop capabilities for the prevention, control and eradication of the main pests and diseases that pose a threat to the sanitary and phytosanitary status of the member countries and to trade and agri-food products

Expected Results

- The countries have improved their institutional, technical and human capabilities to face emerging situation and handle emergencies related to SPS.

Achievement Indicators

- Projects, programs or actions have been carried out to strengthen capabilities to prevent, control and eradicate pests and diseases of biological and economic importance.
- Efforts have been made to provide updated information on and encourage the management of knowledge in subject areas related to AHFS.

AREA OF CONCENTRATION 4: Food safety

SPECIFIC OBJECTIVE

To promote the transformation of individuals and institutions by strengthening and promoting leadership and the development of capabilities

Lines of Action

- To develop programs and projects aimed at promoting leadership as a key element for change, considering the different fields of action that exist in the area of food safety
- To support specific programs on different aspects of improving food safety

Expected Results

- Individual and institutional capabilities in the area of food safety have been improved from the technical, human and institutional point of view. The countries are better prepared to take advantage and make better use of international forums thanks to adjustments made in their national regulatory frameworks. Human resources in the countries have been strengthened both in technical terms and vis-à-vis their capacity to provide leadership in conducting transformation processes in the field of food safety.

Achievement Indicators

- Plans, programs and projects have been carried out to develop capabilities in the field of food safety.
- Individual and institutional capabilities in the area of food safety have been improved.
- Efforts have been made to provide updated information on and encourage the management of knowledge in subject areas related to sanitary and phytosanitary measures.

4. Promoting the sustainable management of natural resources and the environment

GENERAL OBJECTIVE

To support the efforts of the member countries to transform their institutions, with a view to ensuring that the environment and natural resources are managed in such a way that the sustainable development of agriculture and the rural milieu will be possible

AREAS OF CONCENTRATION: Technical cooperation will focus on:

- 1) Linking agriculture, trade and the environment
- 2) The integrated management of natural resources for agricultural and rural development
- 3) The impact of climate change on agrifood systems
- 4) The promotion of good environmental management practices in agricultural and rural production

AREA OF CONCENTRATION I: Linking agriculture, trade and the environment

SPECIFIC OBJECTIVE

To foster the consolidation of policies, projects and institutional mechanisms that can take advantage of the development opportunities generated by the interaction among agriculture, the environment and trade

Lines of Action

- To develop guidelines for making environmental and natural resource management an integral component of agriculture and rural development policies
- To promote the development of institutional mechanisms for articulating the work of the ministries of trade, agriculture and the environment
- To support agro-environmental policies and their respective institutional mechanisms, in order to strengthen the linkage between trade and the sustainable management of agricultural and rural production systems

Expected Results

- The institutions of the sector are more able to consider, in policies and projects, the development opportunities generated by the interaction among agriculture, the environment and trade.

Achievement Indicators

- Several countries have incorporated the management of the environment and natural resources into their agricultural and rural development policies
- The ministries of trade, agriculture and the environment engage in dialogue and participate in joint cooperation initiatives.
- A number of projects and activities take environmental considerations into account in the distribution and marketing of agricultural products.

AREA OF CONCENTRATION 2: The integrated management of natural resources for rural development

SPECIFIC OBJECTIVE

To strengthen capacity building in the integrated management of natural resources for rural development

Lines of Action

- To generate and disseminate knowledge aimed at bringing about changes in attitude and actions, with a view to promoting the incorporation of integrated management of natural resources into rural development projects and activities
- To support the articulation of working agendas, in selected territories, for trade, agriculture and natural resources
- To develop and disseminate working methods and strengthen capabilities for natural resource management in watersheds shared by two or more countries
- To promote the development of networks of specialized knowledge in the integrated management of natural resources
- To support and direct the formulation of projects that will incorporate both integrated management of natural resources and the territorial approach to development
- To foster a better understanding of the management of water, and of the conflicts between sectors competing for its use

Expected Results

- The Institute and the member countries are more capable of incorporating integrated resource management into agricultural and rural development initiatives

Achievement Indicators

- A number of countries have incorporated the integrated management of natural resources into agricultural and rural development initiatives.
- Working agendas that articulate trade-related, agricultural and environment considerations have been promoted in a number of “reference territories.”
- The IICA knowledge management system has a component dealing with the integrated management of natural resources.
- In several countries, support has been provided for projects that link the integrated management of natural resources with territorial management initiatives.

- Programs aimed at developing capabilities in the integrated management of natural resources for rural development have been promoted and are in operation.

AREA OF CONCENTRATION 3: The impact of climate change on agrifood systems

SPECIFIC OBJECTIVE

To promote the adoption of national policies for the development of agriculture and the rural milieu that take into consideration the impact of global climate change on agrifood systems

Lines of Action

- To carry out activities intended to reduce the foreseeable impact of global climate change on agriculture and rural life
- To encourage dialogue among the scientific, technical and political communities regarding global climate change and its impact on agrifood systems
- To conduct analyses of topics related to agriculture and the rural milieu within the framework of environmental agreements, and promote the application of the results of said analyses as a means of promoting agricultural and rural development; for example, interaction among the environment, agriculture and rural life, and among water, desertification and climate change
- To provide guidance in the formulation of innovative projects that can foresee scenarios of change and/or adaptation in production patterns and social relations

Expected results

- The institutions responsible for formulating agricultural and rural development policies have internalized the importance of global climate change and its impact.

Achievement indicators

- Several events have been held on global climate change and its impact on agriculture and rural well-being.
- Workshops and forums have been held to encourage dialogue on how to ensure that proper consideration is given to scientific knowledge of global climate change in the formulation of policies and strategies for agricultural and rural development.
- Documents have been prepared and distributed on how to strengthen interaction among the environment, agriculture and rural life, and among water, desertification and climate change, within the framework of environmental agreements.
- An informal network of external experts has been established to provide input for dialogue and the formulation of proposals for the countries.

- The formulation of projects that incorporate the new “adaptive” dimension made necessary by climate change has begun.

AREA OF CONCENTRATION 4: The promotion of good environmental management practices in agricultural and rural production

SPECIFIC OBJECTIVE

To promote the adoption of, and disseminate information on, good environmental management practices in agricultural and non-agricultural rural production processes

Lines of Action

- To promote the adaptation of technological innovations to environmental conditions and the characteristics of production systems
- To promote the development of mechanisms and incentives for fostering the adoption of clean technologies in agricultural and rural production
- To systematize and disseminate the experiences of rural businesses that add value through clean production, agro-biodiversity, ecotourism, denomination of origin, environmental services and other intangible assets.
- To systematize and disseminate good environmental management practices in rural production

Expected Results

- Farmers have access to information they can use to improve their production processes.

Achievement indicators

- Technological innovations have been adopted for production systems, taking into account possible changes in climate.
- Efforts have been made to promote the development of mechanisms and incentives for adopting clean technologies for agricultural and rural production.
- Rural businesses based on clean production, agro-biodiversity, ecotourism, denomination of origin, environmental services and other intangible assets are operational.
- The IICA knowledge management system includes a data bank containing systematized experiences.

5. Promoting the introduction of technology and innovation for the modernization of agriculture and rural development

GENERAL OBJECTIVE

To support the efforts of the member countries to modernize agriculture and enhance its contribution to economic, social and environmental development by promoting technological and institutional innovation policies and processes that will promote and facilitate the incorporation of new knowledge and technologies into agricultural production chains.

AREAS OF CONCENTRATION: Technical cooperation will focus on:

- A prospective vision of technology and innovation as they apply to agriculture
- Support for institutional modernization and the design of technology policies for the development and incorporation of technological innovations
- Strengthening of the hemispheric system for cooperation among countries in technological innovation for agriculture, and of its linkage to the international research system
- Promotion of the management of information in support of technological innovation processes
- Biotechnology and biosafety
- Promotion of horizontal cooperation in agro-energy and bio-fuels

AREA OF CONCENTRATION I: A prospective vision of technology and innovation as they apply to agriculture

SPECIFIC OBJECTIVE

To promote the development of a global and regional vision of the status of technology and innovation, with a view to assisting the countries in developing new products and markets, increasing the productivity and competitiveness of agriculture and reducing rural poverty

Lines of Action

- To create an observatory of the main scientific advances and new technologies that are applicable to agriculture in the Americas
- To monitor periodically the performance of agriculture, from the perspective of technological innovation

- To establish a system of indicators for measuring the performance and the impact of agricultural science and technology, with strategic partners
- To assess the impact of science and technology on the reduction of rural poverty in the region

Expected Results

- The countries have strategic information on advances in technology and innovation, as support in designing policies and making decisions intended to promote change in agricultural technology.

Achievement Indicators

- An observatory exists on scientific advances and new technologies that can be used for innovation and research in agriculture in the Americas.
- An updated report on the performance of agriculture from the perspective of technological innovation is available.
- A system of indicators for measuring the performance and impact of agricultural science and technology has been designed.
- The impact of agricultural science and technology on rural poverty has been assessed.

AREA OF CONCENTRATION 2: Support institutional modernization and the design of technology policies for the development and incorporation of technological innovations

SPECIFIC OBJECTIVE

To support the design of policies and the transformation of institutions involved in research, extension and technology innovation, from the perspective of the national innovation systems and their member organizations

Lines of Action

- To develop a hemispheric program to assist the countries in strengthening institutional innovations for technological research and innovation, based on the exchange of experiences among countries and regions
- To support the design of technology innovation policies, with emphasis on those that will promote the diversification of small-scale agriculture and its integration into markets
- To develop guidelines for designing of policies and managing intellectual property for innovation in agriculture, and for providing training in this area

Expected Results

- The member countries have been provided with guidelines for their institutional innovation processes and for the design of their technological policies, in response to their demands, and a hemispheric program for institutional innovation through reciprocal cooperation among regions and countries is in place.

Achievement indicators

- An externally funded hemispheric program for institutional innovation through reciprocal cooperation is in operation.
- Elements for the design of policies on technological innovation, with emphasis on small-scale agriculture, are available to the countries.
- Guidelines for designing of policies and managing intellectual property for innovation in agriculture are available and have been incorporated into training processes.

AREA OF CONCENTRATION 3: Strengthening of the hemispheric system for cooperation among countries in agricultural technological and innovation, and of links with the international research system

SPECIFIC OBJECTIVE

To strengthen reciprocal cooperation in technological innovation among the countries of the hemisphere, and the links with the global research system, to contribute to agricultural production, productivity and competitiveness

Lines of Action

- To consolidate FORAGRO as a mechanism for hemispheric dialogue among public and private actors and as a forum for analyzing and seeking common solutions to problems facing agriculture and agribusinesses in the region, from the perspective of research and technology innovation, and as a means of facilitating the linkage of the region and the international research system (CGIAR, GFAR)
- To provide technical support for the consolidation of FONTAGRO as a mechanism for financing regional research and technological innovation projects, by encouraging other countries to join, disseminating the results of the projects and evaluating their economic, environmental and institutional impact
- To promote the transformation of the subregional programs for reciprocal cooperation among countries (PROCs and equivalent mechanisms), with emphasis on the less developed countries, refocusing them on the search for solutions to priority problems shared by the countries, incorporating new actors and promoting new means of managing knowledge

Expected Results

- The hemispheric technological innovation system has been consolidated and its regional and subregional mechanisms participate in, among other things, the analysis of and discussions on agriculture from the perspective of technology, the funding and execution of regional research and technology innovation projects, including training in priority areas.

Achievement Indicators

- FORAGRO has been consolidated, holding biennial international meetings, engaging in dialogue through different means and fostering partnerships and linkages between regional research centers and mechanisms (CATIE and CARDI and with the global research system (CGIAR and GFAR).
- LAC is represented, through FORAGRO, in decision-making events of the global research system (CGIAR and GFAR).
- The results and impacts of regional research and technological innovation projects funded by FONTAGRO and executed by regional consortia have been disseminated.
- The PROCIs have developed agendas for cooperation in research and innovation and are operating in the regions of the Americas, including the tropical regions of Amazonia.

AREA OF CONCENTRATION 4: Promotion of the management of information in support of technological innovation processes

SPECIFIC OBJECTIVE

To increase awareness of the need for, provide training on and develop options for the processes of sharing, circulating and using technological information, as part of the process of managing knowledge on agricultural technologies

Lines of Action

- To characterize the management of information on agricultural technologies in institutions involved in research and technology innovation in the countries, to support the design of policies and decision making on this topic
- To support the organization of national and regional technological information systems by providing training and developing conceptual frameworks and methodological options for gathering, harnessing and disseminating knowledge
- To foster the circulation of technological information in the region, and the linkage of the region to the global research system, by promoting the Scientific and Technological Information System for the Agricultural Sector in the Americas (INFOTEC) as a strategic reference source for technology innovation.

Expected Results

- The management of technological information has been incorporated into the design of policies and institutional transformation efforts for the processes of research and innovation.
- The countries of the region have access to the scientific and technological information system in operation, which is linked to the global research system.

Achievement Indicators

- Assessments of the agricultural and technological information systems of the countries have been prepared and disseminated.
- Cases that have had a positive impact through management of information and or the use of information and communications technologies for innovation have been selected and published.
- Training events have been organized on information management strategies for technological innovation and on methodological options for gathering, systematizing and disseminating knowledge.
- INFOTEC is in operation and steadily growing, in support of research, extension and technological innovation in the Americas, and connected to the global research system (RAIS program of GFAR).

AREA OF CONCENTRATION 5: Biotechnology and Biosafety***SPECIFIC OBJECTIVE***

To support the efforts of the member countries to develop and incorporate agro-biotechnologies that will make the agricultural sector more competitive, and facilitate the exchange of information related to compliance with international agreements

Lines of Action

- To support the development of a system of objective and scientific information on biotechnology and biosafety, to facilitate the design of policies and decision making at the national level
- To support the member countries in identifying needs at the national and regional levels, for the development and appropriate use of agrobiotechnologies, the development and implementation of policies and regulatory frameworks and the development of technical-scientific capabilities within the framework of the regional strategies

- To promote transparent communication regarding the risks and benefits of agrobiotechnologies; and to suggest that the pertinent authorities make the topic of public perception an important component of national agrobiotechnology programs and policies
- To encourage studies, discussions and analyses of the implications of national and international norms and regulations, as well as of international negotiations and agreements, on topics related to agrobiotechnology and biosafety, with emphasis on their impact on trade.

Expected Results

- A system with objective and scientific information on biotechnology and biosafety has been developed and is updated on a regular basis; knowledge in the field is analyzed; and annual informational bulletins are disseminated.
- Regional needs have been identified, strategic projects developed and funded and regional initiatives implemented. Regional networks have been developed to give direction to, coordinate and monitor regional strategies.
- Regulatory frameworks and policies that take into both existing models and international agreements and negotiations have been identified and developed; and a system of follow-up meetings to assess the level of compliance (such as CPB) has been created.
- Documentary studies on risks and benefits of agrobiotechnology have been prepared, and communication strategies developed and implemented to educate the public.
- Human and institutional capabilities identified during the assessment of regional needs, and the transfer of technology in IPR, have been improved.
- A strategy for knowledge management has been developed, including studies, strategic forums and technical meetings on product safety and quality vis-à-vis trade and on overall aspects related to biotechnology and biosafety.

Achievement Indicators

- Regional needs in terms of biotechnology and biosafety have been identified and analyzed, and as a result, regional strategies for the development and use of biotechnology, including the identification of strategic projects, have been formulated.
- A document containing annual reports on the status of biotechnology in the hemisphere is distributed annually to the principal users in the member countries.

- The specialized information system has been distributed to the member countries and the delivery of current information on biotechnology and biosafety to all the countries has been intensified.
- An annual regional or global forum on biotechnology and biosafety has been held for decision makers and opinion makers and the academic sector of the countries.
- Guidelines for and key elements of the formulation of national policies on biotechnology have been identified, with emphasis on those countries that do not have such policies. Along the same lines, strategic studies on the benefits and risks of agrobiotechnology have been prepared and distributed to the countries, as support for the development of national policies on agrobiotechnology and biosafety.
- IICA has promoted strategic meetings for the exchange of information and experiences among countries regarding compliance with international agreements on the products of agrobiotechnology and world trade.
- Technical-scientific capabilities have been improved in the entities responsible for biotechnology and biosafety in the countries as a result of the identification of needs, and the exchange of experiences between regions with more capacity in this field and those with less capacity.

AREA OF CONCENTRATION 6: Promotion of horizontal cooperation in agro-energy and bio-fuels

SPECIFIC OBJECTIVE

To design a strategy and a hemispheric program for horizontal technical cooperation in agro-energy and bio-fuels that will make it possible to help the countries seize the new opportunities offered by agriculture as an alternative source of energy

Lines of Action

- To formulate and implement a hemispheric program for horizontal technical cooperation in agro-energy and bio-fuels
- To collaborate with the OAS, IDB and other international and regional organizations in the development of a platform for hemispheric

Expected Results

- The Member States have a hemispheric program for horizontal technical cooperation in agro-energy and bio-fuels.
- Countries in the region are tapping the knowledge and experiences of other countries to develop their own strategies for developing alternative sources of energy based on agriculture.

Achievement Indicators

- The hemispheric program for horizontal technical cooperation in agro-energy and bio-fuels is operational.
- Cooperation actions are being coordinated with international and regional organizations that participate in the hemispheric platform for cooperation in this field.
- Meetings have been held to discuss the importance of agro-energy and bio-fuels, and their potential beneficial impact on the development of agriculture in and the economies of the Member States.

APPENDIX 2

***Essential Actions of Technical Cooperation and Institutional
Management and Allocation of the Regular Fund by Unit***

2007

Interregional Projects**Cooperative Program on Research and Technology Transfer for the South American Tropics - PROCITROPICOS****Essential Actions of Technical Cooperation****Technology and Innovation**

1. To strengthen the technology innovation, transfer and integration processes in which the NARIs of the countries in the Amazon Region are involved.
2. To consolidate the R&D and technical cooperation networks that operate under the aegis of PROCITROPICOS.
3. To implement the genetic resources conservation strategy through the Global Trust.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Cooperative Program on Research and Technology Transfer for the South American Tropics - PROCITROPICOS	135.000	0	135.000
Technology and Innovation	135.000	0	135.000

Central Region**IICA Office in Belize****Essential Actions of Technical Cooperation**

Promotion of Trade and the Competitiveness of Agribusiness

1. Support towards improvement of competitiveness of the sugar industry in Belize by making recommendations and supporting their implementation along the entire sugar value chain.
2. Strengthen National Capacity for export promotion, restructuring BELTRAIDE and defining its new services that will be provided and to support its agribusiness participation in national and international markets.
3. Promote the development and improvement of international and local markets through information and advice to organizations and agribusiness on markets requirements and support the efforts aimed at ensuring compliance with WTO/Sanitary and Phytosanitary standards.

Technology and Innovation

1. Support for strengthening of the national program for generation and dissemination of agricultural technology through participation in national research committees and provision of training to strengthen human and institutional capacities.
2. Support the development of a research and extension service for the sugar industry by making technical contribution towards the establishment of the Sugar Industry Research and Development Institute.

Agricultural Health and Food Safety

1. Support strengthening of the National Agricultural Health and Food Safety services to facilitate national and international trade and to safeguard human health through capacity building of the SPS committee, participate and provide linkages with regional networks related to Agrihealth and funding sources.

Rural Communities

1. Support the rural communities in promoting employment and development through rural competitiveness, rural agro industry, and expand on linkages between agriculture and other sectors. e.g. tourism, natural resources, health and education.
2. Support the National EU/Belize Rural Development Project promoting farm and community development in the rural areas, through the establishment of a multi-sectored approach, increasing competitiveness, social development and improving natural resource management at the national and rural level.

Natural Resources and the Environment

1. Promote organic farming techniques through strengthening of the Belize Organic Producers Association and establishment of a national public education campaign.
2. Support national efforts for management and preservation of natural resources through establishment of national framework and legislation for Bio-Safety and implementation of a public awareness campaign.

Essential Actions of Institutional Management

1. To assume the responsibilities of strategic partners in the Agricultural Sector of Belize, taking part actively as a whole with other organizations of technical cooperation in favor of the improvement of the agriculture and rural life.
2. To support the implementation of the horizontal technical cooperation approach in the different projects executed by this Office, increasing the impact of our actions and strengthening ties with public and private sector organization.
3. To consolidate the policy of accountability and transparency by developing and strengthening a technical and finance information system to serve as a tool for dialogue with the stakeholders and other international technical institutions.
4. To update the 2006-2010 National Cooperation Agenda, taking into account the country's needs and working in close collaboration with the agricultural sector authorities in order to improve the performance of the IICA Office and the quality of the technical cooperation provided.
5. To advise and ensure that commitments to contribute to and implement the Summit mandates and the agreements of the ministerial meetings on agriculture and rural life are carried through by an assessment of the national agricultural authorities.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Belize	246.000	0	246.000
Promotion of Trade and the Competitiveness of Agribusiness	66.420	0	66.420
Technology and Innovation	41.820	0	41.820
Agricultural Health and Food Safety	41.820	0	41.820
Rural Communities	41.820	0	41.820
Natural Resources and the Environment	54.120	0	54.120

IICA Office in Costa Rica**Essential Actions of Technical Cooperation**

Promotion of Trade and the Competitiveness of Agribusiness

1. To contribute to improving the capabilities of public and private institutions, with training events and the preparation of methodologies and strategies for implementing sectoral policies and administering trade agreements.
2. To support the consolidation of agribusiness initiatives related to the conduct of trade negotiations, through the use of instruments, the preparation of regulations and the opening of niches for marketable products.
3. To support discussions and analyses aimed at creating groups to engage in agricultural negotiations and at creating auctions and, eventually, agricultural commodity exchanges, with the participation of representatives of the production, processing and consumption chain.

Technology and Innovation

1. To strengthen and consolidate the national research and technology transfer system, with a view to modernizing it and increasing its capabilities to develop technological innovations for increased competitiveness and food security.
2. To support the development of capabilities in the use/development of new technologies, especially in the area of bio-energy, with a view to promoting the participation of the country in programs aimed at reducing the use of fossil fuels, thus reducing partially its reliance on oil and helping to protect the environment.

Agricultural Health and Food Safety

1. To strengthen the technical capabilities of the public and private institutions of the agricultural sector, with training events, the preparation of methodologies and the dissemination of information related to the application of sanitary and food safety requirements intended to facilitate agricultural trade and protect the health of consumers.
2. To encourage dialogue between the public and private sectors, through discussion forums and workshops, for the purpose of defining roles and responsibilities in the control, supervision and application of sanitary and food safety measures in the production and marketing of agricultural products.
3. To support the active participation of the country in the negotiations related to the agreement on sanitary and phytosanitary measures, and to follow up on decisions and notifications issued by the SPS Committee.

Rural Communities

1. To support the formulation of policies and guidelines and the development of capabilities to manage rural development with a territorial approach, with a view to contributing to stability and the economic, social and human development of rural communities.
2. To support and participate in the coordination of efforts and resources from national and international institutions for the execution of rural development programs and projects which call for participation in bi-national border development actions.

Natural Resources and the Environment

1. To support national programs and projects that can contribute to the sustainable development of agriculture and natural resources, by executing components that promote organic and clean production, the use and protection of water and soil and training in gaining access to and applying good agricultural practices.
2. To promote the holding of technical events and forums for the presentation of technologies, projects and successful experiences in the management and use of natural resources such as water and soil.

Essential Actions of Institutional Management

1. To enable the Office to better serve as a center for the dissemination of knowledge and the provision of technical support, by operating a system with up-to-date information on developments related to agriculture and rural life, and offering training for our human resources.
2. To improve the mechanisms used to monitor performance of and evaluate the personnel of the Office.
3. To strengthen relations and formalize agreements with strategic partners at the national and international levels, with a view to implementing joint and horizontal cooperation actions in which we can share capabilities and resources.
4. To consolidate the National Cooperation Agenda, generated by consensus with the authorities of the new government, trade associations, producer associations, NGOs and institutions of higher agricultural education.
5. To support efforts to monitor and update information on the state of agriculture and rural life, in order to determine the impact of the application of national policies on health, food security and the alleviation of poverty.
6. To support studies that document and update the true contribution of agriculture and rural life to economic, social and environmental development.
7. To strengthen strategic partnerships with national and international institutions that collaborate with the agricultural sector, with a view to improving the quality of cooperation in the country, through joint actions.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Costa Rica	333.400	30.000	363.400

Promotion of Trade and the Competitiveness of Agribusiness	73.348	6.600	79.948
Technology and Innovation	56.678	5.100	61.778
Agricultural Health and Food Safety	73.348	6.600	79.948
Rural Communities	73.348	6.600	79.948
Natural Resources and the Environment	56.678	5.100	61.778

IICA Office in Guatemala**Essential Actions of Technical Cooperation****Promotion of Trade and the Competitiveness of Agribusiness**

1. To promote the development of capabilities in the public and private sectors to improve the performance of the agricultural-production-trade chains through i) the formation of focus groups to select priority chains and analyze critical issues; ii) cooperation in strengthening their organizations; and iii) support in the design, analysis and evaluation of policies for the consolidation of a favorable environment for agribusiness.

Technology and Innovation

1. To strengthen the national agricultural technology innovation system by: i) holding forums to identify the demand for and supply of technology; ii) facilitating inter-institutional and inter-agency coordination; and iii) providing technical cooperation in refocusing the actions of the Agricultural Science and Technology Institute (ICTA).

Agricultural Health and Food Safety

1. To support the development of a national food safety and agricultural health system capable of coordinating public and private actions and ensuring their alignment with the WTO Agreement on Sanitary and Phytosanitary Measures and the priorities of the country, by: i) promoting the creation of opportunities and mechanisms for inter-institutional and inter-agency coordination; ii) providing support in the design and implementation of an agricultural health and food safety policy; and iii) providing cooperation in the harmonization of sanitary and phytosanitary measures, while the national system continues to participate in the WTO Committee on Sanitary and Phytosanitary Measures, the OIE, CODEX and the IPPC.

Rural Communities

1. To contribute to the development of capabilities in the public sector for improving services in support of agricultural production in the rural sector, by: i) providing cooperation in the development of the institutional policy framework for rural development; ii) facilitating forums for analysis and interinstitutional coordination; and iii) providing technical support in planning and implementing strategies and investments for strengthening rural communities.

