



EXECUTIVE COMMITTEE

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Appendices

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APPENDIX 1

***Priority Activities of Technical Cooperation, Management of
Cooperation and Institutional Repositioning and Allocation of the
Regular Fund by Unit
2006***

Regional Technical Cooperation Actions**Regional Technical Cooperation Plan in Trade Policies and Negotiations****Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. To support the countries, through the Network of National Agricultural Policy Units, in setting up a hemispheric agrifood policy system.
2. To support the countries in implementing the policies and strategies being designed to make the sector more competitive, and mechanisms for coordination and consensus building between the public and private sectors (FECARROZ).
3. To support the ministries of agriculture in the design of new agrifood policies, and the public and private sectors of the countries of the region in the implementation of regional actions and mechanisms for the design, analysis, follow-up and coordination of sectoral and agrifood trade policies.
4. To analyze and disseminate methodologies for measuring the possible economic impact, on agricultural production chains and territories, of new agricultural trade policies and negotiations in the region
5. Technical and operating support to regional mechanisms for consultation, analysis and coordination of the sectoral, trade and integration policies of the agricultural sectors of the CAS countries (Regional Network for Coordination of Agricultural Policies/REDPA and the Regional Informal Group of Agricultural Negotiators/GINA-Sur.
6. To analyze trends, opportunities and challenges in the international agreements reached in the current Doha Round of the WTO, in the FTAA negotiations and in the negotiation of free trade agreements among groups of countries, and to disseminate same via various instruments.
7. To prepare studies on the evolution of trade within and outside the region, and to assess the competitiveness of the agrifood sector as tariffs are reduced and markets are opened.
8. To increase the levels of participation and coordination of the Member States and the support of the institutions with the Alliance in the implementation of actions aimed at repositioning agriculture in the Caribbean, as part of the AGRO 2003-2015 Plan of Action.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>

Regional Technical Cooperation Plan in Trade Policies and Negotiations	504,876	0	504,876
Trade and Agribusiness Development	504,876	0	504,876

Regional Technical Cooperation Plan in Technology and Innovation

Priority Activities of Technical Cooperation

Technology and Innovation

1. To contribute to complying with requests from the CAS regarding family agriculture, by designing research and technology transfer methodologies.
2. To develop a program for cooperating with the NARIs vis-à-vis Good Agricultural Practices (GAPs), and to develop technologies and technological processes as a means of closing existing gaps in the principal agricultural production chains of the Andean Region.
3. To support implementation of the SICTA technological integration agenda in the Central Region, as a mechanism for increasing the productivity and competitiveness of the sector, improving the capabilities of national technology innovation systems and encouraging the participation of the private sector.
4. To develop the regional knowledge and technological prospection system, as support in the development of technology transfer centers.
5. To contribute to a clearer understanding of the role of and use for agrobiotechnology and biodiversity, through the Consultive Group on AgroBiotechnology in the Caribbean (CGABC), with actions such as the development of regional projects.
6. Regional policy on organic agriculture operationalised and institutionalized particularly through a viable Caribbean Regional Organic Agriculture Movement (CROAM).

Resources Allocation of the Regular Fund

Unit / Strategic Area	Resources Allocation of the Regular Fund		
	Year 2006		Total
	Quotas	Miscellaneous	
Regional Technical Cooperation Plan in Technology and Innovation	175,020	0	175,020
Technology and Innovation	175,020	0	175,020

Regional Technical Cooperation Plan in Agricultural Health and Food Safety**Priority Activities of Technical Cooperation****Agricultural Health and Food Safety**

1. To promote the modernization of the public agricultural health and food safety services, supporting the planning and scheduling of applications of the Performance, Vision and Strategy instrument in the countries, as well as the establishment of an implementation agenda for the region, through strategic partnerships and horizontal cooperation.
2. To support the development of capabilities to apply the WTO Agreement on the Application of Sanitary and Phytosanitary Measures, through participation in meetings of the SPS Committee and the provision of documents and guidelines as support for interinstitutional and intersectoral coordination and information for monitoring the work of the national committees.
3. To foster the development of national and regional capabilities for management, leadership and communication in agricultural health and food safety.
4. To promote, coordinate and disseminate short-term horizontal technical cooperation programs aimed at preventing pests and diseases that can have a negative impact of agricultural output at the national and regional levels.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Agricultural Health and Food Safety	604,219	0	604,219
Agricultural Health and Food Safety	604,219	0	604,219

Regional Technical Cooperation Plan in Sustainable Rural Development**Priority Activities of Technical Cooperation**

Sustainable Rural Development

1. To strengthen the capabilities of management and technical personnel of public institutions and rural leaders to formulate and execute policies, strategies, programs and projects on rural development with a territorial approach.
2. To promote the reassessment of communities and their rural areas, through the integrated management of natural resources and payment or compensation for the provision of environmental services.
3. To promote the sustainable development of border regions, strengthening the regional, national and local institutional framework and promoting cross-border cooperation.
4. To systematize, disseminate and apply good practices in sustainable rural development, in order to improve the performance of investments and the institutional framework that promotes sustainable rural development.
5. To strengthen the training of human resources through a program to develop local capabilities, based on the experience of the territorial laboratories established in different countries of the Member States.
6. Supporting the preparation of strategic production and marketing development programmes for the Caribbean Network of Rural Women Producers (CANROP), through training in quality control in e-marketing, access to raw materials and skills and exchanges.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2006 Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Sustainable Rural Development	466,926	0	466,926
Sustainable Rural Development	466,926	0	466,926

Regional Technical Cooperation Plan in Education and Training**Priority Activities of Technical Cooperation**

Education and Training

1. To provide stakeholders with the required knowledge and skills, through training in subject areas requested by those involved in rural development.
2. To promote among institutions of higher agricultural education the adoption of the strategy "Toward quality and relevance in higher agricultural education," through a program of four successive courses on CD: Strategic Planning, Curricular Development, Institutional Management, and Evaluation and Accreditation of Educational Programs.
3. To strengthen the standing forums on agricultural education at the national and regional levels, facilitating exchanges of experiences and information and the formation of strategic partnerships for the execution of joint programs.
4. To establish the Regional Distance Education and Training Network, linking the agricultural education institutions in the countries.
5. Development of courses on CD, with support of tutors and videoconferences, for professionals and farmers on: agricultural trade negotiations, market intelligence, rural agroindustry, agro-tourism, biotechnology, agricultural health, agricultural project formulation, natural resource management, organic agriculture, etc.
6. Support the Caribbean Council for Higher Education in Agriculture (CACHE) to become a viable, self-sustaining organization and a leader in charting the direction and integration at all levels of agricultural education in the Caribbean.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Education and Training	283,625	0	283,625
Education and Training	283,625	0	283,625

Regional Technical Cooperation Plan in Agribusiness Development**Priority Activities of Technical Cooperation**

Trade and Agribusiness Development

1. To facilitate horizontal cooperation between countries and contribute to developing a regional strategy for agribusiness innovation in the fruit production chain.
2. To provide cooperation to small- and medium-scale producers and rural development projects, with a view to promoting competitiveness in the territories, through inter-thematic action on IICA's part.
3. Creating opportunities for the promotion and development of viable products and services from stakeholders in agriculture and linkages with the tourism and other economic sectors.
4. To train public- and private-sector actors in the use of information systems that can facilitate access to markets, and to monitor the performance of agribusinesses and develop indicators for measuring such performance.
5. To contribute to the generation of knowledge on the current state of agriculture and the rural milieu in the Member States, with emphasis on matters related to agribusiness.
6. To support the countries in the identification of new markets, in the expansion of regional trade and in the development of business skills needed to penetrate markets.
7. To provide technical cooperation for the promotion, organization, integration and operation of mechanisms to bring entrepreneurs together, such as chains, clusters, trade associations and networks.
8. To support public and private institutions in the formulation, management and execution of projects aimed at the development of agribusinesses.
9. To lead and participate in the formation of a regional inter-thematic and inter-disciplinary team within the Institute, and with strategic partners, especially international cooperation agencies.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Technical Cooperation Plan in Agribusiness Development	276,857	0	276,857
Trade and Agribusiness Development	276,857	0	276,857

Support to Regional Council for Agricultural Cooperation - CORECA and to Central American Agricultural Council - CAC**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. To support the operation of CORECA, the CAC and the Council of Ministers of Agriculture of the CA-5, as ministerial forums that coordinate actions in the region.
2. To support, from a regional perspective, the implementation of the Central American Customs Union, in the areas of competence of the Ministries of Agriculture of the region.
3. To support and monitor implementation of a Central American Agricultural Policy, and the regional dialogue with the private sector and other sectors involved in regional integration, such as health, environment and trade.
4. To support the regional dialogue between the Ministers of Agriculture with the private sector and other sectors involved in regional integration, such as health, environment and trade.
5. To coordinate and monitor the regional international technical cooperation programs, projects and actions in the agricultural sector.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Support to Regional Council for Agricultural Cooperation - CORECA and to Central American Agricultural Council - CAC	130,001	0	130,001
Trade and Agribusiness Development	130,001	0	130,001

Regional Cooperative Program for the Protection and Modernization of Coffee Cultivation in Central America, Mexico, Panama and the Dominican Republic (PROMECAFE)

Priority Activities of Technical Cooperation**Technology and Innovation**

1. Executive administration and strengthening of PROMECAFE, as a mechanism for technical cooperation and integration in the countries of Central America, Panama, the Dominican Republic and Jamaica.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Regional Cooperative Program for the Protection and Modernization of Coffee Cultivation in Central America, Mexico, Panama and the Dominican Republic (PROMECAFE)	99,439	0	99,439
Technology and Innovation	99,439	0	99,439

Support to the System for the Central America Agricultural Technology Integration System - SICTA**Priority Activities of Technical Cooperation****Technology and Innovation**

1. To draw up an agrobiotechnology and biosafety strategy for Central America.
2. To strengthen mechanisms for the transfer of technologies generated by regional projects.
3. To develop a regional information and knowledge management system.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Support to the System for the Central America Agricultural Technology Integration System - SICTA	5,000	0	5,000
Technology and Innovation	5,000	0	5,000

Enhancing the adjustment capacity of the Caribbean Regional Agricultural Sector to the emerging international trade environment

Priority Activities of Technical Cooperation

Trade and Agribusiness Development

1. Facilitation of improved levels of participation and coordination among member states and related support institutions within "The Alliance" in implementing actions aimed at repositioning agriculture in the Caribbean as part of the Agro 2003-2015 Plan of Action.
2. Development and dissemination of information so that stakeholders in member states are kept current on developments in the trade negotiations and Integration movements.
3. Members of the Caribbean Agricultural Policy Network (CARAPN) fully mobilized and participating in the operations of the network leading to an improved level of policy understanding and implementation of appropriate actions.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Enhancing the adjustment capacity of the Caribbean Regional Agricultural Sector to the emerging international trade environment	100,000	0	100,000

Trade and Agribusiness Development	100,000	0	100,000
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Support to Alliance for Sustainable Development in the Caribbean**Priority Activities of Management of Cooperation and Institutional Repositioning****Implementation of the mandates of the Inter-American Summits**

1. Coordinate regional dialogue in order to obtain consensus on strategy for agricultural development in the region (as a component of the Hemispheric Dialogue) through support to the effective operationalisation of the Alliance for Sustainable Development of Agriculture and the Rural Milieu.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Support to Alliance for Sustainable Development in the Caribbean	130,000	0	130,000
Trade and Agribusiness Development	26,000	0	26,000
Technology and Innovation	26,000	0	26,000
Agricultural Health and Food Safety	26,000	0	26,000
Sustainable Rural Development	26,000	0	26,000
Information and Communication	13,000	0	13,000
Education and Training	13,000	0	13,000

Support to Caribbean Agricultural Research & Development Institute - CARDI**Priority Activities of Technical Cooperation**

Technology and Innovation

1. Operationalisation of the IICA/CARDI Technical Cooperation Programme, leading, inter alia, to finalization of the strategic framework for CARDI and the re-organization of PROCICARIBE.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Support to Caribbean Agricultural Research & Development Institute - CARDI	200,000	0	200,000
Technology and Innovation	200,000	0	200,000

Cooperative Agricultural Research and Technology Transfer Program for the Andean Subregion - PROCIANDINO**Priority Activities of Technical Cooperation****Technology and Innovation**

1. To contribute to the incorporation of the capabilities of the NARSS into the regional and international technology innovation system, through the PROCIs, FORAGRO and FONTAGRO.
2. To provide horizontal cooperation in the area of policies and the development of the capabilities of NARSS in biotechnology and biosafety in the Andean Region.
3. To develop performance indicators in the area of technology innovation in the NARSS of the Andean Region.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Cooperative Agricultural Research and Technology Transfer Program for the Andean Subregion - PROCIANDINO	69,249	0	69,249
Technology and Innovation	69,249	0	69,249

Program of Rural Agro-industrial Development for Latin America and the Caribbean - PRODAR

Priority Activities of Technical Cooperation

Trade and Agribusiness Development

1. To provide technical assistance and training and to disseminate information on topics related to agribusiness, such as: agroindustry, rural agroindustry, agrotourism, niche markets and geographic identity.
2. To contribute to strengthening the public and private institutional framework for agribusiness development, such as: agroindustry, rural agroindustry, agrotourism and others.
3. To support the formulation, management and execution of projects aimed at the development of agribusinesses.
4. To lead and participate in the formation of a regional inter-thematic and inter-disciplinary team within the Institute, and with strategic partners, especially international cooperation agencies.
5. To systematize and document successful agribusiness projects and experiences.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Program of Rural Agro-industrial Development for Latin	121,416	0	121,416

America and the Caribbean - PRODAR

Trade and Agribusiness Development

121,416

0

121,416

Hemispheric Training System for Agricultural Development - SIHCA**Priority Activities of Technical Cooperation****Education and Training**

1. To contribute to expanding and strengthening the linkages and horizontal cooperation among institutions of higher agricultural education, through the Hemispheric Training System for Agricultural Development (SIHCA)

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Hemispheric Training System for Agricultural Development - SIHCA	100,134	95,000	195,134
Education and Training	100,134	95,000	195,134

Cooperative Program for the Development of Agricultural Technology in the Southern Cone -PROCISUR**Priority Activities of Technical Cooperation****Technology and Innovation**

1. To evaluate the impact of international cooperation provided through PROCISUR in the area of technology development in the Southern Cone.
2. To support the CAS in the generation of public policies for the institutional design of agricultural research with a regional approach.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Cooperative Program for the Development of Agricultural Technology in the Southern Cone -PROCISUR	126,999	0	126,999
Technology and Innovation	126,999	0	126,999

Cooperative Program on Research and Technology Transfer for the South American Tropics - PROCITROPICOS

Priority Activities of Technical Cooperation

Technology and Innovation

1. Institutional modernization and development of human resources, with a view to increasing capabilities for the execution of priority R&D actions.
2. Strengthening of the Regional Technology Innovation System, in support of FORAGRO, FONTAGRO, the Amazon Initiative and the OACT.
3. To promote strategic activities in harmony with genetic resources, biotechnology, biosafety and intellectual property in cooperation with SIRGEALC, TROPIGEN/REDARFIT/REGENSUR and Global Trust.
4. To strengthen the scientific and technological information system through research networks and the development of data banks.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Cooperative Program on Research and Technology Transfer	130,121	0	130,121

for the South American Tropics - PROCITROPICOS

Technology and Innovation

130,121

0

130,121

Development and Strengthening of National Agricultural Health Systems in the Countries of the Southern Cone to Facilitate International Agricultural Trade - COSAVE**Priority Activities of Technical Cooperation****Agricultural Health and Food Safety**

1. To support the COSAVE Secretariat in generating norms and monitoring those developed at the international level by the International Plant Protection Convention, Codex Alimentarius, etc.
2. To incorporate new topics into the subjects being worked on, based on the needs arising from international harmonization, such as: integrated risk management approach, surveillance systems, invasive species, genetically modified living organisms, and food safety

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Development and Strengthening of National Agricultural Health Systems in the Countries of the Southern Cone to Facilitate International Agricultural Trade - COSAVE	20,000	0	20,000
Agricultural Health and Food Safety	20,000	0	20,000

Support to the Agricultural Policy Coordination Network of the South - REDPA**Priority Activities of Technical Cooperation**

Trade and Agribusiness Development

1. To support the strengthening of the Policy Coordination Network (REDPA) and GINA-Sur in the execution of the priority regional horizontal cooperation actions identified and commissioned by the CAS in areas such as:

Periodically updating of regional information system on agricultural policies.

Market information system and consolidated data base of physical indicators and prices at the regional level, for decision making and proposals on individual and joint policies.

Updated information system on crop forecasts, reliable and with converging methodological criteria.