Essential Actions of Institutional Management

1. To promote greater transparency and accountability at the national level by: i) institutionalizing the practice of presenting the Annual Report on the State of Agriculture and Rural Life in Guatemala to the community of agriculture and rural life; and ii) preparing and disseminating NOTIICA-GT.
2. To promote knowledge management as a part of the institutional culture, applying the model for the management of knowledge as a key component of the Office's actions.
3. To promote the Office as a center for information, technology and training, reviving the Documentation Center in collaboration with INCAP-PAHO.
4. To promote horizontal technical cooperation and the exchange of experiences with the Offices in El Salvador and Honduras and with the rural development projects in the Trifinio Region.
5. To strengthen relations with partners at the national level, linking the National Cooperation Agenda to the Inter-Agency Negotiating Groups on rural development, food safety and agricultural health and technology innovation.
6. To support the public and private sectors, within the framework of the national agenda, in the development and implementation of essential plans, i) promoting inter-institutional, inter-thematic, inter-agency and multidimensional linkages; ii) facilitating forums for analysis and preparing studies on the state and performance of agriculture and the rural economy; iii) organizing opportunities for dialogue and consensus building; and iv) drafting proposals aimed at integrating efforts and mobilizing wills and capabilities, to the benefit of agriculture and rural life.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
IICA Office in Guatemala	377.070	20.000	397.070
Promotion of Trade and the Competitiveness of Agribusiness	135.745	7.200	142.945
Technology and Innovation	101.809	5.400	107.209
Agricultural Health and Food Safety	52.790	2.800	55.590
Rural Communities	86.726	4.600	91.326

IICA Office in Honduras

Essential Actions of Technical Cooperation**Promotion of Trade and the Competitiveness of Agribusiness**

1. To support the public and private agrifood and rural sectors in developing human resources needed to negotiate, administer and monitor multilateral, bilateral and regional free trade agreements.
2. To provide technical cooperation to the National Agrifood Program (PRONAGRO) for the consolidation of agrifood chains, monitoring plans of action and providing training for those involved in existing and future chains.
3. To promote the application of the Agrifood Chains and Dialogue for Action approach in reaching agreements on competitiveness and generating information on the state of the chains, by providing technical assistance and conducting quick analyses and/or diagnostic studies of agrifood chains.
4. To support the National Agrifood Program (PRONAGRO) in strengthening national capabilities, by designing and implementing degree programs in agrifood chains and clusters.
5. To strengthen the Export Platforms in Honduras for external markets (Canada, USA, etc.), providing training and market research and arranging for agribusiness operators to participate in agrifood fairs.
6. To support the Honduran Agribusiness Council (COAGROH) and the National Federation of Farmers and Livestock Breeders (FENAGH) in implementing their strategic plans in actions linked with trade development, agribusiness and international negotiations (CAFTA and others), in keeping with the State Policy for the Agrifood and Rural Sectors 2004-2001.

Technology and Innovation

1. To support the SAG in the actions called for in the 2006 National Plan and intended to strengthen the National Research and Agricultural Technology Transfer System (SNITTA), together with institutions that collaborate with the SNITTA sub-group in the agroforestry negotiation group.
2. To support the DICTA in the area of institutional strengthening and its participation in the regional initiatives REMERFI, AGROBIOTECNOLOGIA, AGROBIODIVERSIDAD, RED-SICTA and FONTAGRO, as well as in obtaining technological innovations developed in other countries that can make the agrifood sector more competitive.

Agricultural Health and Food Safety

1. To support the country's efforts aimed at ensuring agricultural health and food safety, by monitoring the priority actions called for in the national sectoral policy on agricultural health and food safety, and designing and/or following up on strategic plans.
2. To support the National Agricultural Health Service (SENASA) by providing training and technical assistance in the area of good practices in primary production and manufacturing, HACCP, traceability and/or quality management systems based on the demands of the market.

Agricultural Health and Food Safety

3. To strengthen the National Agricultural Health Service (SENASA) and the Secretariat of Health, with the participation of the public and private sectors, through the application of the Performance, Vision and Strategy (PVS) instrument.
4. To support the Multisectoral Group, through the Technical Secretariat at IICA, in order to facilitate compliance with the mandates of the WTO Committee on Sanitary and Phytosanitary Measures, by following up on the national SPS Agenda.
5. To support the National Codex Alimentarius Committee in harmonizing national and international regulations, by participating in the review and/or drafting of proposed norms, with emphasis on participation in the Food Hygiene, Fresh Fruits and Vegetables, and Food and/or Fish and Fish Products Import and Exports Inspection and Certification Systems committees.
6. To strengthen strategic partnerships with organizations in the region that participate in the management of technical and financial cooperation (OIRSA, FAO, CABEI, WB, IDB, WTO, CODEX, IPPC, OIE, FECARGO, etc.) for the purpose of carrying out joint actions aimed at achieving common objectives in the area of agricultural health and food safety.

Rural Communities

1. To strengthen the project Sustainable Rural Development in Ecologically Fragile Zones in the Trifinio Region, providing training for leaders and applying proposed methodologies and tools based on a territorial approach, and a strategy aimed at the development of rural businesses that can enhance the performance of the project and the competitiveness of the territory.
2. To support PRODERT in developing organizational capabilities in selected territories by promoting rural savings and loan associations as an alternative source of funding which can be used to boost the economies of the territories selected as a result of the evaluation of such associations conducted by IICA.
3. To provide technical cooperation to the National Sustainable Rural Development Program (PRONADERS), through the CEFAR in western Honduras, in adopting the territorial approach based on the experience of PRODERT, and in implementing a knowledge management system that will facilitate reflection, dialogue and learning, based on the systematization of rural development experiences in the territories selected.

Natural Resources and the Environment

1. To provide technical support to PRODERT and the CEFAR in western Honduras in the integrated management of natural resources, by improving the capabilities of the Municipal Environmental Units (UMA) to manage micro river basins.

Essential Actions of Institutional Management

1. To implement the 2006-2010 National Technical Cooperation Agenda, with the participation of the SAG, the private agricultural sector, the higher agricultural education sector, producer associations and trade groups associated with the agrifood and rural sectors.

2. Technical support to the SAG and USDA in implementing the 2006 grant (416-b) from the Food for Progress Program, analyzing projects proposed by the organizations that will implement them and submitted for consideration to the Food Council, and collaborating in presenting the follow-up reports of those organizations.
3. To strengthen the PAHO/FAO/IICA alliance in order to carry out joint actions in the area of institutional modernization, agricultural health and food safety, rural development, food security and international negotiations.
4. To strengthen the development of the Office's human resources, in keeping with Institute needs and the training plan currently in effect, with a view to improving the performance of the Office's personnel and being able to respond efficiently and effectively to requests for cooperation received from institutions in the public and private agricultural sectors in Honduras.
5. To promote greater transparency and accountability regarding the performance of the Office, as it relates to the internal operations of the Institute and to national authorities in the public and private agricultural sectors, professional associations, universities, producer associations, donors and cooperating agencies in the international community.
6. To support the country in the implementation of the AGRO 2003-2015 Plan of Action, collaborating with the Ministerial Delegate in the drafting of reports on compliance with the 2007 Hemispheric Agenda and on agriculture and rural life in Honduras.
7. To provide technical assistance to the Secretariat of Agriculture and Livestock (SAG) in the implementation of the 2006-2007 Strategic Plan, within the framework of the State Policy for the Agrifood and Rural Sector 2004-2021.
8. To support the strengthening of the Private National Committee for the Application of the Agricultural Policy of Honduras (CONPPAH), as a mechanism for monitoring the State Policy for the Agricultural and Rural Sectors of Honduras 2004-2021.
9. To strengthen the Inter-agency Group for Rural Development in Honduras, as a forum for ongoing dialogue and discussion, by coordinating efforts intended to benefit rural communities, and securing resources for same.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Honduras	337.000	60.000	397.000
Promotion of Trade and the Competitiveness of Agribusiness	107.840	19.200	127.040
Technology and Innovation	37.070	6.600	43.670

Agricultural Health and Food Safety	70.770	12.600	83.370
Rural Communities	104.470	18.600	123.070
Natural Resources and the Environment	16.850	3.000	19.850

IICA Office in Nicaragua**Essential Actions of Technical Cooperation****Promotion of Trade and the Competitiveness of Agribusiness**

1. To help improve the capabilities for the design, analysis and implementation of policies that create an enabling environment for the development of competitive agribusinesses that perform well in the global marketplace.
2. To promote capacity building, the incorporation of technological innovations, business principles, the use of information systems and the development of linkages with other sectors of the economy, by implementing both small pilot projects and targeted training, and promoting agribusinesses of small producers working with each other and with large businesses.
3. To promote political and technical support for the ongoing trade negotiations, with emphasis on the administration of the resulting agreements, through the participation of Institute specialists and training for private and public sector officials, including the sharing of experiences of other countries.

Technology and Innovation

1. To support the consolidation of the National and Regional Technological Innovation Systems, employing a global and hemispheric perspective that makes it possible to strengthen the transfer and adaptation of technologies and available knowledge, through the development of agricultural and non-agricultural businesses.
2. To strengthen the country's technological capital, in order to improve technology generation and knowledge processes, modernize technical assistance and rural extension services, and develop opportunities for technological innovation.
3. To help narrow the technological divide with relatively more developed countries by implementing actions aimed at strengthening national and regional capabilities in the new technologies and the respective regulations, with emphasis on Biotechnology, Bio-energy and Information and Communication Technologies.

Agricultural Health and Food Safety

1. To support the coordination of policy initiatives for food safety and agricultural health in the globalization and trade liberalization process, through training and the dissemination of international standards at the national level and the promotion of public- and private-sector interagency coordination.

Agricultural Health and Food Safety

2. To support national and regional programs, including traceability and good agricultural practices, in order to protect health and prevent sanitary and phytosanitary standards from becoming barriers to trade.
3. To help improve the capabilities of public and private actors in regard to animal and plant health and food safety, so that the country can compete successfully in national and international markets, protect consumer health and comply with the mandates of the WTO and other trade agreements.

Rural Communities

1. To promote the development of rural agroindustry by promoting partnerships and the development of small and medium-sized agroindustrial businesses geared to competitiveness, quality and the domestic and international markets.
2. To strengthen capacity building in the rural sector through training in the development of agribusinesses and sustainable activities.
3. To promote access to rural credit for small organized producers and the development of linkages between agriculture, natural resources, tourism and environmental services.
4. To promote the development of rural competitiveness and the strengthening of rural organizations and family agriculture, with a view to reducing the exodus - especially of young people - from rural to urban areas, by developing technical and organizational capabilities.

Natural Resources and the Environment

1. To promote, at the national level, the sustainable use and integrated management of the natural resources that underpin agricultural production, and water management as the linchpin of such activities.
2. To promote the link between trade and the sustainable management of agricultural and rural production systems, by designing agro-environmental policy proposals, systems for clean production and the management of rural businesses based on environmentally friendly practices.
3. To promote the development of rural business activities based on natural resources and environmental services, such as agro-tourism, rural ecotourism and other activities, that promote their sustainable and profitable management.
4. To help strengthen institutional mechanisms, in order to maximize sectoral interaction among agriculture, environment and trade.

Essential Actions of Institutional Management

1. To adjust the institutional framework to promote better coordination among national, regional and hemispheric initiatives.
2. To promote knowledge management as part of IICA's institutional culture, in order to raise the Institute's profile as an institution that specializes in knowledge and capacity building.

3. To promote greater transparency and accountability at the national, regional and hemispheric levels, within the Institute's operations.
4. To promote the training and development of the Institute's human resources in order to meet the new challenges of the 21st century.
5. To continue strengthening relations with the Member States by developing new national and regional agendas in line with their priorities.
6. To promote dialogue and consensus building between the public and private sectors. This will also serve as a focus for critical strategic thinking on issues related to agriculture and rural life in the Americas.
7. To support the development and execution of national and regional plans by implementing PRORURAL at the territorial level, along with regional plans and programs in support of sustainable agricultural development.
8. To help countries in the hemisphere monitor the state of agriculture and rural life in the Americas by supporting the participation of Nicaraguan officials in various international and regional events.
9. Working with other agencies involved in the sector, to promote an interagency agenda for rural development and the implementation of direct cooperation actions in the territories of the country, with emphasis on the RAAS, Boaco, Chontales, Matagalpa, Jinotega, Leon, Chinandega, Rivas and Managua.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Nicaragua	351.000	50.000	401.000
Promotion of Trade and the Competitiveness of Agribusiness	80.730	11.500	92.230
Technology and Innovation	63.180	9.000	72.180
Agricultural Health and Food Safety	63.180	9.000	72.180
Rural Communities	80.730	11.500	92.230
Natural Resources and the Environment	63.180	9.000	72.180

IICA Office in Panama

Essential Actions of Technical Cooperation**Promotion of Trade and the Competitiveness of Agribusiness**

1. To develop and strengthen the capabilities of the Ministry of Agricultural Development and the private sector to participate in international trade negotiations, to administer and manage the resulting agreements, to formulate policies and strategies and to comply with rules governing international trade.
2. To support the National Fruit Culture Program and the fruit culture development project in the provinces of Coclé and Veraguas, and efforts to link them to the Mesoamerican Fruit Business Program, by providing technical cooperation aimed at making the social actors involved more competitive.
3. To support the Ministry of Agricultural Development (MIDA) and the Agricultural Marketing Institute (IMA) in developing market studies and analyses of competitiveness for small- and medium-scale agribusinesses.
4. To promote the development of markets and agricultural marketing services in the territories selected.

Agricultural Health and Food Safety

1. To support the Government in implementing the recently created Panamanian Food Security Authority.
2. To support efforts to strengthen the National (intersectoral) Agricultural Health and Food Safety Commission, and others to monitor sanitary and phytosanitary measures within the framework of the WTO.
3. To link the efforts of OIRSA, PAHO, CATIE, COPEG and FAO to boost technical cooperation in the area of agricultural health and food safety, within the framework of inter-agency initiatives.

Rural Communities

1. To support the National Directorate of Rural Development of the Ministry of Agricultural Development (MIDA) in adopting the territorial approach to development and in continuing application of same in the territories selected (Coclé, Anton and San Felipe), with the participation of PAHO.
2. To support the Ministry of Social Development (MIDES) in formulating, monitoring and evaluating social policies, in adopting the territorial approach to development and in training its technical and outreach personnel in the use of strategies and instruments for combatting poverty.
3. To consolidate the Inter-Agency Group for the Development of Rural Communities: joint implementation of technical cooperation projects in the highlands of Chiriquí.

Essential Actions of Institutional Management

1. To promote knowledge management as a part of the institutional culture, by developing capabilities, disseminating information and using ICTs to meet the new challenges of the 21st century.

2. To promote the development of the Office's human resources, by holding training and refresher sessions aimed at improving performance and providing an efficient and effective response to requests for cooperation.
3. To review and update the National Technical Cooperation Agenda, with the participation of national authorities, academics, civil society and the private sector, in order to ensure that IICA's actions in the country respond effectively to the demands of development, within the framework of the mission and vision of the Institute.
4. To contribute to updating and consolidating the Regional Technical Cooperation Agenda, ensuring that the ministerial mandates issued by CAC/CORECA, and other regional projects, are executed in Panama.
5. To promote greater transparency and accountability regarding the performance of the Office, both as it relates to the internal operations of the Institute and to the country.
6. To promote and support forums for discussion and dissemination of information on the strategic role of agriculture in Panama in terms of economic and social development and the environment.
7. To support the Ministry of Social Development (MIDES) and the Ministry of Agricultural Development (MIDA) in formulating, monitoring and evaluating public policies dealing with agricultural development and the improvement of living conditions in rural areas.
8. To support and participate in national, regional and hemispheric projects and actions aimed at increasing understanding of the importance of agriculture and the improvement of rural life on the part of the different social actors involved in development processes.
9. To develop joint projects and actions with other regional and international organizations involved in agriculture, with a view to boosting the impact of technical and financial cooperation and increasing awareness of the value of agriculture to development.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
IICA Office in Panama	337.000	0	337.000
Promotion of Trade and the Competitiveness of Agribusiness	101.100	0	101.100
Agricultural Health and Food Safety	117.950	0	117.950
Rural Communities	117.950	0	117.950

IICA Office in El Salvador

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To systematize the reactivation and growth of the natural colorings sector, especially indigo.
2. To ensure the participation of national actors in regional training and dissemination activities on the latest developments related to agricultural negotiations.
3. To work with partners in increasing the competitiveness and sustainability of agricultural chains, with emphasis on fruit production and natural colorings at the national and regional levels.
4. To facilitate horizontal cooperation between countries and contribute to developing a regional strategy for innovation in the agribusinesses of the fruit chain.
5. To strengthen knowledge management systems and shape opinion to support the development of agribusinesses and international trade.
6. To encourage participation in other regional activities not mentioned above to promote trade and the competitiveness of agribusinesses.

Technology and Innovation

1. To carry out activities aimed at strengthening innovation, with emphasis on fruit production and natural colorings.
2. To boost the national agricultural innovation system, with emphasis on the formation and strengthening of partnerships and the outsourcing of services.
3. To ensure the participation of national actors in regional technology and innovation programs.
4. To strengthen knowledge management systems and encourage strategic thinking on the topic of innovation, in the broader sense, which goes beyond technology and includes the different links of the chain under a trade and business approach.
5. To encourage national participation in regional activities aimed at incorporating technology and innovation into the modernization of agriculture.

Agricultural Health and Food Safety

1. To provide technical assistance in connection with the actions carried out by MAG/FRUTALES and other actors in the areas of agricultural health and food safety.
2. To promote the use of a variation of the PIPAA model in El Salvador, especially in the fruit sector.
3. To foster national participation in regional and international activities or the WTO to strengthen the national agricultural health and food safety system.

Agricultural Health and Food Safety

4. To support multi-institutional activities in emerging issues such as avian influenza.
5. To consolidate the process of creating national capabilities in the areas of training and the certification of food quality, with emphasis on fruits and vegetables.

Rural Communities

1. To implement the proposal for territorial planning in the highlands of Chalatenango, designed and agreed upon with strategic partners and local groups.
2. To improve the knowledge management systems to support the strengthening of rural communities, under a territorial approach.
3. To promote national participation in national and regional activities aimed at strengthening rural communities, under a territorial approach.
4. To support ENA and other institutions in their institutional reform processes.
5. To conclude the psycho-social portrait of the actors in the Salvadoran agricultural sector, as the basis for developing the most effective rural development models.

Natural Resources and the Environment

1. To support the institutions of the agricultural sector in creating and putting into operation national and binational agro-tourism and eco-tourism routes, by formulating strategies and projects, as well as events for training and the dissemination of information.
2. To promote the use of environmentally responsible agricultural practices designed to mitigate damage to the environment, by holding training events, designing methodologies and disseminating successful experiences.
3. To strengthen knowledge management systems, as support in promoting the sustainable management of resources under a territorial approach.
4. To foster the participation of public and private institutions in regional activities designed to promote the sustainable management of resources under a territorial approach.

Essential Actions of Institutional Management

1. To implement a technical cooperation model that will promote synergy among national, regional and hemispheric actions.
2. To promote knowledge management as a part of the culture of the IICA Office in El Salvador, as a center for information, technology and training.
3. To increase the use of ICTs in all aspects of the operations of the Office, with a view to disseminating information on IICA's actions in the country.

4. To establish a training program for the Office's personnel, with a view to improving their performance and responding efficiently and effectively to requests for cooperation received from institutions in the agricultural sector.
5. To prepare the National Agenda of the Office, with the participation of the public and private agricultural sectors, trade organizations, universities and NGOs, in response to the priorities of the country and the region.
6. To consolidate strategic partnerships with national and international institutions committed to promoting agricultural and rural development in El Salvador, with a view to carrying out joint actions.
7. To promote horizontal technical cooperation and exchanges of experiences between countries.
8. To support the Ministry of Agriculture and Livestock in implementing the 2003-2015 Agro Plan and monitoring the state of agriculture and rural life in the Americas.
9. To organize opportunities for dialogue and critical thinking, and for reaching consensus on topics related to agriculture, the environment and rural life.
10. To support the development and implementation of national and regional plans and the programs in support of the sustainable development of agriculture.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in El Salvador	351.102	25.000	376.102
Promotion of Trade and the Competitiveness of Agribusiness	87.776	6.250	94.026
Technology and Innovation	66.709	4.750	71.459
Agricultural Health and Food Safety	42.132	3.000	45.132
Rural Communities	112.353	8.000	120.353
Natural Resources and the Environment	42.132	3.000	45.132

Regional Technical Cooperation Plan in Policies and Trade in the Central Region

Essential Actions of Technical Cooperation**Promotion of Trade and the Competitiveness of Agribusiness**

1. To support the integration process by assisting the CAC in the area of trade policy, specifically, with the implementation of a Central American Agricultural Policy that would make it possible to make the region's products more competitive in international markets.
2. To help strengthen the capabilities of human resources and public and private institutions in the region, by means of information, training and technical assistance, so they can adapt to the trade liberalization processes and negotiations, and comply with the multilateral and regional agreements.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Policies and Trade in the Central Region	125.210	0	125.210
Promotion of Trade and the Competitiveness of Agribusiness	125.210	0	125.210

Regional Technical Cooperation Plan in Technology and Innovation in the Central Region**Essential Actions of Technical Cooperation****Technology and Innovation**

1. To support the regional agenda and strengthen the operation of the Central American Integrated Agricultural Technology System (SICTA), by articulating thematic networks, integrating a reference center for scientific and technical information, formulating regional projects and devising a Central American technology and innovation strategy.
2. To contribute to institutional modernization and the development of human capital for the management of technological innovation, by implementing a regional plan for updating training for professionals, to support strategic partnerships in specific agrifood chains.

Natural Resources and the Environment

1. To promote and support the regional agro-biodiversity strategy by consolidating the REMERFI Network and the National Plant Genetic Resources Committees.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Technology and Innovation in the Central Region	131.455	0	131.455
Technology and Innovation	131.455	0	131.455

Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Central Region**Essential Actions of Technical Cooperation**Agricultural Health and Food Safety

1. To support the efforts of the countries in the Central Region to ensure agricultural health and food safety and quality, and strengthen their capabilities in regard to sanitary and phytosanitary measures, in order to protect consumer health and facilitate market access.
2. To support the countries' work programs and initiatives aimed at improving the quality, safety and health of the region's agrifood products, by developing and strengthening the capabilities for facilitating the implementation of good practices in primary production, good manufacturing practices, HACCP, traceability and quality management systems for agrifood chains that are a priority.
3. To strengthen partnerships with regional and international organizations designed to promote the sharing of experiences and reciprocal cooperation, in order to achieve common objectives in agricultural health and food safety and quality.
4. To support the implementation of the work program related to equivalence and the harmonization of standards, procedures and the health status of the countries involved in the process of forming the Central American Customs Union.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Central Region	120.329	0	120.329
Agricultural Health and Food Safety	120.329	0	120.329

Regional Technical Cooperation Plan in Rural Communities in the Central Region**Essential Actions of Technical Cooperation****Rural Communities**

1. To enhance the capabilities of managers, technical personnel and rural leaders of public and private agencies and IICA Offices in the countries for formulating and implementing territorial development policies, strategies, programs and projects, by means of regional-level updating training and skills development.
2. To promote the sustainable development of border regions by strengthening the regional, national and local institutional framework and promoting cross-border cooperation, through the articulation of projects, activities and investments in the Trifinio Region and in selected shared river basins.
3. To systematize, disseminate and implement good practices for territorial development and the participatory management of ecosystems, in order to improve the return on and effectiveness of investments and the institutional framework that promotes sustainable rural development.
4. To promote a network of selected territories, adopting a vision and a management method based on a territorial and ecosystemic approach, so that they operate with a high level of interaction and exchanges.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Rural Communities in the Central Region	124.028	0	124.028
Rural Communities	124.028	0	124.028

Regional Technical Cooperation Plan in Education and Training in the Central Region

Essential Actions of Technical Cooperation

Crosscutting support actions

1. To design a strategy and a program on technical know-how, in order to develop IICA's human capabilities.
2. To develop, document and systematize methodological and pedagogical support for the development of human capabilities in agriculture and rural life (study of demand and supply and impact assessment).
3. To develop the conceptual framework for the development of human capabilities.
4. To promote the project designed to strengthen the integration of high-quality education centers in Mesoamerica that provide vocational and advanced technological training in the areas of agriculture, forestry and rural development.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Education and Training in the Central Region	20.000	0	20.000
Promotion of Trade and the Competitiveness of Agribusiness	4.000	0	4.000
Technology and Innovation	4.000	0	4.000

Agricultural Health and Food Safety	4.000	0	4.000
Rural Communities	4.000	0	4.000
Natural Resources and the Environment	4.000	0	4.000

Promotion and Formulation of Agricultural Projects in the Central Region

Essential Actions of Institutional Management

1. To support the identification, formulation, execution, monitoring and participatory evaluation of strategic projects with high value added and potential for financing, thereby contributing to territorial development and the competitiveness of agrifood systems.
2. To support the negotiation processes aimed at securing preinvestment and investment resources, by means of dialogue, facilitation and articulation with IICA's Offices and regional and local entities. Through teamwork at the national or regional level, it will be possible to identify, negotiate and secure resources in a single process.
3. To develop institutional and local capabilities in the agricultural and rural sectors for the formulation of programs and projects, and fundraising, articulated with IICA's Technical Cooperation Agenda for the Central Region and national agendas (includes development of methodologies and tools).
4. To support the formulation of business plans at the regional level, with their corresponding project portfolios, on important issues that IICA has a mandate to promote (biotechnology and biosafety, agricultural insurance, traceability, bio-energy, etc.).
5. To prepare regular analyses of the status of, and outlook for, investment and financing for agriculture and rural development in the Central Region, in order to have a strategic vision of the allocation of financial resources in the region.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Promotion and Formulation of Agricultural Projects in the Central Region	129.284	0	129.284
Promotion of Trade and the Competitiveness of Agribusiness	25.857	0	25.857
Technology and Innovation	25.857	0	25.857

Agricultural Health and Food Safety	25.857	0	25.857
Rural Communities	25.857	0	25.857
Natural Resources and the Environment	25.857	0	25.857

Regional Technical Cooperation Plan in Agribusiness Development in the Central Region

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. Strengthening of regional agrifood chains with a view to making them competitive and sustainable.
2. Development of business and institutional capabilities in specific agrifood chains and selected territories.
3. Support and training for potential agro-exporters, to improve the supply of agricultural and agroindustrial products that enjoy easier access to regional and international markets.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Agribusiness Development in the Central Region	114.042	0	114.042
Promotion of Trade and the Competitiveness of Agribusiness	114.042	0	114.042

Support to Regional Council for Agricultural Cooperation - CORECA and to Central American Agricultural Council - CAC

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To support the implementation of the Central American Customs Union in the areas for which the Ministers of Agriculture are responsible.
2. To support the operation of CORECA, the CAC and the Council of Ministers of Agriculture of the CA-5 as coordinated ministerial forums.
3. To support and monitor the implementation of the Central American Agricultural Policy and the regional-level dialogue with the private sector and with other sectors engaged in regional integration, such as health, environment and trade.
4. To coordinate the execution of the Work Program of the Secretariats Committee of the Central American Integration System (SICA) with the other regional integration entities.
5. To support the coordination, monitoring and implementation of the regional programs, projects and activities that involve international cooperation and the agricultural sector, under the aegis of both the Puebla-Panama Plan and SICA.

Agricultural Health and Food Safety

1. To support the implementation of the work program related to equivalence and the harmonization of standards, procedures and the health status of the countries involved in the process of forming the Central American Customs Union.

Natural Resources and the Environment

1. To support the implementation of the intersectoral agenda involving the ministers of agriculture and ministers of environment of Central America, through intersectoral meetings and by providing follow-up to the decisions they take on issues of common interest.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Support to Regional Council for Agricultural Cooperation - CORECA and to Central American Agricultural Council - CAC	130.000	0	130.000
Promotion of Trade and the Competitiveness of Agribusiness	130.000	0	130.000

Regional Cooperative Program for the Protection and Modernization of Coffee Cultivation in Central America, Mexico, Panama and the Dominican Republic (PROMECAFE)

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To provide technical support for the design of tools and the coordination of measures aimed at improving competitiveness and access in trade in high-quality coffee.
2. To develop strategic partnerships with cooperation agencies that support the legal registration of Protected Geographical Indications (PGI) and Protected Denominations of Origin (PDO) in the member countries.

Technology and Innovation

1. To design tools, coordinate measures and develop technological strategies for improving the competitiveness of the region's coffee sector.
2. To provide technical support to the coffee-growers' organizations and partners involved in PROMECAFE, helping them to create mechanisms for the release of breeding materials to producers and with the commercial registration of breeding material and the protection of breeders' rights through the corresponding international entities.
3. To facilitate horizontal technical cooperation among the stakeholders in the PROMECAFE countries and the development of strategic alliances with cooperation agencies for training and the sharing of scientific knowledge for sustainable production and the marketing of top-quality coffee in the region.

Agricultural Health and Food Safety

1. To disseminate information and provide region-wide training to the staff of the coffee institutes that belong to PROMECAFE in how to maintain the sanitary status of coffee, to complement the efforts to improve overall product quality.

Natural Resources and the Environment

1. To generate scientific knowledge about the performance of various agroforestry models related to the development of cost-effective on-farm production technologies; and implement proposals for the payment of environmental services (PES) to coffee growers.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
Regional Cooperative Program for the Protection and Modernization of Coffee Cultivation in Central America, Mexico, Panama and the Dominican Republic (PROMECAFE)	101.070	0	101.070
Technology and Innovation	101.070	0	101.070

Support to the System for the Central America Agricultural Technology Integration System - SICTA

Essential Actions of Technical Cooperation

Technology and Innovation

1. To strengthen the SICTA in accordance with the directives issued by the Board of Directors, with regard to technological innovation, the coordination of projects and the development of knowledge systems.
2. The information and knowledge management strategy was implemented, articulating the INTAs of Central America.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
Support to the System for the Central America Agricultural Technology Integration System - SICTA	5.000	0	5.000
Technology and Innovation	5.000	0	5.000

Caribbean Region

IICA Office in Barbados

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. Support increased investment in sheep, hot pepper and herbals industry through application of the commodity chain approach, and through training workshops/courses for producers/entrepreneurs.
2. Facilitate the consolidation of commercial herbal industry by providing support for a country programme for the national chapter of the CHBA.
3. Identify market opportunities and facilitate involvement of agribusiness stakeholders through the provision of access to national and regional tourism and foodservice markets.
4. Provide support for the development and commercialization of agrotourism products and services by conducting workshops/courses on the opportunities available and on the development of products and services.

Technology and Innovation

1. Promote Distance Learning as an innovative teaching and learning tool to public and private sector stakeholders in agriculture and tourism sectors.
2. Provide support to stakeholders in the agriculture and tourism sectors for the development of databases to facilitate better decision making.

Agricultural Health and Food Safety

1. Provide support to the MAR to create better understanding of the operations and requirements of international standard-setting bodies through facilitating participation of national officers at WTO meetings, and follow up of participation.
2. Contribute with the support for the upgrading of National AHFS systems by supporting the efforts of the MAR in the establishment of an operational structure.
3. Support the production of safe agricultural products by farmers and agroprocessors by providing training in GAPs and HACCP systems.
4. Provide support to the Ministry of Agriculture in the management of the Giant African Snail and other pests of economic importance.

Rural Communities

1. Facilitate the development and promotion of Agro-Eco Tourism linkages as a significant contributor to the repositioning of the agricultural sector.

Natural Resources and the Environment

1. Facilitate the expansion of adoption of appropriate greenhouse technology for the production of high value commodities by hosting a workshop for extension officers, farmers and technicians on the management of greenhouse systems and validating the commercial viability of greenhouse production.
2. Facilitate inter-ministerial cooperation to establish vermicomposting technology as a means of improving the rural environment through the development of projects aimed at managing solid waste disposal.
3. Support the promotion of organic agriculture within the development of niche markets and products by providing support for the development of policies, strategies and processes to govern organic production and strengthening the national chapter of CROAM.

Essential Actions of Institutional Management

1. To consolidate joint collaboration with national, regional and international agencies to source technical assistance and funding for agrotourism and rural development projects through participation in joint conferences and preparation of joint proposals.
2. To consolidate IICA's strategic relationship with regional and international agriculture and tourism agencies through continued participation on the CTO Board of Directors and Sustainable Tourism Committee, and through the operationalization of the Joint MoU signed with the Caribbean Hotel Association.
3. To promote the training of professional, technical and administrative personnel to achieve excellence in leadership and communication skills through training in Emotional Intelligence and Spanish classes.
4. To align the work plans and budgets for office and individuals with national and regional agendas.
5. To disseminate significant developments in the media and IICA's participation in official forums and as a special guest, through the publication of news releases in the printed and electronic press.
6. To consolidate the Alliance by strengthening the founding members and launching a National Chapter.
7. To keep ministers and respective authorities well informed and participating in the Jagdeo Initiative, the IABA, the Summits of the Americas, the Regional Alliance, CACHE, the Youth Network, the Women's Network, CABA, inter alia.
8. To establish an interagency forum for dialogue to develop and consolidate relationships with embassies, foundations and financial and technical agencies, to promote joint collaboration for improved support to the sector.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Barbados	370.000	10.000	380.000
Promotion of Trade and the Competitiveness of Agribusiness	85.100	2.300	87.400
Technology and Innovation	66.600	1.800	68.400
Agricultural Health and Food Safety	66.600	1.800	68.400
Rural Communities	66.600	1.800	68.400
Natural Resources and the Environment	85.100	2.300	87.400

IICA Office in OECS**Essential Actions of Technical Cooperation****Promotion of Trade and the Competitiveness of Agribusiness**

1. Support the countries in the identification, development and penetration of new market segments through improved coordination, collaboration and business skills among actors in the chain.
2. Support the countries in the development and promotion of small and medium sized rural agro industries and agro-industrial products and services along the value chain through the educating and training of actors and the introduction and exposure to models of best practices.
3. Support public and private institutions in the formulation and management of projects aimed at development of agribusinesses and targeting value added production.
4. Support the development of programmes that will contribute to increase trade and competitiveness of agriculture product through the sustainable linkage of agriculture product and services with other economic sectors.

Technology and Innovation

1. Identify and access appropriate technology to support production systems and promote diversification.
2. Promote the effective transfer and adoption of appropriate technology through technical exchanges and networking.
3. Encourage the use of new and improved technologies and processes by strengthening the capacity of technicians in the public sectors in opportunities to be derived from the application of biotechnology and agro-biodiversity management.

Agricultural Health and Food Safety

1. Support the countries in developing and implementing the National Agricultural Health and Food Safety (NAHFS) Systems through the integration and non-traditional participants into the services and placing more emphasis on horizontal rather vertical distribution of efforts.
2. Provide technical guidance and updated and relevant information to assist the efforts of the countries in the ECS to increase their understanding and adoption of the operations and requirements of the international standard setting bodies.
3. Develop protocols and strategies for institutionalization of GAPS and GMP in support of the efforts of the countries in the ECS to ensure a safe supply of agricultural products for human consumption with minimum effect on the environment and the health of agriculture workers.
4. Support the efforts of the countries to increase agricultural production through the efficient management of pest of economic importance.

Rural Communities

1. Support the countries to minimize the unusual levels of risk facing rural communities through the promotion and adoption of an integrated planning approach.
2. Collaborate with development partners to provide training, exposure and technical support which will enhance the capabilities of actors in rural community development to identify, plan for and implement opportunities for community empowerment and development of rural spaces.

Natural Resources and the Environment

1. Provide training to enhance the knowledge capacities of both public and private sector agriculture stakeholders in the ECS to interpret and understand the provisions of international environmental agreements and encourage the incorporation in rural development planning through the provision of information, the sharing of relevant current activities and the redesign of programmes for implementation.
2. Provide technical guidance to the MOAs and other stakeholders in the agriculture and related sectors to identify new and additional resources to support and encourage capacity building and training programmes in rural community and targeting the management and sustainable use of natural resources and environmental services.
3. Establish and support a forum for the sharing of information and experiences among countries in the ECS in an effort to leverage private sector involvement in the management and sustainable use of natural resources.

Essential Actions of Institutional Management

1. To train and upgrade the skills of staff of both IICA and the ministries of agriculture, in an effort to strengthen the internal and external capacities for managing change and adjustments in policy, institutional and legislative frameworks resulting from implementation of recommendations from the strategic studies conducted on agriculture and rural development.

2. To support capacity building and human resource enhancement for staff of the ECS through the allocation of resources and the identification and participation in programmes of interest to the institute.
3. To develop and implement an information management system to strengthen internal controls, increase efficiency and enhance capacity to monitor change in the internal and external environment through the upgrading of equipment.
4. To prepare and present reports on IICA's contribution to agriculture and rural life in the countries to encourage commitment and the payment of quota resources.
5. To conduct strategic studies on issues in agriculture and rural life, the result of which will inform policy makers and decision making at the national level.
6. To raise the discussion profile on agriculture through the creation of a formal mechanism for dialogue and discussion among stakeholders in agriculture and related sectors.
7. To support the implementation of the mandates of the Summits of the Americas process and the Alliance for the Sustainable Development of Agriculture and the Rural Milieu and their respective plans of action (AGRO 2003-2015 Plan and Jagdeo Initiative) by acting as a focal point for the provision of information and establishing and supporting a mechanism that encourages participation in regional and hemispheric dialogue, discussion and reporting.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in OECS	751.700	10.000	761.700
Promotion of Trade and the Competitiveness of Agribusiness	210.476	2.800	213.276
Technology and Innovation	82.687	1.100	83.787
Agricultural Health and Food Safety	210.476	2.800	213.276
Rural Communities	165.374	2.200	167.574
Natural Resources and the Environment	82.687	1.100	83.787

IICA Office in Guyana

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To support the country to promote trade and competitiveness through mounting of awareness programmes for technicians, producers and exporters on the requirements for international trade.
2. To strengthen the capability of the agribusiness sub-sector through the hosting of training workshops, exchange visits and preparation of agribusiness plans.
3. To support the development of a suitable environment for supporting trade in agricultural products by assisting in the formulation and implementation of essential policies.

Technology and Innovation

1. To support national initiatives aimed at modernisation of public and private institutional structures for research, extension and technology development through the testing and enhancement of indigenous technologies and the transfer and adaptation of appropriate technologies available regionally and internationally.

Agricultural Health and Food Safety

1. To assist Guyana to compete successfully in the world markets through facilitating training programmes to improve the capabilities of public and private actors in the fields of animal health, plant health and food safety.
2. To facilitate compliance with mandates of the WTO and other signed Agreements through facilitation of participation in WTO/SPS and other training activities.
3. To assist the country to respond in a timely manner to emergencies and emerging issues through provision of information, facilitating training activities and participation in regional and international fora.

Rural Communities

1. To strengthen the capabilities of selected rural territories to manage and coordinate activities for the development of those areas through capacity-building programmes in local governance and the strengthening of rural organisations.
2. To promote and strengthen rural agroindustry and agribusinesses through the implementation of appropriate strategies which provide access to credit and other resources.
3. To promote the institutionalisation of the Territorial Approach as the preferred strategy for rural development through provision of support to national institutions in the conceptualisation, design, execution and evaluation of rural development policies, strategies, programmes and projects.

Natural Resources and the Environment

1. To promote greater understanding of the linkages and complementarities between agriculture and the environment and the rural milieu through facilitation of dialogue among public and private sector actors and rural communities.
2. To increase the capability of Guyana to take actions to mitigate the effects of climate change, in particular flooding, through the mounting of appropriate awareness and training activities and supporting the design of natural disaster monitoring systems.
3. To promote the effective management of community resource endowment through the facilitation and support of non-agricultural economic activities which sustainably utilise available resources.

Essential Actions of Institutional Management

1. To continuously recruit, orient and train appropriate technical and general services staff to ensure successful implementation of programmed actions.
2. To report to stakeholders on IICA's actions in the country and convene consultations to continuously update the National Agenda in order to accurately define the activities the Office will implement at the national level.
3. To conduct monthly formal and informal reviews of the Office's Cooperation Programme in order to ensure transparency and accountability
4. To introduce and make effective use of modern information and communication technologies in order to increase efficiency and effectiveness and reduce costs
5. To support the National, Regional and Inter-American Dialogue on Strategies for Agriculture and Rural Life through facilitation of participation of ministers and other delegates at summits and other fora and assist in implementing follow-up actions.
6. To support the further development and implementation of the Jagdeo Initiative for the Repositioning of Agriculture in Guyana and the Region through participation in consultations, facilitating training programmes and assisting in the development and implementation of plans to help alleviate key binding constraints to the development of agriculture in Guyana and the Region.
7. To promote cooperation among agencies working in agricultural and rural development by convening fora to rationalise actions within the sector.
8. To support Guyana in the process of monitoring the state of agriculture and rural life in the country by assisting in the collection and analysis of data on the sectors.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Guyana	326.000	2.500	328.500
Promotion of Trade and the Competitiveness of Agribusiness	71.720	550	72.270
Technology and Innovation	35.860	275	36.135
Agricultural Health and Food Safety	81.500	625	82.125
Rural Communities	81.500	625	82.125
Natural Resources and the Environment	55.420	425	55.845

IICA Office in Haiti

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To promote agribusiness by organizing training sessions on topics such as trade negotiations and agribusiness development for both private and public sector.
2. To support agro Tourism through participation in fairs and organization of a workshop on the matter.

Technology and Innovation

1. To promote organic agriculture through technical assistance to public sector and CACHE members.
2. To help the research in new innovation by supporting agronomy students' thesis of CACHE on topics of interest for the modernization of agriculture.
3. To encourage the preparation of a national strategy in biotechnology and use of non conventional energy.

Agricultural Health and Food Safety

1. To strengthen the national system of agricultural health through a continuous support to the SPS Committee's participation in OIE and supporting 4 national SPS meetings per year.
2. To give logistical support to the Participation of the country in bi-national meetings between technicians from both Haiti and Dominican Republic to conduct concerted actions.

Agricultural Health and Food Safety

3. To strengthen epidemiological surveillance through seminars and field trainings for both private and public sector.

Rural Communities

1. To support the women credit groups to develop their capacities in local governance through trainings on the matter.
2. To promote the territorial approach as strategy for rural development by assisting the Department of rural promotion in the Ministry of Agriculture through specific youth groups.

Natural Resources and the Environment

1. To help some communities prepare for Natural Disasters by organizing trainings on Disaster and Risk Management.
2. To increase the vegetative cover in selected areas by promoting honey production.
3. To help the Haitian authorities in structuring the management of natural resources by supporting the preparation of a national strategy on the management of natural resources and the conservation of the environment.

Essential Actions of Institutional Management

1. To provide follow-up to the implementation of the AGRO 2003-2015 Plan to assure the establishment of programmed actions.
2. To provide logistical support to the Minister of Agriculture, to ensure his participation the ministerial meetings on Agriculture and Rural Life.
3. To review the National Technical Cooperation Agenda pursuant to the guidelines established in the new 2006-2010 MTP.
4. To develop an in-service training program for agronomy students in CACHE to improve their practical skills.
5. Continuous publication of the bulletins of the Office to keep the public informed about IICA activities.
6. To encourage investments in the agricultural sector by evaluating the real contribution of agriculture to the Haitian economy.
7. To support the public and private sectors, in order to seize opportunities in rural areas through training activities and seminars designed to increase investment in agriculture.
8. To promote alliances between institutions and agencies working in the agricultural sector to consolidate efforts and reduce costs.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Haiti	408.400	5.000	413.400
Promotion of Trade and the Competitiveness of Agribusiness	93.932	1.150	95.082
Technology and Innovation	73.512	900	74.412
Agricultural Health and Food Safety	93.932	1.150	95.082
Rural Communities	73.512	900	74.412
Natural Resources and the Environment	73.512	900	74.412

IICA Office in Jamaica**Essential Actions of Technical Cooperation****Promotion of Trade and the Competitiveness of Agribusiness**

1. Support the countries in the identification, development and penetration of new market segments through improved coordination, collaboration and business skills among actors in the chain.
2. To strengthen the capability of the agribusiness sub-sector through the hosting of training workshops, exchange visits and preparation of agribusiness plans.

Technology and Innovation

1. To support national initiatives aimed at modernisation of public and private institutional structures for research, extension and technology development through the testing and enhancement of indigenous technologies and the transfer and adaptation of appropriate technologies available regionally and internationally.

Agricultural Health and Food Safety

1. Support the development and/or upgrading of the Agricultural Health and Food Safety systems, by identifying training opportunities for human resource development.

Rural Communities

1. Assistance in improving the quality and scope of education in rural communities, like Elim and Charles Town.
2. Supporting community governance in Elim and Charles Town as well as governance of the Jamaica Network of Rural Women Producers.
3. Finding new income earning opportunities and supporting existing ones in Elim and Charles Town and other similar communities.
4. Assistance for improvement of infrastructure and other facilities in Elim and Charles Town.
5. Implementation of environmental programmes in the two regions selected under the National Sustainable Rural Development Policy.

Essential Actions of Institutional Management

1. To adjust the institutional structure of the Office in order to promote greater coordination between the AGRO 2015 Plan, the Jagdeo Initiative and the Agricultural Development Strategy and Rural Development Policy.
2. To strengthen the performance management and evaluation systems through technical staff meetings and reviews of ICP.
3. To promote biotechnology, biosafety, agrotourism, rural agro-industry and horizontal cooperation through new technological support programs.
4. To introduce the VPN system into the operational aspects of the Office to increase efficiency and reduce costs.
5. To promote the training and development of the Office's human resources to respond to new technological challenges in computer use and spoken Spanish.
6. Through the National Consultation process and the memorandum of understanding, strengthen the Office's relationship with the GOJ and strategic partners by developing a new national agenda that responds to their priorities.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		<i>Total</i>
	<i>Quotas</i>	<i>Miscellaneous</i>	
IICA Office in Jamaica	392.100	25.000	417.100

Promotion of Trade and the Competitiveness of Agribusiness	145.077	9.250	154.327
Technology and Innovation	74.499	4.750	79.249
Agricultural Health and Food Safety	74.499	4.750	79.249
Rural Communities	98.025	6.250	104.275

IICA Office in Bahamas**Essential Actions of Technical Cooperation****Promotion of Trade and the Competitiveness of Agribusiness**

1. Strengthen capacity of private sector organizations to improve their coordination and delivery of services, by providing relevant information and technical support by regional experts.
2. Enhance capabilities of the agribusiness sector to identify and study markets and to seek investment opportunities, by conducting internet-based research on markets and investment opportunities, disseminating relevant information to stakeholders and providing training and technical assistance.
3. Encourage the development of agribusiness profiles and use of risk management tools and strategies, by meeting with support groups and contributing to business profile development efforts.
4. Continue to lend support to the study, development and adaptation of By-Laws of agricultural, fisheries and service cooperatives, through the provision of relevant technical experts/consultants.

Technology and Innovation

1. Develop and/or improve human capital in key areas that will contribute to sustainable agricultural and rural development, by accessing resources to conduct training activities.
2. Facilitate in-service training in key strategic technical areas such as Sanitary and Phytosanitary Measures and support the implementation of accelerated technology transfer systems to rural communities, through the promotion of partnerships with identified public or private sector personnel, colleges, NGOs, and volunteers for technical training.
3. Provide support to develop and/or improve local agricultural education curriculum; collaborating with key stakeholders to review curriculum and providing technical resources.
4. Strengthen communication linkages to ensure that information on new technologies/innovation becomes rapidly accessible to rural communities, by updating stakeholders database information, updating and maintaining office's web pages and disseminating relevant quality information to stakeholders in a timely manner.

Agricultural Health and Food Safety

1. Support the development and/or upgrading of the Agricultural Health and Food Safety systems, by identifying training opportunities for human resource development.
2. Support the participation and effectiveness of follow-up to meetings of the SPS Committee of the WTO. Collaborate with other stakeholders to implement.
3. Encourage the establishment of a National SPS Committee and National Food Safety Board by holding meetings and supporting key stakeholders to participate in regional events that provide guides for the implementation process.
4. Support follow-up actions for the implementation of National Emergency Action Plans for Plant and Animal Pest and Diseases, by collaborating with local stakeholders and coordinate activities.
5. Promote technical workshops on Good Agricultural Practices (GAP), by providing relevant information to stakeholders and support for workshops.
6. Facilitate technical assistance to national institutions with the responsibility for food safety standards and security, by liaising with regional and/or hemispheric institutions that can provide technical assistance.

Rural Communities

1. Facilitate linkages and partnering between financiers and industry leaders that would enhance investments in the agricultural and rural sectors, through support focus group meetings.
2. Strengthen three institutions that would support and implement rural development policies, strategies and programs at the national and local level on poverty alleviation, by supporting three community-based institutions in leadership development activities and other capacity building needs.
3. Mobilize resource persons for key technical areas to support the development of rural communities, by liaising with regional and/or hemispheric institutions or programs for technical assistance.
4. Provide information on cottage industry opportunities, by conducting internet-based research and disseminating information in printed and/or electronic copy to stakeholders.

Natural Resources and the Environment

1. Enhance the integration and coordinate information and intelligence systems for the agricultural and rural sectors about the economics of sustainability, by holding meetings with key stakeholders and liaising with regional and hemispheric information networks.
2. Encourage partnering between local information and documentation centers to establish a local information network about the valuation of non-market/environmental goods.

Natural Resources and the Environment

3. Promote training for greater understanding of environmental regulations and trade and agri-environmental issues by providing relevant information to stakeholders and collaborate with them to implement training of trainers' events.

Essential Actions of Institutional Management

1. To help the Ministry in The Bahamas strengthen its agricultural sector by supporting key decision makers participation in regional summits, sponsoring technicians in key workshops/meetings and training courses and provide follow up to ensure that meetings are held with partners, potential partners and other stakeholders to keep them informed. Meetings will include other technical cooperation agencies (TCAs) based in The Bahamas.
2. To support sector authorities who take part in the Inter-American dialogue/workshops/summits aimed at repositioning agriculture and rural life. This will be done by supplying information that will encourage policy makers to view lessons learned from successful agricultural models in agro-tourism, and other small agro-businesses in the region.
3. To update the National Agenda based on ongoing discussions with national stakeholders, encourage a review of policies and cultivate a positive attitude to agriculture in order to attract more young people to the sector. The Office will engage in strategic priority collaborative activities that extend quality technologies and other resources to specific projects/programs that help build and strengthen national capacity. Mechanisms to accomplish this will include promotion of networks and partnerships internally, regionally, and by providing information services.
4. Continuously advocate increased supportive policies to increase public research and development investment in agriculture, by participating in policy review forum/meetings.
5. To support training and workshops to improve understanding of the need to align macroeconomic and agricultural policies, through regular advocacy meetings with policy makers.
6. Encourage, through information exchange and networking, the development of public-private sector partnerships and internal-external coalitions for investment in agriculture and appropriate technologies for rural community development/benefit by identifying potential partners and source of technologies.
7. To provide technical support for improving education and access to information in rural areas; and encourage coordination of research and extension, by accessing and coordinating regional and hemispheric technical resources.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
IICA Office in Bahamas	236.000	0	236.000
Promotion of Trade and the Competitiveness of Agribusiness	63.720	0	63.720
Technology and Innovation	40.120	0	40.120
Agricultural Health and Food Safety	51.920	0	51.920
Rural Communities	40.120	0	40.120
Natural Resources and the Environment	40.120	0	40.120

IICA Office in Dominican Republic

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To continue to help strengthen the development of agrifood chains by promoting them among other sectors of the Dominican economy, concluding studies and setting up and consolidating the committees on agrifood chains.
2. To continue to provide technical support to the governmental and private agricultural sectors with the implementation and administration of the trade agreements in which the country is involved (DR-CAFTA, etc.) by training the human resources involved, participating in the different international and regional negotiations and preparing information initiatives, regulations, periodic reports, etc.
3. To continue to assist the agricultural sector with the planning, implementation and conclusion of an Agro-export Platforms Program, with a view to increasing and diversifying exports by training agro-exporters in seminars, talks and other training modules.
4. To create an enabling environment for agribusinesses, making them more competitive by means of capacity development, the incorporation of technological innovations, the application of business principles and the use of information systems.
5. To support the review of the courses and study programs of university schools of agriculture, so they incorporate the area of agribusiness and trade negotiations into their study programs, providing both national and international technical assistance.

Technology and Innovation

1. To support the public sector's efforts to define and implement a new strategic plan aimed at reworking its institutional mission, vision and objectives, and to prepare a project that includes biotechnology

Technology and Innovation

2. To support the public sector's efforts to develop an integrated technological approach for the formulation of a guiding framework for biotechnology activities.
3. To facilitate and promote the preparation and implementation of national legislation to create a National Agricultural and Forestry Research System that meets the requirements of producers and consumers; and to provide follow-up to the implementation of the institutional and structural transformation efforts of the Dominican Agricultural Research and Forestry Institute (IDIAF), by holding meetings, seminars and socialization workshops with the stakeholders.
4. To support the consolidation of the National Agricultural and Forestry Research System (SINIAF) by means of technical cooperation activities designed to improve technology and knowledge generation processes, modernize technical assistance and rural extension services, and develop opportunities for technological and institutional innovation, actively involving the academies.
5. To assist the national authorities with the design of a proposed methodology for assessing the impact of research on the agricultural and forestry sector.
6. To support the education sector's efforts to promote the incorporation of the faculty of schools of agronomy, veterinary medicine and natural resources into the implementation of research designed to improve the quality of agricultural education and the competitiveness of agriculture.

Agricultural Health and Food Safety

1. To support the efforts of agricultural sector institutions to strengthen the country's infrastructure and operating capacity in the field of agricultural health and food safety, for the implementation of activities aimed at: a) the prevention, control and eradication of diseases and pests, particularly classical swine fever; b) the implementation of sanitary record systems designed to strengthen the principles of transparency and the requirements of traceability mechanisms; and, c) the implementation of mechanisms for self-evaluation and the integration of functions among the departments of the SEA responsible for implementing activities in the field of animal health, plant protection and agrifood safety.
2. To continue supporting the review of the legal and regulatory framework, with a view to fulfilling the commitments assumed under the WTO Agreement on Sanitary and Phytosanitary Measures (SPS) and the DR-CAFTA Agreement, coordinating interinstitutional actions.
3. To support the process of strengthening the SEA's infrastructure, in order to achieve the establishment and application of Good Agricultural Practices (GAP) and Good Livestock Practices (GLP) by setting up a system for the interinstitutional integration of activities. IICA will help promote the enactment of the Regulations/Decree required to implement GAP and GLP in the country, and organize regional meetings with leaders and agricultural producers, as well as courses, workshops and talks on GAP and GLP.
4. To support training in the development and implementation of Hazard Analysis and Critical Control Points (HACCP) plans for the agrifood industry, for specialists, producers, agro-exporters and agro-processors.
5. To support the review of the courses and study programs of the country's university schools of agriculture and veterinary medicine, so they incorporate the area of food safety into their study programs, through meetings, seminars and workshops with officials and professors specializing in this area.

Rural Communities

1. To support the activities of the SEA's National Organic Agriculture Program (PRONAO) aimed at promoting organic agriculture among small-scale producers and farmers' associations as an alternative source of income, drafting proposals and implementing training activities for specialists and producers' organizations.
2. To support the efforts of specialists, producers and other actors in the rural sector to modernize rural communities by raising awareness of the importance of the Territorial Approach as a strategy, and to provide training in agro-ecotourism, as a source of value added in the improvement of rural communities.
3. To strengthen agricultural producers by implementing a system of extension, training and organization that meets their needs.
4. To support the review of the courses and study programs of university schools of agronomy and natural resources, so they consider new courses in the areas of rural extension and the environment.