Development of regional approaches to policies and instruments for risk management and agricultural insurance, institutional design of agricultural research in biotechnology and biosafety, as well as proposals for formalizing agreements in this field, with support from IICA as Secretariat of the Council and of its different regional technical support groups

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Support to the Agricultural Policy Coordination Network of the South - REDPA	20,000	0	20,000
Trade and Agribusiness Development	20,000	0	20,000

Support to the Agricultural Council of the South - CAS**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. To support the Southern Agricultural Council (CAS), as Administrative Technical Secretariat of same, in developing its regional working agenda, organizing and holding its regular and special meetings, monitoring its agreements and resolutions, coordinating its regional technical support groups (REDPA, GINA-Sur, CVP, COSAVE, PROCISUR, Forum of Faculties, Private Sector Forum) and their interaction with the ministerial forum, and in developing and consolidating the CAS web page and communication and projection system.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Support to the Agricultural Council of the South - CAS	120,000	0	120,000
Trade and Agribusiness Development	120,000	0	120,000

Support to the Regional Fund for Agricultural Technology - FONTAGRO**Priority Activities of Technical Cooperation****Technology and Innovation**

1. To support the operation of the Technical Secretariat, enabling it to carry out the duties assigned to it by the Board of Directors of the Fund, with emphasis on: financial consolidation of the Fund (new member countries and contributions); relevance of the Fund (impact of projects financed); specialized forum; management of Fund operations.
2. To strengthen the capability of the Technical-Administrative Secretariat of the Fund to:
 - Carry out the duties formerly performed by the IICA/IDB Unit in San Jose in the management of projects.
 - Manage, beginning in 2006, the new projects valued at US\$2 million, which will be administered by IICA.
 - Monitor projects under way and evaluate projects that conclude.
3. To expand and strengthen the linkage between the Fund and other actors of the Regional Institutional Research System of the Americas, and of the systems that finance technology innovation, via the exchange of information.
4. Support information sharing on the National Biotechnology Initiative to other regions, drawing on the NABI model.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2006 Miscellaneous</i>	<i>Total</i>
Support to the Regional Fund for Agricultural Technology - FONTAGRO	132,016	0	132,016
Technology and Innovation	132,016	0	132,016

Cooperative Program in Research and Technology for the Northern Region - PROCINORTE**Priority Activities of Technical Cooperation****Technology and Innovation**

1. To support the Board of Directors of PROCINORTE, to enable the Executive Secretary to operate in a selected country and carry out the approved program.
2. To enhance the capabilities of the existing working groups to hold technical meetings, conduct research and exchange information, with support from the Executive Secretariat.
3. To expand and strengthen the linkage of PROCINORTE with other actors of the Regional Research System of the Americas, through greater articulation and synergy among the different sectors

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2006 Miscellaneous</i>	<i>Total</i>
Cooperative Program in Research and Technology for the Northern Region - PROCINORTE	126,600	0	126,600
Technology and Innovation	126,600	0	126,600

Promotion and Formulation of Agricultural Projects**Priority Activities of Management of Cooperation and Institutional Repositioning****Consolidation of the new style of cooperation**

1. To contribute to the mobilization of pre-investment resources to be used in supporting IICA units and the member countries in the formulation of technical cooperation and investment projects on the regional and national agendas.
2. To support IICA units and the member countries in the formulation of technical cooperation projects, helping to put into practice the strategic thinking generated by the thematic areas of the Institute.
3. To support and/or lead missions to identify and formulate investment programs and projects, helping to put into practice the strategic thinking generated by the thematic areas of the Institute.
4. To support IICA units in the preparation of technical and economic bids, to pre-qualify and qualify for bidding processes.
5. To contribute to the development of the capabilities of institutions in the agricultural and rural sector, through formal and in-service training, in project preparation.
6. To contribute to knowledge of the situation regarding investment in and financing of agriculture and rural development at the regional and local levels, by analyzing the current state and the outlook.
7. To contribute to establishing and consolidating strategic partnerships with international technical and financial cooperation agencies, through the joint preparation of pre-investment projects and the formulation of relevant, high-quality projects.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		<i>Total</i>
	<i>Quotas</i>	<i>Miscellaneous</i>	
Promotion and Formulation of Agricultural Projects	484,814	0	484,814
Trade and Agribusiness Development	96,963	0	96,963
Technology and Innovation	96,963	0	96,963

Agricultural Health and Food Safety	96,963	0	96,963
Sustainable Rural Development	96,963	0	96,963
Information and Communication	48,481	0	48,481
Education and Training	48,481	0	48,481

IICA Offices in the Central Region**IICA Office in Belize****Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. Support the sugar cane industry in identifying ways to become more competitive, through implementation of the recommendations issued in the Value Added Chain study.
2. Support the Belize Trade and Investment Development Service, BELTRAIDE, in its efforts to prepare and implement plans for increasing trade, aimed at making agri-food system more competitive.
3. Support the consolidation and implementation of Belize Trade Center's work programmes for increasing domestic and export trade.
4. Support, in collaboration with private and public stakeholders, the identification, establishment and expansion of rural enterprises in the areas of agro-tourism and agro-processing.
5. Dissemination of information on issues impacting on the agribusiness sector, particularly with respect to trade, agro-tourism along with industry initiatives and developments.
6. Train local technicians to develop the capacity to operate a local system of inspection and certification of organic products to facilitate marketing of these products on the local market

Technology and Innovation

1. Contribute towards the strengthening of the national system of agricultural research and dissemination of improved technology through participation on the National Committee for Coordination of Agricultural Research and Development and on commodity specific sub-committees.
2. Provide training to producers on improved management practices for organic cacao production to increase their productivity and income earned from export of cacao.
3. Provide technical assistance for preparation of national legislation for bio-safety and GMO use through participation on national bio-safety committee.

Technology and Innovation

4. Utilization of financing and technology from RED-SICTA project to improve production, processing and marketing of RED-SICTA targeted commodities at the national level.

Agricultural Health and Food Safety

1. Render support to establish technical working partnerships with institutions that can provide funds to BAHA to ensure effective and efficient AHFS services nationally and in the region.
2. Facilitate the participation of the SPS focal point at national and international meetings, strengthening stakeholder participation, and commitment from GOB.

Sustainable Rural Development

1. Promote the development of a regional network on rural development that brings together professionals, educational and research institutions.
2. Support the development of formal programs aimed at establishing farmer organizations, adopting successful experiences of rural communities and ethnic groups
3. Disseminate up-to-date information on rural development through the web site www.infoagro.net/codes

Information and Communication

1. Sign agreement with the University of Belize for display and dissemination of updated and relevant information on all strategic areas of IICA's technical cooperation to students and the Belizean public through the facilities at the Agricultural Library at Central Farm.

Education and Training

1. Provide training to faculty of the Department of Agriculture of the University of Belize for revision and upgrading of their curriculum to improve the quality and relevance of agricultural education in Belize.

Priority Activities of Management of Cooperation and Institutional Repositioning

Implementation of the mandates of the Inter-American Summits

1. To follow up on the Summit of the Americas process and to support the Ministerial Meeting on Agriculture and Rural Life.

Strategic studies for agriculture

1. Continuous monitoring of the state of agriculture and rural life in the country, and preparation of reports and organization of discussion forums on critical issues that affect agriculture and rural life.

Consolidation of the new style of cooperation

1. Mobilization of technical capabilities via thematic networks on specific topics, enabling the professional staff of the Office to collaborate with the staff from other national and international organizations.

Capacity building

1. Promote and strengthen a training and professional updating program.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Belize	246,000	0	246,000
Trade and Agribusiness Development	61,500	0	61,500
Technology and Innovation	61,500	0	61,500
Agricultural Health and Food Safety	61,500	0	61,500
Sustainable Rural Development	36,900	0	36,900
Information and Communication	12,300	0	12,300
Education and Training	12,300	0	12,300

IICA Office in Costa Rica**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. To contribute to increasing the capacity of agricultural sector institutions to administer trade agreements, through training for public- and private-sector officials, and the preparation of studies on products and formulation of trade negotiation positions.

Trade and Agribusiness Development

2. To prepare studies and instruments as a contribution to implementation of the Agro 21 Strategy.
3. To contribute to the development of the national horticulture sector through the development of capabilities in the area of marketing at the national and international levels.

Technology and Innovation

1. To contribute to improving the capability of INTA to promote technology innovation, through the consolidation of its institutional model, strategic plan and financial capabilities.

Agricultural Health and Food Safety

1. To contribute to the consolidation and modernization of the AHFS system, through the ongoing application of the PVE instrument, used to analyze and measure progress in the performance of plant protection, animal health and food safety services, with the active participation of the public and private sectors.

Sustainable Rural Development

1. To contribute to formulating and consolidating a sustainable rural development policy in Costa Rica, by explaining same to different governmental offices and strengthening the current rural development program of the MAG, with the application of the territorial approach in the regions and rural communities.

Information and Communication

1. To contribute to institutional positioning, through the dissemination of information of use to the institutions and stakeholders in the Costa Rican agricultural sector.

Education and Training

1. To contribute to consolidating plans and programs for improving the quality of education and training related to rural development, through the adoption of strategic models and models for planning academic programs in the agricultural schools of the Northern Region.

Priority Activities of Management of Cooperation and Institutional Repositioning

Corporate Management

1. To enhance the performance of the personnel of the Office via application of instruments for monitoring cooperation actions and support for training staff members in specific subject areas.

Development of strategic alliances

1. To enhance the image of the Institute in Costa Rica by communicating on a regular basis with authorities and institutions in the agricultural sector.
2. To promote interaction and coordination with international cooperation agencies operating in the country, through participation in inter-agency groups and the coordination and execution of joint actions in those projects and regions in which the Office focuses its activities.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Costa Rica	333,400	30,000	363,400
Trade and Agribusiness Development	100,020	9,000	109,020
Technology and Innovation	33,340	3,000	36,340
Agricultural Health and Food Safety	50,010	4,500	54,510
Sustainable Rural Development	100,020	9,000	109,020
Information and Communication	16,670	1,500	18,170
Education and Training	33,340	3,000	36,340

IICA Office in Guatemala**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. Technical cooperation to MAG in analyzing on a regular basis the performance and impact of public policies on agriculture and the rural milieu, and in developing capabilities for strategic and prospective analysis of the evolution of agriculture and the rural milieu and their contribution to national development.
2. Technical cooperation to the Secretariat of CONADEA in discussing and reaching agreement on policies that will make it possible to take actions aimed at improving the competitiveness of those agrifood systems identified as having a comparative advantage.

Trade and Agribusiness Development

3. Technical cooperation to the National Competitiveness Program in executing the project "Support for Improving the Competitiveness of Priority Agricultural Production Chains"
4. Technical cooperation to the Plan to Improve the Competitiveness of the Rice Chain in Guatemala for the development and implementation of instruments, services and mechanisms for the creation of business associations
5. Technical cooperation to the Plan for Improving the Competitiveness of the Coffee Chain in Guatemala, for the development and implementation of instruments, services and mechanisms for the creation of business associations.
6. Technical cooperation to PROFRUTA for the development and implementation of instruments, services and mechanisms for the creation of business associations

Technology and Innovation

1. Technical cooperation for the modernization of the Agricultural Science and Technology Institute (ICTA) and the mechanisms for coordination with other public and private institutional structures for the integration of the national technology innovation system.
2. Technical cooperation to SPA and SANOG in the identification and formulation of investment initiatives for the implementation of technological assistance services for the development of new agricultural and rural enterprises.
3. Technical cooperation to ANACAFE for the development of technological innovations for the improvement of productivity and phytosanitary conditions on member farms.

Agricultural Health and Food Safety

1. Technical cooperation to conclude the evaluation of the performance and quality of the official plant protection and food safety services.
2. Technical cooperation to the MAGA for the development of the sanitary and phytosanitary measures information, notification and management services.
3. Technical cooperation to the national AHFS system for the implementation of quality and safety assurance programs in priority agrifood chains.

Sustainable Rural Development

1. Technical cooperation to the National Strategic Planning System to develop the conceptual and methodological frameworks of the territorial approach to sustainable rural development.
2. Technical cooperation to the MAGA in strengthening the units responsible for formulating, executing and evaluating sustainable rural development programs and projects.

Information and Communication

1. To update and publicize the IICA Library System among those who generate information, researchers and the librarians of sector institutions.

Education and Training

1. Technical cooperation to ENCA and public and private institutions of higher agricultural education in the development of their strategic plans for improving the quality and relevance of their curricula.
2. Technical cooperation to educational institutions in consolidating consultation and interinstitutional coordination mechanisms.

Priority Activities of Management of Cooperation and Institutional Repositioning**Strategic studies for agriculture**

1. To monitor the evolution of agriculture and rural life in Guatemala.

Financial Prudence

1. Review and modification of the plan for improving the performance of the Office, with a view to developing technical and administrative management systems that can help improve institutional performance.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Guatemala	377,070	20,000	397,070
Trade and Agribusiness Development	150,828	8,000	158,828
Technology and Innovation	75,414	4,000	79,414
Agricultural Health and Food Safety	37,707	2,000	39,707
Sustainable Rural Development	75,414	4,000	79,414
Information and Communication	18,854	1,000	19,854
Education and Training	18,854	1,000	19,854

IICA Office in Honduras**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. Technical support to the Secretariat of Agriculture and Livestock in the preparation and implementation of the 2007-2015 Medium Term Plan, within the framework of the State Policy for the Agrifood and Rural Sector 2004-2021.
2. Technical support to train the negotiators of the agricultural and rural sectors in monitoring free trade agreements at the multilateral, bilateral and regional levels.
3. Technical support to the National Agrifood Program in the consolidation of agrifood chains, through the Competitiveness Committees and the implementation of the plans of action of the horticulture, beekeeping, oil palm, beef cattle and coffee chains.
4. Technical cooperation to the third Export Platform in Honduras for the Canadian market, implementing 8 training modules, product validation and the participation of 7-10 agribusiness operators in a trade fair in Canada, within the framework of the National Agrifood Program.
5. Provide support to the National Agrifood Program in the design and implementation of a diploma program in agrifood chains, in partnership with the Technological University, Zamorano and other institutions.
6. To provide technical cooperation to the Market Information System for Agricultural Products (SIMPAH) of Honduras, and to the agricultural information system (INFOAGRO), as an integral part of the Central Information System (INFOTECNOLOGIA) of the SAG.
7. To provide technical support to the Agribusiness Council of Honduras (COAGROH) in the preparation and implementation of the 2006-2007 work plan.

Technology and Innovation

1. To provide technical assistance to the Directorate of Science and Technology (DICTA) in the implementation of the national component of the regional project RED-SICTA, REMERFI, AGROBIOTECHNOLOGY, AGROBIODIVERSITY, FONTAGRO.
2. To provide technical assistance to the National Technology Council (CONATA) in the preparation and implementation of the 2006-2007 Annual Action Plan.
3. To provide technical support to the National Agricultural Technology Research and Transfer Service (SNITTA) in the formulation of its internal regulations and annual work plan.

Agricultural Health and Food Safety

1. To support the Multisectoral Group for the Application of the Mandates of the WTO Sanitary and Phytosanitary Committee, through the Technical Secretariat, in coordination with the USDA.

Agricultural Health and Food Safety

2. To provide technical cooperation for the consolidation of the application of the Performance, Vision and Strategy instrument in the national agricultural health system

Sustainable Rural Development

1. To provide cooperation for the institutional strengthening of the project Sustainable Rural Development of Ecologically Fragile Zones in the TRIFINIO Region (PRODERT/CABEI)
2. To provide cooperation for the institutional strengthening of the National Sustainable Rural Development Program (PRONADERS), through CEFAR, with emphasis on the territorial approach, territorial management and knowledge management; as well as the systematization of successful experiences of sustainable rural development projects for PRONADERS.
3. Technical assistance to sustainable rural development programs and projects (MESA AGROFORESTAL), Environmental Services Group and PRODERT), with a view to helping reassess rural communities through the integrated management of natural resources and the provision of environmental services.

Information and Communication

1. To provide technical assistance for consolidating and strengthening the National Agricultural Information Network (REDNIAH) of Honduras in the management of bibliographic data bases and MICROSIS, in coordination with SIDALC and the Orton Library.

Education and Training

1. To provide technical assistance to the National Agricultural Education, Training and Agribusiness Development Service in the implementation of the national plan; through development of agribusiness capabilities, agribusiness education of rural youths and training for mid-level personnel in the coordination of the institutions that make up the higher agricultural education sector.
2. To support the qualitative improvement of the National Agricultural University (UNA), in response to the new institutional framework of the agrifood and rural sector, in strategic partnership with Canadian Cooperation and North Carolina State University (NCSU)
3. To provide technical assistance in organizing a national forum on agricultural education, to underscore the importance of the agrifood and rural sector, in coordination with the higher agricultural education sector.
4. To support the organization of dialogues for the agrifood and rural sectors, within the framework of the Global Distance Learning Network of the World Bank, in coordination with the Science and Technology Council (COHCYT) of Honduras.

Priority Activities of Management of Cooperation and Institutional Repositioning**Implementation of the mandates of the Inter-American Summits**

1. To provide technical support to the Ministerial Delegate of the GRICA in preparing the 2006-2007 Hemispheric Agenda, and the report on the state of agriculture and rural life, within the framework of the implementation of the AGRO 2015 Plan.

Corporate Management

1. Preparation, together with leaders of the agricultural and rural sectors, of the 2006-2010 National Technical Cooperation Agenda, with support from an IICA inter-thematic group.

Development of strategic alliances

1. To provide technical assistance for implementation of the proposal of the agrifood and rural sector of Honduras, within the framework of the Millennium Challenge Corporation (MCC)
2. To provide technical assistance to the Agriforestry Sectoral Group of the Consultative Group of Donors and Cooperating Agencies (G-17), through the Technical Secretariat established at IICA, to follow up on, by preparing a work plan, the implementation of the 2004-2006 Strategic Plan, within the context of the State Policy for the Agrifood and Rural Sector 2004-2021.
3. To provide technical support to the Secretariat of Agriculture and Livestock in negotiating and implementing projects aligned with the State Policy for the Agrifood and Rural Sector, within the framework of the Food for Progress Program (416b), sponsored by the USDA.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Honduras	337,000	60,000	397,000
Trade and Agribusiness Development	151,650	27,000	178,650
Technology and Innovation	16,850	3,000	19,850
Agricultural Health and Food Safety	16,850	3,000	19,850
Sustainable Rural Development	101,100	18,000	119,100
Information and Communication	16,850	3,000	19,850
Education and Training	33,700	6,000	39,700

IICA Office in Nicaragua

Priority Activities of Technical Cooperation

Trade and Agribusiness Development

1. Promotion of dialogue, dispute resolution and consensus on agreements involving the public and private sectors and civil society.
2. Consolidation of the capabilities of leaders in the public and private agricultural sectors in the formulation of proposals, and in negotiating, designing and complying with agreements.
3. Strengthening of the technical capabilities of the public and private sectors and civil society to formulate proposals for trade negotiations and administer agreements.
4. Use of the Institute's network of Offices in the Americas, and of their technical and informatics capabilities, for the coordination of market studies and participation in obtaining and/or generating specialized information.
5. Establishment of strategic partnerships with organizations and agencies specializing in agribusiness development.
6. Development of an agribusiness training center, integrated into the different IICA initiatives in the countries and at Headquarters.
7. Identification, systematization and dissemination of market studies conducted by the Institute and other entities.
8. Promotion of trade exchanges and participation in tours, fairs and negotiations involving small- and medium-scale producers and agribusiness operators.

Technology and Innovation

1. Identification and coordination of technology innovation priorities within the framework of agricultural development policies and strategies, the formation of prioritized agroindustrial clusters and the trade and technological integration of Central America.
2. Strengthening of extension and technical assistance under public-private models based on a chains approach and which are sustainable over time.

Agricultural Health and Food Safety

1. Formulation of a training program in the area of agricultural health and food safety, based on the experiences of the Institute and the partnerships established with international institutions (such as WTO, OIRSA) and national institutions (such as Canada and the USA)
2. Formulation of an institutional reform strategy and preparation of a plan for the diversification and modernization of the agricultural health and food safety system.

Sustainable Rural Development

1. Formulation of sustainable rural development studies and strategies with a territorial approach, including the gender approach.
2. Formulation de training programs aimed at institutions that participate in sustainable rural development.
3. Formulation of specific training programs for institutions involved in sustainable rural development.

Information and Communication

1. Strengthening of information and dissemination mechanisms, as well as the networks of the agricultural sector of the country.
2. Support for strengthening information systems and promotion of their linkage to national networks (e.g., RENIDA and SIA) and international networks such as those promoted by IICA (through SIDAL, CRIIA and other electronic forums).

Education and Training

1. Support in the consolidation of mechanisms for linking centers, universities and institutions of basic, vocational and higher agricultural education and training.
2. Identification and prioritization of needs in agricultural education and training, within the framework of a strategy on the development of agriculture and agroindustrial clusters and linkages.
3. Participation in the agricultural education and training system, offering training and services related to the institutional modernization of agricultural education.

Priority Activities of Management of Cooperation and Institutional Repositioning

Corporate Management

1. To consolidate the interdisciplinary management committee at the Office, to facilitate decision making related to the management and provision of technical cooperation that will have a greater impact on beneficiaries.

Consolidation of the new style of cooperation

1. Within the framework of the cooperation agends, to make maximum use of the capabilities of specialists in the different thematic areas of the Institute.

Financial Prudence

1. To improve and ensure the proper management of the Institute's physical and financial resources, as well as the transparent management of external resources, through training and refresher courses for technical and administrative personnel.

Focus on attainment of results

1. To provide necessary follow-up and incorporate required changes into the execution of IICA technical cooperation actions, with a view to ensuring the success of same.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Nicaragua	351,000	30,000	381,000
Trade and Agribusiness Development	140,400	12,000	152,400
Technology and Innovation	35,100	3,000	38,100
Agricultural Health and Food Safety	35,100	3,000	38,100
Sustainable Rural Development	52,650	4,500	57,150
Information and Communication	35,100	3,000	38,100
Education and Training	52,650	4,500	57,150

IICA Office in Panama**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. Support in administering the FTA with the United States, as well as other trade agreements; and training for public- and private-sector actors in trade policies and negotiations.
2. Support to the agricultural sector in the formulation of policies and strategies, and in mastering international norms regulating trade.

Trade and Agribusiness Development

3. Training for technical personnel in the public and private sector in the administration of international agreements (internships, workshops, advisory services, assistance and course on dispute resolution)
4. Support to key players in agribusiness in the development of competitiveness, in areas such as quality assurance, market identification, establishment of export platforms and AHFS.
5. To carry out joint actions with the key stakeholders in agribusiness, conducting and disseminating studies on competitiveness.
6. Support for the development of agribusinesses in the selected territories (Cocle and Colon) for sustainable rural development.
7. Strengthening of market development and agricultural marketing services.

Technology and Innovation

1. To support IDIAP in its re-engineering and institutional strengthening processes, as a leading institution of the national agricultural technology innovation system.
2. To support the MIDA in the formulation of policies and strategies in the area of organic agriculture, as well as in aspects related to norms and the institutional framework.
3. Development of the program Technology and Innovation in the Territory Selected for Sustainable Rural Development (Province of Cocle).
4. Support for the execution of the SICTA project (IICA-SD) for technological innovation for small- and medium-scale producers.
5. Support for the actions of PROMECAFE, given the advantages it offers for the grain chain in Panama.

Agricultural Health and Food Safety

1. Support to the agricultural health and food safety services by following up on the results of the previous application of the Performance, Vision and Strategy (PVS) instrument to actors in the public and private actors, vis-à-vis technical capability, human and financial capital, public/private sector interaction and market access.
2. Strengthening of national capabilities to apply the WTO Agreement on Sanitary and Phytosanitary Measures, via the consolidation of the committee that has assumed responsibility for analyzing, preparing and complying with the national agenda in this field.
3. Articulation of efforts with OIRSA and PAHO in actions in support of the Directorates of Animal Health and Plant Protection of the MIDA.

Sustainable Rural Development

1. The project Sustainable Rural Development in the Province of Cocle (territorial approach) is replicated in the Province of Colon.

Sustainable Rural Development

2. To support the Directorate of Rural Development of the MIDA in defining policies, through a technical cooperation project promoting, among other things, rural micro-credits, rural agroindustry, trade and agribusiness, technology innovation and AHFS, both in the selected territories (Cocle and Colon) and nationwide.
3. To contribute to the articulation of efforts between the Ministry of Agricultural Development, the Ministry of Youth, Women and the Family, and the Office of the First Lady, for social policies aimed at the rural milieu.

Information and Communication

1. To promote in the national agricultural sector the use of the new information and communication technologies for accessing information.
2. To disseminate technical information in the areas of trade, agribusiness, technology, agricultural health and rural development.

Education and Training

1. To strengthen the technical, pedagogical and production areas of the National Agriculture Institute (INA), as a key institution in agricultural and rural education in the country, and a promotor of rural development in the central provinces.
2. To support institutions of higher agricultural education in their efforts to improve the quality of and modernize their curricula, as well as in the integration of education in Central America (Central American Forum and ACEAS).
3. To develop, together with INA and institutions of higher agricultural education, training programs in the territories selected for sustainable rural development.
4. To promote in the national agricultural sector the adoption of new information and communication technologies, for use in accessing information and within the framework of teaching-learning processes.

Priority Activities of Management of Cooperation and Institutional Repositioning**Implementation of the mandates of the Inter-American Summits**

1. Support to the Ministerial Delegate and the Forum (GRICA) for implementation of the 2006-2007 agenda and implementation of the ministerial proposal on agriculture and rural life.

Financial Prudence

1. To ensure sound management of financial and pre-investment resources, especially the identification of opportunities and preparation of pre-investment initiatives and the design and implementation of the income-generation strategy.

Capacity building

1. To strengthen personnel management and development, especially as regards staff training and the updating of policies on salaries and benefits and personnel recruitment, selection and orientation.

Focus on attainment of results

1. Implementation and supervision of execution, in particular as regards fulfillment of agreements and contracts, implementation of the rules governing operations, supervision of the technical quality of products and results of cooperation, and analysis of the perception and satisfaction of users.
2. To promote the monitoring, internal control and evaluation of performance, particularly the review and verification of compliance with rules and progress in fulfillment of commitments and plans of action, and development and operation of the system for reporting on results.

Development of strategic alliances

1. Establishment of cooperation agreements with public and private cooperation institutions and organizations associated with the agricultural sector, and strengthening of existing linkages.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Panama	337,000	0	337,000
Trade and Agribusiness Development	101,100	0	101,100
Technology and Innovation	50,550	0	50,550
Agricultural Health and Food Safety	33,700	0	33,700
Sustainable Rural Development	67,400	0	67,400
Information and Communication	33,700	0	33,700
Education and Training	50,550	0	50,550

IICA Office in El Salvador**Priority Activities of Technical Cooperation**

Trade and Agribusiness Development

1. To promote the establishment, by the Policy Office of the MAG, of the Hemispheric Information System on Agricultural Policies, in order to ensure the usefulness of the system.
2. To identify, and disseminate to the highest levels of government, those policies that can contribute to the development of the fruit sector in the country and the region.
3. To support the dissemination of publications on progress in negotiating and implementing the FTA (in the country and the region).
4. To strengthen national capabilities in priority fruit chains in centers of development, with strategic partners.
5. To strengthen national capabilities in agribusiness through mechanisms such as attendance at fairs, export platforms and volunteer foreign specialists in agribusiness.
6. To support the identification of new markets, especially for tropical fruits, to expand regional trade.
7. To facilitate horizontal cooperation between countries and contribute to developing a regional strategy in the area of agribusiness innovation in the fruit chain.

Technology and Innovation

1. To foster technology innovation in three priority fruit chains in centers of development, in alliance with partners at the national and regional levels.
2. To support the restructuring of CENTA and other actors (universities, trade associations, etc.), to strengthen the national innovation system.
3. Based on the results of the strategic planning of the interinstitutional group (GTZ, MINEC, JICA, IICA), to participate in strategic innovation processes in the natural colorings sector.
4. To support and follow up on supranational initiatives such as SICTA, PROMECAFE, REMERFI and FONTAGRO.

Agricultural Health and Food Safety

1. To apply agricultural health and food safety practices and processes in fruit production, to facilitate access to export markets.
2. To disseminate the results of the implementation of the PVS instrument in animal health, plant protection and food safety, for improved decision making, to national organizations linked to these topics.
3. To work with PIPPA of Guatemala and national partners to strengthen phytosanitary and safety aspects of fruit production in El Salvador.

Sustainable Rural Development

1. To strengthen the institutional framework for rural development, as an active member of the Coordinating Group for Rural Development , to play a greater role in the formulation and execution of policies, strategies, programs and projects for sustainable rural development with a territorial approach.
2. To facilitate the exchange of experiences, and coordination and promotion of cross-border cooperation, through collaboration with cross-border cooperation projects (PRODERT, Bi-national Border Development Project Honduras-El Salvador).
3. To strengthen, through specific workshops, the institutional framework and management capabilities of the Development Association of the Chalatenango Highlands (La Palma, San Ignacio, San Fernando, San Francisco Morazan and Tejutla) and other social actors, for them to act as key players in development in their zones of influence.
4. To collaborate with certain projects (e.g., PAES) in which this Office is involved, in the implementation of the concept of integrated natural resource management and payment and/or compensation for environmental services, through the preparation of informational materials and training to improve management in this area in rural territories.

Information and Communication

1. To ensure the widespread use of the on-line bibliographic data base on fruit cultivation and rural development , with a view to positioning the Office in these areas.
2. To contribute to the formation of opinions on topics of current interest, with emphasis on rural development and fruit cultivation.
3. To promote the integration of the National Network of Agricultural Libraries to other regional networks (e.g., SIDALC) that promote the exchange of information.

Education and Training

1. To manage a training program in fruit production, in order to make the subsector more competitive
2. To participate in pertinent actions of the project Strengthening for the mesoamerican integration of quality education centers for mid-level and upper-level education in agricultural technology, forestry and rural development
3. To promote the participation of new institutions in the Central American Distance Training and Education Network.

Priority Activities of Management of Cooperation and Institutional Repositioning**Implementation of the mandates of the Inter-American Summits**

1. To serve as technical advisor to the ministerial delegates and to the hemispheric forum (GRICA) in implementing the Agro 2015 Plan, and follow up on the mandates of the Inter-American Summits.

Strategic studies for agriculture

1. Dissemination of opinions on issues in the rural and agricultural sectors, generated in the Office in El Salvador, through publications for a variety of audiences; systematization of experiences; participation in discussion forums; and preparation of articles for the press.

Consolidation of the new style of cooperation

1. To strengthen the positioning and impact of the Office in two principal areas (fruit growing and rural development) through a multidisciplinary approach, the strengthening of partnerships and the search for funding in these areas, to execute projects intended to improve competitiveness and the quality of life.
2. To support the restructuring of the MAG and other stakeholders in order to contribute to the modernization of these institutions.

Financial Prudence

1. To implement financial management processes and procedures (budget control, accounting, internal and external audits, etc.) in an efficient and transparent manner, in order to make maximum use of resources in presenting internal and external technical and financial reports on time.

Capacity building

1. To provide administrative and technical personnel with the training they need in priority areas to more effectively perform their duties.

Focus on attainment of results

1. To monitor technical cooperation effectively, ensuing timely and proper preparation of internal and external technical and financial reports, in compliance with the terms established by IICA and in the corresponding contracts and agreements.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in El Salvador	351,102	32,600	383,702
Trade and Agribusiness Development	122,886	11,410	134,296
Technology and Innovation	52,665	4,890	57,555
Agricultural Health and Food Safety	35,110	3,260	38,370

Sustainable Rural Development	70,220	6,520	76,740
Information and Communication	35,110	3,260	38,370
Education and Training	35,110	3,260	38,370

IICA Offices in the Caribbean Region**IICA Office in Barbados****Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. Hold at least 6 meetings, workshops and seminars with groups and associations involved in the production and processing of BBB sheep, hot pepper, and herbal products, using the Cluster and CADIAC methodologies, to improve economic and functional relations among actors and improve competitiveness of these industries.
2. Foster the development of agro-tourism and trade linkages by creating opportunities for the development and promotion of products and services, and for increased trade between farmers, processors, and artisans and buyers in the tourism sector and in export markets.

Agricultural Health and Food Safety

1. Provide support to Ministry of Agriculture for participation in WTO/SPS meetings through facilitation of sponsorship and logistical arrangements for identified officers and evaluation of reports.
2. Facilitate training workshop on basics of GAPs, GMPs, HACCP and food control systems for public and private sector stakeholders.

Sustainable Rural Development

1. Host four workshops aimed at increasing the capacities of farmer organizations, rural associations, women and youth, and supporting institutions in the adoption of technologies (such as greenhouse and organic production) for sustainable agriculture.

Information and Communication

1. Inform stakeholders in the agricultural sector of diverse issues of the sector, through media releases, and sharing of information through documentaries and research produced by IICA.

Education and Training

1. Facilitate meetings and workshops with core group of agricultural educators and increase inclusion of agricultural issues in national education system

Priority Activities of Management of Cooperation and Institutional Repositioning

Implementation of the mandates of the Inter-American Summits

1. Present the 2004 Annual Report to authorities of the agricultural sector and review work programme for 2005 with stakeholders.
2. Hold a series of national consultations and facilitate the participation of national authorities in regional and hemispheric meetings to promote the Inter-American dialogue on repositioning agriculture and rural life.