Natural Resources and the Environment

1. To support the efforts of PRONAO to disseminate the practice of organic agriculture as a type of sustainable management of agricultural production systems in the rural milieu, and the correct application of current regulations governing organic agriculture, which promotes biodiversity and the life of the soil.
2. To continue supporting the SEA's institutional platform on organic agriculture, so that both PRONAO and the Office of Control can establish their role as oversight bodies responsible for the correct application of the current rules governing the integration of natural resources and agricultural production, by holding training activities and taking part in related international events, undertaking studies, and providing information and continuous follow-up to activities related to organic agriculture in the country.
3. To support the efforts of the SEA and other related organizations, such as the Ministry of Tourism, to define and implement a rural tourism project, to help generate employment based on the use of natural resources and environmental services
4. To support the training activities of national institutions related to the financing of environmental services, to help ensure the appropriate use of natural resources and improve rural communities.
5. To support the review of the courses and study programs of schools of agronomy and veterinary medicine, so they consider incorporating the areas of organic agriculture and water resource management into their study programs.

Essential Actions of Institutional Management

1. To adjust the basic structure of the Office so that it can respond to the sector's needs more efficiently
2. To improve the process of preparing reports, making it more expeditious and timely by holding seminars and workshops to train the technical personnel. The results of their work will then be more expeditious

3. To promote the institutional image of the Office, and of IICA as a whole, as an institution renowned for its technical excellence, effectiveness and transparency, through documentaries, videos, posters, seminars, workshops and dissemination efforts via the Web page
4. To involve the Office in new key areas of cooperation, such as agro-tourism, agro-energy, horizontal cooperation, biotechnology and biosafety, through consensus building with national institutions and the preparation of studies and proposals
5. To use information technology as a means of increasing efficiency and reducing costs, training the personnel in its use
6. To facilitate the development of the Office's Human Resources, so they can respond to the new demands placed on them more efficiently.
7. To make the Office a Reference Center for the Agricultural Sector by expanding and modernizing the Documentation Center and training its staff.
8. To facilitate the development of an interagency agenda and horizontal cooperation between countries, through working meetings with international cooperation organizations and agencies. The Office will spearhead this initiative.
9. To support the country's efforts to achieve the status of "Third Country" in the European Union, through working agreements with the bodies involved and the implementation of a pre-audit to correct problems that prevent it from being included in the list of the European Union.
10. To assist the country in determining the most competitive products and options for change at the rural level, by means of studies of competitiveness.
11. To promote and strengthen strategic partnerships by adopting the "Working Together" approach to expand and strengthen coordination and complementary efforts. This will make the support provided to Dominican institutions more efficient.
12. To continue facilitating consensus and the development of a national strategy for helping the institutions to define and implement a national strategy and activities for the AGRO 2003-2015 Plan.
13. To support the efforts of the public and private agricultural sectors to monitor agriculture and rural life in the Dominican Republic, using pre-established parameters that show the current state of agriculture in the country.
14. To promote and support the process of modernizing and reforming the agricultural sector, through meetings and seminars to share ideas with representatives of public and private agricultural institutions and make any adjustments they feel are needed to the proposal, which will be presented to the National Congress.
15. To support the efforts to demonstrate the real contribution that agriculture and rural life make to development, through studies containing indicators that highlight the contributions to the domestic economy.

16. To help promote the dialogue on, and integration of, agricultural and rural higher education and the establishment of a forum to discuss issues related to the quality and relevance of agricultural education, and review and modernize programs to support the competitiveness and transformation of Dominican agriculture.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Dominican Republic	491.600	20.000	511.600
Promotion of Trade and the Competitiveness of Agribusiness	122.900	5.000	127.900
Technology and Innovation	58.992	2.400	61.392
Agricultural Health and Food Safety	122.900	5.000	127.900
Rural Communities	93.404	3.800	97.204
Natural Resources and the Environment	93.404	3.800	97.204

IICA Office in Suriname

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. Promote the Suriname products in markets at regional and hemispheric level through participation in fairs and other market opportunities.
2. Strengthen the public and private agribusiness sector by establishing an exchange system with other countries at regional and hemispheric level.
3. Realize studies to add value and to facilitate export of Surinamese products to the local regional and extra regional market.
4. Realize studies to demonstrate the real contribution of the agricultural sector to the Suriname economy.
5. Promote the participation of the Suriname staff in negotiations, such as WTO and CSME, where agriculture is discussed to ensure benefit for the sector.
6. Support the training of farmers, technicians, processors, exporters and importers in production, processing, marketing and management under the scope of competitiveness and sustainable development for the agribusiness sector in Suriname.

Technology and Innovation

1. Strengthen relationships with national, regional and extra regional Technology Centers e.g. CELOS, EMBRAPA, Proci's and others to adopt new techniques and improve the national capacity through publication, seminars, conferences, field visits, etc
2. Prepare and publish teaching material to functional farmers' organizations for successful adoption of new and improved technologies to improve production and productivity.
3. Keep the Agribusiness Sector and other stakeholders informed and guarantee access to information about the sector through the publication on a regular base of the "Partnership" bulletin.
4. Increase the availability and access to information for agro-entrepreneurs, stakeholders, technicians and other actors in the sector, to make them more compatible at regional and hemispheric markets through the efficient use of the IICA Suriname Training Center.
5. Promote and demonstrate Organic Farming to vegetable producers in direct collaboration with the Ministry of Agriculture and the Private Sector through publications, field visits and other extension techniques to have healthier products in the market.
6. Prepare and publish teaching material to functional farmers' organizations for successful adoption of new and improved technology.

Agricultural Health and Food Safety

1. Support provided to the National authorities for Agricultural Health and Food Safety to implement the WTO/SPS requirements through project proposals to train staff for improvement of the Agricultural Health structure.
2. Agricultural sector, civil society and other stakeholders made more aware of the importance of Agricultural Health and Food Safety by providing specific training and information on pesticides use.
3. Support provide to the different actors of the agricultural sector to apply to make efficient use of pesticide and have safer products in the market.

Rural Communities

1. Collaborate with other partners in the generation and implementation of appropriate technology and make sustainable investment in different communities where IICA provides services to improve life quality of living population.
2. Pilot participatory rural appraisals implemented in Cottica and systematized and applied in other hinterland regions with a territorial perspective through preparation of project proposals to be funded by donor agencies.
3. Establish a good link between the growing tourism industry in the hinterland and other areas of hinterland development and develop strategies to capitalize on this.

Rural Communities

4. Systematize and reply the Abena Switie agro processing model in other interested hinterland communities and use as tools for income generation and poverty reduction.
5. Increase the interest of youth in Agriculture with scientific knowledge through promotions, publishing or offering service to the stakeholders, partners and clients.

Natural Resources and the Environment

1. Support relevant authorities in the preparation and the implementation of national plans on land planning and forestry management to protect the environment and natural resources.
2. Increase the interest of actors of the mining sector through promotions, publishing or advises on rehabilitation of bauxite mined out area and offering alternative income for miners.
3. Put in place institutional and physical structures to prepare a national policy on protection and use of biodiversity.

Essential Actions of Institutional Management

1. To provide support to the Ministry of Agriculture, Animal Husbandry and Fisheries and other partners to attain the objectives of the AGRO 2006-2015 Plan.
2. To work with the Ministry of Agriculture to implement the Agricultural Sector Plan by preparing project proposals designed to attain the plan's objectives.
3. To keep ministers and respective authorities well informed and participating in the various meetings in which agricultural issues are addressed: IABA, Summit of the Americas, Regional Alliance, CACHE, Youth Network, Women Network, and CABA, among others.
4. To strengthen the strategic alliances in place and establish new ones to guarantee efficient use of funds and greater impact of IICA in Suriname. Also, to make IICA more visible in Suriname and strengthen and enhance our image by delivering concrete products of impact.
5. To take appropriate measures to guarantee human resource development in the IICA Office in Suriname through training opportunities and adequate support to maintain a good working environment and a committed and motivated staff.
6. To maintain a strong relationship with authorities and other actors in the agricultural sector and the rural milieu; and develop a strategy in the context of the CSME and the Jagdeo Initiative to make the region independent in food production.
7. To support the Ministry of Agriculture, Animal Husbandry and Fisheries to raise income for farmers through the preparation of project documents to implement the Agricultural sector Plan (ASP).

8. To collaborate with the Ministry of Regional Development to improve the quality of life in rural communities by preparing a policy plan for the development of rural communities.
9. To create a network of actors working in rural communities for joint efforts, and to use the resources available more efficiently.
10. To promote Suriname's agricultural sector by establishing linkages with other sectors of the domestic economy, such as tourism.
11. To create and/or strengthen the farmers' association to attract investment and improve the quality of life in rural communities and for farmers.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
IICA Office in Suriname	303.000	0	303.000
Promotion of Trade and the Competitiveness of Agribusiness	54.540	0	54.540
Technology and Innovation	54.540	0	54.540
Agricultural Health and Food Safety	69.690	0	69.690
Rural Communities	87.870	0	87.870
Natural Resources and the Environment	36.360	0	36.360

IICA Office in Trinidad and Tobago

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. Provide support to CHBA Membership in the merchandising of Caribbean Herbal products under the ICC Cricket World cup 2007 licence as a component of the commercialization strategy and plan for herbal development.
2. Planning and execution of a Regional Herbal Products exposition in order to enhance product development and build inter-regional trade in the sub-sector.

Technology and Innovation

1. Provision of support for the operations of the Caribbean Consultative Group for Agro-biotechnology (CGABC) in order that Ministries of Agriculture personnel, sub sector and private sector farmers can apply biotechnology and bio safety practices to improve competitiveness of Agriculture.
2. Convene workshop on irrigation and water use efficiency in support of the Ministry of Agriculture Land and Marine Resources programme for domestic crop production on Caroni Lands, which is aimed at increasing the country's food security.
3. Assist the Ministry of Agriculture Land and Marine Resources and the National Chapters of CROAM in the preparation of policies, strategies and processes to promote organic agriculture in Trinidad and Tobago.
4. Provision of support to develop a mechanism, to the wider Caribbean R&D Network, in order to achieve better integration of R&D across the agri-product chain and coordination at the National and Regional levels.
5. Conduct training workshops in intellectual property rights for the benefit of CHBA members in order to promote and protect traditional knowledge in the sub-sector.
6. Provision of support to the constituent members of the Alliance in order to ensure that they implement programmes which facilitate the transfer of technology to improving the competitiveness of enterprises among the membership.

Agricultural Health and Food Safety

1. To assist Trinidad and Tobago to compete successfully in the international markets through rationalization and improvement of the agricultural health and food safety regime and the improvement of the capabilities of public and private actors.
2. To help the country respond in a timely manner to emergencies and emerging issues through the provision of information, facilitating training activities and participation in regional and international fora.
3. To facilitate compliance with mandates of the WTO and other agreements to which the country is signatory, through facilitation of participation of National professionals in WTO/SPS and other training activities.

Rural Communities

1. Undertake the base line survey of the CARONI Agricultural Development area in order to design programmes to strengthen the agricultural production thrust and the rural community via the adoption of a territorial approach.
2. Provide assistance to the members of the National Alliance including the NRWP, CAFY, CABA, and CACHE through the provision of appropriate training programmes to enhance their development.

Natural Resources and the Environment

1. Support the development of risk reduction mechanisms, including insurance programmes.
2. Support to the Development of Integrated and Coordinated Disaster Risk Management Schemes.
3. Promotion of organic agriculture within the development of niche markets/products.

Essential Actions of Institutional Management

1. To provide training opportunities for two members of staff in order to boost internal capabilities in information technology and accounting.
2. To continuously upgrade and maintain the Office's information and communication system and use these technologies to improve efficiency in the delivery of technical cooperation programmes.
3. To support the Ministry of Agriculture, Land and Marine Resources (MALMR) in the formulation and implementation of appropriate policies in order to assist the orderly development of agribusinesses.
4. To strengthen the capability of the agribusiness sub-sector by hosting training workshops, preparing and analyzing agribusiness plans and conducting appropriate studies.
5. To support the MALMR in coordinating the actions of stakeholders in the sector in order to promote a systematic and cooperative approach to the development of rural spaces.
6. To support the efforts of the Ministry and other agencies to further develop and implement the Jagdeo Initiative for the repositioning of the agricultural and rural sectors, through participation in planning activities for agricultural development on Caroni lands and under other such projects, the facilitation of training programmes and the development of plans aimed at alleviating the binding constraints to development in the sectors.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Trinidad and Tobago	410.000	10.000	420.000

Promotion of Trade and the Competitiveness of Agribusiness	82.000	2.000	84.000
Technology and Innovation	73.800	1.800	75.600
Agricultural Health and Food Safety	106.600	2.600	109.200
Rural Communities	73.800	1.800	75.600
Natural Resources and the Environment	73.800	1.800	75.600

Regional Technical Cooperation Plan in Policies and Trade in the Caribbean Region

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. Support the achievement of new options for the agricultural trade negotiations.
2. Support the development of the policies, strategies and functions required to implement the outputs of the negotiations.
3. Support the enhancement of funding and investment.
4. Improve the quality and quantity of the available human resources.
5. Support the development of integrated market and other information and intelligence systems.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Policies and Trade in the Caribbean Region	122.897	0	122.897
Promotion of Trade and the Competitiveness of Agribusiness	122.897	0	122.897

Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Caribbean Region

Essential Actions of Technical Cooperation**Agricultural Health and Food Safety**

1. Support Member States to better understand the operations and requirements of international standard setting bodies.
2. Support the development/upgrading of the Agricultural Health and Food Safety Systems.
3. Support the production of safe agricultural products.
4. Facilitate the management of pests of economic importance.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Caribbean Region	109.286	0	109.286
Agricultural Health and Food Safety	109.286	0	109.286

Regional Technical Cooperation Plan in Rural Communities in the Caribbean Region**Essential Actions of Technical Cooperation****Rural Communities**

1. Support to the consolidation of a commercial herbal industry.
2. Support the introduction of a Agro/ecotourism linkages as a significant contributor to the reposition of the agricultural sector.
3. Support the implementation of the territorial approach in at least three indigenous rural communities.
4. Support the introduction/consolidation of three major disadvantaged groups --women, youth and indigenous people- into the national economic mainstream.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Rural Communities in the Caribbean Region	125.393	0	125.393
Rural Communities	125.393	0	125.393

Regional Technical Cooperation Plan in Education and Training in the Caribbean Region

Essential Actions of Technical Cooperation

Crosscutting support actions

1. Improve the profile of graduate students of the agricultural educational system
2. Support the development of the linkages of the agricultural education curricula at the primary, secondary, vocational and tertiary educational levels.
3. Promote Distance Learning as an innovative teaching and learning tool.
4. Building Institutional Capacity.
5. Promote the training of professional, technical and administrative personnel.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>

Regional Technical Cooperation Plan in Education and Training in the Caribbean Region	126.218	0	126.218
Promotion of Trade and the Competitiveness of Agribusiness	25.244	0	25.244
Technology and Innovation	25.244	0	25.244
Agricultural Health and Food Safety	25.244	0	25.244
Rural Communities	25.244	0	25.244
Natural Resources and the Environment	25.244	0	25.244

Promotion and Formulation of Agricultural Projects in the Caribbean Region

Essential Actions of Institutional Management

1. To support preinvestment and investment initiatives designed to mitigate the damage caused by natural disasters (hurricanes, tropical storms, etc.), and identify, design and promote environmentally-friendly technical cooperation and investment initiatives, within the framework of climate change.
2. To develop institutional and local capabilities in the agricultural and rural sectors for the formulation of programs and projects, and fundraising, articulated with IICA's Technical Cooperation Agenda for the Caribbean Region and national agendas (includes development of methodologies and tools).
3. To support the formulation of business plans at the regional level, with their corresponding project portfolios, on important issues that IICA has a mandate to promote (biotechnology and biosafety, agricultural insurance, traceability, bio-energy, etc.).
4. To prepare regular analyses of the status of, and outlook for, investment and financing for agriculture and rural development in the Caribbean Region, in order to have a strategic vision of the allocation of financial resources in the region.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Promotion and Formulation of Agricultural Projects in the Caribbean Region	116.035	0	116.035

Promotion of Trade and the Competitiveness of Agribusiness	23.207	0	23.207
Technology and Innovation	23.207	0	23.207
Agricultural Health and Food Safety	23.207	0	23.207
Rural Communities	23.207	0	23.207
Natural Resources and the Environment	23.207	0	23.207

Regional Technical Cooperation Plan in Agribusiness Development in the Caribbean Region

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. Support the enhancement of funding and investment.
2. Support the promotion of industry/enterprise led research and development.
3. Improve the organisation of the agribusiness private sector through CABA and its affiliates, CAFY and CANROP, with special emphasis on small and medium scale enterprises and their absorption of business and technical principles and practices from large enterprises.
4. Improve the quality and quantity of the available human resources.
5. Support the development of integrated market and other information and intelligence systems.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Agribusiness Development in the Caribbean Region	133.461	0	133.461
Promotion of Trade and the Competitiveness of Agribusiness	133.461	0	133.461

Support to Alliance for Sustainable Development in the Caribbean

Essential Actions of Institutional Management

1. To establish the importance of agriculture.
2. To determine the Region's current and future food and agriculture needs, to identify investment opportunities.
3. To support increased investment in the sector.
4. To support the actions of the Alliance for the Sustainable Development of Agriculture and the Rural Milieu (The Alliance), particularly its overview of the Jagdeo Initiative.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
Support to Alliance for Sustainable Development in the Caribbean	130.000	0	130.000
Promotion of Trade and the Competitiveness of Agribusiness	26.000	0	26.000
Technology and Innovation	26.000	0	26.000
Agricultural Health and Food Safety	26.000	0	26.000
Rural Communities	26.000	0	26.000
Natural Resources and the Environment	26.000	0	26.000

Support to Caribbean Agricultural Research & Development Institute - CARDI**Essential Actions of Technical Cooperation**

Technology and Innovation

1. Implementation of the activities within the IICA/CARDI Agreement that will support the implementation of the Jagdeo Initiative, including (1) joint research and development project activities; (ii) the reorganisation, redefining and restructuring of PROCICARIBE; and (iii) the initiation of a focussed programme of work CARDI/IICA/CATIE.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Support to Caribbean Agricultural Research & Development Institute - CARDI	200.000	0	200.000
Technology and Innovation	200.000	0	200.000

Regional Technical Cooperation Plan in Technology and Innovation and Natural Resources and the Environment in the Caribbean**Essential Actions of Technical Cooperation****Technology and Innovation**

1. Support the integration and coordination of Research and Development activities at regional and national levels.
2. Support the understanding and use of agriculturally based energy products.
3. Support the introduction of biotechnology and bio-safety practices to enhance the competitiveness of agriculture.
4. Collaborate in the introduction of appropriate greenhouse technology.

Natural Resources and the Environment

1. Support the development of risk reduction mechanisms, including insurance programmes.
2. Support to the Development of Integrated and Coordinated Disaster Risk Management Schemes.
3. Promotion of organic agriculture within the development of niche markets/products.

Andean Region

IICA Office in Bolivia

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To support the formulation and development of strategies for identifying and gaining access to export markets for Bolivian agricultural products.
2. To provide technical assistance in implementing and operating a mechanism within the Ministry of Rural and Agricultural Development and the Environment, for supporting and monitoring the competitiveness of priority agricultural production chains.
3. To cooperate in the development of a mechanism within the Ministry of Rural and Agricultural Development and the Environment, for gathering information and intelligence on production, industry and agricultural markets.

Technology and Innovation

1. To support the institutionalization of the permanent secretariat or executive directorate of the SBTA.
2. To support the implementation and development of the National Agricultural Research Network.
3. To support the preparation and development of an extension and technical assistance service for small- and medium-scale producers and operators of agroindustries, within the framework of the SIBTA.
4. To promote the participation of professional and technical personnel from the National Agricultural Research Network in the events and activities of PROCANDINO. PROCISUR and PROCITROPICOS.

Agricultural Health and Food Safety

1. To support the institutional strengthening of the SENASAG.
2. To promote the linkage of SENASAG to the production, agroindustry, agribusiness, university, research and other sectors.
3. To provide technical support for the implementation and development of programs to prevent, control and eradicate priority diseases and pests.
4. To support the participation of SENASAG in national and international mechanisms for designing, discussing, applying and monitoring sanitary and phytosanitary measures.

Rural Communities

1. To support the preparation of production and rural agroindustry projects and programs with a territorial approach, aimed at increasing the incomes of rural dwellers.
2. To provide technical cooperation for the development of knowledge management programs, projects and actions, and training related to successful experiences in production in rural areas, business organization, competitive approach of agricultural production chains, etc.

Natural Resources and the Environment

1. To support the formulation of a national policy and legislation on development, production, distribution and use of transgenic agricultural products.
2. To promote the development of organic agriculture or ecological products.
3. To promote the organizations of forums to discuss and analyze the production of transgenic products.

Essential Actions of Institutional Management

1. To promote knowledge management among public and private institutions of the agricultural sector and universities.
2. To continue to render accounts to national authorities in the agricultural sector.
3. To strengthen the Agricultural Information and Documentation Center at the IICA Office in Bolivia.
4. To support the operation of the Agricultural Council of the South (CAS).
5. To update the National Technical Cooperation Agenda, with the participation of the public and private agricultural sectors.

6. To promote horizontal technical cooperation between countries.
7. To support national actions intended to follow up on the AGRO 2003-2015 Plan of Action for Agriculture and Rural Life in the Americas.
8. To support the implementation and development of the National Agricultural and Rural Development Strategy (ENDAR)
9. To cooperate in updating the study on the state of and outlook for agriculture in Bolivia.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Bolivia	402.000	35.000	437.000
Promotion of Trade and the Competitiveness of Agribusiness	88.440	7.700	96.140
Technology and Innovation	112.560	9.800	122.360
Agricultural Health and Food Safety	112.560	9.800	122.360
Rural Communities	44.220	3.850	48.070
Natural Resources and the Environment	44.220	3.850	48.070

IICA Office in Colombia

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To establish an information system for use in monitoring implementation of the Free Trade Agreement signed with the United States, for public and private institutions and agents in the agricultural sector.
2. To support the plan for strengthening the competitiveness of agricultural and agroindustrial chains with the potential to export.
3. To strengthen rural enterprises, rural associations and production chains through training and technical assistance for rural organizations to develop business plans and production-trade projects; and the systematization and dissemination of successful small- and medium-scale agribusiness experiences.

Technology and Innovation

1. To promote technological research and innovation, with a view to promoting the modernization and diversification of production in the agricultural and agroindustrial sectors, by providing methodologies for the operation of competitive funds, to promote agricultural research projects.
2. To provide those who make up the agroindustrial chains with information, analyses and advisory services aimed at increasing their ability to use science, technology and innovation, by designing and implementing the Technology Observatory for the agricultural and agroindustrial sector of Colombia.

Agricultural Health and Food Safety

1. To support the modernization of the national AHFS system, through participation in the National Informal Committee on Sanitary and Phytosanitary Measures and the National Codex Alimentarius Committee.
2. To promote the use of Good Agricultural Practices as a strategic element in the consolidation of the export capabilities of the country, by designing and reaching agreement on programs to increase awareness of and provide training in GAPs, GMPs and HAACP.
3. To provide technical cooperation in strengthening the Center for Phytosanitary Excellence and its sub-centers: Geographic Information Systems (GIS), Pest Risk Evaluation (PRE), Training Center and Pest Mitigation Center (CEMIP).
4. To support national institutions in exploring new challenges in AHFS, with a view to ensuring the competitiveness of the agricultural sector in national and international markets. Also, to provide support in identifying emerging diseases or pests that pose a threat to health or sustainable production in the livestock and fisheries sector.

Rural Communities

1. To establish a system for monitoring, evaluating and systematizing the execution of rural and territorial development policies, through the Observatory for the Development of Rural Territories.
2. To support territorial bodies in the participatory formulation and execution of rural development programs and projects with a territorial approach.
3. To provide technical and operating support in the process of establishing and consolidating Provincial Agribusiness Management Centers (CPGA) in different regions of the country.
4. To strengthen the capabilities and competencies of national and regional public and private institutions to organize and carry out programs aimed at expanding the coverage, quality and relevance of education in the rural sector.

Natural Resources and the Environment

1. To conduct training activities aimed at different groups, on the design and application of agricultural and livestock production systems with an agroecological approach.

Natural Resources and the Environment

2. To design, organize and hold urban fairs for ecological products, and establish production-trade partnerships in rural territories.

Essential Actions of Institutional Management

1. To consolidate strategic partnerships with multilateral, bilateral and public and private sector institutions at the national and territorial levels, and to identify opportunities for the preparation of pre-investment initiatives, with emphasis on technical cooperation, using as forums for reaching consensus the Inter-agency Group on Rural Development in Colombia (GIADR-CO) and the National Council of Secretaries of Agriculture (CONSA), among others.
2. To put into place an efficient and dynamic structure in the Office, one that can respond in a flexible and timely manner to the continually changing demand for cooperation in the rural milieu, by implementing a plan for updating our human resources, a strategy for securing resources and a crosscutting area for knowledge management
3. To promote horizontal technical cooperation and exchanges of experiences with the other IICA Offices.
4. To consolidate the policy of transparency and accountability, by developing a technical and financial information system to be used as a tool for dialogue with counterparts, other international cooperation agencies and the public.
5. To consolidate the Inter-Agency Group on Rural Development in Colombia (GIADR-CO) as a forum for coordination, the exchange of information, consensus building and development of joint initiatives for international cooperation in promoting rural development with a territorial approach.
6. To consolidate the Technical Secretariat of the Council of Secretaries of Agriculture of Colombia (CONSA) as a forum for the discussion, identification and promotion of strategic policies and projects aimed at increasing the competitiveness of agriculture and promoting the sustainable development of rural territories.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		<i>Total</i>
	<i>Quotas</i>	<i>Miscellaneous</i>	
IICA Office in Colombia	467.000	900.000	1.367.000
Promotion of Trade and the Competitiveness of Agribusiness	107.410	207.000	314.410

Technology and Innovation	84.060	162.000	246.060
Agricultural Health and Food Safety	107.410	207.000	314.410
Rural Communities	107.410	207.000	314.410
Natural Resources and the Environment	60.710	117.000	177.710

IICA Office in Ecuador**Essential Actions of Technical Cooperation****Promotion of Trade and the Competitiveness of Agribusiness**

1. To strengthen small- and medium-scale agribusinesses by providing technical cooperation in the institutionalization of a System for the Management of Campesino Businesses, and their active participation in fair trade mechanisms.
2. To support the MAG in the formulation of the National Agroindustrial Development Plan, with a view to modernizing the agribusiness sector.

Agricultural Health and Food Safety

1. To support actions aimed at strengthening the Ecuadoran Agricultural Health Service (SESA) so that it can meet the current needs of the sector, by promoting, preparing and executing a long-term project in coordination with the public and private actors.
2. To strengthen the sanitary and phytosanitary infrastructure of the SESA, by promoting projects calling for the establishment of vesicular disease and biological control laboratories.
3. To promote the development of capabilities at the local level in Traceability, Good Agricultural Practices, Good Manufacturing Practices, Inspection and Quality Services, by creating micro-enterprises and other types of services to support production in the principal chains in the Costa and Sierra regions of the country.
4. To improve the competitiveness of the agricultural sector by implementing the plan of action for eradicating foot and mouth disease, together with the public sector, local government and the private sector.