Consolidation of the new style of cooperation

1. Streamlining of leadership and management systems with the Institute's rules and procedures and guiding principles, through regular meetings with administrative and technical staff, and conduct of evaluations.

Financial Prudence

1. Improve the efficiency of financial management and resource administration through monthly monitoring and reporting to ensure compliance with Institute's financial rules and requirements.
2. Strengthening of accounting and financial systems through training of Admin. Technician.

Capacity building

1. Review of the organizational structure of the Office and appointment of administrative staff and local professionals.

Development of strategic alliances

1. Strengthen corporate image of the IICA Office in Barbados and consolidate partnerships consolidated with local and external technical assistance partners and funding agencies.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Barbados	370,000	0	370,000
Trade and Agribusiness Development	162,800	0	162,800
Agricultural Health and Food Safety	25,900	0	25,900
Sustainable Rural Development	88,800	0	88,800
Information and Communication	51,800	0	51,800
Education and Training	40,700	0	40,700

IICA Office in OECS**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. Improve capacities within the public and private sectors to understand the critical trade negotiation issues and promote dialogue between public and private sectors through workshops and meetings.
2. Support strategies to encourage diversification and value added in agri-business by providing training to assist companies in marketing their products.
3. Support to mechanisms and private institutions aimed at developing agri-business, agro-industry and agro-tourism through provision of information and technical assistance.

Technology and Innovation

1. Support initiatives to encourage production and modernization for a more competitive agricultural sector by facilitating access to improved technologies and management of the use of these technologies.

Agricultural Health and Food Safety

1. Improve coordination in the AHFS System through the institutionalization and proper functioning of the AHFS System.
2. Support efforts aimed at identifying threats and opportunities to help countries make decisions related to WTO/SPS issues.
3. Improve the human resources and technical capacity in food safety through training, provision of information and promotion of standards.

Agricultural Health and Food Safety

4. Improve the capability to respond to emerging situations through the availability of information and technical support.

Sustainable Rural Development

1. Strengthen the capacity of selected rural groups through training programmes which facilitate the development of skills in project identification, formulation and management.
2. Provide information and training to farmers and farmer organisations for the planning and management of interventions in natural resource management.

Information and Communication

1. Accessing and managing information for decision making within the agricultural sector and rural communities by facilitating opportunities for closer collaboration and cooperation amongst the agricultural information systems.

Education and Training

1. Provide training, information and technical assistance to prepare or access and deliver training programmes in support of the strategic areas enabling recipients to effectively contribute to the priorities and objectives of the agricultural sector.
2. Promote the production of printed and digital information to improve knowledge, skills and change the attitudes of stakeholders to assist them to better manage agri-business and utilize new and improved production, processing and marketing technologies for increased supply of safe food.

Priority Activities of Management of Cooperation and Institutional Repositioning

Implementation of the mandates of the Inter-American Summits

1. To support strategic consultations on agriculture and rural life at the national level, the level of the OECS (Plan of Action) and the regional level (Jagdeo Initiative) in order to provide information for the design of policies and projects to reposition agriculture through information and technical support.

Strategic studies for agriculture

1. Support discussions on critical issues affecting agriculture and rural life and prepare reports that will guide the range of technical cooperation services offered.

Corporate Management

1. Review progress of and performance of current National Agenda, undertake annual evaluation and obtain information to use to improve subsequent National Agenda.

Consolidation of the new style of cooperation

1. Strengthen and/or create alliances with strategic partners and countries which will enable collaborative preparation and implementation of the National Agendas through facilitating opportunities for consultations and cooperation.

Capacity building

1. Development of a system for feedback from beneficiaries of technical cooperation that will facilitate monitoring, control and evaluation of performance.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in OECS	751,700	11,000	762,700
Trade and Agribusiness Development	225,510	3,300	228,810
Technology and Innovation	75,170	1,100	76,270
Agricultural Health and Food Safety	150,340	2,200	152,540
Sustainable Rural Development	112,755	1,650	114,405
Information and Communication	75,170	1,100	76,270
Education and Training	112,755	1,650	114,405

IICA Office in Guyana**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. Increase levels of participation of stakeholders in the implementation of actions aimed at the repositioning of agriculture in Guyana.

Trade and Agribusiness Development

2. The capability of the agribusiness sector, particularly the Rural Women Producers, to manage and develop their businesses, increased through the hosting of training sessions, workshops, exchange visits and agribusiness plan preparations.
3. The development of marketing strategies and systems; accessing of marketing information and market identification supported to facilitate trade.

Technology and Innovation

1. Support provided to initiatives aimed at modernisation of public and private institutional structures for research, extension and technology development.

Agricultural Health and Food Safety

1. The capacity of the Ministry of Agriculture/Ministry of Fisheries, Crops and Livestock (MoA/MFCL) is increased to facilitate the production of crops and livestock which are safe and wholesome, through the hosting of seminars, workshops, practical field sessions and the development of standards.
2. The participation of the technical and administrative staff of the MoA/MFCL in relevant WTO/SPS activities increased so as to facilitate compliance with the signed Agreement.
3. Monitoring, surveillance and diagnostic activities in animal and plant health improved and increased to facilitate trade and agribusiness through the redesigning and reintroduction of a surveillance and monitoring system at ports of entry and abattoirs, and the introduction of a system to analyse information received.
4. The development of institutional structures and systems to support science-based agricultural development by the MoA/MFCL encouraged and facilitated.

Sustainable Rural Development

1. The capabilities of selected rural territories enhanced to manage and coordinate activities for the development of those areas.
2. Women's and youth groups and small farmers assisted to increase production and marketing of value-added fruit, dairy and vegetable products, through adoption of new technology, training in production and processing, and dissemination of market information.
3. Producer groups supported to increase production and marketing of organic products (cocoa, pineapple, passion fruit) through training in organic production, including plant nutrition, pest management and certification requirements.
4. Support to national institutions in the conceptualisation, design, execution and evaluation of rural development policies and strategies, programmes and projects through the organisation and implementation of workshops, seminars and discussion sessions, and the dissemination of reports and other relevant information.

Information and Communication

1. Development and consolidation of information systems to increase the availability of information for decision-makers.
2. Support provided to the promotion of national, regional and hemispheric information systems and networks through reactivation of the national network, frequent updates and improvement of Guyana's webpage, and dissemination of information from IICA's intranet and other sources.

Education and Training

1. Support provided to national agricultural education institutions in the improvement of the quality and relevance of existing educational and training programmes through review and revision of curricula and programmes.
2. Local chapter of the Caribbean Council for Higher Education in Agriculture (CACHE) supported in its efforts at expanding membership and enhancing horizontal cooperation among educational institutions.
3. Strengthen the ability of stakeholders in rural communities through the transfer of information, know-how and skills managed by the Institute's strategic areas.

Priority Activities of Management of Cooperation and Institutional Repositioning

Implementation of the mandates of the Inter-American Summits

1. Support for the further development and implementation of the 'Jagdeo Initiative for repositioning agriculture in Guyana and the Region through participation in consultations, supporting training programmes for facilitators, and assisting in the development and implementation of plans of action.
2. Support provided for the national, regional and Inter-American dialogue on strategies on agriculture and rural life through facilitation of participation of Ministers and other delegates at summits and other fora, and assisting in implementation of follow-up activities.

Strategic studies for agriculture

1. Continuous monitoring and reporting on the state of agriculture and rural life in Guyana.
2. Supporting the development of methodologies and analyses to reposition agriculture and assess its true contribution to Guyana.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Guyana	326,000	0	326,000
Trade and Agribusiness Development	84,760	0	84,760
Technology and Innovation	32,600	0	32,600
Agricultural Health and Food Safety	58,680	0	58,680
Sustainable Rural Development	78,240	0	78,240
Information and Communication	32,600	0	32,600
Education and Training	39,120	0	39,120

IICA Office in Haiti**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. Organization of two (2) workshops in Haiti on trade policies with members of private and public sectors.
2. Facilitation for members of private sector to attend abroad seminars on trade and negotiations through contacts with the Regional Specialist and the Directorate of the Thematic Area.
3. Technical assistance to entrepreneurs from both countries to prepare a trade convention between Haiti and the Dominican Republic.
4. Organization of a seminar on agribusiness opportunities in Haiti for young entrepreneurs.
5. Promotion of agro-tourism through submission of a formal proposal to the concerned authorities.
6. Technical assistance to the Market Information Unit at the Ministry of Agriculture through training and preparation of a proposal aimed at acquiring equipment and material for the Unit.

Technology and Innovation

1. Promotion of organic agriculture through submission of a proposal to the Ministry of Agriculture.
2. Direct support to the Chamber of Organic Agriculture by providing information and sharing experience with other similar organizations in the region.

Technology and Innovation

3. Reinforcement of the National Research System in Haiti through realization of an assessment in articulation with other international institutions in the country.

Agricultural Health and Food Safety

1. Assistance to the National Committee on SPS Measures by putting at its disposal a consultant to help in legal matters.
2. Reinforcement of the capacities of all the institutions working on the agricultural health system in Haiti by organizing a seminar for their members.
3. Logistical support to the Ministry of Trade and the Ministry of Agriculture in order for Haitian participants to attend all the WTO meeting on SPS Measures.
4. Follow-up of the resolutions taken by the Bi-national Committee on SPS by attending all the meetings.

Sustainable Rural Development

1. Formulation of a common rural development strategy by systematizing information from activities implemented by the Office.
2. Systematisation of shared experiences in rural development, for inclusion in a publication.
3. Support to organized groups in the rural milieu for updating new approaches and techniques for sustainable rural development.
4. Inventory of basic medical practices used by veterinarian agents in rural areas.

Information and Communication

1. Production and distribution of 4 bulletins to all IICA's partners and stockholders.
2. Distribution of pertinent information about IICA's activities to all partners and stockholders.

Education and Training

1. Organization of forums and meetings for students, to develop in them entrepreneurship spirit.
2. Preparation of a proposal to establish a distance training centre for teachers and students.
3. Publication of booklets on the activities of the CACHE/Haiti to distribute to all interested people.

Priority Activities of Management of Cooperation and Institutional Repositioning

Implementation of the mandates of the Inter-American Summits

1. Follow-up of the implementation of the Agro 2003 – 2015 Plan in articulation with the delegate nominated by the Ministry of Agriculture.
2. Logistic support for all Ministerial Meetings on Agriculture and Rural Life.
3. Organization of a bi-national meeting between the Ministers of Agriculture of both countries (Dominican Republic and Haiti).

Corporate Management

1. Preparation of a new National Agenda of Technical Cooperation with the participation of all the actors of the agricultural sector.

Consolidation of the new style of cooperation

1. Implementation of common actions with strategic partners in support to the agricultural sector in Haiti.
2. Search for mechanisms to establish sustainable horizontal cooperation. through a proposal to be presented to different financing agencies.

Capacity building

1. Training of technical personnel of the Office in matters aimed at improving the performance of the activities carried out.

Development of strategic alliances

1. Consolidation of the agreement with FAO by establishing a common Plan of Action and monitoring its implementation.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Haiti	408,400	10,000	418,400
Trade and Agribusiness Development	114,352	2,800	117,152
Technology and Innovation	49,008	1,200	50,208
Agricultural Health and Food Safety	65,344	1,600	66,944

Sustainable Rural Development	65,344	1,600	66,944
Information and Communication	65,344	1,600	66,944
Education and Training	49,008	1,200	50,208

IICA Office in Jamaica**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. The capacity of the Ministry of Agriculture strengthened re: instruments for dialogue and consensus building; design of competitive agro-food systems policies and strategies; implementation of disaster relief & mitigation programmes.
2. The effectiveness of private agribusiness associations and other organizations strengthened and modernized to provide service to agriculture and the rural milieu. Training, technical assistance and identification and preparation of business promotion projects.

Agricultural Health and Food Safety

1. Improved competitiveness of agro-industries through improved food safety and product quality by participating in the implementation of the national Good Agricultural Practice Policy and supporting (training and project identification and development) the implementation of GAP at the farm level.

Sustainable Rural Development

1. Increased capacity of national institutions to implement sustainable rural development policy through active participation in the planning and formulation forums and documenting IICA's experiences in rural development.
2. Increased levels of technical cooperation in rural enterprise development through the rural community activities and the identification of investment possibilities at the national level.
3. Increased capacity of rural producers to implement sustainable farming practices and to compete successfully in commodity markets.

Information and Communication

1. Improved capabilities of rural people and other members along the agribusiness chain, to access and create/generate knowledge and information to enhance competitiveness.
2. The image of the agricultural sector in Jamaica and its contribution towards economic development is being promoted through the improvement of the public relations of the office.

Information and Communication

- Information strategies for the repositioning of agriculture in the Caribbean are being implemented.

Priority Activities of Management of Cooperation and Institutional Repositioning**Implementation of the mandates of the Inter-American Summits**

- Strengthen Jamaica's implementation of Agro Plan 2003 - 2015 and participation in the Summits of the America process, supporting the ministerial delegates and expanding the understanding of the Plan to other relevant ministries.

Consolidation of the new style of cooperation

- National Agenda updated to incorporate the changes in government policies and development environment.

Capacity building

- Modernization of communication facilities and financial operation of the Office through the consolidation of the VPN system and further automatization of the administrative procedures.

Development of strategic alliances

- Maintain and project the image of the Institute among national partners, international organizations and embassies, through permanent public relations activity and continuous participation in national and parish fairs displaying the activities of the institute.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Jamaica	392,100	25,000	417,100
Trade and Agribusiness Development	133,314	8,500	141,814
Agricultural Health and Food Safety	11,763	750	12,513
Sustainable Rural Development	129,393	8,250	137,643
Information and Communication	117,630	7,500	125,130

IICA Office in Bahamas

Priority Activities of Technical Cooperation

Trade and Agribusiness Development

1. Support the development of a Trade Facilitation Unit for promoting opportunities for expanding trade.
2. Conduct one commodity chain analysis on a commodity within the product range of the prototype processing facility to be established on the island of Eleuthera.
3. Provide support for the strengthening of the Bahamas Agricultural Producers' Association and other agri-business groups as a means of promoting dialogue and strengthening technical cooperation delivery within the agri-business sector.
4. Implementation of the national segment of the Tourism/Agriculture Linkage project approved by the OAS, supporting activities related to the objectives of that project.

Agricultural Health and Food Safety

1. Provide technical , logistic and other support to the National Food Safety Board as well as the attendees of the SPS Committee meetings especially regarding the national reporting requirements of those attendees, in support of The Bahamas obtaining full membership status in the WTO.

Sustainable Rural Development

1. Support to the management and operations of the prototype facility for the bottled tomato project in its start up operations, with a view to documenting its feasibility and encouraging its duplication under similar circumstances.
2. Identification and support of programmes that lead to the diversification of rural incomes on a sustainable basis.

Information and Communication

1. Development of electronic data bases to capture the nature and value of investments and assets in the agricultural and rural sectors.
2. Continued development of the MAFLG/IICA Communication Center through intensification of the use of SIDALC and SIBIICA programmes for the enhancement of information flows to the Family Islands.

Education and Training

1. Promotion of distance learning programmes aimed at the improvement of human capital, especially in the rural communities of the Family Islands.
2. Support to the Ministry of Education in its efforts to promote agricultural and rural education in its primary and secondary schools.

Priority Activities of Management of Cooperation and Institutional Repositioning

Corporate Management

1. Consultations will be held with a cross-section of stakeholders to define a new National Agenda that has broad-based support, being the basis for IICA's work at the national level for the ensuing four years.

Consolidation of the new style of cooperation

1. The IICA Representative will meet with his counterparts in the other Technical Cooperation agencies on a monthly basis. At these meetings, where technical and other issues are discussed, support will be sought where necessary.

Capacity building

1. The office will seek continued training opportunities in the areas of Information and Communication and Distance Education. These opportunities will be shared with staff of the MAFLG and of our counterpart Technical Cooperation agencies resident in The Bahamas as necessary.

Focus on attainment of results

1. The Office has instituted monthly formal and informal reviews of progress in its Technical Cooperation programme delivery. This allows for early identification of delays in implementation, the institution of corrective measures on a timely basis and a more accurate evaluation of technical cooperation actions.