Rural Communities

1. To strengthen the provincial and local institutional framework in carrying out their development processes, supporting the process of decentralizing competencies to the sectional governments, by providing training in the identification, formulation, negotiation and execution of investment projects.
2. To contribute to increasing the incomes of small- and medium-scale producers, and to the sound management of natural resources in the communities in the Province of Cotopaxi, strategies will be implemented to add value to the cacao, bean and potato chains.

Rural Communities

3. To support the National Corporation of Rural Women Entrepreneurs in generating products for expanded markets, creating alternative funding mechanisms, and professionalizing their activities and production processes.
4. To increase the competitiveness of rural territories in order to facilitate access to markets, by carrying out initiatives aimed at returning new and better agricultural extension services to those territories, with the participation of the sectional and local governments.

Natural Resources and the Environment

1. To strengthen the capabilities of strategic partners at the provincial and local levels as a strategy to promote the proper use of river basins, supporting the design of methodologies and instruments for the integrated management of natural resources, especially water, soil and biodiversity.
2. To support the development of new economic activities in the rural sector, by bringing institutions together to identify viable economic alternatives such as rural tourism and generating proposals for their implementation.

Essential Actions of Institutional Management

1. To review the Individual Work Plans of the staff to ensure that they are in line with the different initiatives agreed upon in the new National Technical Cooperation Agenda for 2006-2010 and the Annual Action Plan of the Office.
2. To establish an Evaluation Committee at the IICA Office in Ecuador in order to ensure that the evaluation process is as transparent and impartial as possible.
3. To promote knowledge management as a part of the institutional culture, with a view to fostering creativity and innovation in decision making and to being more competitive in today's changing context.
4. To strengthen technical and administrative capabilities in the Office, ensuring that staff members have the knowledge and skills they need to meet current national, regional and hemispheric needs.
5. To strengthen relations with counterpart organizations and strategic partners, coordinating efforts and tapping their experiences in carrying out joint activities to the benefit of the sector.
6. To strengthen the ongoing process of rendering accounts, with a view to maintaining an image of transparency in the Institute's actions.
7. To promote horizontal and inter-thematic technical cooperation between countries.

8. To support the implementation of the AGRO 2003-2015 Plan, together with the delegates from the Ministry of Agriculture and Livestock and representatives of the principal agricultural production chains.
9. To support the MAG and related institutions in designing and operating the Agricultural Policy Center (CEPA), in order to promote dialogue and consensus building on topics related to agriculture and rural life.
10. To coordinate the actions of different technical and financial cooperation agencies which meet as the Inter-agency Negotiating Group on Food Security and Rural Development, and to promote the execution of specific projects with a territorial approach in the Province of Imbabura, by applying methodologies and instruments and generating a proposal on an institutional platform for the management of development.
11. With a view to further developing human resources, efforts will continue with universities that have programs dealing with agriculture and rural life, through the formulation of strategic plans, the design of curricula, etc., in order to ensure that they can be accredited.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Ecuador	450.000	112.000	562.000
Promotion of Trade and the Competitiveness of Agribusiness	85.500	21.280	106.780
Agricultural Health and Food Safety	166.500	41.440	207.940
Rural Communities	112.500	28.000	140.500
Natural Resources and the Environment	85.500	21.280	106.780

IICA Office in Peru

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To strengthen the capabilities of public and private actors in topics related to agribusiness (rural agroindustry, agro-tourism, market niches and geographic identity), in order to make them more competitive.

Promotion of Trade and the Competitiveness of Agribusiness

2. To promote the strengthening and/or establishment of partnerships, forums on competitiveness, sectoral policies, norms and instruments, in order to increase the competitiveness of agricultural production chains.
3. To develop and apply indicators and instruments for monitoring the management of agricultural production chains, in the context of rural development with a territorial approach, with a view to promoting and evaluating the impact of same.
4. To support the public and private sectors in discussing and deciding on the possible economic impacts of the new agricultural trade negotiations, with a view to reducing same.
5. To strengthen the capabilities of the public and private sectors in the area of international agricultural negotiations and the possible economic impacts of same, by providing training, holding forums and disseminating teaching materials intended to increase their understanding of and ability to take advantage of opportunities being generated.

Technology and Innovation

1. To strengthen the organizational and operating capabilities of public and private organizations linked to the agricultural, agroindustrial and environmental innovation system, with a view to making them more competitive.
2. To strengthen the capability for technological innovation in production chains, in order to make efficient use of the natural resources in priority territories.
3. To support the adoption of new technologies (good agricultural and livestock practices, agro-ecology, biotechnology, bio-energy and irrigation systems), by sharing information with and training professionals and farmers, in order to promote more clean and efficient agriculture.
4. To share information with and increase the awareness of young people in the rural milieu regarding the importance of research and technological innovation in terms of the use of local natural resources.

Agricultural Health and Food Safety

1. To support the private sector and regional and local governments in organizing, managing and preparing agricultural development projects aimed at making the accomplishments of the Chile-Peru/IICA Binational Program for the Control and Eradication of Fruit Flies sustainable.
2. To help improve the technical capabilities of national institutions related to AHFS vis-à-vis technical, regulatory, standardization and trade aspects related to agricultural health and food safety, through courses, workshops, visits by experts, etc., with a view to improving the country's articulation, coordination and positioning with regard to trade.

Rural Communities

1. To promote the development of management capabilities for regional and/or local governments and the principal social actors in the priority territories, by providing training and technical forums on the management of financial resources and the implementation of sustainable proposals from a territorial approach.

Rural Communities

2. To systematize and disseminate successful experiences in the area of rural development promoted by IICA/Peru, with a view to their being replicated at the national and regional levels.
3. To promote, among public and private institutions of higher agricultural and rural education, the adjustment of their plans and programs to bring them into line with the new demands of rural agriculture, providing training and preparing a national report on the state of and outlook for agricultural and rural education and training.
4. To enhance the capabilities of the Information Centers of the District Networks operated by the Red de Pueblos projects and incorporated into the IICA information system, as support for decision making by local actors and the dissemination of their experiences.
5. To support public and private institutions and organizations related to education and health, in the implementation of good hygiene and sanitary protection practices in partnership with PAHO, in order to improve environmental health in the rural and urban communities they serve.

Natural Resources and the Environment

1. To promote and strengthen the Local Committees for the Social Management of Water and the Environment in River Basins (GSAAC) in priority areas for intervention, in order to improve the conservation and efficient use of water resources.
2. To support the design of plans for the social management of water in priority areas for intervention, with the territorial approach (protection, conservation and use), in order to promote better conservation and use of water by local communities.

Essential Actions of Institutional Management

1. To analyze and reorganize the Office, aligning the duties of each staff member with the new mission and structure of the Institute, with a view to improving the provision of cooperation.
2. To systematize the experiences of IICA/Peru in the provision of cooperation, translating the new information acquired and lessons learned into knowledge at the disposal of public and private actors in agricultural and rural development.
3. To evaluate and update financial and administrative systems and procedures, incorporating new technologies and streamlining processes, in pursuit of greater efficiency and effectiveness and lower operating costs.
4. To train staff in priority areas, identified through the SEDI and based on the needs of the Office, in order to improve their performance and their response to requests for cooperation.
5. To project the Institute at the national and international levels by establishing and consolidating agreements and strategic alliances intended to boost its corporate image.

6. Through thematic networks involving Member States and strategic partners, to carry out actions aimed at formulating and implementing national and regional cooperation agendas, with a view to tapping and replicating successful experiences of benefit to each of the member countries.
7. To support the MINAG in implementing and monitoring the Agro 2003-2015 Plan, in order to fulfill the commitments assumed by the country within the framework of the Summits of the Americas.
8. To support MINAG in monitoring the state of agriculture and rural life in Peru, with a view to improving the way it develops policies and evaluating the impact of same.
9. To promote the establishment of the Inter-agency Group and an Inter-agency Agenda for Rural Development in Peru, in collaboration with international technical and financial cooperation institutions operating at the national level, in order to improve the efficiency and sustainability of international cooperation actions in the country.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Peru	448.200	30.000	478.200
Promotion of Trade and the Competitiveness of Agribusiness	98.604	6.600	105.204
Technology and Innovation	26.892	1.800	28.692
Agricultural Health and Food Safety	49.302	3.300	52.602
Rural Communities	246.510	16.500	263.010
Natural Resources and the Environment	26.892	1.800	28.692

IICA Office in Venezuela

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To strengthen the capabilities of the public and private sectors to participate in agricultural trade negotiations, through studies and training for key actors.

Promotion of Trade and the Competitiveness of Agribusiness

2. To strengthen the agricultural institutional framework at the national and local levels, as regards the development of strategic agricultural circuits, the development and promotion of agribusinesses involving mostly small- and medium-scale farmers, providing methodologies, studies and training for key actors at the national and local levels.

Technology and Innovation

1. To contribute to strengthening the INIA and to its inclusion in the national agricultural research, innovation and technology innovation system, by consolidating institutional reforms and improving its management and financial sustainability, promoted under the Agricultural Technology Program (BID 1359/OC-VE) to meet the needs of the current environment.
2. To merge regional and national efforts and capabilities through the PROCIs, FONTAGRO and any other horizontal cooperation program.
3. To strengthen the Agricultural Information System of Venezuela (SIDVEN) and INFOAGRO, as an instrument for organizing and disseminating technical, economic and social information related to the national agrifood sector, by promoting greater coordination between the national and local agricultural information systems.

Agricultural Health and Food Safety

1. To promote the creation and operation of the National Food Control System and the Good Agricultural Practices Committee, in order to develop leadership in food safety in the agrifood chain at the national, regional, state and municipal levels.
2. To strengthen the national agricultural health and food safety system, in improving health programs and training human resources.
3. To establish a national program for evaluating and monitoring the National SPS/WTO Committee (MAT/SASA and Ministry of Foreign Affairs).

Rural Communities

1. To support the national institutions responsible for rural development in strengthening national and local institutional structures (states, municipalities and communities), by developing methodologies and formulating, executing and evaluating sustainable rural development policies, strategies and projects.
2. To establish a program offering training on rural development, territorial development, sustainable development and agribusiness, coordinated with public and private organizations at the national level.
3. To coordinate with different actors of the national agricultural and rural sectors a work program intended to modernize the educational plans and programs of public and private institutions of higher agricultural education, and to bring them into line with the needs of rural actors and the global economy.

Natural Resources and the Environment

1. To participate in the management of projects, applying the territorial approach to sustainable rural development in priority strategic areas, with emphasis on the management of river basins and natural resources in rural territories.
2. To promote the 2007 International Meeting of the Waters.

Essential Actions of Institutional Management

1. To strengthen relations with strategic partners at the national, regional and hemispheric levels, by supporting national authorities in the implementation of the mandates of the Summits, the agreements of the Ministerial Meetings on Agriculture and Rural Life, and the National Technical Cooperation Agenda.
2. To promote knowledge management as a part of the institutional culture, through teamwork, coordination of thematic networks and support for regional specialists, with the aim of increasing the impact of IICA's technical cooperation in Venezuela.
3. To strengthen the processes IICA carries out at the national, regional and hemispheric levels to ensure transparency and accountability, in order to manage the Institute's human and financial resources in a timely and efficient manner.
4. To promote the development of the Office's human resources so that they will be able to meet the challenges of the 21st century, by providing training and continuing education courses for Office personnel in subjects closely related to the type of technical cooperation provided at the national level.
5. To promote horizontal technical cooperation and exchanges of experiences between countries.
6. To consolidate strategic partnerships with the IDB, FAO, APHIS, CAF, SELA and the Andres Bello Agreement, for the execution of joint projects.
7. To conduct strategic studies and national forums to determine the true contribution of agriculture and rural life to development, vis-à-vis the use and disposal of water as one of the country's strategic resources.
8. To support the development and implementation of national and regional plans, and programs in support of the sustainable development of agriculture.
9. To support the development of an information system and the preparation of analyses of national agricultural policy, as support in monitoring the state of agriculture and rural life.
10. To support the implementation and monitoring of the AGRO 2003-2015 Plan of Action, participating in the various working committees and promoting inter-agency coordination.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Venezuela	511.700	5.000	516.700
Promotion of Trade and the Competitiveness of Agribusiness	156.069	1.525	157.594
Technology and Innovation	66.521	650	67.171
Agricultural Health and Food Safety	66.521	650	67.171
Rural Communities	156.069	1.525	157.594
Natural Resources and the Environment	66.521	650	67.171

Regional Technical Cooperation Plan in Policies and Trade in the Andean Region

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To help monitor the state of agriculture and rural life in the Americas by maintaining a system of agribusiness performance indicators.
2. To generate and disseminate knowledge among public officials and private-sector actors of the agrifood system in the CAN, as input for the design, management and assessment of the impact of policies for the region's agrifood and agricultural sector.
3. To strengthen the process of modernizing and developing a new regional institutional framework for the design, management and analysis of policies for the region's agrifood sector.
4. To disseminate information and contribute to dialogue and consensus-building among public- and private-sector representatives of the agrifood sector of the CAN, regarding their expectations and experiences in the agricultural trade negotiations with the European Union.
5. To contribute to the dialogue and the dissemination of information among public- and private-sector representatives and leaders of the agrifood sector of the CAN, regarding the progress of, and outlook for, the WTO agricultural negotiations.
6. To contribute to the conceptual development and the design of policy instruments for articulating and achieving greater consistency regarding the issues of the different agricultural trade negotiations (WTO, regional and bilateral), trade and agricultural and rural development.

Promotion of Trade and the Competitiveness of Agribusiness

7. To support the analysis and dissemination of information about the possible economic impact of the agricultural trade accords on agricultural and rural development.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Policies and Trade in the Andean Region	125.030	0	125.030
Promotion of Trade and the Competitiveness of Agribusiness	125.030	0	125.030

Regional Technical Cooperation Plan in Technology and Innovation in the Andean Region**Essential Actions of Technical Cooperation****Technology and Innovation**

1. To support to the design, management and assessment of the impact of policies on technological innovation.
2. To raise the profile of traditional knowledge and its value, based on the mega-diversity of tropical regions.
3. To conduct prospective studies on technology and trade, under the chains approach.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Technology and Innovation in the Andean Region	20.000	0	20.000
Technology and Innovation	20.000	0	20.000

Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Andean Region

Essential Actions of Technical Cooperation

Agricultural Health and Food Safety

1. To promote processes aimed at the modernization and development of a new regional institutional framework for the consolidation of integrated food protection systems.
2. To support the design and implementation of projects that promote the implementation of quality and safety management systems (GAP, GMP, HACCP) in agricultural production chains, thus contributing to the chains' competitive development.
3. To strengthen and improve the capabilities of national AHFS services by supporting their efforts and leadership in developing regulatory mechanisms, science-based technical capacity and sustainable institutional infrastructures.
4. To strengthen and improve the capability of national AHFS services by working with the Member States to implement the provisions of the WTO Agreement on Sanitary and Phytosanitary Measures, and decisions adopted by the international standard-setting organizations (OIE, IPPC and Codex Alimentarius).

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Andean Region	112.568	0	112.568

Agricultural Health and Food Safety

112.568

0

112.568

Regional Technical Cooperation Plan in Rural Communities in the Andean Region**Essential Actions of Technical Cooperation****Rural Communities**

1. To support the Andean Rural Development Network, especially in the areas of document sharing, the identification of Good Rural Development Practices and the holding of Thematic Forums, in order to facilitate the sharing of experiences and knowledge.
2. To support the countries that now have a Rural Development Observatory by means of events involving the analysis of the impact of policies, in order to contribute to the formulation of the Regional Rural Development Strategy.
3. To explore the question of Products with a Territorial Identity by formulating projects in order to secure financing and implement activities, or coordinating efforts with entities interested in the subject, especially the NARIs and universities in the countries, to arrive at a reevaluation of ancestral knowledge and practices.
4. To assist rural businesswomen in analyzing their products, creating or strengthening alternative financing mechanisms and obtaining training in technological and business-related matters, to improve their incomes and create jobs. Regional Technical Cooperation Plan.
5. To design and offer human resources training programs for the management of rural agroindustries. These will help enhance local capabilities in this field and enhance the competitiveness of business undertakings.
6. To generate and disseminate information and instruments that help the products of rural agroindustries and agribusinesses to gain access to market niches, by developing alternative marketing channels and quality traits that set the products apart.
7. To contribute to the development of methodologies that the governments and private organizations in the sector can use to evaluate the productive potential and competitiveness of rural territories.

Natural Resources and the Environment

1. To support events aimed at the development of concepts and their use in methodologies and instruments that, in practice, link the concepts of environment, territory and agriculture.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Rural Communities in the Andean Region	130.107	0	130.107
Rural Communities	130.107	0	130.107

Regional Technical Cooperation Plan in Education and Training in the Andean Region

Essential Actions of Technical Cooperation

Crosscutting support actions

1. To promote exchanges among institutions, regional integration and evaluation and accreditation processes.
2. To help improve the quality and relevance of Higher Agricultural Education.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Education and Training in the Andean Region	20.000	0	20.000
Promotion of Trade and the Competitiveness of Agribusiness	4.000	0	4.000
Technology and Innovation	4.000	0	4.000
Agricultural Health and Food Safety	4.000	0	4.000
Rural Communities	4.000	0	4.000
Natural Resources and the Environment	4.000	0	4.000

Promotion and Formulation of Agricultural Projects in the Andean Region**Essential Actions of Institutional Management**

1. To support the identification, formulation, execution, monitoring and participatory evaluation of strategic projects with high value added and potential for financing, thereby contributing to territorial development and the competitiveness of agrifood systems
2. To develop institutional and local capabilities in the agricultural and rural sectors for the formulation of programs and projects, and fundraising, articulated with IICA's Technical Cooperation Agenda for the Andean Region and national agendas (includes development of methodologies and tools)
3. To support the formulation of business plans at the regional level, and their corresponding project portfolios, on important issues that IICA has a mandate to promote (biotechnology and biosafety, agricultural insurance, traceability, bio-energy, etc.)
4. To contribute to the regional integration strategy by promoting teamwork during the project cycle and the articulation of thematic networks, and creating the conditions needed to consolidate interagency partnerships in the region, especially between the Andean Development Corporation (CAF) and IICA
5. To prepare regular analyses of the status of, and outlook for, investment and financing for agriculture and rural development in the Andean Region, in order to have a strategic vision of the allocation of financial resources in the region

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
Promotion and Formulation of Agricultural Projects in the Andean Region	120.770	0	120.770
Promotion of Trade and the Competitiveness of Agribusiness	24.154	0	24.154
Technology and Innovation	24.154	0	24.154
Agricultural Health and Food Safety	24.154	0	24.154
Rural Communities	24.154	0	24.154
Natural Resources and the Environment	24.154	0	24.154

Regional Technical Cooperation Plan in Agribusiness Development in the Andean Region**Essential Actions of Technical Cooperation****Promotion of Trade and the Competitiveness of Agribusiness**

1. To provide training to small- and medium-scale actors in the agrifood sector organized under agricultural production chains in the region.
2. To consolidate mechanisms that facilitate and increase the participation of small producers' organizations in Fair Trade and other alternative markets, by strengthening institutional ties and preparing producers to offer quality products.
3. To strengthen local capabilities related to agribusiness competitiveness by designing human resources training programs for the management of agricultural production chains.
4. To generate and disseminate knowledge related to the management of agricultural production chains, by writing and publishing articles and documents and preparing and making presentations.
5. To help the countries formulate and implement policy instruments that encourage the consolidation of competitive, equitable and sustainable agricultural production chains.
6. To monitor the performance, competitiveness and impact of policies by designing and maintaining indicators of the management of agricultural production chains.
7. To generate and disseminate information and instruments that help facilitate access to international markets for the products of rural agribusinesses in the Andean countries, taking into account aspects of competitiveness and safety.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Agribusiness Development in the Andean Region	20.000	0	20.000
Promotion of Trade and the Competitiveness of Agribusiness	20.000	0	20.000

Cooperative Agricultural Research and Technology Transfer Program for the Andean Subregion - PROCIANDINO**Essential Actions of Technical Cooperation****Technology and Innovation**

1. To support the design and management of technological innovation policies and the evaluation of their impact.
2. To raise the profile of traditional knowledge and its value, based on the mega-diversity of tropical regions.
3. To conduct prospective studies on technology and trade, adopting the chains approach.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
Cooperative Agricultural Research and Technology Transfer Program for the Andean Subregion - PROCIANDINO	108.320	0	108.320
Technology and Innovation	108.320	0	108.320

Program of Rural Agro-industrial Development for Latin America and the Caribbean - PRODAR**Essential Actions of Technical Cooperation****Rural Communities**

1. To design and offer human resources training programs for the management of rural agroindustries. These will help enhance local capabilities in this field and enhance the competitiveness of business undertakings.
2. To maintain the PRODARNET information platform as a support mechanism for the management of rural agroindustries.

Rural Communities

3. To generate and disseminate information and instruments that help the products of rural agroindustries and agribusinesses to gain access to market niches, by developing alternative marketing channels and quality traits that set the products apart.

Natural Resources and the Environment

1. To help create a hemispheric-wide community interested in agro-tourism by maintaining and consolidating the TURNET interest list (a mechanism of the PRODAR information platform).
2. To generate and disseminate technical cooperation mechanisms that will help enhance the competitiveness of rural businesses involved agro-tourism.

Crosscutting support actions

1. To maintain a permanent discussion forum on rural agroindustry in order to generate new thinking on the subject.
2. To strengthen the strategic partnerships with FAO, CIRAD and CIAT, and incorporate other agencies, with a view to developing an interagency agenda on rural agroindustry.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
Program of Rural Agro-industrial Development for Latin America and the Caribbean - PRODAR	121.416	0	121.416
Rural Communities	121.416	0	121.416

Hemispheric Training System for Agricultural Development - SIHCA**Essential Actions of Technical Cooperation**

Crosscutting support actions

1. To promote interaction among institutions, regional integration and evaluation and accreditation processes.
2. To help improve the quality and relevance of higher agricultural education.
3. To promote the operation of the Hemispheric Training Network for Agricultural Development in Latin America and the Caribbean.
4. To develop a program of courses on strategic subjects that reflects the countries' needs and IICA's agenda of priorities, to improve the performance of actors in the rural milieu.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Hemispheric Training System for Agricultural Development - SIHCA	128.320	20.000	148.320
Promotion of Trade and the Competitiveness of Agribusiness	25.664	4.000	29.664
Technology and Innovation	25.664	4.000	29.664
Agricultural Health and Food Safety	25.664	4.000	29.664
Rural Communities	25.664	4.000	29.664
Natural Resources and the Environment	25.664	4.000	29.664

Southern Region**IICA Office in Argentina****Essential Actions of Technical Cooperation**Promotion of Trade and the Competitiveness of Agribusiness

1. To support the Argentine government in the formulation of policies, conducting studies and holding events related to international trade.

Promotion of Trade and the Competitiveness of Agribusiness

2. To improve the capabilities of the technical personnel of institutions in the public and private sectors, in the area of agricultural trade negotiations, by providing training.
3. To conduct studies of Asian markets, designed in conjunction with the SAGPyA, for agrifood products.
4. To disseminate up-to-date information on successful agribusiness experiences in Argentina.
5. To collaborate with the Agricultural Policy Network (under CAS) in implementing the agricultural policy matrix, the market information system and the agricultural insurance plan.

Technology and Innovation

1. To support the INTA in conducting institutional evaluations and disseminating information on its actions.
2. To support PROCISUR in carrying out actions that call for representatives from Argentina to participate in meetings, workshops and seminars.

Agricultural Health and Food Safety

1. To provide technical assistance to the SAGPyA in its capacity as Focal Point and Chair for Latin America and the Caribbean of the Codex Alimentarius Commission, and in applying the SPS Agreement, through the interpretation of documents, presentation of reports and participation in workshops and seminars.
2. To provide the SAGPyA, SENASA and INTA with technical assistance under the project to prevent transmissible spongiform encephalopathies, assuming responsibility for the technical and administrative coordination of the project, preparing documents and publications and holding training events.
3. To support the strengthening of SENASA by managing the project Monitoring and Preventing Foot and Mouth Disease and Improving the Zoosanitary and Livestock Supervision Services of Argentina, preparing documents and publications and holding training workshops and seminars.

Rural Communities

1. To support the institutions responsible for rural development in organizing and holding the second training course for trainers in rural development with a territorial approach, in the region of Mendoza.
2. To continue supporting preparation and dissemination of the study on small-scale producers, together with the Coordinator of PROINDER.

Natural Resources and the Environment

1. To provide the National Seed Institute (INASE) with technical assistance in identifying the principal components of a method for conducting a survey of native plant species.

Essential Actions of Institutional Management

1. To enhance the corporate image of IICA by disseminating important information on the technical activities and the policies of the Institute.
2. To support the SAGPyA so that it may participate in the Ministerial Meetings, the CAS and other international organizations.
3. To prepare and update the National Technical Cooperation Agenda for 2006-2007, together with public and private institutions in the agricultural sector.
4. To move forward with the implementation of the work program and cooperation actions with related institutions: IDB, IBRD, ECLAC, CARI and universities.
5. To prepare and implement an ongoing training program for Office personnel aimed at improving their professional performance, with a view to upgrading the technical cooperation provided by the Institute.
6. To strengthen the technical, administrative and financial management of the Office, ensuring prudence, transparency and accountability in the use of resources, in keeping with the rules and procedures of the Institute.
7. To engage in horizontal technical cooperation actions with other IICA Offices.
8. To prepare and disseminate the Annual Report on Agriculture and Rural Life in Argentina.
9. To organize, with the SAGPyA, the Fourth Outlook Seminar for the Argentine Agrifood Sector.
10. To disseminate studies, data and information on agriculture and rural life, including the electronic bulletin of the Agrifood Forum of the Southern Cone, through publications and the Web page.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Argentina	571.000	40.000	611.000
Promotion of Trade and the Competitiveness of Agribusiness	114.200	8.000	122.200

Technology and Innovation	45.680	3.200	48.880
Agricultural Health and Food Safety	291.210	20.400	311.610
Rural Communities	74.230	5.200	79.430
Natural Resources and the Environment	45.680	3.200	48.880

IICA Office in Brazil**Essential Actions of Technical Cooperation****Promotion of Trade and the Competitiveness of Agribusiness**

1. To structure the sectoral chambers within the framework of the actions of the Ministry of Agriculture, Livestock and Supply, and to conduct studies and analyses of the principal agribusiness production chains in Brazil. Products to be generated: (i) formulation of and support for the working agenda of the sectoral or thematic chambers of the National Agribusiness Council (Consagro) and the agenda of the Ministry of Agriculture, Livestock and Supply (Mapa); (ii) publication of two editions of the IICA Report on Agribusiness; and (iii) preparation of a diagnostic study and a system for monitoring agribusiness and family agriculture, containing policy and technical instruments for regulating, promoting and fostering both.

Technology and Innovation

1. To promote the modernization of the public institutional structures for research, extension and technology development. Products to be generated: (i) organization of a wealth of information, especially written documents, with emphasis on bio-fuels (bio-diesel and ethanol); and (ii) National research, extension and technology development institutions have access to technologies generated by EMBRAPA for tropical regions of the world.

Agricultural Health and Food Safety

1. To strengthen the capabilities of the Ministry of Agriculture, Livestock and Supply (MAPA) in the areas of animal health, plant health and food safety. Products to be generated: (i) MAPA authorities will be more aware of the need to create the Brazilian Sanitary Agency and prepare a project aimed at training personnel to work in the agency; (ii) training for Agricultural Inspectors and Sanitary Control Agents, providing them with the knowledge and methodologies they need to take proactive action in response to phytosanitary matters; and (iii) training for technical personnel from MAPA and other institutions in the application and use of the Performance, Vision and Strategy (PVS) instrument developed by OIE/IICA.