Development of strategic alliances

1. A number of meetings will be held with partners and potential partners. These meetings will strengthen and expand on the existing strategic relationships.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Bahamas	236,000	0	236,000
Trade and Agribusiness Development	84,960	0	84,960
Agricultural Health and Food Safety	23,600	0	23,600
Sustainable Rural Development	42,480	0	42,480
Information and Communication	42,480	0	42,480
Education and Training	42,480	0	42,480

IICA Office in Dominican Republic

Priority Activities of Technical Cooperation

Trade and Agribusiness Development

1. To support the Secretariat of State for Agriculture (SEA) and other agencies of the public and private agricultural sectors in improving the capabilities of the members of the team of trade negotiators, through participation in training courses aimed at enabling them to perform better in national and international meetings, forums, sessions and other events in which the country displays a clearer knowledge and achieves national objectives.
2. To continue conducting marketing studies on 12 agricultural commodities considered sensitive, containing strategies and national positions for trade negotiations under the FTAA, WTO, RDCAFTA, CARICOM, and bilateral agreements, since they expand the bases of information and contribute to a better performance on the part of the personnel of the SEA, the Secretariat of State for Foreign Relations, and public and private organizations in the agricultural sector.
3. Conduct eight agrifood chain studies on commodities considered sensitive, in support of the SEA, which will provide better information on the levels of participation of the different sectors that market agricultural commodities. The SEA has documents that can help in drafting policy guidelines and defining operating mechanisms.
4. To consolidate the National Organic Agriculture Program, in support of the SEA, to expand the supply of safe, high-quality products that comply with the norms and criteria of markets such as the European Union and the United States, among others, through the consolidation of the system for controlling production rules, the preparation of a diagnostic study of associations and producers of organic commodities, and compliance with the requirements of the European Union.
5. To improve the competitiveness of Dominican agricultural products in markets and market niches abroad, and to identify new market strategies and strengthen the linkage of producers, importers and exporters, and the agencies of the public and private agricultural sectors, in support of the SEA and the sectors directly involved, which entails actions aimed at creating, developing and strengthening export platforms aimed primarily at European countries, the United States and others.

Trade and Agribusiness Development

6. To support the improvement of irrigated agricultural production and follow up on the activities aimed at combatting poverty through job-generation activities. This involves supporting the National Water Resources Institute (INDRH) in the creation of at least four Agribusiness Management Centers in localities where the irrigation boards organized by the INDRH operate. Those agricultural producers affected increase productivity, their ability to market their products and improve their income levels by becoming agribusiness operators.
7. To create and develop agricultural production chains within the context of a relationship between agriculture and tourism at the national level, requiring the support of the public and private sectors and concrete actions aimed at establishing linkages between producers and tourist complexes, as a contribution to fulfilling the national commitment to reduce poverty levels as much as possible by 2015.

Technology and Innovation

1. To support the public and private sectors in developing and implementing a new strategic plan intended to redefine their mission, vision and institutional objectives, and in preparing a project that includes biotechnology and enables producers and operators of agribusinesses to adopt new technologies, produce safer products, increase productivity and be more competitive. The information on biotechnology has been validated and socialized in two seminars.
2. To support the public sector in the development of a comprehensive technological approach that will make it possible to formulate a framework for biotechnological activities and the adoption and application of policies aimed at promoting interinstitutional integration and the articulation of efforts.
3. To prepare documents and draft laws regulating the National Agricultural and Forestry Research System, and provide the IDIAF with a legal framework to regulate its operations and to contribute to the dissemination and application of new technologies that will ensure the production of safe foods and increase the profits and incomes of producers, as well as ensure that the country has a framework for biotechnological activities, which is currently lacking.

Agricultural Health and Food Safety

1. To strengthen the bodies that govern agricultural health and to improve the operating capacity of the National Agricultural Health and Food Safety System, through the formulation of proposals on manuals for the organization and creation of regional plant protection groups, the promotion of activities to improve the capabilities of specialists in courses and workshops, support for activities to control and eradicate Classic Swine Fever, and the training of technical personnel to develop plant health emergency and surveillance plans.
Also, to prepare at least one proposal for IICA's direct participation with the SEA and APHIS in combatting Classic Swine Fever, and one to the SEA for the merging of the two bodies responsible for matters related to animal and plant health.
2. To strengthen the institutional and regulatory framework of the country, given the requirements for the application of the sanitary and phytosanitary measures issued by the WTO, which will carry even greater weight if the RDCAFTA agreement is signed with the United States; as a result, mechanisms will be promoted for effective participation in national and international forums, as well as the improvement of technical capabilities through training events.

Agricultural Health and Food Safety

3. To penetrate new international markets with Dominican agricultural products demands that producers apply Good Agricultural Practices on a sustainable basis; as a result, there is a need in the agricultural sector for a project aimed at the creation of an interinstitutional integration system that will promote the development and implementation of GAPs at the national level, as well as the organization of training events for the implementation of a system for registering and certifying BPAs.

Sustainable Rural Development

1. To continue developing the capabilities and the knowledge of the members of the families of the Milk Bank project, through courses, workshops and meetings in the areas of handicrafts, agricultural production (with emphasis on home gardens), leadership, community development and topics related to social aspects of life in rural communities.
2. To identify the situation in and needs of provinces located on the border with Haiti, gathering information, processing same, formulating strategies, and preparing job-generation projects, for which funding is being sought.

Information and Communication

1. To contribute to the personal development of the personnel of public- and private-sector institutions such as SEA, IHDRHI and others, by holding courses and workshops on Windows, Excel, Power Point and the Internet, enabling them to improve their performance by applying the new knowledge they have acquired.
2. To contribute to the growth of the documentation centers that belong to RECDIA, and to promote strategic partnerships with a view to offering more comprehensive and expeditious services to users, via ongoing training for staff and specialists of the the National Agricultural Documentation Center (CENADOA) and the Distance Information Center (TELESEA) of the SEA, in the classification of documents and in the use of tools for conducting searches on Internet.
3. To make available to the agencies of the public and private agricultural sectors, students and other users the Office's web portal, price information, new agricultural and agricultural health developments, information from studies on the marketing of rice, legumes, chicken, milk, fertilizers, beef, eggs, pork, garlic and onion for the current year, as well as other information related to agrifood chains and export platforms and on relevant IICA activities in the Dominican Republic, at Headquarters and in the countries.
4. To facilitate access to the data bases of the Office's web portal and increase the number of documents available. To this end, 1500 new volumes on topics of interest to the public and private agricultural sectors have been processed, catalogued and placed on the shelves, and the CDIICA, FOLLETO and PUPE data bases have been updated with new entries. It is easier for Center users to find information.

Education and Training

1. To promote the training of specialists, producers and agribusiness operators via participation in courses/workshops on HACCP and organic agriculture, thus contributing to the production of safe foods which are increasingly in demand and more competitive and profitable.

Education and Training

2. To continue the process of making improvements in national universities, with the implementation of a module on curricular review and evaluation and accreditation of programs, the execution of an exchange program between teachers and students and getting two universities to teach using a restructured curriculum; and to increase the membership of CACHE.
3. To support the substantial improvement of institutions of agricultural education so they can provide better services to students, producers, agricultural exporters and agricultural professionals, by offering a course on converting teaching materials to a multimedia format for educators and specialists in the member universities of CACHE.

Priority Activities of Management of Cooperation and Institutional Repositioning**Implementation of the mandates of the Inter-American Summits**

1. Support for the new national vision of the repositioning of agriculture, delivering to agencies of the public and private agricultural sectors proposed policies and strategies for complying with the mandates of the Summits of the Americas and the national cooperation agenda to reduce the levels of poverty in different communities in the country, especially in rural areas. In seminars and workshops information will be disseminated to determine the level of satisfaction of counterparts and make necessary adjustments in the National Cooperation Agenda.
2. To consolidate the capability of the personnel of the Office to monitor the Summits of the Americas and prepare progress reports, and to improve the capabilities of the team of agricultural trade negotiators through participation in courses, workshops, seminars and discussions on priority and strategic topics. Efforts are under way to involve national agencies in this process.

Strategic studies for agriculture

1. To provide the authorities and representatives in the public and private agricultural sectors with an optimum amount of information through reports, marketing studies related to agricultural headings considered to be sensitive, findings of chain studies, results of the situation related to export platforms and documents portraying updated information about the Office's activities.

Consolidation of the new style of cooperation

1. To move forward in the exchange of experiences and the generation of possible solutions for national problems, through the formation of multidisciplinary teams qualified in emerging national, regional and hemispheric issues, who produce technical documents in which, as a result of ongoing dialogue and consultations, define possible solutions based on national and hemispheric experiences.

Capacity building

1. To continue to adjust the administrative and financial systems of the Office by adapting procedures to new rules issued by the General Directorate and providing technical and administrative personnel with training in computer software, report preparation, follow-up systems, English, customer service, and through other courses and workshops in response to specific needs.

Focus on attainment of results

1. To promote personnel development through training in strategic topics related to agriculture and the agricultural milieu and to recognize the outstanding qualities of the staff.

Development of strategic alliances

1. To consolidate existing strategic partnerships and establish others with national and international agencies and institutions, to continue and expand projects related to export platforms, creation of agribusiness management centers, organic agriculture and others such as the relationship between agriculture and tourism.
2. To continue and strengthen activities aimed at enhancing the image of IICA through the preparation and distribution of printed and audiovisual materials aimed at strengthening strategic partnerships with OAS, IDB, CABI, USAID, APHIS, USDA, CARICOM, WB, GTZ, HELVETAS, CIDA, JICA and with the national organizations responsible for the agreements with CARICOM, FTAA, WTO and RDCAFTA with the United States.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Dominican Republic	491,600	20,000	511,600
Trade and Agribusiness Development	162,228	6,600	168,828
Technology and Innovation	49,160	2,000	51,160
Agricultural Health and Food Safety	117,984	4,800	122,784
Sustainable Rural Development	54,076	2,200	56,276
Information and Communication	78,656	3,200	81,856
Education and Training	29,496	1,200	30,696

IICA Office in Suriname

Priority Activities of Technical Cooperation**Trade and Agribusiness Development**

1. To create a network of actors and negotiators to facilitate integration into regional and global markets through conferences and publications.
2. Establish a communication channel to promote participation in regional and global integration.
3. Create a fruit and vegetable association to improve agricultural competitive position in the local, regional and international markets with healthy products using updated technology.
4. Establish the National Chapter of CABA in Suriname in order to strengthen public and private sectors' involvement in agribusiness.
5. Realize market study to facilitate export of non-traditional agricultural products to regional and non-regional markets.

Technology and Innovation

1. Prepare and publish teaching materials to functional farmers' organizations for successful adoption of new and improved technologies.
2. Promote and demonstrate organic farming to the vegetable producers in direct collaboration with the Ministry of Agriculture and the private sector through publications, field visits and other extension techniques.
3. Strengthen and/or establish relationships with national, regional and non-regional technology centers e.g. CELOS, EMBRAPA, Proci's and others, to adopt new techniques and improve the national capacity through seminars, conferences, field visits, etc.
4. Promote and demonstrate new and improved technologies with regard to primary agricultural production, focusing on rural and hinterland communities aiming at income generation and poverty alleviation through training and establishment of demonstration plots.
5. Implement innovative agricultural initiatives on rehabilitated legacy bauxite mining areas through preparation of project proposals to be presented for funding by the Aluminum Company.

Agricultural Health and Food Safety

1. Support provided to the national authorities and Agricultural Health and Food Safety Unit of the Ministry of Agriculture, Animal Husbandry and Fisheries (LVV) to implement the WTO/SPS requirements through project proposals to train staff for improvement of the agricultural health structure.
2. Agribusiness sector, civil society and other stakeholders made more aware of the importance of the agricultural health and food safety operations by providing specific management and information support and training.

Sustainable Rural Development

1. Apply appropriate technology and make sustainable investment in different communities where IICA provides technical services.
2. Put in place institutional and physical structures for the development and dissemination of hinterland farming systems aiming at enhancing or replacing shifting cultivation through the establishment of an extension service unit and technical assistance to farmers.
3. Implement participatory rural appraisals in Cottica, systematizing same and applying them in other hinterland regions with a territorial perspective.
4. Systematize Abena Switie agro-processing model and disseminate it to other interested hinterland communities.
5. Establish a good link between the growing tourism industry in the hinterland and other areas of hinterland development and develop strategies to capitalize on this.

Information and Communication

1. Increase the availability of and access to information for agro-entrepreneurs, stakeholders, technicians and other actors in the sector, which would make them more competitive at regional and hemispheric markets through the efficient use of the IICA Suriname Training Center.
2. Keep the agribusiness sector and other stakeholders informed and guarantee access to information about the sector through the publication on a regular basis of the "Partnership" and "Koboogo" bulletins.
3. Complete IICA/SR website to promote the IICA/SR Agribusiness Center and inform buyers, producers, exporters, importers and consumers about opportunities of the agricultural sector in Suriname.

Education and Training

1. To promote knowledge of technological advances in agriculture through publications aimed at partners and clients.
2. Train farmers, technicians, processors, exporters and importers in production, processing, marketing and management under the scope of competitiveness and sustainable development.

Priority Activities of Management of Cooperation and Institutional Repositioning**Implementation of the mandates of the Inter-American Summits**

1. Keep Ministers and relevant authorities well informed and participating in the various forums in which topics related to agriculture are addressed: IABA, Summit of the Americas, Regional Alliance, CACHE, Youth Network, Women Network, CABA, among others.

Strategic studies for agriculture

1. Sustain sound relations with authorities and counterparts to open and guarantee opportunities for joint efforts and for support to IICA actions in Suriname.

Corporate Management

1. Update National Agenda through consultative mechanisms with its stakeholders to respond better to the Suriname demand and needs.

Consolidation of the new style of cooperation

1. Improve IICA/SR's capacity to communicate with Headquarters and other Offices by modernization of the communication system.

Financial Prudence

1. Monitor internal control of budget execution related to the results achieved.

Capacity building

1. Take appropriate measures to guarantee human resources development at the IICA Suriname Office through training opportunities, salary studies and respective revision of salary benefits. Adequate support for work ambient with well-developed tooling commitment and motivation among the staff.

Focus on attainment of results

1. Follow-up, control and participation in the execution of the IICA technical cooperation actions in Suriname with full involvement of the national counterpart.

Development of strategic alliances

1. Strengthen strategic alliances in place and establish new ones to guarantee efficient use of funds and greater impact of IICA in Suriname also in order to make IICA more visible in Suriname and strengthen, enhance our image by delivering concrete products of impact.
2. Procurement of external resources through promotion of new contracts and projects or activating old ones, among the public and private sectors.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>

IICA Office in Suriname	303,000	0	303,000
Trade and Agribusiness Development	60,600	0	60,600
Technology and Innovation	60,600	0	60,600
Agricultural Health and Food Safety	30,300	0	30,300
Sustainable Rural Development	75,750	0	75,750
Information and Communication	30,300	0	30,300
Education and Training	45,450	0	45,450

IICA Office in Trinidad and Tobago

Priority Activities of Technical Cooperation

Trade and Agribusiness Development

1. Analyze agricultural trade patterns within the region to determine opportunities for enhancing intraregional trade.
2. Undertake project planning and management training for farmer groups, youths and MALMR personnel in order to improve their capability to prepare business plans and proposals for possible financing and investments.
3. Assist the MALMR in planning its technology transfer programmes, by conducting a survey to assess the level of capital and the technologies being employed in the farming sector.
4. Apprise and update specific interest groups (CABA, NRWP, ASTT) on the WTO, FTAA and EU-EPA negotiations issues so that they can make the requisite response and adjustments.
5. Conduct an assessment of agricultural policies in order to determine their impacts on agricultural development in Trinidad and Tobago.
6. Support the MALMR in promoting selected crops, being promoted by the MALMR under the sector reform programme, by providing resources for undertaking market research for those crops.
7. Support efforts to develop and make the dairy sector more competitive through collaborative efforts with Nestle and the Livestock and Livestock Product's Board in the development of a strategic plan for that sector.
8. Develop proposal for Pro-Invest in order to secure funds to support and improve the effectiveness of the work of the local chapter of CABA.
9. Develop a medium-term work plan for the Agricultural Youth Forum so that it can more effectively fulfill its mandate.
10. Conduct training courses in business management for the benefit of members of the Youth Forum so that they become competent in developing entrepreneurial activities from concept to business establishment.

Trade and Agribusiness Development

11. Establish the demand for fruits, vegetables and meats in major restaurants, hotels and supermarkets by collaborating with the NAMDEVCO in conducting a survey of those establishments.
12. Improve the efficiency and effectiveness of the CABA by providing the necessary administrative support to the CABA Secretariat.

Technology and Innovation

1. Provide administrative support to and secure financial resources for the coordinating office of the Consultative Group for Agro-biotechnology in the Caribbean in order to improve their efficiency and effectiveness in fulfilling their mandate.
2. Provide advisory services and institutional support to the Caribbean Regional Organic Agriculture Movement (CROAM) TT chapter so that they can more effectively promote organic farming in Trinidad and Tobago.
3. Encourage greater networking among members of the CHBA and make information on the herbal industry more available to the general public by development and maintenance of a CHBA website.
4. Develop and promote the herbal industry by conducting marketing research for selected herbal products in the regional, EU, US and UK markets and by facilitating the attendance of the CHBA at conferences and workshops.
5. Expand the activities of the CHBA through the formation of three additional national chapters of the CHBA and development of an action plan.
6. Support PROCICARIBE Networks (CIMPNET, CASRUNET) through the provision of information on emerging issues.

Agricultural Health and Food Safety

1. Support initiatives, by participation on national planning committees, for establishment of a National Agricultural Health and Food Safety Authority, so that all matters pertaining to Agricultural Health and Food Safety can be more effectively and efficiently addressed.
2. Support national efforts to promote the expansion of agricultural exports by developing the requisite GAP protocols for two export crops: cabbage and pineapple.
3. Improve the quality of agricultural produce produced on farms through the application of good agricultural practices.
4. Support national efforts to train farmers, MALMR and THA technical personnel and farm organizations in GAPs and GMPs so that the best possible quality of fresh produce can be obtained.
5. Support national efforts to apprise staff of THA and MALMR on the WTO/SPS and TBT, through the hosting of workshops, so that those stakeholders will become more knowledgeable in those areas.

Agricultural Health and Food Safety

6. Support Trinidad and Tobago's commitment to the initiative of the Americas for Strengthening Sanitary Phytosanitary (SPS) Measures of the WTO, through provision of relevant documents and reports.
7. Build capacity of plant protection staff of the THA and the MALMR in surveillance and detection methods, by conducting training courses in the use and application of GPS and GIS technology.
8. Support the national efforts to control mites of economic importance by conducting training courses for the benefit of the MALMR in the identification and detection of those pests.
9. Collaborate with the UWI School of Veterinary Medicine in preparing a Dairy Herd Health CD Rom and manual so as to extend and make more accessible information on animal herd health for trainers in animal health, farmers and other stakeholders in the agrifood sector.

Sustainable Rural Development

1. Promote investments and economic activities in rural communities by the preparation of investment profiles and proposals for prospective entrepreneurs.
2. Stimulate renewed interest in developing the once productive rootcrop sector in Tobago by designing a comprehensive plan, for the Tobago House of Assembly, for development of that sector.
3. Support initiatives to improve the quality of food processed by agro processing plants and cottage industries in the rural areas through the provision of technical audits and training in HACCP CMP.
4. Build the capabilities and efficiencies of the NRWP and other groups by exposing them to courses in strategic planning and project management.
5. Collaborate with the Tobago House of Assembly to develop special training programmes to teach farmers and other rural groups in Tobago.

Information and Communication

1. IICA, CHBA, CABA, CANROP & CAPN web portals maintained and managed to effectively contribute to technical cooperation programmes and to facilitate the growth and development in the sector.
2. Promote and increase knowledge of stakeholders in the agrifood sector on matters pertaining to plant and animal health, trade and technology developments by producing, publishing and disseminating issues of the AgriView, Tropical Fruit Newsletter, In A Nutshell and Caraphin News.
3. Ensure that participants in the agrifood sector are up to date on emerging issues that will impact on their livelihoods, by hosting a number of seminar series.

Education and Training

1. Facilitate opportunities for stakeholders in the agrifood sector to be trained in HACCP, GAP, Farm Management, Organic Agriculture with the aid of material already available on CD ROM.
2. Resuscitate the Distance Learning Programme by upgrading the number of computers and quality of computer software programmes available for training students enrolled with the programme.
3. Extend, under the IICA/CARDI technical cooperation programme(distance learning project) , opportunities for training farmers, technicians and other stakeholders through the utilization of courses available on the CD ROM.

Priority Activities of Management of Cooperation and Institutional Repositioning**Implementation of the mandates of the Inter-American Summits**

1. Support the ministerial delegate in the analysis of the National Agricultural Development Plan in the context of the Agro Plan 2003 - 2015 and facilitate the preparation of reports to the SIRG by providing guidelines to the MALMR and facilitating preparation of the report.
2. Preparation and review of the National Technical Agenda to synchronize same with the Vision 2020 Plan for Agricultural Development.

Strategic studies for agriculture

1. Preparation of a report on the status of agriculture and rural life in Trinidad and Tobago in order to contribute to a better understanding of the constraints and challenges of agriculture in the Americas; so that appropriate policies and strategies can be developed.
2. Conduct a study on the food needs (demand and supply) for Trinidad and Tobago as at 2006 to 2020 and develop investment opportunity profiles to guide food production strategy.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Trinidad and Tobago	410,000	26,037	436,037
Trade and Agribusiness Development	110,700	7,030	117,730

Technology and Innovation	53,300	3,385	56,685
Agricultural Health and Food Safety	77,900	4,947	82,847
Sustainable Rural Development	69,700	4,426	74,126
Information and Communication	69,700	4,426	74,126
Education and Training	28,700	1,823	30,523

IICA Offices in the Andean Region**IICA Office in Bolivia****Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. Strengthening the capability of the Ministry of Small Farm and Agricultural Affairs (MACA) to apply methodologies and policies for making agrifood systems more competitive.
2. Training and continuing education for public- and private-sector specialists in the area of international agricultural negotiations.
3. Preparation and dissemination of information on agribusiness for agroindustries and rural agroindustries.
4. Promotion, organization and integration of micro-enterprises, chains, trade associations and operators of agribusinesses.

Technology and Innovation

1. Strengthening of the institutional structure and the platform of those offering technology through the Bolivian Agricultural Technology System (SIBTA).
2. Training and continuing education for researchers and other professionals at SIBTA, on topics needed to modernize technology in the country.

Agricultural Health and Food Safety

1. Strengthening of the institutional and operating structure of the National Agricultural Health and Food Safety Service (SENASAG), through training events and proposals to modernize the SENASAG's services
2. To contribute to a greater understanding on the part of, and participation by, the technical personnel of SENASAG in the application of international agricultural health and food safety norms, setting up a national SPS committee and participating in WTO meetings.

Sustainable Rural Development

1. Preparation of strategic frameworks on SRD as a contribution to local territorial development.
2. To organize and hold forums on policies and investments that contribute to SRD.
3. Preparation of conceptual and methodological frameworks with a territorial approach, for incorporation into the programs and projects of public- and private-sector SRD institutions.

Information and Communication

1. Transformation of the Bolivian Agricultural Information and Documentation Network into an agricultural knowledge management network
2. Consolidation of the Agricultural Production Chains Information System (INFOAGRO) of Bolivia.

Education and Training

1. Organization, implementation and monitoring of the agreements of the annual meetings of the National Forum of Deans of Schools of Agronomy and Veterinary Medicine.

Priority Activities of Management of Cooperation and Institutional Repositioning

Strategic studies for agriculture

1. Updating of the study on the state of and outlook for agriculture and rural life in Bolivia.

Corporate Management

1. Review of the cooperation agenda of IICA/Bolivia, for the next four years.

Financial Prudence

1. Review of the internal procedures of the Administrative Unit of IICA/Bolivia, to increase efficiency and performance.

Capacity building

1. Development of a program to train the personnel of IICA/Bolivia.

Focus on attainment of results

1. Review of the internal management system in order to strengthen its focus on the achievement of results with greater impact.

Development of strategic alliances

1. Strengthening of the infrastructure and equipment of the House of Agriculture of Bolivia, to project a better corporate image.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Bolivia	402,000	35,000	437,000
Trade and Agribusiness Development	104,520	9,100	113,620
Technology and Innovation	56,280	4,900	61,180
Agricultural Health and Food Safety	48,240	4,200	52,440
Sustainable Rural Development	84,420	7,350	91,770
Information and Communication	48,240	4,200	52,440
Education and Training	60,300	5,250	65,550

IICA Office in Colombia**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. To implement the agri-chains observatory, vis-a-vis the modules on agricultural policy, indicators of competitiveness and reference information.
2. To support the management of the National and Regional Chains Committees, monitoring and evaluating their performance.
3. To develop a program for disseminating the results of the negotiation of the FTA with the United States.
4. To implement a program to evaluate the impact of the FTA with the United States.
5. Monitoring and dissemination of the different agricultural negotiations, especially those of the WTO.

Trade and Agribusiness Development

6. Monitoring and evaluation of the operation of business plans formulated as part of efforts to support small-farmer organizations and to provide horizontal technical cooperation for the exchange of experiences.
7. Training and distribution of methodological materials for the formulation of business plans for small-scale rural enterprises.
8. Provision of technical cooperation in designing, organizing and holding urban fairs for ecological products and in establishing production-trade partnerships in rural territories.
9. Systematization and dissemination of successful experiences in small- and medium-scale agribusinesses developed by organizations of small-scale farmers.

Technology and Innovation

1. To continue the operation of a competitive fund for agricultural research projects within the framework of the transition program financed by the World Bank.

Agricultural Health and Food Safety

1. Strengthening of the National Sanitary and Phytosanitary Measures Committee by complying with the commitments acquired in the FTA with the USA, and participation in the National Codex Alimentarius Committee and in several of its Sub-committees.
2. Management of the consolidation of projects for the implementation of food quality assurance systems for selected agricultural products.
3. To support national institutions in the exploration of new challenges in AHFS that will ensure the competitiveness of the agricultural production sector in the national and international markets, and in the identification of emerging pests or diseases that threaten health or sustainable agricultural and livestock production.

Sustainable Rural Development

1. Participatory formulation of rural development programs with a territorial approach in different areas of the country, and in the design of regional investment projects for the sustainable development of the areas involved.
2. Design of indicators, systematization of experiences and inventory of policies on sustainable rural development, as a first step in the operation of the Colombian Territories Observatory.
3. Preparation of methodological and operating components related to environmental issues, and preparation of promotional materials on same .
4. Agreement on and design of regional institutional arrangements for the operation of sustainable rural development programs and projects.
5. To organize and hold workshops and meetings to discuss and reach agreement on the roles and financial obligations of different regional stakeholders in the execution of sustainable rural development projects.

Information and Communication

1. Improvements in the organization and operation of agricultural information systems existing in the country, and their linkage to the Andean and hemispheric communities.
2. The Documentation and Information Center of the IICA Office in Colombia is becoming an agricultural information unit that provides its services via its Web page to national and international users.
3. Establishment of the Communication and Information Unit, as a mechanism for disseminating information of interest to the Colombian agricultural sector.
4. Establishment of a virtual network of communicators and journalists interested in agriculture, rural life and food security in Colombia

Education and Training

1. To strengthen the capabilities and competencies of national and regional public and private institutions to organize and implement programs aimed at expanding the provision of quality and relevant education in the rural sector.
2. Implementation of the program to improve the quality of higher agricultural education in selected universities.
3. Strengthening the national forums of deans of agricultural sciences, and promotion of strategic partnerships.
4. Promotion of training activities aimed at stakeholders in the agricultural sector, through the use of multimedia materials.

Priority Activities of Management of Cooperation and Institutional Repositioning**Strategic studies for agriculture**

1. To support the repositioning of agriculture, rural life and the rural milieu through active participation in the Inter-agency Group for Rural Development in Colombia.

Corporate Management

1. To adapt and update the National Technical Cooperation Agenda so as to bring the Office's activities in line with the strategic topics that emerge from the Colombian agricultural sector and rural life.

Consolidation of the new style of cooperation

1. To promote horizontal cooperation with the offices and directorates of the strategic areas at headquarters through the joint coordination of events and an exchange of successful experiences.

Focus on attainment of results

1. To implement a management system based on performance by reinforcing the follow-up and evaluation of the Office's accounting, financial and administrative procedures.

Development of strategic alliances

1. To consolidate pre-established strategic partnerships and agreements, the establishment of new agreements and partnerships with multilateral and bilateral institutions and public-sector institutions, and the identification of opportunities and the preparation of pre-investment initiatives, with an emphasis on technical cooperation.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2006 Miscellaneous</i>	<i>Total</i>
IICA Office in Colombia	467,000	811,198	1,278,198
Trade and Agribusiness Development	128,425	223,079	351,504
Technology and Innovation	46,700	81,120	127,820
Agricultural Health and Food Safety	128,425	223,079	351,504
Sustainable Rural Development	116,750	202,800	319,550
Information and Communication	23,350	40,560	63,910
Education and Training	23,350	40,560	63,910

IICA Office in Ecuador**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. Strengthening of institutional capabilities in the design of public policies with a chains and territories approach, through systematization and validation, with the stakeholders and representatives of the agrifood system, of the proposed policies.

Trade and Agribusiness Development

2. Strengthening of the capacity for analysis and participation at the local level in trade negotiations, through training in the ABCs of trade negotiations
3. Strengthening of the ability to manage the competitiveness of agribusinesses in priority territories.
4. Consolidation at the national level of policies and the Agroindustrial Development Plan, through the preparation and consolidation, with stakeholders, of an agroindustrial analysis for 29 subsectors.

Technology and Innovation

1. Strengthening of the National Agricultural Research Institute through the consolidation of the National Agricultural Innovation System.
2. Implementation of the national geo-referenced information system on bananas, helping to improve the planning of production.

Agricultural Health and Food Safety

1. Strengthening of the national agricultural health and food safety system, through the design of innovative mechanisms like SANIBANANO, the implementation of programs on Good Agricultural Practices, and the institutional strengthening of the Ecuadoran Agricultural Health Service.
2. To promote coordinated and joint efforts between international cooperation agencies and the public and private sectors, in order to create a shared agenda in support of health issues, within the framework of international commitments.

Sustainable Rural Development

1. Implementation of the rural development programs of the rural territories that have formulated and financed them, through the creation or strengthening of a local institutional framework knowledgeable in the field of project management.
2. Organization and management of economic activities carried out by rural women entrepreneurs, with a view to their inclusion in the national and international markets, by strengthening the National Corporation of Rural Women Entrepreneurs and obtaining financial resources through an investment project.
3. Systematization and design of proposed public policies in the fields of rural development and food security, through participation in the Food Security and Rural Development Task Force, promoted by the Ministry of Foreign Relations and comprising international technical cooperation agencies and the relevant ministries.

Information and Communication

1. Strengthening technical information and documentation systems of universities, trade associations and small-farmer training institutions, through the provision of up-to-date information and the integration of the universities into information networks.
2. Promotion of the development of virtual libraries in the agricultural sector, through the training and upgrading of library personnel

Education and Training

1. Strengthening of the capabilities of the schools of agricultural sciences to make education competitive, through the formation of teams of professors and tutors, training workshops and participation in fora.
2. Implementation of programs aimed at improving the linkage of universities with territorial development programs, through assistance for rural development departments, innovation and technology development centers, with the formulation of projects for technology transfer centers at universities.

Priority Activities of Management of Cooperation and Institutional Repositioning

Corporate Management

1. Review and definition of the National Technical Cooperation Agenda, in order to define the priority areas on which the Institute will focus its actions from 2006-2010

Financial Prudence

1. To continue consolidating the income-generation strategy, with a view to making the operation and the technical cooperation of the Office sustainable.

Capacity building

1. Implementation of an ongoing training plan to improve the professional skills and the attitudes of the personnel of the Office, in pursuit of institutional excellence.

Focus on attainment of results

1. Management of an administrative system based on total quality, with a view to making maximum use of the technical capabilities of the Institute and meet the demands of our clients efficiently and effectively.

Development of strategic alliances

1. Signing of agreements with strategic partners to consolidate and strengthen IICA technical cooperation in Ecuador.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Ecuador	450,000	154,200	604,200
Trade and Agribusiness Development	135,000	46,260	181,260
Technology and Innovation	45,000	15,420	60,420
Agricultural Health and Food Safety	112,500	38,550	151,050
Sustainable Rural Development	90,000	30,840	120,840
Information and Communication	22,500	7,710	30,210
Education and Training	45,000	15,420	60,420

IICA Office in Peru

Priority Activities of Technical Cooperation

Trade and Agribusiness Development

1. Strengthening of the public and private sectors in the design, analysis, monitoring and coordination of sectoral and agrifood trade policies.
2. Support to the public and private sectors in consultations and decisions related to the possible impact of new agricultural trade negotiations.
3. A clearer understanding of the international agricultural negotiations on the part of the public and private sectors, through discussion groups and the dissemination of information.
4. Strengthening of the capabilities of public- and private- sector stakeholders in areas related to agribusiness, such as: rural agroindustry, agro-tourism, market niches and geographic identity, through the use of instruments, information mechanisms and systems, and the development of indicators to assess and monitor the performance of agribusinesses.
5. Institutional strengthening in the development of agribusinesses and associate enterprises, through the development and implementation of instruments and services, as well as mechanisms that bring entrepreneurs together.

Technology and Innovation

1. Strengthening of the capabilities of public and private organizations linked to the agricultural, agroindustrial and environmental innovation system.
2. Strengthening of the capacity for technological innovation in production chains for the efficient use of natural resources in priority territories.