2. To improve the systems that provide support to priority areas for the zoosanitary and phytosanitary security of the country. Products to be generated: (i) personnel from the Ministry of Agriculture, Livestock and Supply (MAPA) qualified in matters related to traceability.

Rural Communities

1. To create and strengthen the structures of the national institutions responsible for formulating, executing and evaluating strategies, policies, programs and projects with a territorial approach, related to family agriculture, rural poverty and/or agribusiness. Products to be generated: (i) training for the technical teams of the governments of the states in the Northeastern and Southern regions, to execute technical cooperation projects aimed at sustainable rural development; (ii) dissemination of experiences in sustainable rural development, through the Standing Forum on Sustainable Rural Development; (iii) preparation of regional local plans for sustainable development and the systematization of experiences in rural development; (iv) promotion of policies and actions aimed at integration, with a view to reducing regional differences and supporting the potential that exists in the different territories of the country; and (v) promotion of rural development from a territorial perspective, strengthened with actions carried out by IICA for their implementation, so that those territories identified by the MDA will have a stronger economy, valuing local resources in order to guarantee incomes and the supply of jobs.

Natural Resources and the Environment

1. To seek efficient solutions for the application of natural resources, with a view to maximizing agricultural production while preserving the potential of the country. Products to be generated: (i) implementation of the concept of developing land and water resources in the broad concept of territory defined by the river basin and its surrounding area to the benefit of the social-environmental milieu, for the purpose of mitigating impacts and optimizing the financial and human resources provided for the cooperation actions; and (ii) IICA's participation in the Program to Combat Desertification and Mitigate the Effects of Drought in South America, as a proposal for improving social and economic conditions in rural communities affected by the socioeconomic and environmental problems caused by the phenomenon of desertification.

Essential Actions of Institutional Management

1. To decentralize the administrative actions of the IICA Office in Brazil, transferring logistic support activities and costs to the projects as a means of ensuring the economic-financial balance of the Office, diminishing the impact of federal regulations regarding financial yields.
2. To consolidate the restructuring of the IICA Office in Brazil, building for this purpose a team highly qualified to provide technical cooperation along with partner institutions.
3. To consolidate the repositioning of IICA in Brazil as a technical cooperation agency of excellence in the eyes key actors in the public and private agricultural sectors, acting in response to priorities agreed upon with authorities in counterpart institutions, as set forth in the National Technical Cooperation Agenda.
4. To strengthen the team of local thematic specialists and to identify new opportunities for technical cooperation together with national and international institutions.
5. To strengthen and expand strategic partnerships between Brazil and national and international technical cooperation agencies and financial institutions, identifying sources of funding for technical cooperation actions.

6. To decentralize the administrative actions of the IICA Office in Brazil, transferring logistic support activities and costs to the projects as a means of ensuring the economic-financial balance of the Office, diminishing the impact of federal regulations regarding financial yields.
7. To consolidate the restructuring of the IICA Office in Brazil, building for this purpose a team highly qualified to provide technical cooperation along with partner institutions.
8. To promote the development of agricultural policy instruments and the exchange of successful experiences in sustainable rural development. Products to be generated: (i) implementation of a computerized system to be used in operating the rural insurance subsidy project of the Ministry of Agriculture; and (ii) to disseminate information on agribusiness, foreign trade, agricultural health and other topics, via the agrifood electronic bulletin of the Southern Cone.
9. To create and strengthen the structures of the national institutions responsible for formulating, executing and evaluating strategies, policies, programs and projects with a territorial approach, related to family agriculture, rural poverty and/or agribusiness. Products to be generated: (i) improvement of the strategic planning and knowledge management processes of the MAPA, with a view to contributing to the sustainable development of agribusiness in Brazil.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		<i>Total</i>
	<i>Quotas</i>	<i>Miscellaneous</i>	
IICA Office in Brazil	833.000	900.000	1.733.000
Promotion of Trade and the Competitiveness of Agribusiness	199.920	216.000	415.920
Technology and Innovation	116.620	126.000	242.620
Agricultural Health and Food Safety	174.930	189.000	363.930
Rural Communities	233.240	252.000	485.240
Natural Resources and the Environment	108.290	117.000	225.290

IICA Office in Chile

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To expand cooperation with international organizations (FAO, ECLAC and others) in the generation and analysis of information and the preparation of policy proposals.
2. To support the MINAGRI, ODEPA, the private sector and the academic sector in reaching agreement on actions aimed at adapting agriculture to the new demands of trade, and to encourage and direct the reaction of the agricultural sector, by holding seminars and forums in different regions and by commodity.
3. To support the creation of a Node of Excellence for horizontal cooperation, through the systematization of the Chilean experience with FTAs, so that it can be transferred to other countries, together with the MINAGRI and the AGCI.
4. To support the integration of family agriculture and commercial agriculture by identifying market niches and setting up and operating mechanisms to assist agricultural businesses.

Technology and Innovation

1. To support the INIA in developing a technology for evaluating the contribution of technology in economic terms, through studies, methodologies, seminars and dissemination of information.

Agricultural Health and Food Safety

1. To support the actions of the SAG aimed at improving sanitary controls on the country's borders, through training events, dissemination of information, design of methodologies and formulation of projects.
2. To contribute to strengthening the Chile-Peru Program to Eradicate Fruit Flies, by carrying out actions aimed at achieving the objectives of the program.
3. To promote the standardization of food quality, promoting actions aimed at the application of good agricultural practices at the level of small- and medium-scale farmers.

Rural Communities

1. To support and pool capabilities with the INDAP in order to strengthen and further, with specific actions, the incorporation and implementation of the concept of agrifood quality in the Family Agriculture Sector.
2. To support the INDAP, associations of farmers and educational institutions in preparing specialists in rural development with a territorial approach, through the preparation and application of methodologies, projects and training events.
3. To contribute to a better understanding and the systematization of Campesino agriculture, developing a methodological proposal for programs and actions generated by INDAP and other institutions related to rural development.

Rural Communities

4. To establish a Node of Excellence for horizontal cooperation in the area of sustainable rural development with the MINAGRI and the AGCI, for the purpose of transferring Chilean experiences to other countries.

Natural Resources and the Environment

1. To evaluate and systematize the agro-environmental policies currently in force in Chile.
2. To support efforts to gather information in selected territories on environmental services in Chile.

Essential Actions of Institutional Management

1. To implement an experimental model for horizontal cooperation between the countries of Latin America and the Caribbean.
2. To update the National Technical Cooperation Agenda, based on the needs of the country and in agreement with the authorities in the agricultural sector, with a view to improving the performance of the Office and the quality of the cooperation provided.
3. To prepare and implement an ongoing training program for the technical and administrative personnel of the Office, with a view to upgrading the technical cooperation services provided by the Office.
4. To foster dialogue between public and private institutions on strategic topics related to agriculture and the emergence of the rural sector in the new context, via discussion groups and series of conferences.
5. To support the Ministry of Agriculture and ODEPA in activities related to implementation of the AGRO 2003-2015 Plan and to monitoring the state of agriculture and rural life in the Americas.
6. To support actions taken by the CAS, seeking synergy between regional and national actions.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Chile	413.000	0	413.000

Promotion of Trade and the Competitiveness of Agribusiness	74.340	0	74.340
Technology and Innovation	53.690	0	53.690
Agricultural Health and Food Safety	177.590	0	177.590
Rural Communities	53.690	0	53.690
Natural Resources and the Environment	53.690	0	53.690

IICA Office in Paraguay**Essential Actions of Technical Cooperation****Promotion of Trade and the Competitiveness of Agribusiness**

1. To provide technical cooperation to the Office of the Vice President of the Republic, the MAG, the MIC, the Advisory Commission on Agriculture and Livestock of the Chamber of Deputies, and to private organizations, in the process of monitoring and updating agendas related to the competitiveness of the sector, and agrifood chains.
2. To provide technical cooperation to the MAG, the MIC and the Stock Market and Commodity Exchange of Asuncion, to the National Chamber of Commerce and Services of Paraguay and the Paraguayan Chamber of Exporters of Grains and Oilseeds, in establishing an agricultural commodities exchange.
3. To support public and private institutions in the agricultural sector in upgrading the capabilities of their personnel to engage in agricultural trade negotiations.

Technology and Innovation

1. To support the institutional modernization of the agricultural research system in Paraguay, with the participation of the private sector.

Agricultural Health and Food Safety

1. To provide technical assistance to the SENACSA in improving its services, by executing the Plan to Strengthen the SENACSA and a training program for its human resources, fostering dialogue with the private sector.
2. To provide technical assistance to the SENAVE in its efforts to become more competitive, through the re-engineering of its structure and the improvement of its technical and operating capabilities, fostering dialogue with the private sector.
3. To provide technical and logistical assistance to the National Sanitary and Phytosanitary Committee, promoting the participation of the private sector, in the application at the national level of agreements on sanitary and phytosanitary measures and the regulations of the international standard-setting organizations (CODEX, OIE and IPPC), and in monitoring compliance with and application of the agreements at the national level. Also, to support the participation of the official delegates in the international meetings of the WTO Committee on Sanitary and Phytosanitary Measures.

Rural Communities

1. To provide technical cooperation to the Office of the Vice President of the Republic and the Sustainable Rural Development Cabinet, in preparing and implementing a model for sustainable rural development with a territorial approach in Paraguay.
2. To provide technical cooperation to INDERT in implementing the Institutional Readjustment Project.
3. To support the extension activities of the schools of veterinary and agricultural sciences of the UNA.

Essential Actions of Institutional Management

1. To provide technical cooperation and logistic support to the MAG authorities, in aid of their effective participation in the ministerial summits and the meetings of the CAS.
2. To update the National Technical Cooperation Agenda for 2006-2010, based on the needs of the country and in agreement with the authorities in the agricultural sector, with a view to improving the performance of the Office and the quality of the cooperation provided.
3. To enhance the corporate image of IICA through the consolidation of existing strategic partnerships and the establishment of new ones; the proper and timely implementation of the Annual Action Plan; the presentation of annual reports on compliance; and the dissemination of information on the technical activities and the policies of the Institute.
4. To design and implement an ongoing training program for the technical and administrative personnel of the Office, with a view to improving their skills and professional performance, based on the new values of the Institute; and to continually monitor and evaluate personal performance, in order to improve the technical cooperation provided by the Office.
5. To manage the resources allocated to the Office, ensuring prudence, transparency and accountability in their use, in keeping with the rules and procedures of the Institute.
6. To create a library at the Office and provide the public with access to networks of libraries and information centers via the Internet.
7. To provide relevant and up-to-date qualitative and quantitative information to public and private institutions on the performance of and outlook for the rural sector, through the IICA Observatory on the Agricultural and Agroindustrial Sector of Paraguay.
8. To disseminate among the actors of the public and private sectors the new concept of agriculture and rural life promoted by IICA, by disseminating the Boletín Electrónico Agroalimentario del Cono Sur; Conexión; InfoAgro, ComunIICA Online; the Sinopsis, Acceso and AgroSalud bulletins, and information from Headquarters.

9. To support the MAG in executing the actions called for in the AGRO 2003-1015 Plan and strengthening the DGP, as part of the process of restructuring it, to make it possible to design and analyze agricultural sector policies, with the participation of the private sector.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Paraguay	390.000	4.000	394.000
Promotion of Trade and the Competitiveness of Agribusiness	97.500	1.000	98.500
Technology and Innovation	74.100	760	74.860
Agricultural Health and Food Safety	97.500	1.000	98.500
Rural Communities	120.900	1.240	122.140

IICA Office in Uruguay

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To support the creation of mechanisms for coordination in which key actors of the agroindustrial chains can participate.
2. To disseminate information on the characteristics of the principal agrifood chains.

Technology and Innovation

1. To promote coordination between institutions that work in the area of biotechnology.
2. To support the actions of PROCISUR, seeking synergy between regional and national actions.

Agricultural Health and Food Safety

1. To support the process of modernizing agricultural health and food safety services.

Agricultural Health and Food Safety

2. To strengthen the participation of the private sector in the national animal health system.
3. To support the actions of the CVP, seeking synergy between regional and national actions.

Rural Communities

1. To support efforts to define differentiated policies for family agriculture.
2. To support efforts to strengthen institutions in the area of family agriculture.
3. To support local governments in formulating and implementing projects focusing on rural development with a territorial approach.
4. To strengthen the Standing Forum on Human Resources and, as part of that effort, to support the development of rural education.

Natural Resources and the Environment

1. To support the implementation of a system of indicators of environmental management at the farm level.

Essential Actions of Institutional Management

1. To promote the adoption of a technical cooperation model that will promote synergy among national, regional and hemispheric actions.
2. To consolidate strategic partnerships with national and international institutions committed to agricultural and rural development, in order to carry out joint actions that will contribute to achieving the objectives of the PNBCT.
3. To strengthen implementation of a quality management system, promoting a culture of service to our clients and the continual improvement of processes.
4. To increase the use of ICTs as a means of disseminating information on IICA's actions in the country.
5. To organize series of conferences and working sessions on strategic topics linked to the participation of the agricultural and rural sectors in the new context.
6. To support actions taken by the CAS, seeking synergy between regional and national actions.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Uruguay	406.000	0	406.000
Promotion of Trade and the Competitiveness of Agribusiness	56.840	0	56.840
Technology and Innovation	56.840	0	56.840
Agricultural Health and Food Safety	81.200	0	81.200
Rural Communities	154.280	0	154.280
Natural Resources and the Environment	56.840	0	56.840

Regional Technical Cooperation Plan in Technology and Innovation in the Southern Region

Essential Actions of Technical Cooperation

Technology and Innovation

1. To consolidate the five existing Regional Technological Platforms (RTPs) in areas that are of strategic importance for strengthening the innovation networks and Cooperative Projects (CPs).
2. To help modernize the institutional framework of R&D in the region by generating tools for the management of research, impact assessment studies and the sharing of successful experiences at the regional, hemispheric and global levels.
3. To assist the CAS in generating public policies for the institutional design of agricultural research with a regional approach, and topics related to technology and innovation, biotechnology and biosafety.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>

Regional Technical Cooperation Plan in Technology and Innovation in the Southern Region	74.788	0	74.788
Technology and Innovation	74.788	0	74.788

Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Southern Region

Essential Actions of Technical Cooperation

Agricultural Health and Food Safety

1. To strengthen the capabilities of national and regional organizations for implementing the WTO agreements on sanitary and phytosanitary measures (SPS) and other agreements with the international standard-setting organizations (OIE, IPPC and Codex Alimentarius).
2. To support the efforts of the national agricultural health and food safety services to improve their performance and standardize critical competencies by actively applying the Performance, Vision and Strategy Instrument to the AHFS services.
3. To support the national and regional programs for prevention, control and eradication of the main animal and plant diseases and pests.
4. To enhance the leadership skills of public and private actors in the field of animal and plant and food safety by facilitating horizontal technical cooperation and interagency cooperation.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Southern Region	126.605	0	126.605
Agricultural Health and Food Safety	126.605	0	126.605

Regional Technical Cooperation Plan in Education and Training in the Southern Region

Essential Actions of Technical CooperationCrosscutting support actions

1. To provide stakeholders with the required knowledge and skills, through training in subject areas requested by those involved in rural development.
2. To promote among institutions of higher agricultural education the adoption of the strategy "Toward quality and relevance in higher agricultural education".
3. To strengthen the standing forums on agricultural education at the national and regional levels, facilitating exchanges of experiences and information and the formation of strategic partnerships for the execution of joint programs.
4. To develop videoconferences in order to form capacities between the farming professionals and producers.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Education and Training in the Southern Region	108.345	0	108.345
Promotion of Trade and the Competitiveness of Agribusiness	21.669	0	21.669
Technology and Innovation	21.669	0	21.669
Agricultural Health and Food Safety	21.669	0	21.669
Rural Communities	21.669	0	21.669
Natural Resources and the Environment	21.669	0	21.669

Regional Technical Cooperation Plan in Agribusiness Development in the Southern Region**Essential Actions of Technical Cooperation**

Promotion of Trade and the Competitiveness of Agribusiness

1. To strengthen the work of the Inter-American Program for the Promotion of Trade, Agribusiness and Food Safety with entrepreneurs, officials and specialists in the countries of the region.
2. To strengthen the public and private institutions involved in developing and promoting agribusinesses.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Agribusiness Development in the Southern Region	108.345	0	108.345
Promotion of Trade and the Competitiveness of Agribusiness	108.345	0	108.345

Promotion and Formulation of Agricultural Projects in the Southern Region**Essential Actions of Institutional Management**

1. To help prepare technical cooperation, preinvestment and investment instruments on matters that are a priority for the Southern Agricultural Council (CAS) and identify and secure external resources to finance technical cooperation actions.
2. To support the preparation of plans and projects in rural territories, as part of the efforts to design and modernize institutions in order to tackle the differentiated policies for supporting agriculture.
3. To develop institutional and local capabilities in the agricultural and rural sectors for the formulation of programs and projects, and fundraising, articulated with IICA's Technical Cooperation Agenda for the Southern Region and national agendas (includes development of methodologies and tools).
4. To support the formulation of business plans at the regional level, with their corresponding project portfolios, on important issues that IICA has a mandate to promote (biotechnology and biosafety, agricultural insurance, traceability, bio-energy, etc.).

5. To prepare regular analyses of the status of, and outlook for, investment and financing for agriculture and rural development in the Southern Region, in order to have a strategic vision of the allocation of financial resources in the region.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Promotion and Formulation of Agricultural Projects in the Southern Region	125.503	0	125.503
Promotion of Trade and the Competitiveness of Agribusiness	25.101	0	25.101
Technology and Innovation	25.101	0	25.101
Agricultural Health and Food Safety	25.101	0	25.101
Rural Communities	25.101	0	25.101
Natural Resources and the Environment	25.101	0	25.101

Cooperative Program for the Development of Agricultural Technology in the Southern Cone -PROCISUR

Essential Actions of Technical Cooperation

Technology and Innovation

1. To consolidate the five existing Regional Technological Platforms (RTPs) in areas that are of strategic importance for strengthening the innovation networks and Cooperative Projects (CPs).
2. To help modernize the institutional framework of R&D in the region by generating tools for the management of research, impact assessment studies and the sharing of successful experiences at the regional, hemispheric and global levels.
3. To incorporate new technologies and scientific knowledge by spearheading innovation efforts in areas linked to (plant and animal) genetics, biotechnology and precision agriculture.
4. To help generate regional technological information systems through the RTPs, the innovation networks and the CPs.
5. To provide public policymakers responsible for technology with decision-making tools through their link with the CAS.

Technology and Innovation

6. To assist the CAS in generating public policies for the institutional design of agricultural research with a regional approach, and topics related to technology and innovation, biotechnology and biosafety.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Cooperative Program for the Development of Agricultural Technology in the Southern Cone -PROCISUR	127.000	0	127.000
Technology and Innovation	127.000	0	127.000

Support to the Development and Strengthening of National Agricultural Health Systems in the Countries of the Southern Cone to Facilitate International Agricultural Trade - COSAVE**Essential Actions of Technical Cooperation****Agricultural Health and Food Safety**

1. To strengthen the capabilities of COSAVE and implement selected joint activities of the action plan that are a priority for the CAS.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>

Support to the Development and Strengthening of National Agricultural Health Systems in the Countries of the Southern Cone to Facilitate International Agricultural Trade - COSAVE	20.000	0	20.000
Agricultural Health and Food Safety	20.000	0	20.000

Support to the Agricultural Policy Coordination Network of the South - REDPA and Support to the Informal Group of the Agricultural Negotiators - GINA

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To provide technical support for regional actions aimed at coordinating agricultural policies, as the REDPA Secretariat.
2. To make a technical contribution (input from IICA itself and from external resources) to the work of the REDIA and GINA-Sur working groups, on the priority topics regarding which the CAS has requested IICA's cooperation.
3. To design, implement and contribute to regional training activities related to trade policies and negotiations.
4. To systematize, conduct and disseminate studies and technical information on agricultural policies and negotiations.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Support to the Agricultural Policy Coordination Network of the South - REDPA and Support to the Informal Group of the Agricultural Negotiators - GINA	233.339	0	233.339
Promotion of Trade and the Competitiveness of Agribusiness	233.339	0	233.339

Support to the Secretariat of the Agricultural Council of the South - CAS

Essential Actions of Technical Cooperation**Promotion of Trade and the Competitiveness of Agribusiness**

1. To support the operation of the Southern Agricultural Council (CAS) and implement its work programs systematically and efficiently.
2. To set up internal communication mechanisms for the CAS/STA and provide tools for projecting its regional activities to the satisfaction of the countries.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Support to the Secretariat of the Agricultural Council of the South - CAS	70.574	0	70.574
Promotion of Trade and the Competitiveness of Agribusiness	70.574	0	70.574

Support to the Permanent Veterinary Committee of the Southern Cone**Essential Actions of Technical Cooperation****Agricultural Health and Food Safety**

1. To enhance the capabilities of the CVP and implement selected joint activities of the action plan that are a priority for the CAS.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
Support to the Permanent Veterinary Committee of the Southern Cone	60.000	0	60.000
Agricultural Health and Food Safety	60.000	0	60.000

Northern Region

IICA Office in Canada

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. Facilitating and providing support to our trade and agribusiness stakeholders in Canada in order to enhance Canadian collaboration and involvement with other IICA member countries using IICA Canada technical cooperation tools (events, internships, expert exchanges, publications and other).

Technology and Innovation

1. Facilitating and providing support to our trade and agribusiness stakeholders in Canada in order to enhance Canadian collaboration and involvement with other IICA member countries using IICA Canada technical cooperation tools (events, internships, expert exchanges, publications and other).

Agricultural Health and Food Safety

1. Facilitating and providing support to our AHFS stakeholders in Canada in order to enhance Canadian collaboration and involvement with other IICA member countries using IICA Canada technical cooperation tools (events, internships, expert exchanges, publications and other).

Natural Resources and the Environment

1. Facilitating and providing support to our SRD stakeholders in Canada in order to enhance Canadian collaboration and involvement with other IICA member countries using IICA Canada technical cooperation tools (events, internships, expert exchanges, publications and other).

Essential Actions of Institutional Management

1. IICA/Canada will contribute to the institutional management objectives by adjusting its management and technical internal and external activities.
2. IICA-Canada will periodically review and update its National Technical Cooperation Agenda 2006-2010, with the full participation of national public authorities, academia, civil society and the private sectors, to more effectively align the Institute's actions with the needs and priorities of the actors of the community of agriculture and rural life in Canada.
3. To facilitate and provide support to our stakeholders in Canada in order to enhance Canadian collaboration and involvement with other IICA member countries, using IICA Canada technical cooperation tools (events, internships, expert exchanges, publications and other).
4. IICA Canada will continue to support the North American integration processes with full commitment to the regional needs and priorities established by the Agriculture Tri-National Council for North America in the Regional Agenda such as NABI, Avian Influenza and PROCINORTE.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
IICA Office in Canada	568.500	10.000	578.500
Promotion of Trade and the Competitiveness of Agribusiness	159.180	2.800	161.980
Technology and Innovation	125.070	2.200	127.270
Agricultural Health and Food Safety	159.180	2.800	161.980
Natural Resources and the Environment	125.070	2.200	127.270

IICA Office in the United States of America

Essential Actions of Institutional Management

1. To mobilize additional resources to support agriculture and rural development in the hemisphere in order to project the Institute on a global scale, to establish and consolidate agreements and strategic partnerships.

2. To provide effective services to the various IICA offices in forging and developing partnerships in order to mobilize technical capabilities via thematic networks on specific topics, enabling the professional staff of the Institute to collaborate with the staff of other national and international organizations and to design and to implement external relations strategies.
3. To provide effective services to partners to develop agreements and actions with IICA in order to execute joint efforts with the Member States and our strategic partners aimed at formulating and implementing agendas for cooperation at the national, regional and hemispheric levels.
4. To increase the number and quality of strategic partnerships to project the Institute on a global scale and to establish and to consolidate agreements and strategic partnerships.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in the United States of America	915.314	0	915.314
Promotion of Trade and the Competitiveness of Agribusiness	183.063	0	183.063
Technology and Innovation	183.063	0	183.063
Agricultural Health and Food Safety	183.063	0	183.063
Rural Communities	183.063	0	183.063
Natural Resources and the Environment	183.063	0	183.063

IICA Office in Mexico

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To continue providing horizontal cooperation to the Latin American and Caribbean countries in the area of Policies and Trade, implementing activities that make it possible to tap Mexico's wealth of experience in these areas.
2. To support and strengthen the operation of the North American Agrifood Market Integration Consortium (NAAMIC), in particular, by encouraging Mexican businesspeople and decision-makers to play a bigger role, both as speakers and discussants and participants in the activities.

Promotion of Trade and the Competitiveness of Agribusiness

3. To renegotiate the continuation of the IICA/CIRAD Agreement, in order to broaden the projects implemented and design new, localized agrifood systems.

Technology and Innovation

1. To continue supporting the institutional reorganization of the National Forestry, Agricultural and Livestock Research Institute, based on the recommendations made in the external evaluation coordinated by the IICA Office in Mexico.
2. To provide the agents who make up the agroindustrial chains with information services and advice on methodologies, with a view to enhancing their capacity to manage science, technology and innovation, through the network of INIFAP regional research centers, the National Research and Technology Transfer System (SNITT) and the National Science and Technology Council (CONACYT).
3. To support and consolidate the organizational restructuring of Chapingo's Graduate School as part of the policies aimed at modernizing the national research centers, to generate basic science and disseminate advances in technology that are useful for the sector
4. To consolidate the operation of PROCINORTE and strengthen the Regional Agenda.

Agricultural Health and Food Safety

1. To work with the National Agrifood Health, Safety and Quality System in boosting the performance of the committees (CONASA and CONACOFI) responsible for recommending the actions required to prevent, control and eradicate plant and animal diseases and pests.
2. To help the new authorities design a plan for the continued operation of the Avian Influenza program (surveillance, prevention and, if necessary, eradication efforts).
3. To continue supporting the execution of actions to strengthen the animal health and plant protection inspection services in ports and airports and at borders, and verification of origin services.
4. To sign technical cooperation addenda with Mexico's health agency to support the operation of substantive programs such as the breeding of fruit flies.

Rural Communities

1. Based on the results of the seminar held to evaluate the master's degree program in the territorial management of rural development, to incorporate the recommendations made in order to offer an improved version of this postgraduate course. To encourage the universities involved to rotate the campuses where the master's degree program is taught.
2. To consolidate the Portal of the Territorial Management Network with the seven universities involved in the master's degree program, plus the University of Córdoba (Spain), the University of Cuyo (Argentina) and the University of Campinas (Brazil).
3. To strengthen the Agenda for the Coordination of Territorial Policies and Observatories initiated under the BRAMCO Agenda (Brazil, Mexico and Colombia).

Rural Communities

4. To provide technical and administrative support for capacity building in Mexico's rural sector.

Natural Resources and the Environment

1. To continue strengthening the links with USAID in order to identify opportunities for incorporating environmental variables and indicators into programs for the territorial management of rural development.
2. To consolidate the operation of the Management Information System for the Municipal Rural Development Councils and prepare a model for gauging its impact on decision making. Update the module that incorporates the environmental indicators as part of the comprehensive information required for the decision-making process.
3. Provide follow-up to the results and recommendations of the IICA/UNEP Project on the degradation of natural resources in the Mixteca region of Oaxaca, and incorporate IICA into the advisory team for the implementation of a GEF project that is expected to be approved.