Technology and Innovation

3. Adoption of new technologies (Good Agricultural and Livestock Practices, agro-ecology, biotechnologies, irrigation systems) through the training of professionals and producers.
4. Implementation and dissemination of scientific-technological information systems existing in the region, such as INSOTEC and the Andean Observatory of Technology Innovation.

Agricultural Health and Food Safety

1. Institutional strengthening in the organization, management and preparation of agricultural development projects, in an attempt to make the accomplishments achieved by the Chile-Peru/IICA binational program to control and eradicate the fruit fly sustainable.
2. To contribute to improving the technical level of the national institutions associated with AHFS, vis-a-vis technical, regulatory, standardization and trade-related aspects of their operations linked to agricultural health and food safety, through courses, workshops, visits by experts and other activities, to achieve better articulation, coordination and trade positioning of the country.
3. To contribute to the execution of collaborative projects with Ecuador and Bolivia, on matters related to foot and mouth disease, together with PAHO.
4. To promote the establishment of Good Agricultural Practices (GAPs) in 7 regions of the country, together with the MINAG and other public and private organizations.

Sustainable Rural Development

1. To contribute to institutional strengthening through the formulation of strategies and policies and the preparation of conceptual, methodological and operating frameworks for the implementation of strategies, policies and investments, applying the territorial approach to sustainable rural development.
2. Implementation of the conceptual and methodological guidelines of the GSAAC, in priority territories, through the organization of fora and training events.
3. To contribute to improving the technical and management capabilities of the regional and/or local governments and the key social actors in the priority territories, through the formulation and execution of proposals that are sustainable from a territorial perspective.
4. To promote the creation of a Center for the Preservation and Dissemination of Ancestral Andean Music in the area of Huaura, headed by the regional government through the local governments.
5. Promotion of community tourism, through the formation of task forces, with the participation of the Jose Faustino Sanchez Carrion National University (UNJFSC), the Tourism Department, the Restaurant Association, private enterprises, PROMEPERU and the municipalities
6. To systematize and disseminate successful experiences in topics related to rural development, promoted by IICA/Peru.
7. To carry out joint efforts with key partners in the hemisphere that comprise the Inter-Agency Group on Rural Development.

Information and Communication

1. To contribute to the development of information systems and to the application of informatics technology suited to the needs of the entities receiving cooperation from IICA, through the dissemination of best practices in the management of information and knowledge for agricultural and rural development.
2. Strengthening of the capabilities of the information centers of the district networks implemented by the Red de Pueblos project, and their incorporation into the IICA information system.
3. To disseminate, through IICA, the activities of the projects executed at the national level by the Institute and its partners, and to improve the quality of the information on the Web page of IICA/Peru.

Education and Training

1. To support the actions of the Office through its different strategic areas, as regards the transfer of the contents and new topics they manage, offering advice on the process of planning, executing and evaluating training programs.
2. To contribute to the dialogue on and integration of agricultural education, through support for national and regional forums, the monitoring of agreements and the establishment of local work teams for this purpose.
3. To promote among public and private agricultural and rural education institutions and organizations the adjustment of their plans and programs in response to the new needs of agriculture and the rural milieu, through training and thematic positioning by preparing a national report on the current state of and outlook for agricultural and rural education and training.
4. To develop within the framework of the Global Development Learning Network, global dialogues on topics of interest to the country, together with institutional partners interested in participating.

Priority Activities of Management of Cooperation and Institutional Repositioning**Corporate Management**

1. Updating and execution of the national technical cooperation agenda agreed upon with the public and private institutions of the public sector.

Consolidation of the new style of cooperation

1. Mobilization of technical capabilities through thematic networks, to collaborate with other national and international organizations.
2. Joint efforts with Member States and strategic partners, to formulate and execute national cooperation agendas.

Financial Prudence

1. Evaluation and updating of financial and administrative systems and procedures, incorporating new technologies and streamlining processes for greater efficiency and effectiveness, and reducing operating costs.

Capacity building

1. Development and implementation of the Individual Performance Evaluation System for 2006, to identify the relevant results derived from the individual work plan of each staff member.
2. Assessment of work climate to determine extent to which previous experience is used and prepare the corresponding plans for improvement.
3. Training of personnel in priority subject areas, identified through the IPES and the assessment of the work climate, based on the needs of the Office.

Development of strategic alliances

1. Projection of the Institute at the national and international levels, through the establishment and consolidation of agreements and strategic partnerships beneficial to the corporate image.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Peru	448,200	35,000	483,200
Trade and Agribusiness Development	89,640	7,000	96,640
Technology and Innovation	44,820	3,500	48,320
Agricultural Health and Food Safety	89,640	7,000	96,640
Sustainable Rural Development	112,050	8,750	120,800
Information and Communication	44,820	3,500	48,320
Education and Training	67,230	5,250	72,480

IICA Office in Venezuela**Priority Activities of Technical Cooperation**

Trade and Agribusiness Development

1. Implementation of the information system and analysis of national agricultural policy in support of the Ministry of Agriculture and Livestock.
2. Implementation of the training program in the area of agricultural trade negotiations, geared to specialists in the public and private agricultural sectors.
3. Strengthening of institutional capabilities in the areas of agribusiness and production chains, through technical advisory services, horizontal cooperation and training activities, for organizations of the public agricultural sector.
4. Strengthening of the agricultural institutional framework in different regions of the country in matters related to the development of strategic agricultural circuits, as well as in the development and promotion of agribusinesses with heavy participation by small- and medium-scale producers.

Technology and Innovation

1. Strengthening of the NARI to meet the demands of the context, through the consolidation of institutional reforms and improvements in management and financial sustainability, promoted by the execution of the Agricultural Technology Program (IDB 1359/OC-VE).
2. Integration of regional and national efforts and capabilities, through the activities of the PROCIs, FONTAGRO and any other horizontal cooperation program.

Agricultural Health and Food Safety

1. Establishment and operation of the National Food Control System and the Good Agricultural Practices Committee, to promote leadership in food safety in the agrifood chain.
2. Strengthening of the National Agricultural Health and Food Safety System, as regards improvement of its health programs and training of human resources.
3. To support the development of the capabilities of the National Committee to apply the SPS Agreement of the WTO, through the development and implementation of the system for evaluating and monitoring actions taken by the Committee.

Sustainable Rural Development

1. Strengthening of the national institutional structures responsible for SRD, through the development of methodologies and the formulation, execution and evaluation of policies, strategies and projects related to sustainable rural development with a territorial approach.
2. Management and execution of projects, applying the territorial approach to sustainable rural development in priority strategic areas, with emphasis on the management of natural resources in rural territories and management with social actors.

Information and Communication

1. Strengthening of the Agricultural Information System of Venezuela (SIDVEN) and INFOAGRO, as instruments for organizing and disseminating information from the national agrifood sector.
2. Promotion and articulation of the national agricultural information systems as a useful tool that can contribute to improving the capacity for interaction and execution of agricultural and rural development plans and projects.
3. Strengthening of the Web site of IICA/Venezuela, through the establishment of links and permanent relations with institutions in the national agricultural and rural sectors, and as an important source of information for the agricultural sector.

Education and Training

1. Establishment of a training program in rural development, territorial development, sustainable development and agribusiness, in coordination with public and private national organizations.
2. Establishment of a national work program in coordination with the different actors of the agricultural and rural sectors, to modernize the educational plans and programs of public and private institutions of agricultural education, and adjust them to the needs of the global economy and rural actors.

Priority Activities of Management of Cooperation and Institutional Repositioning**Implementation of the mandates of the Inter-American Summits**

1. To support national authorities in the implementation of the mandates of the Summits, the agreements of the Ministerial Meetings on Agriculture and Rural Life, and the implementation of the National Technical Cooperation Agenda.

Consolidation of the new style of cooperation

1. To increase the management capabilities of the Office, through teamwork, the formation of thematic networks and support for the regional specialists, so as to make the technical cooperation of IICA/Venezuela more effective.

Financial Prudence

1. To manage human and financial resources efficiently, in keeping with the principles of transparency, accountability and austerity.

Capacity building

1. Training of personnel of IICA/Venezuela in key topics of importance for technical cooperation at the national level.

Development of strategic alliances

1. Establishment and consolidation of strategic partnerships with IDB, FAO, APHIS, CAF, SELA and the Andres Bello Agreement, for the execution of joint projects.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Venezuela	511,700	15,000	526,700
Trade and Agribusiness Development	102,340	3,000	105,340
Technology and Innovation	51,170	1,500	52,670
Agricultural Health and Food Safety	51,170	1,500	52,670
Sustainable Rural Development	127,925	3,750	131,675
Information and Communication	102,340	3,000	105,340
Education and Training	76,755	2,250	79,005

IICA Offices in the Southern Region

IICA Office in Argentina

Priority Activities of Technical Cooperation

Trade and Agribusiness Development

1. To support the government of Argentina in the formulation of studies and analyses related to international trade and the performance of subsectors, and in the design of policies for agricultural insurance, energy sources based on agricultural products and/or other areas required by the SAGPyA.
2. To collaborate with the Agricultural Policy Network (CAS mechanism) in establishing an information system on agricultural policies and on production forecasts in the Southern Region.
3. To collaborate with SAGPyA programs aimed at formulating agricultural development projects and public investment projects for general agricultural services.

Trade and Agribusiness Development

4. To support the government of Argentina in the analysis of international agricultural trade negotiations and integration negotiations, as well as in training events for specialists from the public and private sectors on topics related to agricultural trade negotiations
5. To support the SAGPyA in the implementation of an agricultural insurance system, through informational activities, training and studies on the subject.
6. To conduct studies of selected markets for agrifood products and provide up-to-date information through the Web page.

Technology and Innovation

1. To support the INTA in carrying out activities related to institutional evaluation and dissemination of its actions.
2. To collaborate with PROCISUR in managing actions that call for representatives of Argentina to attend meetings, workshops and seminars.

Agricultural Health and Food Safety

1. To provide technical assistance to the Secretariat of Agriculture, Livestock, Fisheries and Foods, in its capacity as Focal Point and Chair for Latin America and the Caribbean of the Codex Alimentarius Commission, in the application of the SPS Agreement, through the interpretation of documents, issuance of reports and participation in workshops and seminars.
2. To support the SAGPyA, SENASA and INTA in connection with the project to prevent transmissible spongiforme encephalopathies in animals, providing technical and administrative coordination of the project, preparing documents and publications and providing training through workshop and seminars.
3. To provide technical cooperation to SENASA through the project Monitoring and Preventing Foot and Mouth Disease and Improvement of the Animal Health and Livestock Inspection Services of the Republic of Argentina, providing technical and administrative coordination of the project, preparing documents and publications and providing training through workshops and seminars.

Sustainable Rural Development

1. To provide support to the SAGPyA in the design of strategies, policies and investments for rural development.
2. To organize workshops and seminars to disseminate among small-scale producers for developing associative agribusinesses, in cooperation with the Ministry of Agrarian Affairs of the Province of Buenos Aires.
3. To support the SAGPyA or academic institutions in providing training in rural development, and in conducting studies of small-scale producers and systematizing efforts aimed at integrating them into the local and global economies.

Information and Communication

1. To continue serving as the SIDALC node in Argentina, disseminating information on the system and promoting the incorporation of new libraries.
2. To continue to disseminate the activities of the Office and the knowledge generated at IICA Headquarters and in other Offices, through publications, press releases, participation in publishing and distributing the electronic bulletin of the Agrifood Forum of the Southern Cone, and the continual updating of the Web page.

Education and Training

1. To support the distance education and training programs of INTA and the School of Agronomy of the University of Buenos Aires, through the identification and implementation of training programs or actions for the projects or programs in which IICA provides cooperation.
2. To disseminate in Argentina the activities of the Ed-Rural Alliance and to identify opportunities for global dialogues.

Priority Activities of Management of Cooperation and Institutional Repositioning

Implementation of the mandates of the Inter-American Summits

1. To monitor the Summit of the Americas process and its linkage to the Government of Argentina; to support the SAGPyA as regards its participation in the Ministerial Meetings and follow-up on the activities of the AGRO 2003-2015 Plan.

Strategic studies for agriculture

1. To continually monitor the state of agriculture and rural life in Argentina, through the studies the Office has been conducting since 1998.

Corporate Management

1. To prepare the 2006-2007 National Agenda, together with national authorities

Financial Prudence

1. To program, execute and control IICA resources and those of third parties in accordance with the rules in effect and applying the processes of the Quality Management System (SGC) and with support from the Computerized Management System (SGI)

Capacity building

1. To implement a training program for personnel and to put into practice the performance evaluation system of the Office

Focus on attainment of results

1. Operation and continual improvement of the Quality Management System (SGC) certified under IRAM-ISO-9001-2000 standards, which guarantees the quality of technical cooperation services and services in support of technical cooperation.

Development of strategic alliances

1. To strengthen technical cooperation relations with related institutions: IBD, IBRD, ECLAC, CARI, public universities, for the execution of programs, projects and agricultural and rural development activities beneficial for the country.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Argentina	571,000	30,000	601,000
Trade and Agribusiness Development	199,850	10,500	210,350
Technology and Innovation	28,550	1,500	30,050
Agricultural Health and Food Safety	228,400	12,000	240,400
Sustainable Rural Development	57,100	3,000	60,100
Information and Communication	28,550	1,500	30,050
Education and Training	28,550	1,500	30,050

IICA Office in Brazil**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. To promote methodologies and instruments for dialogue and agreement on public policies aimed at making sectoral policies competitive, more specifically, the implementation of the Federal Subsidy Program for Rural Insurance in Brazil, by the Ministry of Agriculture, Fisheries and Supply(MAPA)

Trade and Agribusiness Development

2. To support the design of sectoral policies, more specifically, the Ministry of Agriculture, Livestock and Supply (MAPA) in the formulation and implementation of policies for development of agribusinesses, based on studies and analyses of the principal production chains of agribusiness.
3. To provide information on alternative instruments for financing the promotion of agribusiness.
4. To provide technical cooperation for the promotion, organization, integration and operation of mechanisms that bring entrepreneurs together, more specifically, the characterization of cooperativism in Northeast Region of Brazil and proposals for its modernization.

Technology and Innovation

1. To promote the modernization of the public institutional structure for research, extension and technology development, specifically the following actions:
 - a) Execution of the plan for the modernization of the information technology area of the Ministry of Agriculture, Livestock and Supply (MAPA).
 - b) Structuring of the land survey system, with mapping of rural properties by georeferencing, in cooperation with the Ministry of Agrarian Development (MDA)
 - c) Implementation of the Agricultural Information System (SIAGRO) in the State of Maranhao.
 - d) Ministry of Agriculture, Livestock and Supply (MAPA) and the Brazilian Agricultural Research Institute (EMBRAPA) now have modern structures for research, extension and technology development.

Agricultural Health and Food Safety

1. To support the Ministry of Agriculture, Livestock and Supply (MAPA) in the evaluation and measurement of progress in the performance and quality of its AHFS services, through the development of instruments, systematized information, harmonized rules and provisions and personnel trained in the following topics: Traceability, BSE (Mad cow disease) and agricultural health surveillance in border areas.
2. To provide the Agriculture Offices of MAPA with a characterization of the national veterinary services and proposals for their modernization, and to provide sanitary control agents with the knowledge and instruments they need to be proactive in matters related to animal and plant health protection
3. To conduct an analysis of vegetable pests that pose a potential threat to Brazil, in support of the Ministry of Agriculture, Livestock and Supply (MAPA)
4. To provide support to the actions of COSAVE.
5. To support the MAPA through the initiation of discussions and subsequent preparation of the project entitled "Project to prevent BSE in Brazil." The objective of the project is to try to consolidate Brazil's status as free of BSE and ensure the quality and safety of products of animal origin.

Sustainable Rural Development

1. To promote rural development from a territorial perspective, strengthened with actions carried out by IICA together with the Ministry of Agrarian Development (MDA), for purposes of implementing and strengthening land policy in Brazil.
2. To increase the capabilities of the states in the Northeastern and Southern Regions to implement technical cooperation programs that promote sustainable rural development.
3. To promote associativism and cooperativism among the family farmers displaced due to the construction of the hydroelectric plant in Tucuruí em Para.
4. To prepare conceptual, methodological and operating frameworks regarding social actors, applying the territorial approach to sustainable development, via the preparation of local and regional plans for sustainable development in the State of Rio Grande do Norte.
5. To systematize successful experiences in rural development through the creation of a Standing Forum for Territorial Management of Rural Development, as an instrument for articulating national efforts and for disseminating the Brazilian experience in sustainable rural development to the rest of the continent.
6. To apply models for the systematization of experiences in rural development projects to projects to combat rural poverty in the Northeastern Region.