Essential Actions of Institutional Management

1. To reach a consensus with the new governmental authorities on the signing of a framework agreement for cooperation between IICA and the head of the agrifood sector.
2. To reach agreement on the National Technical Cooperation Agenda with the authorities, the private sector and academia.
3. To consolidate the program for the professionalization, modernization and continuous improvement of the systems in place in the IICA Office in Mexico.
4. To promote the establishment of strategic alliances, generate new agreements with multilateral, bilateral and private- and public-sector institutions at the national level, and identify opportunities and prepare technical cooperation projects, using the country's public and private corporations as channels for consensus building (National Agricultural Council/CAN, PRODUCE Foundations, National Confederation of Small Farmers/TNC and the National Agrarian Confederation).
5. To continue the process of obtaining ISO-9000 certification for the IICA Office in Mexico, as part of the activities designed to improve and modernize the institutional systems in place.
6. To promote horizontal technical cooperation and support the sharing of experiences with the other IICA offices.
7. To consolidate the implementation of Individual Contribution Plans by key personnel in the Office in Mexico.

8. To continue and further develop the policy of transparency and accountability, through the reporting system and the dissemination of information about IICA's objectives, activities and achievements.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Mexico	600.000	65.000	665.000
Promotion of Trade and the Competitiveness of Agribusiness	132.000	14.300	146.300
Technology and Innovation	66.000	7.150	73.150
Agricultural Health and Food Safety	132.000	14.300	146.300
Rural Communities	168.000	18.200	186.200
Natural Resources and the Environment	102.000	11.050	113.050

Regional Technical Cooperation Plan in Policies and Trade in the Northern Region

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To consolidate the Horizontal Technical Cooperation Program "Policy and Trade Node: Focal Point Mexico".
2. To update the comparative study of the agricultural public policies of Canada, the United States and Mexico.
3. To intensify IICA's participation as a partner in the North American Agrifood Market Integration Consortium (NAAMIC).

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Policies and Trade in the Northern Region	121.297	0	121.297
Promotion of Trade and the Competitiveness of Agribusiness	121.297	0	121.297

Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Northern Region**Essential Actions of Technical Cooperation****Agricultural Health and Food Safety**

1. To support the Member States' efforts to deal with Avian Influenza, strengthening partnerships with the North American Animal Health Tripartite Group, the North American Plant Protection Organization (NAPPO), the National Animal Health Council (CONASA) and the Interregional Agricultural Health Agency (OIRSA).
2. To strengthen the strategic relations with AHFS agencies and the private sector, in order to undertake joint initiatives.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Northern Region	113.325	0	113.325
Agricultural Health and Food Safety	113.325	0	113.325

Support to the Regional Fund for Agricultural Technology - FONTAGRO**Essential Actions of Technical Cooperation**

Technology and Innovation

1. To ensure that the financial management of projects is efficient and effective.

Agricultural Health and Food Safety

2. To encourage other countries to become members of the Fund and promote alliances with important partners.
3. To enhance the mechanisms for selecting proposals submitted to the Fund.
4. To facilitate access to the knowledge generated by the projects.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Support to the Regional Fund for Agricultural Technology - FONTAGRO	132.016	0	132.016
Technology and Innovation	132.016	0	132.016

Cooperative Program in Research and Technology for the Northern Region - PROCINORTE**Essential Actions of Technical Cooperation****Technology and Innovation**

1. To establish and coordinate specialized technical meetings in the countries of the region.
2. To identify linkages with the other actors in the Regional Research System for the Americas (FONTAGRO, PROCIs, SICTA, etc.) by participating in events and implementing joint activities with these actors.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Cooperative Program in Research and Technology for the Northern Region - PROCINORTE	126.600	0	126.600
Technology and Innovation	126.600	0	126.600

Office of the Director General**Office of the Director General****Essential Actions of Institutional Management**

1. To oversee the Institute's General Directorate, pursuant to the institution's rules and the mandates issued by its governing bodies (the Inter-American Board of Agriculture and the Executive Committee).
2. To ensure that the resources allocated to the Institute are managed transparently and effectively, adhering strictly to the Institute's rules and the principles of financial prudence, promoting the transparent management and efficient spending of resources and keeping operating costs as low as possible.
3. To ensure that the meetings of the Special Advisory Commission on Management Issues (SACMI) and the Executive Committee are properly organized and implemented (bearing in mind the political, technical, administrative and logistical considerations involved).
4. To define general policy and oversee the development of strategic partnerships, with a view to pooling cooperation efforts and strengthening synergies that promote the modernization of agriculture and the well-being of rural communities in the Americas.
5. To promote the Institute's image as an international development organization that is recognized and respected for its technical excellence, transparency and flexibility, and as a demand- and results-driven agency, with low operating costs, and a reliable strategic partner in the development of agriculture and the rural milieu in the Americas.

6. To satisfactorily fulfill all the Institute's diplomatic and protocolary obligations. To organize and assist with all the national and international activities and events in which the Director General takes part. To keep the database on institutional relations up-to-date. To handle all paperwork related to taxes and the exemptions, privileges and immunities to which the Institute is entitled, both for international and associate personnel.

	Resources Allocated from the Regular Fund		
	Year 2007		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
<i>Chapter II: Management Costs</i>	643.021	0	643.021

Technical Cooperation Units

Directorate of Technical Leadership and Knowledge Management

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To assist the countries and regions in developing institutional capabilities that will strengthen agricultural trade, including trade negotiation issues, the management of trade and agricultural health and food safety.
2. To support the formulation of institutional mechanisms and public policies designed to facilitate the articulation of micro, small and medium-sized producers with international trade processes.
3. To manage the knowledge needed to facilitate access to markets, including niches and fair trade, with a view to achieving the sustainability of agriculture, natural resources and family well-being.
4. To support policy-making and the establishment of institutional mechanisms for technology, agricultural health, food safety, biotechnology, biosafety and intellectual property, to enhance competitiveness by improving business skills, productivity, innovation, quality and effective marketing.
5. To help the countries develop and implement policies and institutional modernization efforts designed to boost the competitive position of agribusinesses in the marketplace, with emphasis on micro, small and medium-sized enterprises.
6. To contribute to the development of public and private capabilities that will boost the competitive strength of agribusinesses and family agriculture.

Promotion of Trade and the Competitiveness of Agribusiness

7. To serve in the countries as promoters and facilitators of agribusinesses and entrepreneurship, including women and young people in rural areas, and the development of technological agribusinesses.

Technology and Innovation

1. To promote the development of a global and regional vision of the status of agricultural technology and innovation, to help the countries develop new products and markets, and be more competitive by increasing productivity and the quality of their products, and achieve sustainable agriculture. Efforts will focus on monitoring the performance of agriculture, creating an observatory of technological and scientific advances, developing a system of indicators for science and technology, and disseminating information to support decision making.
2. To promote the modernization of the public and private institutional frameworks for research, extension and innovation of the national innovation systems, by implementing a program for strengthening institutional innovations for research and extension; developing and ensuring the safe use and marketing of agro-biotechnologies, and evaluating their economic impact on production and trade; and, disseminating research related to the control and prevention of pests and diseases, and methodologies and tools for risk mitigation or management.
3. To modernize technological innovation policies so that they contribute to the competitiveness of agriculture, poverty reduction and natural resource conservation, and facilitate the development of, access to and the adoption of technologies in productive processes. The actions will include studies to assess the impact of science and technology on rural poverty alleviation; the design of technological innovation policies that foster value added and the diversification of small-scale agriculture and its integration into markets; the design and harmonization of biotechnology and biosafety policies to promote the competitiveness of agriculture, the conservation of natural resources and trade; and, support for the management of intellectual property in agriculture.
4. To strengthen horizontal cooperation in technological innovation among the countries and links with the global research system, by updating the regional technological innovation system for cooperation among sectors, regions, and countries, in order to develop a renewed vision of the system; consolidating FORAGRO as a hemispheric-level mechanism for building consensus among the public and private sectors, academics, NGOs and producers' organizations; modernizing the subregional mechanisms for horizontal cooperation in technological innovation among the PROCI countries; and, providing technical support for the consolidation of FONTAGRO as a mechanism for financing regional research and innovation projects under the aegis of the IICA-IDB-FONTAGRO partnership.
5. To promote information management to support the technological innovation, research and extension processes by characterizing the management of agricultural technological information by the technological innovation agencies in the countries; implementing training events and developing methodologies that make it possible to gather, make available and disseminate both new knowledge and traditional knowledge; consolidating the hemispheric agricultural scientific and technological information system (INFOTEC) as a benchmark system among the actors in innovation and better access to state-of-the-art technologies; and, disseminating information on agrobiotechnologies and biosafety.

Agricultural Health and Food Safety

1. To support capacity development and the efforts of the national AHFS services by strengthening regulatory mechanisms, science-based technical capabilities and sustainable institutional infrastructures in order to make the agribusiness and rural sector more competitive and improve the sanitary and phytosanitary status of the member countries.

Agricultural Health and Food Safety

2. To help the Member States implement the provisions of the WTO Agreement on Sanitary and Phytosanitary Measures and the decisions adopted by the international standard-setting organizations (OIE, IPPC and Codex Alimentarius). This work will involve support for individual and collective leadership, training processes and the use of horizontal cooperation to share successful experiences. Thus, IICA will promote efforts to gain a foothold in markets and then consolidate a market share, and take advantage of the tools that the multilateral trade system offers for defending national interests.
3. To help the Member States develop standards and rules, leadership capabilities and technical competencies in food safety throughout the agrifood chain, by implementing activities for the comprehensive strengthening of food safety in the member countries, thereby making it possible to institute major changes for the improvement of food safety and the implementation of risk mitigation tools.
4. To provide cooperation to the countries to enable them to recognize emerging issues that are potential threats or opportunities with regard to AHFS, or pose a threat to animal, plant and human health. This will be done by articulating efforts and strategies linking AHFS and territorial development projects, to minimize the negative impact of pests and diseases on sanitary or phytosanitary status, trade and rural communities.
5. To promote the development and validation of knowledge and technologies to support the implementation of the biosafety regulatory frameworks governing GMOs and AHFS. This will be done by implementing actions to help modernize and/or harmonize the regulatory frameworks, thus enabling the member countries to understand them better and implement them properly.
6. To promote the design of research agendas that incorporate health and safety priorities and projects, to support production and productivity by linking R&D institutions with AHFS services (establishing direct links between R&D institutions and AHFS needs).

Rural Communities

1. To help the countries formulate and manage territorial development policies and projects designed to transform the rural economy by creating new sources of employment and income. This work will involve generating and disseminating methodological and operating frameworks, promoting guidelines for public policies aimed at bringing the production methods of micro and small rural businesses into line with the new requirements of the market, supporting the development of institutional mechanisms for the intersectoral articulation of national strategies for developing policies and strategies, and promoting public policies that enhance the synergies among trade, agriculture and natural resources.
2. To guide institutional transformation programs that involve productive programs and projects based on the interactions among agriculture, trade and environment. Specifically, this will be done by developing institutional mechanisms that promote business-oriented productive clusters and partnerships involving rural businesses of different kinds and sizes, developing public-private partnerships to boost rural businesses that take advantage of the denomination of origin, developing institutional mechanisms that promote financial services keyed to the needs of the rural population, and promoting participatory technological innovation processes that link agriculture, trade and the environment for family agriculture and the clusters of which this type of production forms part.

Rural Communities

3. To promote the development of rural capabilities and the dissemination of local management innovations among public and private social actors, by creating institutional capabilities that facilitate the integration of rural businesses - especially small- and medium-sized ones - in market niches. The work will also focus on the technical and administrative management of rural development policies, programs and projects designed to strengthen the interactions among natural resources, production and trade; cross-border cooperation; the development of business skills in the rural sector, especially in young people and women; and, support for the consolidation of capacity development programs for the management of rural agroindustry.
4. To develop and disseminate knowledge and tools for formulating and managing rural development policies and projects by strengthening national and/or regional bodies linked to the "Rural Development Observatories." IICA will also provide methodological and operating guidelines for establishing the "pilot territories;" conduct and disseminate comparative studies and analyses of rural development policies, strategies and projects, in order to identify good practices and lessons learned and establish a strategy for disseminating them; strengthen the rural development component of IICA's Knowledge Management System; and, prepare tools for developing the Institute's technical capabilities.
5. To support actions aimed at improving the Institute's technical positioning on issues that are critical for the sustainable development of agriculture and rural communities by preparing materials and activities on the subject. IICA will also generate materials on cutting-edge rural development issues, and conduct special studies to underpin both the orientation of technical cooperation and the development of specific capabilities.

Natural Resources and the Environment

1. To facilitate the consolidation of institutional, policy and project mechanisms designed to create opportunities for rural businesses, based on interactions among agricultural, environmental and rural factors. This will be achieved by generating guiding frameworks that make environmental and natural resource management an integral component of agriculture and rural development; developing mechanisms that effectively link the work of the ministries of trade, agriculture and environment; supporting agro-environmental policies and their respective institutional mechanisms, in order to strengthen the link between trade and the sustainable management of agricultural and rural productive systems; and, fostering land planning and management processes in the rural milieu.
2. To promote the generation and strengthening of capabilities for integrated natural resource management by disseminating knowledge and tools for integrating sustainable natural resource management into the design and management of rural development initiatives; supporting the articulation of work programs, in selected territories, among trade, agriculture and natural resources; and, developing and updating the expertise of IICA professionals to guarantee the excellence of technical cooperation services.
3. To gather and disseminate information about innovations and good practices that afford rural businesses access to environmentally-friendly market niches, by systematizing and disseminating agrifood production and processing practices that meet quality and safety requirements; technological innovation processes adapted to specific environmental characteristics and productive systems; research findings and technologies for the efficient management of water in agriculture; and, the experiences of rural businesses that focus on clean production, agro-biodiversity, ecotourism, denomination of origin, environmental services and other intangible assets of rural communities.

Natural Resources and the Environment

4. To help position the Institute on technical matters related to integrated natural resource management and its impact on food production and the rural population. This will be done by promoting a vision that recognizes the interrelationship among the environment, agriculture and rural life, especially strategic issues such as water, desertification and climate change; and, the analysis of integrated natural resource management as it pertains to agriculture and the rural milieu, within the framework of the conventions on the environment.

Crosscutting support actions

1. To promote science and technology related to agrobiotechnology and biosafety. IICA will disseminate information about developments at the global and regional levels among the member countries to contribute to the development and adoption of national policies and to decision-making, and to increased agricultural productivity. This, in turn, will help reduce poverty as mechanisms for adapting institutional policies are developed, a vision regional and global vision on these issues is developed and strategic assessments of the impact of agrobiotechnology and biosafety are carried out.
2. To promote the Hemispheric Biotechnology and Biosafety Program (HBBP) by generating and disseminating information that will serve as input for policies, negotiations and the public perception of these issues; providing technical support with the development of agrobiotechnology policies and regulatory frameworks designed to improve productivity, conservation and the sustainable management of genetic diversity; generating safe foods that add economic value; and, promoting strategic partnerships with agricultural research centers (such as those of the CGIAR) and technical and financial cooperation organizations that could help implement the Program.
3. To promote the articulation of regional agrobiotechnology and biosafety initiatives, to help strengthen national and/or regional institutions. The activities to be implemented include the formulation of strategic projects, horizontal technical cooperation among regions, the development and implementation of tools for monitoring institutional policies regarding agrobiotechnologies and biosafety, and the modernization of national food safety/traceability services responsible for agrobiotechnology and biosafety matters.
4. To help the countries implement and comply with international agreements on the transborder movement of agrobiotechnology products such as living modified organisms (LMOs) by promoting their participation in the different international forums related to this issue, and in events where information and experiences are shared with regard to international agreements such as the Cartagena Protocol and those of the WTO, Codex Alimentarius and PAHO.
5. To provide and consolidate IICA's biotechnology and biosafety information system (BBIS) by articulating the different regions of the hemisphere and helping to share information about policies, technology development, the status of the international negotiations, regulatory frameworks, trade and the dissemination of experiences regarding the use of agrobiotechnology; holding forums to discuss and study current agrobiotechnology and biosafety issues; and, preparing technical and scientific documents on the use of biotechnology in agriculture and animal production.
6. To promote leadership development processes among the different actors of the agricultural sector, to contribute to institutional modernization and to the efforts to achieve competitive and sustainable agriculture.
7. To coordinate the systematization and application of knowledge, working with the Thematic Areas and the Directorate of Operations, by implementing training programs on strategic issues for the different actors of the agricultural sector.

Crosscutting support actions

8. To support the existing networks of higher and vocational agricultural education institutions by means of training events and the sharing of experiences and information.
9. To strengthen the distance education program by harnessing new information and communication technologies.
10. To develop multimedia educational materials to support the education and training programs, working with the Thematic Areas and the Directorate of Operations.
11. To promote the development of distance education programs through joint activities with FAO, the World Bank, PAHO, CATIE and EARTH.
12. To contribute to the development of institutional capabilities for managing knowledge on strategic topics, by setting up interdisciplinary teams, developing methodologies and educational materials and using ICT.
13. To promote the sharing of experiences among countries and regions by means of global dialogues under the aegis of the World Bank's Global Learning Network.
14. To promote the use of the CECADI's facilities with the Thematic Areas and the Directorate of Operations.
15. To contribute to information management, the sharing of experiences and the conservation of agricultural knowledge in the Americas by means of libraries, agricultural information systems, and methodologies, tools and publications.
16. To take part in national and regional cooperation efforts in the field of information within the framework of the Agricultural Information and Documentation System of the Americas (SIDALC), as a hemispheric focal point.
17. By means of ICTs, to support the lines of action, objectives and technical projects of the different areas of the Directorate of Technical Leadership and Knowledge Management.
18. To contribute to the development of a common vision of information and communication technologies for the Institute.
19. To create a modern technology environment to facilitate the delivery of timely, efficacious and high-quality technical cooperation services throughout the hemisphere.
20. To articulate networks of thematic work, virtual communities and collaborative work, using technological tools.
21. To undertake the comprehensive development of technological aspects for the implementation of the KM strategy.
22. To promote the creation of strategic partnerships with leaders in the field of ICTs.
23. To provide an information system for monitoring the agricultural trade negotiations (INFOAGRO/COMERCIO), working with DLTGC and DORI.
24. To generate useful information for the countries with regard to institutional modernization policies and processes, with emphasis on technological innovation issues and the strengthening of organizations whose work is related to the development of technological capital, working with DLTGC and DORI.

Crosscutting support actions

25. To promote better coordination among national, regional and hemispheric initiatives by working with other directorates to prepare joint products in the following fields: the outlook for agriculture and the rural milieu at the regional level (with the DORI); the outlook for agriculture and the rural milieu in areas related to the Institute's fields of specialization (with the DLTGC); and the discussion of critical agricultural issues through the promotion of specialized technical forums.
26. To participate in the promotion and strengthening of an integrated system for handling and managing the Institute's technical information, based on the INFOAGRO.NET information system.
27. To promote the training and development of the Institute's human resources by holding training / updating training events for the Directorate's technical personnel and promoting an in-service training system involving DEPMI, DLTGC and DORI, with the participation of specialists in the countries (two-way system).
28. To strengthen the strategic partnerships related to the unit's core activities, especially with FAO, ECLAC, the World Bank, IFPRI, the IDB, the UCR, CINPE and UNICAMP-DPCT.
29. To continue to conduct strategic studies that demonstrate the true contribution of agriculture and rural life to development, incorporating new countries into the study "More than food on the table: agriculture's true contribution to the economy," and to improve the study's methodological approach.
30. The Directorate will promote dialogue and consensus building by conducting studies of strategic issues related to agriculture and rural life in the Americas and organizing technical forums.
31. The Directorate will help countries in the hemisphere to monitor the state of agriculture and rural life in the Americas by preparing the Report on the State of and Outlook for Agriculture and Rural Life and taking part in the preparation of hemispheric, regional and thematic "Outlooks", working with the DORI and the DLTGC.
32. The Directorate will support policy-making by generating information, knowledge, methodological frameworks and strategic guidelines for decision-making in the member countries and for the Institute's technical cooperation and positioning.
33. The Directorate will prepare proposals for institutional reform by generating information and making recommendations of interest to the member countries regarding the processes aimed at renewing the institutional public and private framework for agriculture and the rural milieu.

Essential Actions of Institutional Management

1. To coordinate hemispheric actions with the national and regional agendas, endeavoring to ensure the necessary value added and to contribute directly to the member countries, working with the Directorate of Horizontal Cooperation, the Directorate of Operations and the Directorate of Strategic Studies and Policies for Institutional Modernization.
2. To implement a knowledge management system to strengthen technical activities at the national, regional and hemispheric levels, thereby improving the flow of information, the consolidation of modular teams of professionals and the creation of high-quality institutional knowledge.

3. To promote technical leadership in the areas and fields of specialization in which the Institute works, keeping track of the latest developments, contributing to IICA's vision and strategic orientation and ensuring the technical quality of the actions and knowledge of national and regional projects.
4. To promote the development of hemispheric programs in the areas of agro-tourism, biotechnology and biosafety, agroindustry, agro-energy, insurance and credit.
5. To implement actions aimed at updating the capabilities of IICA's team of specialists, to guarantee the excellence of technical cooperation services.
6. To support policy-making in the technical areas in which the Institute specializes, related to the modernization, competitiveness and sustainable development of agriculture and rural territories, consistent with the environment and sound natural resource management.
7. To contribute to the management of knowledge about the benefits for agriculture and the rural sector of activities and advances related to technology and innovation, biotechnology, agro-energy, agricultural health and food safety, trade, the agro-environment and business development.
8. To contribute to the management of knowledge about the benefits that accrue to agriculture and the rural sector when they are integrated with environmental management and the territorial concept.
9. To promote a greater culture of information, to increase the Institute's capacity and technical quality in the different areas in which it works.
10. To preserve IICA's institutional memory and disseminate its information through its publications unit and strategic alliances with international sources, and by strengthening the systems, libraries and information centers in the countries.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Directorate of Technical Leadership and Knowledge Management	2.303.258	96.544	2.399.802
Promotion of Trade and the Competitiveness of Agribusiness	460.652	19.309	479.960
Technology and Innovation	460.652	19.309	479.960
Agricultural Health and Food Safety	460.652	19.309	479.960
Rural Communities	460.652	19.309	479.960
Natural Resources and the Environment	460.652	19.309	479.960

Office for Follow-up to the Summit of the Americas Process**Essential Actions of Institutional Management**

1. The OSCU will serve, on IICA's behalf, as the Secretariat of the Ministerial Process "Agriculture and Rural Life in the Americas", disseminating the agreements adopted in the Ministerial Meetings (Bavaro 2001, Panama 2003 and Guayaquil 2005) and the mandates of the Summits of the Americas (Quebec 2001, Monterrey 2004 and Mar del Plata 2005) and helping the Ministerial Delegates and their teams of specialists to implement the agreements.
2. To help IICA strengthen its support for the implementation of the hemispheric mandates and ministerial agreements on agriculture and rural life, supporting the technical units at Headquarters and, working with the Directorate of Regional Operations and Integration, the Offices in the countries and the Secretariats of the Regional Ministerial Meetings.
3. To beef up IICA's role as an institutional partner in the Summits of the Americas process, facilitating the articulation of the Ministerial Process with the Summits Process and participating in the respective follow-up mechanisms (SIRG and JSWG).
4. To keep the Executive Committee informed of the progress and results of the Ministerial Process "Agriculture and Rural Life in the Americas," assisting the Director General with the preparation of the corresponding reports.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Office for Follow-up to the Summit of the Americas Process	205.553	0	205.553
Promotion of Trade and the Competitiveness of Agribusiness	41.111	0	41.111
Technology and Innovation	41.111	0	41.111
Agricultural Health and Food Safety	41.111	0	41.111
Rural Communities	41.111	0	41.111
Natural Resources and the Environment	41.111	0	41.111

Sanitary and Phytosanitary Measures Initiative for the Americas**Essential Actions of Technical Cooperation****Agricultural Health and Food Safety**

1. To strengthen institutional structures in the countries, in an effort to make them sustainable and enable them to develop and implement a national agenda in the area of sanitary and phytosanitary measures
2. To increase the participation of beneficiary countries in the meetings of the SPS Committee of the WTO
3. To increase awareness of the issue among decision maker.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Sanitary and Phytosanitary Measures Initiative for the Americas	150.000	0	150.000
Agricultural Health and Food Safety	150.000	0	150.000

Support for Hemispheric Biotechnology and Biosafety Program**Essential Actions of Technical Cooperation****Technology and Innovation**

1. To gather, analyze and disseminate information on agricultural biotechnology and biosafety, via reports and a specialized information and communication system.
2. To identify needs at the national and regional levels.

Technology and Innovation

3. To support the development, implementation and dissemination of transparent, science-based policies and regulatory frameworks.
4. To promote transparent communication regarding the risks and benefits of agricultural biotechnology, and encourage authorities to include the topic of public perception as an important component of national policies and programs in the area of agricultural biotechnology.
5. To support the development of scientific and technological capabilities in the area of agricultural biotechnology, by means of regional strategies and cooperation actions between countries and regions.
6. To promote the discussion and analysis of national and regional norms.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Support for Hemispheric Biotechnology and Biosafety Program	180.000	0	180.000
Technology and Innovation	180.000	0	180.000

Hemispheric Program in Support of the Technical and Strategic Consolidation of FONTAGRO**Essential Actions of Technical Cooperation****Technology and Innovation**

1. To support the consolidation of FONTAGRO in those technical and strategic aspects of its operations that deal with promotion of and support for the further development of the Fund, the development of capabilities for the formulation of regional research, technical follow-up and impact evaluation projects, and dissemination of the results of same.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2007 Miscellaneous</i>	<i>Total</i>
Hemispheric Program in Support of the Technical and Strategic Consolidation of FONTAGRO	30.000	0	30.000
Technology and Innovation	30.000	0	30.000

Inter-American Program for the Promotion of Agricultural Trade, Agribusiness and Food Safety

Essential Actions of Technical Cooperation

Promotion of Trade and the Competitiveness of Agribusiness

1. To promote and support the development of the competitive strength of small and medium-scale agricultural entrepreneurs in the IICA member countries. This will be done by promoting technical cooperation programs designed to develop export capabilities, emphasizing the Export Platforms program, implementing training and technical cooperation programs to enable companies to position their products in differentiated market niches, strengthening the development of managers and technical personnel, and promoting the horizontal sharing of experiences.
2. To provide technical cooperation so that the public and private sectors can generate, analyze and interpret the information they need to make commercial decisions.
3. To provide technical cooperation to strengthen and create the public and private institutional framework needed to boost the development of competitive agribusinesses, including the strengthening of relations between the public and private sectors; and to provide technical cooperation to institutions and organizations that foster the development of transparent markets.
4. To provide technical assistance to train public and private sector officials to use the existing information systems, disseminate information about the requirements for the entry of products into specific markets, including compliance with the technical rules governing affect agrifood products, and develop capabilities for implementing market studies and market intelligence processes.

Agricultural Health and Food Safety

1. To identify key areas for technical cooperation on food safety and quality matters, in order to enhance the competitiveness of the agrifood private sector of the IICA member countries.

Agricultural Health and Food Safety

2. To document and disseminate information about the key aspects of regulations governing the food trade, with emphasis on organic products, genetically modified foods, animal well-being and labeling.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Inter-American Program for the Promotion of Agricultural Trade, Agribusiness and Food Safety	729.937	0	729.937
Promotion of Trade and the Competitiveness of Agribusiness	547.453	0	547.453
Agricultural Health and Food Safety	182.484	0	182.484

Technical Support Units**Directorate of Performance Management and Evaluation****Essential Actions of Institutional Management**

1. To continuously review the national, regional and hemispheric technical cooperation agendas.
2. To evaluate the performance and results achieved by the Offices, Units, Programs and Projects.
3. To generate relevant information and prepare reports for decision-making and accountability at the different managerial levels of the Institute.
4. To help strengthen the base of knowledge accumulated through the Institute's cooperation experiences and performance management activities.
5. To help improve the Institute's programming, supervision and follow-up and accountability processes.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Directorate of Performance Management and Evaluation	358.494	0	358.494
Promotion of Trade and the Competitiveness of Agribusiness	71.699	0	71.699
Technology and Innovation	71.699	0	71.699
Agricultural Health and Food Safety	71.699	0	71.699
Rural Communities	71.699	0	71.699
Natural Resources and the Environment	71.699	0	71.699

Programming Division

Essential Actions of Institutional Management

1. To conduct the process of allocating resources and to promote a culture which focuses on achieving results, providing technical cooperation and executing resources with financial prudence and reducing administrative costs, within the framework of the strategic priorities and rules and procedures of the Institute, and the need for management at the different operating levels of the Institute.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Programming Division	231.858	0	231.858
Promotion of Trade and the Competitiveness of Agribusiness	46.372	0	46.372
Technology and Innovation	46.372	0	46.372
Agricultural Health and Food Safety	46.372	0	46.372

Rural Communities	46.372	0	46.372
Natural Resources and the Environment	46.372	0	46.372

Directorate of Regional Operations and Integration**Essential Actions of Institutional Management**

1. To help prepare and update the National Agendas and support and provide follow-up to the Offices' efforts to improve their management of the agendas.
2. To help manage and develop the Regional Technical Cooperation Program designed to strengthen articulation with the different stakeholders in the Region and facilitate the implementation of the Regional Agenda.
3. To strengthen the regional and interregional integration mechanisms and facilitate links with strategic partners.
4. To promote horizontal cooperation by systematizing successful experiences and exchanges between countries, institutions, offices and regions, on priority topics that can help improve agriculture and rural life in the hemisphere.
5. To support the formulation of a Regional Development Rural Strategy, as a key result of the "Andean Rural Development Forum" project, to help achieve the Millennium Goals in the different countries of the region.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Directorate of Regional Operations and Integration	1.030.623	0	1.030.623
Promotion of Trade and the Competitiveness of Agribusiness	206.125	0	206.125
Technology and Innovation	206.125	0	206.125
Agricultural Health and Food Safety	206.125	0	206.125
Rural Communities	206.125	0	206.125
Natural Resources and the Environment	206.125	0	206.125

Directorate of External Finance and Investment Projects**Essential Actions of Institutional Management**

1. To support and spearhead the processes aimed at increasing the financing of the Institute's actions with funds from external sources, focusing primarily on the preinvestment phase of the project cycle.
2. To help give a more strategic orientation to the portfolio of programs and projects and strengthen direct technical assistance to the countries for the identification and formulation of projects.
3. To support the formulation of business plans at the hemispheric level on the important issues that IICA has a mandate to promote (biotechnology and biosafety, agricultural insurance, traceability, bio-energy, etc.).
4. To help develop capabilities in preinvestment and investment processes, especially those of local technical personnel working for IICA's counterparts and for the Institute itself, in order to improve the quality of the formulation of cooperation and investment programs and projects, and efforts to secure external resources, achieving a multiplier effect in the tasks directly involved in and related to the formulation of projects and fundraising (includes development of methodologies and instruments).
5. To prepare regular analyses of the status of, and outlook for, investment and financing for agriculture and rural development in Latin America and the Caribbean, in order to have a strategic vision of the allocation of financial resources in the region.
6. To draw up lists on external financing and lessons learned.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Directorate of External Finance and Investment Projects	313.615	0	313.615
Promotion of Trade and the Competitiveness of Agribusiness	62.723	0	62.723
Technology and Innovation	62.723	0	62.723
Agricultural Health and Food Safety	62.723	0	62.723
Rural Communities	62.723	0	62.723

Natural Resources and the Environment	62.723	0	62.723
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Associate Deputy Director General**Essential Actions of Institutional Management**

1. To help the General Directorate define and review the Institute's objectives, policies and lines of action related to the management of cooperation and the repositioning of the organization.
2. To advise the General Directorate on the handling of relations with the Member States and with strategic partners.
3. To promote IICA's image as an institution of excellence that is efficient, focused and committed to its strategic objectives of sustainable development, food security and the improvement of living conditions in rural areas.
4. To consolidate and provide follow-up to the Program Budgets and Annual Action Plans of the units that make up the Office of the Director General.
5. To coordinate the work of the Technical Cabinet.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Associate Deputy Director General	161.141	0	161.141
Promotion of Trade and the Competitiveness of Agribusiness	32.228	0	32.228
Technology and Innovation	32.228	0	32.228
Agricultural Health and Food Safety	32.228	0	32.228
Rural Communities	32.228	0	32.228
Natural Resources and the Environment	32.228	0	32.228

Directorate of Administration and Finance

Directorate of Administration and Finances**Essential Actions of Institutional Management**

1. To carry out and supervise corporate processes aimed at developing and monitoring the Institute's physical and financial resources.
2. To conduct the process of allocating resources and promote a culture which focuses on achieving results, providing technical cooperation and executing resources with financial prudence and reducing administrative costs, within the framework of the strategic priorities and rules and procedures of the Institute, and the need for management at the different operating levels of the Institute.
3. To manage the human resources of the Institute, ensuring that they contribute to fulfilling its mandate and achieving its objectives.
4. To advise on the proper application of national and international legislation in the different areas of law, both at Headquarters and in the Offices in the Member States.
5. To provide high quality services in the area of procurement, storage, security, transportation, communication, maintenance of physical infrastructure, and services for events at the lowest possible cost, using the best practices and providing security for internal and external clients.

	Resources Allocated from the Regular Fund		
	Year 2007		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
<i>Chapter II: Management Costs</i>	735.609	42.783	778.392

Institutional Funds and Line Items**Institutional Funds and Line Items****Resources Allocation of the Regular Fund**

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Institutional Funds and Line Items	348.901	304.601	653.502
Promotion of Trade and the Competitiveness of Agribusiness	69.780	60.920	130.700
Technology and Innovation	69.780	60.920	130.700
Agricultural Health and Food Safety	69.780	60.920	130.700
Rural Communities	69.780	60.920	130.700
Natural Resources and the Environment	69.780	60.920	130.700

Contribution to CATIEContribution to CATIE

Resources Allocation of the Regular Fund

<i>Unit / Strategic Priority</i>	Resources Allocation of the Regular Fund		
	<i>Year 2007</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Contribution to CATIE	1.000.000	0	1.000.000
Technology and Innovation	1.000.000	0	1.000.000

APPENDIX 3

***Composition of Quota Resources allocated by Strategic Priority
2007***

***Allocation of the Quota Fund
by Strategic Priority (US\$)***

**2007
Program Budget**

Strategic Priority: Promotion of Trade and the Competitiveness of Agribusiness	2007 Program Budget		
	Personnel	Operating Costs	Total
Hemispheric Actions of Technical Cooperation	783.137	266.078	1.049.215
Institutional Funds and Line Items	19.107	50.673	69.780
Regional Actions of Technical Cooperation	1.099.235	409.855	1.509.090
National Actions of Technical Cooperation	2.042.851	1.092.638	3.135.489
Basic Management Structure	1.402.055	489.163	1.891.218
Basic National Technical Cooperation Plan	640.796	603.475	1.244.271
Technical Support Units	348.477	70.669	419.146
<i>Summary:</i>	4.292.807	1.889.913	6.182.720

**Allocation of the Quota Fund
by Strategic Priority (US\$)**

**2007
Program Budget**

Strategic Priority: Technology and Innovation	2007 Program Budget		
	Personnel	Operating Costs	Total
Hemispheric Actions of Technical Cooperation	421.242	290.520	711.762
Institutional Funds and Line Items	19.107	50.673	69.780
Regional Actions of Technical Cooperation	818.199	412.945	1.231.144
National Actions of Technical Cooperation	1.245.988	692.984	1.938.972
Basic Management Structure	885.369	318.254	1.203.623
Basic National Technical Cooperation Plan	360.619	374.730	735.349
Technical Support Units	348.477	70.669	419.146
Interregional Actions	105.000	30.000	135.000
CATIE	-	1.000.000	1.000.000
Summary:	2.958.013	2.547.791	5.505.805

***Allocation of the Quota Fund
by Strategic Priority (US\$)***

**2007
Program Budget**

Strategic Priority: Agricultural Health and Food Safety	2007 Program Budget		
	Personnel	Operating Costs	Total
Hemispheric Actions of Technical Cooperation	541.874	292.373	834.246
Institutional Funds and Line Items	19.107	50.673	69.780
Regional Actions of Technical Cooperation	625.008	242.000	867.008
National Actions of Technical Cooperation	2.040.664	1.098.409	3.139.073
Basic Management Structure	1.398.443	486.839	1.885.282
Basic National Technical Cooperation Plan	642.220	611.570	1.253.791
Technical Support Units	348.477	70.669	419.146
<i>Summary:</i>	3.575.130	1.754.124	5.329.254

***Allocation of the Quota Fund
by Strategic Priority (US\$)***

**2007
Program Budget**

Strategic Priority: Rural Communities	2007 Program Budget		
	Personnel	Operating Costs	Total
Hemispheric Actions of Technical Cooperation	421.242	80.520	501.762
Institutional Funds and Line Items	19.107	50.673	69.780
Regional Actions of Technical Cooperation	563.839	142.000	705.839
National Actions of Technical Cooperation	2.015.161	1.036.552	3.051.713
Basic Management Structure	1.405.849	490.034	1.895.883
Basic National Technical Cooperation Plan	609.312	546.519	1.155.830
Technical Support Units	348.477	70.669	419.146
<i>Summary:</i>	3.367.826	1.380.414	4.748.241

***Allocation of the Quota Fund
by Strategic Priority (US\$)***

**2007
Program Budget**

Strategic Priority: Natural Resources and the Environment	2007 Program Budget		
	Personnel	Operating Costs	Total
Hemispheric Actions of Technical Cooperation	421.242	80.520	501.762
Institutional Funds and Line Items	19.107	50.673	69.780
Regional Actions of Technical Cooperation	142.895	62.000	204.895
National Actions of Technical Cooperation	1.091.971	639.868	1.731.839
Basic Management Structure	787.354	285.604	1.072.958
Basic National Technical Cooperation Plan	304.617	354.264	658.881
Technical Support Units	348.477	70.669	419.146
<i>Summary:</i>	2.023.692	903.730	2.927.423

APPENDIX 4

***Allocation of the Regular Fund by Unit and Major Object of Expenditure
2007***

**Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)**

**Program Budget
2007**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Cooperative Program on Research and Technology Transfer for the South American Tropics - PROCITROPICOS	2007	105.000	0	0	0	1.000	0	29.000	0	0	135.000
IICA Office in Belize	2007	118.047	80.552	5.000	10.000	5.000	7.000	13.101	2.500	4.800	246.000
IICA Office in Costa Rica	2007	107.438	111.091	7.000	13.000	17.000	20.000	17.086	66.785	4.000	363.400
IICA Office in Guatemala	2007	117.012	196.837	0	7.000	4.000	6.000	53.450	7.871	4.900	397.070
IICA Office in Honduras	2007	110.107	113.047	9.000	18.500	32.000	20.000	85.199	0	9.147	397.000
IICA Office in Nicaragua	2007	119.301	91.306	15.500	15.805	23.690	17.000	46.390	66.008	6.000	401.000
IICA Office in Panama	2007	117.069	156.011	0	8.000	3.984	3.000	40.236	7.200	1.500	337.000
IICA Office in El Salvador	2007	115.257	174.500	3.662	9.858	15.000	26.027	27.645	0	4.153	376.102
Regional Technical Cooperation Plan in Policies and Trade in the Central Region	2007	105.210	0	0	10.604	700	800	2.000	5.396	500	125.210

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

**Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)**

**Program Budget
2007**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Regional Technical Cooperation Plan in Technology and Innovation in the Central Region	<i>2007</i>	111.455	0	0	15.000	3.000	1.000	1.000	0	0	131.455
Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Central Region	<i>2007</i>	100.329	0	0	10.000	0	2.000	4.000	2.000	2.000	120.329
Regional Technical Cooperation Plan in Rural Communities in the Central Region	<i>2007</i>	104.028	0	1.000	12.604	2.000	1.000	1.000	2.396	0	124.028
Regional Technical Cooperation Plan in Education and Training in the Central Region	<i>2007</i>	0	0	4.000	8.000	2.000	2.000	500	3.500	0	20.000
Promotion and Formulation of Agricultural Projects in the Central Region	<i>2007</i>	109.284	0	0	10.000	2.000	1.000	2.000	5.000	0	129.284

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

**Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)**

**Program Budget
2007**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Regional Technical Cooperation Plan in Agribusiness Development in the Central Region	2007	94.042	0	0	12.000	2.000	0	1.000	5.000	0	114.042
Support to Regional Council for Agricultural Cooperation - CORECA and to Central American Agricultural Council - CAC	2007	97.500	24.645	0	0	0	0	7.855	0	0	130.000
Regional Cooperative Program for the Protection and Modernization of Coffee Cultivation in Central America, Mexico, Panama and the Dominican Republic (PROMECAFE)	2007	101.070	0	0	0	0	0	0	0	0	101.070
Support to the System for the Central America Agricultural Technology Integration System - SICTA	2007	0	0	0	3.500	500	0	1.000	0	0	5.000
IICA Office in Barbados	2007	110.166	148.527	18.500	14.000	17.000	13.100	36.107	10.100	12.500	380.000

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

***Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)***

***Program Budget
2007***

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
IICA Office in OECS	<i>2007</i>	108.755	514.056	42.682	29.000	5.000	900	36.010	9.297	16.000	761.700
IICA Office in Guyana	<i>2007</i>	106.000	107.581	8.000	8.500	11.700	13.000	23.038	37.232	13.449	328.500
IICA Office in Haiti	<i>2007</i>	118.276	144.734	14.192	16.480	11.800	7.000	61.681	29.477	9.760	413.400
IICA Office in Jamaica	<i>2007</i>	107.107	166.407	15.000	12.000	11.500	3.700	30.798	60.258	10.330	417.100
IICA Office in Bahamas	<i>2007</i>	104.273	50.670	8.200	23.940	8.300	9.000	19.617	10.000	2.000	236.000
IICA Office in Dominican Republic	<i>2007</i>	106.500	142.051	25.500	17.500	25.000	17.000	83.067	65.600	29.382	511.600
IICA Office in Suriname	<i>2007</i>	111.403	71.659	26.500	26.500	12.000	10.200	17.738	17.700	9.300	303.000
IICA Office in Trinidad and Tobago	<i>2007</i>	117.717	193.016	2.240	4.539	17.554	8.000	61.243	9.636	6.055	420.000
Regional Technical Cooperation Plan in Policies and Trade in the Caribbean Region	<i>2007</i>	102.897	0	4.200	7.600	1.500	0	2.000	4.700	0	122.897
Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Caribbean Region	<i>2007</i>	89.286	0	0	14.500	1.000	2.000	2.000	0	500	109.286

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

**Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)**

**Program Budget
2007**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Regional Technical Cooperation Plan in Rural Communities in the Caribbean Region	2007	105.393	0	0	12.000	2.000	1.000	2.000	2.000	1.000	125.393
Regional Technical Cooperation Plan in Education and Training in the Caribbean Region	2007	106.218	0	5.500	9.000	500	0	1.000	4.000	0	126.218
Promotion and Formulation of Agricultural Projects in the Caribbean Region	2007	96.035	0	0	13.000	600	900	1.200	3.700	600	116.035
Regional Technical Cooperation Plan in Agribusiness Development in the Caribbean Region	2007	113.461	0	1.600	11.300	700	0	2.000	4.400	0	133.461
Support to Alliance for Sustainable Development in the Caribbean	2007	0	0	44.380	35.348	6.000	3.037	1.700	35.035	4.500	130.000
Support to Caribbean Agricultural Research & Development Institute - CARDI	2007	65.000	0	59.000	15.000	25.000	30.000	1.000	0	5.000	200.000

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

***Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)***

***Program Budget
2007***

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
IICA Office in Bolivia	<i>2007</i>	116.194	143.796	2.600	20.300	24.900	49.200	35.277	39.600	5.133	437.000
IICA Office in Colombia	<i>2007</i>	115.262	562.850	5.000	89.000	126.921	67.936	175.363	200.270	24.398	1.367.000
IICA Office in Ecuador	<i>2007</i>	118.657	241.983	6.000	18.000	19.000	19.000	98.860	32.500	8.000	562.000
IICA Office in Peru	<i>2007</i>	117.835	180.770	0	25.026	24.000	0	96.889	27.180	6.500	478.200
IICA Office in Venezuela	<i>2007</i>	113.110	153.070	5.000	31.072	25.000	17.000	69.814	92.634	10.000	516.700
Regional Technical Cooperation Plan in Policies and Trade in the Andean Region	<i>2007</i>	105.030	0	0	11.800	2.000	1.000	1.700	3.500	0	125.030
Regional Technical Cooperation Plan in Technology and Innovation in the Andean Region	<i>2007</i>	0	0	0	3.500	5.000	1.500	1.500	8.500	0	20.000
Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Andean Region	<i>2007</i>	92.568	0	0	12.000	1.500	0	1.500	0	5.000	112.568

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

**Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)**

**Program Budget
2007**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Regional Technical Cooperation Plan in Rural Communities in the Andean Region	2007	110.107	0	0	10.000	500	1.500	1.500	6.500	0	130.107
Regional Technical Cooperation Plan in Education and Training in the Andean Region	2007	0	0	7.000	6.000	1.000	1.000	1.000	4.000	0	20.000
Promotion and Formulation of Agricultural Projects in the Andean Region	2007	100.770	0	0	9.500	1.500	2.000	500	4.500	2.000	120.770
Regional Technical Cooperation Plan in Agribusiness Development in the Andean Region	2007	0	0	1.000	9.000	2.500	0	1.000	6.500	0	20.000
Cooperative Agricultural Research and Technology Transfer Program for the Andean Subregion - PROCIANDINO	2007	108.320	0	0	0	0	0	0	0	0	108.320

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

***Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)***

***Program Budget
2007***

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Program of Rural Agro-industrial Development for Latin America and the Caribbean - PRODAR	<i>2007</i>	101.416	0	1.300	4.500	2.500	1.000	1.000	9.700	0	121.416
Hemispheric Training System for Agricultural Development - SIHCA	<i>2007</i>	108.320	0	22.000	2.000	0	0	2.000	14.000	0	148.320
IICA Office in Argentina	<i>2007</i>	120.295	255.050	35.000	16.000	20.000	10.000	89.505	55.000	10.150	611.000
IICA Office in Brazil	<i>2007</i>	116.952	450.942	37.408	120.000	189.200	86.550	380.601	351.347	0	1.733.000
IICA Office in Chile	<i>2007</i>	108.500	171.146	8.000	13.000	19.148	4.905	45.419	31.227	11.655	413.000
IICA Office in Paraguay	<i>2007</i>	108.741	116.667	1.000	30.000	26.500	10.000	59.372	32.220	9.500	394.000
IICA Office in Uruguay	<i>2007</i>	112.669	128.184	46.500	5.000	4.471	0	31.929	70.827	6.420	406.000
Regional Technical Cooperation Plan in Technology and Innovation in the Southern Region	<i>2007</i>	0	54.788	2.500	10.000	2.500	0	0	5.000	0	74.788

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

**Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)**

**Program Budget
2007**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Southern Region	<i>2007</i>	106.605	0	0	12.200	1.000	0	1.000	5.800	0	126.605
Regional Technical Cooperation Plan in Education and Training in the Southern Region	<i>2007</i>	88.345	0	1.200	9.000	4.000	0	2.000	3.000	800	108.345
Regional Technical Cooperation Plan in Agribusiness Development in the Southern Region	<i>2007</i>	88.345	0	0	10.000	2.000	3.000	5.000	0	0	108.345
Promotion and Formulation of Agricultural Projects in the Southern Region	<i>2007</i>	105.503	0	2.000	14.000	1.500	2.000	500	0	0	125.503
Cooperative Program for the Development of Agricultural Technology in the Southern Cone - PROCISUR	<i>2007</i>	103.292	19.363	0	0	4.345	0	0	0	0	127.000

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

**Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)**

**Program Budget
2007**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Support to the Development and Strengthening of National Agricultural Health Systems in the Countries of the Southern Cone to Facilitate International Agricultural Trade - COSAVE	<i>2007</i>	0	0	0	4.500	2.500	0	1.500	10.000	1.500	20.000
Support to the Agricultural Policy Coordination Network of the South - REDPA and Support to the Informal Group of the Agricultural Negotiators - GINA	<i>2007</i>	113.339	0	0	45.000	20.000	5.000	22.000	20.000	8.000	233.339
Support to the Secretariat of the Agricultural Council of the South - CAS	<i>2007</i>	0	10.574	5.000	12.000	5.000	3.000	6.750	26.250	2.000	70.574
Support to the Permanent Veterinary Committee of the Southern Cone	<i>2007</i>	0	0	0	12.000	0	0	0	48.000	0	60.000
IICA Office in Canada	<i>2007</i>	110.368	72.953	60.000	25.000	9.000	5.000	98.264	186.915	11.000	578.500

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

***Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)***

***Program Budget
2007***

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
IICA Office in the United States of America	<i>2007</i>	349.368	247.676	8.000	40.000	10.000	4.000	183.770	60.000	12.500	915.314
IICA Office in Mexico	<i>2007</i>	105.500	282.537	9.000	17.600	48.828	13.687	84.229	93.619	10.000	665.000
Regional Technical Cooperation Plan in Policies and Trade in the Northern Region	<i>2007</i>	101.297	0	0	12.000	1.500	1.500	0	0	5.000	121.297
Regional Technical Cooperation Plan in Agricultural Health and Food Safety in the Northern Region	<i>2007</i>	93.325	0	0	10.000	3.000	0	2.000	5.000	0	113.325
Support to the Regional Fund for Agricultural Technology - FONTAGRO	<i>2007</i>	112.016	0	0	10.000	3.000	2.000	1.000	4.000	0	132.016
Cooperative Program in Research and Technology for the Northern Region - PROCINORTE	<i>2007</i>	0	0	0	13.600	2.000	1.000	2.000	107.000	1.000	126.600
Office of the Director General	<i>2007</i>	536.750	34.504	3.442	37.925	8.390	2.338	5.892	3.880	9.900	643.021

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

***Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)***

***Program Budget
2007***

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Directorate of Technical Leadership and Knowledge Management	<i>2007</i>	939.336	1.033.423	29.698	131.387	85.511	67.046	53.784	53.430	6.187	2.399.802
Office for Follow-up to the Summit of the Americas Process	<i>2007</i>	121.159	62.794	500	9.000	8.300	800	3.000	0	0	205.553
Directorate of Performance Management and Evaluation	<i>2007</i>	226.218	83.450	2.667	34.892	5.333	3.000	2.667	0	267	358.494
Programming Division	<i>2007</i>	125.198	76.260	2.500	19.900	2.000	900	1.600	3.000	500	231.858
Directorate of Regional Operations and Integration	<i>2007</i>	624.214	209.409	5.000	108.990	29.676	19.267	17.733	10.067	6.267	1.030.623
Directorate of External Finance and Investment Projects	<i>2007</i>	232.275	41.341	1.332	28.000	5.000	2.667	0	3.000	0	313.615
Associate Deputy Director General	<i>2007</i>	131.141	0	93	4.500	10.407	1.000	10.000	1.250	2.750	161.141
Directorate of Administration and Finances	<i>2007</i>	245.544	322.495	6.650	40.562	50.645	13.225	84.223	5.598	9.450	778.392

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

**Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)**

**Program Budget
2007**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Institutional Funds and Line Items	<i>2007</i>	95.535	0	135.000	0	129.061	46.746	172.620	0	74.540	653.502
Contribution to CATIE	<i>2007</i>	0	0	0	0	0	0	0	1.000.000	0	1.000.000
Governing Bodies	<i>2007</i>	0	0	26.000	140.000	115.492	0	83.508	0	35.000	400.000
Insurance	<i>2007</i>	0	0	0	0	0	0	0	0	320.000	320.000
Pensions	<i>2007</i>	255.000	0	0	0	0	0	0	0	0	255.000
OAS Administrative Tribunal	<i>2007</i>	0	0	0	0	0	0	0	25.000	0	25.000
External Audit	<i>2007</i>	0	0	0	0	0	0	0	95.500	0	95.500
Sanitary and Phytosanitary Measures Initiative for the Americas	<i>2007</i>	0	0	45.000	22.500	30.000	0	22.500	30.000	0	150.000
Support for Hemispheric Biotechnology and Biosafety Program	<i>2007</i>	0	0	54.000	27.000	36.000	0	27.000	36.000	0	180.000

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

**Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Hemispheric Program in Support of the Technical and Strategic Consolidation of FONTAGRO	2007	0	0	9.000	4.500	6.000	0	4.500	6.000	0	30.000
Inter-American Program for the Promotion of Agricultural Trade, Agribusiness and Food Safety	2007	430.746	51.781	2.000	55.000	15.000	15.000	90.458	58.352	11.600	729.937
Total	2007	10.715.801	7.494.496	909.046	1.790.832	1.423.656	710.431	2.798.888	3.372.457	784.393	30.000.000

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

APPENDIX 5

***Projection of External Resources and INR by Unit
2007***

Projection of External Resources and INR by Unit (US\$)

Unit	External Resources	INR to be Generated
	2007	2007
IICA Office in Costa Rica	268.085	20.375
IICA Office in Guatemala	4.586.070	275.953
IICA Office in Honduras	7.000.000	490.000
IICA Office in Nicaragua	2.500.000	200.000
IICA Office in Panama	500.000	15.000
IICA Office in El Salvador	1.741.048	75.701
Regional Actions Central Region	1.703.278	129.721
IICA Office in Guyana	43.062	1.938
IICA Office in Haiti	400.000	36.000
IICA Office in Jamaica	28.780	1.295
IICA Office in Dominican Republic	86.662	5.200
Regional Actions Caribbean Region	127.273	5.727
IICA Office in Bolivia	600.000	30.000
IICA Office in Colombia	13.315.124	599.180
IICA Office in Ecuador	1.000.000	80.000
IICA Office in Peru	489.527	41.953
IICA Office in Venezuela	600.000	48.000
IICA Office in Argentina	6.500.000	390.000
IICA Office in Brazil	16.800.000	873.600
IICA Office in Chile	368.442	27.633
IICA Office in Paraguay	3.791.000	144.831
IICA Office in Uruguay	300.000	13.500
IICA Office in Mexico	22.352.000	1.788.160
Inter-American Program for the Promotion of Agricultural Trade, Agribusiness and Food Safety	59.190	4.735
Summary:	85.159.541	5.298.502