Information and Communication

1. To strengthen the Agricultural Information and Documentation System for the Americas (SIDALC) through coordination with MAPA and EMBRAPA.
2. To contribute to ensuring that the topic of technical information is positioned as strategic in the rural and agricultural sectors, as a result of IICA's cooperation, providing public and private institutions of the agricultural sector with information on the following topics: i. Agricultural Surveys; ii) Development of the Gender Perspective; iii) Rural Territories; iv) Sustainable Rural Development; and v) Sustainable Development and Globalization.
3. To establish strategic partnerships with MAPA, MDA, EMBRAPA and INMET to provide support to the rural insurance policy of Brazil.
4. To establish a strategic partnership with MAPA/DENACOOP and UNICEF to carry out joint actions with rural youths.

Education and Training

1. To strengthen the network of global dialogues. Videoconferences of the International Series of Global Dialogues on topics to be defined.
2. To train technical personnel and farmers of the public and private agricultural sectors in the application of instruments and methodologies for the formulation of strategies for programs and projects on rural development with a territorial approach.
3. To prepare an analysis of the current situation in rural education in Brazil, with recommendations for its strengthening, in support of the Ministry of Education.
4. To strengthen the Regional Forum of Faculties and its projects.

Priority Activities of Management of Cooperation and Institutional Repositioning**Consolidation of the new style of cooperation**

1. IICA/Brazil is positioning itself with key public and private actors in agriculture as a technical cooperation agency of excellence.
2. IICA/Brazil is implementing a National Technical Cooperation Agenda that addresses the priorities agreed upon with the authorities of IICA's counterpart institutions.
3. Formation of a technical team at IICA/Brazil, with emphasis on the Strategic Areas of the Institute.

Financial Prudence

1. New culture of relationships with Headquarters, with emphasis on the transparency and flexibility of processes and on the implementation of strategies for recovering costs incurred in the execution of external resources under the INR policy.

Capacity building

1. The administrative team of the Office trained in the use of the Institute's administrative and financial tools and rules

Focus on attainment of results

1. The projects financed with external resources generate technical cooperation products of quality and are managed on the basis of a new culture of quality, transparency and accountability for resources used.
2. Consolidation of the process of restructuring the IICA Office in Brazil

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Brazil	833,000	1,200,000	2,033,000
Trade and Agribusiness Development	166,600	240,000	406,600
Technology and Innovation	166,600	240,000	406,600

Agricultural Health and Food Safety	166,600	240,000	406,600
Sustainable Rural Development	166,600	240,000	406,600
Information and Communication	83,300	120,000	203,300
Education and Training	83,300	120,000	203,300

IICA Office in Chile**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. To expand cooperation with international organizations (FAO, ECLAC and others) in the generation and analysis of information and the preparation of proposed policies. To support the needs of REDPA and CAS.
2. To support the MINAGRI, ODEPA, the private sector and the academic sector in reaching agreement on actions aimed at bringing agriculture into line with the new demands of trade, as well as to encourage and channel the reaction of the agricultural sector, through seminars, workshops and forums in the different regions, based on commodities and needs of the zones.
3. To support the creation of a Node of Excellence for horizontal cooperation, through the systematization of Chile's experience with FTAs, for transfer to other countries, together with the MINAGRI and the AGCI.
4. To support the integration of family agriculture into commercial agriculture, through the identification of market niches, and the establishment and operation of mechanisms to aid agricultural businesses.

Technology and Innovation

1. To support the INIA in the development of a technology to evaluate the technological contribution in economic terms, through studies, methodologies, technical seminars and the dissemination of information.

Agricultural Health and Food Safety

1. To support the national actions aimed at improving sanitary control on the borders of the country, through training events for the technical personnel of the SAG.
2. To contribute to strengthening the fruit fly eradication program (Chile-Peru), through the implementation of actions to achieve the objectives of the program.

Sustainable Rural Development

1. To support the INDAP, associations of farmers and teaching institutions in the academic preparation of technical personnel in rural development with a territorial approach, through the preparation and application of methodologies, projects and training events.
2. To contribute to a better understanding and systematization of small-farm agriculture, developing a methodological proposal for the programs and actions generated by INDAP and other institutions associated with rural development.
3. To set up a Node of Excellence for horizontal cooperation in the area of sustainable rural development with MINAGRI and AGCI, for extrapolating Chile's experience to other countries.

Information and Communication

1. To strengthen cooperation with other international organizations for systematization and dissemination of information and to establish periodic coordination meetings for discussion and generation of joint actions.

Education and Training

1. To support technical training in the different services that work with agriculture, and focusing the actions of other organizations on the academic preparation of entrepreneurs and agricultural workers, through courses, seminars and publications.
2. To support the Forum of Schools of Agronomy of MERCOSUR, Chile and Bolivia, in its operations and development of post-graduate programs.
3. Support to the universities in Chile in the development and implementation of curricula.

Priority Activities of Management of Cooperation and Institutional Repositioning**Implementation of the mandates of the Inter-American Summits**

1. To support the Ministry of Agriculture and ODEPA with activities related to the Summit process.

Strategic studies for agriculture

1. In coordination with FAO, ECLAC, UNESCO, WHO, PAHO, to prepare and disseminate studies and reports on critical issues that affect agriculture and rural life, as well as the assessment of the true contribution of agriculture to the development of countries.

Corporate Management

1. To update the National Technical Cooperation Agenda, based on the needs of the country and in agreement with the authorities of the agricultural sector, with a view to improving the performance of the Office and the quality of the technical cooperation it provides.

Financial Prudence

1. To provide for the administrative and financial management of the resources allocated to the Office, with the criteria of prudence, transparency and accountability in accordance with the rules and procedures of the Institute.

Capacity building

1. To prepare and implement an ongoing training program for the technical and administrative personnel of the Office, to improve the technical cooperation offered by the Office.

Development of strategic alliances

1. To strengthen relations with FAO, through agendas for joint work to execute activities related to the agricultural and rural sectors in Chile

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Chile	413,000	0	413,000
Trade and Agribusiness Development	123,900	0	123,900
Technology and Innovation	72,275	0	72,275
Agricultural Health and Food Safety	123,900	0	123,900
Sustainable Rural Development	30,975	0	30,975
Information and Communication	30,975	0	30,975
Education and Training	30,975	0	30,975

IICA Office in Paraguay**Priority Activities of Technical Cooperation**

Trade and Agribusiness Development

1. To provide technical cooperation to the MAG, in monitoring and updating the agendas for competitiveness, at the sectoral level and the level of specific agrifood chains.
2. To provide technical cooperation for the training of technical personnel in public and private institutions in technical and strategic aspects of international trade negotiations, to improve the capabilities of the sector.
3. To provide technical cooperation to the MAG, the MIC and the Stock Exchange of Asuncion, to the Paraguayan Chamber of Trade and Services and to the Paraguayan Chamber of Grain and Oilseed Exporters, in the creation of an Agricultural Commodities Exchange.

Technology and Innovation

1. To provide technical advice to public and private institutions associated with the agricultural sector in the application of the Law on Organic Agricultural Production.
2. To provide technical cooperation to the MAG and to institutions in the public and private sectors, through the implementation of the strategy for the institutional modernization of the National Agricultural Research System.

Agricultural Health and Food Safety

1. To provide support for the participation of official delegates in international meetings of the SPS Committee of the WTO, and for the application at the national level of the agreements on sanitary and phytosanitary measures and the plant health standards of the international reference organizations Codex Alimentarius, IPPC and OIE, and for monitoring compliance with and application of the agreements at the national level.
2. To contribute to strengthening the institutions of the Livestock Health and Food Safety System, Vice Ministry of Livestock and SENACSA in the improvement of the services they provide to the sector, through the efficient execution of the Program for Strengthening Livestock Breeding and Food Safety.
3. To strengthen the Agricultural Health and Food Safety services, disseminating up-to-date information on agricultural diseases that pose a serious threat to human, animal and plant health.
4. To provide technical cooperation to SENAIVE in the preparation and execution of a program to modernize the plant protection services and to strengthen the capabilities of their human resources, to update and apply national norms and procedures for the control and supervision of agricultural chemicals.

Sustainable Rural Development

1. To contribute, with the institutions responsible for sustainable rural development and family agriculture, to the strengthening of their technical capabilities for the design of policies and strategies and execution of projects with a territorial approach.
2. To support the MAG in the development of monitoring and evaluation systems, for the implementation of the Jopoi Mbaretera strategic project.

Sustainable Rural Development

3. Strengthening of the MAG, FECOPROD and other entities of the private sector, in the execution and evaluation of the program focusing on social responsibility in the mitigation of rural poverty.
4. To provide technical cooperation to the MAG in the execution of the program for the re-engineering and training of its human resources, through training activities, based on the lines of action of the program and the new institutional structure.
5. To hold workshops for discussion and the dissemination of the results obtained from the characterization and systematization of experiences in outsourcing technical assistance: the case of PRODESAL, with decision makers and operators of rural development initiatives in the public and private sectors, MAG, INDERT, CAPESEER, FECOPROD, STP, ARP, universities, trade associations, CREDICOOP, the Rural Network of Nongovernmental Organizations, and others.
6. To contribute, with SEAM, to the organization of technical fora on the management and use of water, in keeping with the Law on Water.

Information and Communication

1. To provide pertinent and up-to-date qualitative and quantitative information on the performance of and outlook for the agricultural and rural sector to public and private institutions, by constantly updating the IICA Observatory on the Agricultural and Agroindustrial Sector of Paraguay.
2. To strengthen the services of the libraries and technical documentation centers in agricultural and rural areas, through the promotion and implementation of the Agricultural Information and Documentation System for the Americas (SIDALC).
3. To disseminate in electronic and written form (e-mail and web page) among public and private institutions of the agricultural and rural sectors the new conception of IICA regarding agriculture and the rural sector, topics of relevance and current interest, through the dissemination of the following documents: Agrifood Electronic Bulletin of the Southern Cone (including the preparation of the Paraguayan chapter); Connection, InfoAgro, ComunIICA on line, Bulletins: Synopses, Access and AgriHealth and information from Headquarters.

Education and Training

1. To support the Directorate of Agrarian Education of the MAG in the execution of a program to follow up on graduates of agricultural schools, with a view to improving the quality and relevance of the undergraduate program in agricultural studies.
2. To provide technical cooperation to the Colonias Unidas Training Center in the execution of a program of training and professionalization for rural development, in line with the needs of the farmers in the area served by the Center.
3. To support the Office of the Rector of the National University of Asuncion in training its human resources to prepare and implement a distance education program.
4. To contribute to strengthening the School of Agricultural Sciences and the School of Veterinary Sciences of the National University of Asuncion, in the development of university extension and training activities, to improve the knowledge and technical performance of educators, graduates, producers and students.

Education and Training

5. To provide technical support to the School of Veterinary Sciences of the UNA in implementing the process of accrediting the course of study in MERCOSUR.

Priority Activities of Management of Cooperation and Institutional Repositioning

Implementation of the mandates of the Inter-American Summits

1. To provide technical cooperation and logistic support to the authorities of MAG for their effective participation in the ministerial summits and the meetings of the CAS

Corporate Management

1. To update periodically the 2002-2006 National Technical Cooperation Agenda, based on the needs of the country and in coordination with agricultural sector authorities, to improve the performance of the Office and the quality of the technical cooperation it provides.

Financial Prudence

1. To ensure the administrative and financial management of the resources allocated to the Office, adopting the criteria of prudence, transparency and accountability in accordance with the rules and procedures of the Institute.

Capacity building

1. To prepare and implement an ongoing training program for the technical and administrative personnel of the Office to improve their skills and professional performance, in line with the new values of the Institute, and to monitor and evaluate personal performance, to improve the technical cooperation services provided by the Office.

Development of strategic alliances

1. To strengthen the corporate image of IICA through the consolidation of existing strategic partnerships and the establishment of new alliances with strategic partners; the effective implementation of the Annual Plan of Action; and the presentation of the accountability report on technical cooperation activities carried out by IICA to the competent national authorities.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Paraguay	390,000	3,000	393,000
Trade and Agribusiness Development	85,800	660	86,460
Technology and Innovation	31,200	240	31,440
Agricultural Health and Food Safety	78,000	600	78,600
Sustainable Rural Development	117,000	900	117,900
Information and Communication	39,000	300	39,300
Education and Training	39,000	300	39,300

IICA Office in Uruguay**Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. To contribute to strengthening the public and private institutional structure of the Uruguayan agricultural sector, through the formulation of proposals and training activities.
2. To develop and consolidate an agricultural information system, linked with similar mechanisms at the regional and hemispheric levels, strengthening the use of ICTs and data bases.
3. To hold a series of seminars on strategic topics for the agricultural sector in Uruguay, linked to biotechnology, family agriculture and China.
4. To support the activities of the CAS/REDPA Secretariat.
5. To enhance the competitiveness of the small- and medium-scale agricultural enterprises associated with strategic export products, placing emphasis on cheese making.
6. To develop and consolidate the National Small-scale Food Committee, as the basis for contributing to the generation of a regulatory and policy framework to strengthen this sector.
7. To promote associative efforts that will strengthen production-trade organizations of small producers linked to the national agricultural sector, promoting meetings to share successful experiences.

Technology and Innovation

1. To support PROCISUR in its joint actions with the national technology innovation system, in particular with the NARI.
2. To contribute to the development of technologies aimed at improving living conditions for those engaged in family agriculture.
3. To support the design of a national policy on biotechnology for Uruguay, through meetings and the design of a regulatory framework.

Agricultural Health and Food Safety

1. To support the country in complying with the SPS measures of the WTO, especially as regards the participation of delegations from the countries in different meetings.
2. To contribute to strengthening the livestock services through training and the design of methodologies for improving their performance.

Sustainable Rural Development

1. To contribute, with national authorities, to the formulation of an SRD policy from a territorial perspective, involving delegates from the departmental governments
2. To consolidate the Uruguayan Rural Development Network as an instrument for the dissemination and socialization of experiences in Uruguay.
3. To strengthen the capabilities of the departmental governments in the promotion of local development, through events and the formulation of proposals.
4. To promote horizontal cooperation, making available to Uruguayan authorities successful experiences in SRD in other countries.

Information and Communication

1. To strengthen the linkages with national journalists to project the image of IICA.
2. To strengthen the Agricultural Information and Documentation Center (CEDRA) of the MGAP and the National Network of Agricultural Libraries, within the framework of SIDALC, through training and the upgrading of equipment.

Education and Training

1. To strengthen the National Human Resources Forum for the New Rurality as a space for the prioritization of lines of action aimed at promoting the excellence of agricultural education in Uruguay, through actions linked to rural education, introduction to informatics, study plans at higher levels, and quality management.
2. To formulate, in concert with agricultural associations, proposals in the area of distance education aimed at improving the competitiveness of agricultural production chains.

Priority Activities of Management of Cooperation and Institutional Repositioning**Corporate Management**

1. To create the conditions required for dialogue and consultation with the new sector authorities for the purpose of assessing the advisability of making changes in the Technical Cooperation Agendas and the Annual Work Plan

Focus on attainment of results

1. To implement a Quality Management System, promoting a culture of service to clients and incorporating the continuous improvement of processes.

Development of strategic alliances

1. To consolidate a framework of partnerships with international financial and technical cooperation agencies to reach agreement on joint actions.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Uruguay	406,000	15,000	421,000
Trade and Agribusiness Development	101,500	3,750	105,250
Technology and Innovation	32,480	1,200	33,680
Agricultural Health and Food Safety	28,420	1,050	29,470
Sustainable Rural Development	121,800	4,500	126,300
Information and Communication	40,600	1,500	42,100
Education and Training	81,200	3,000	84,200

IICA Offices in the Northern Region**IICA Office in Canada****Priority Activities of Technical Cooperation**

Trade and Agribusiness Development

1. Support to Trade Policy and Negotiations meetings and events, through facilitation (promotion, participation and information exchange) or direct involvement (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
2. Support to Agribusiness Development expertise exchange programs through facilitation and/or direct collaboration (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
3. Support to Agribusiness or farmer to farmer internship programs through facilitation and/or direct collaboration (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
4. Support to Agribusiness Development meetings and events through facilitation (promotion, participation and information exchange) or direct involvement (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
5. Support to other Agribusiness Development activities such as project development and proposals, surveys and publications through facilitation or direct involvement in order to enhance capacity building and networking between Canada and other IICA member countries.

Technology and Innovation

1. Support to Technology and Innovation expertise exchange programs through facilitation and/or direct collaboration (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
2. Support to Technology and Innovation internship programs (researchers, academics and graduate students) through facilitation and direct collaboration (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
3. Support to Technology and Innovation meetings and events through facilitation (promotion, participation and information exchange) or direct involvement (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
4. Support to other Technology and Innovation activities such as project development and proposals, surveys and publications through facilitation or direct involvement in order to enhance capacity building and networking between Canada and other IICA member countries.

Agricultural Health and Food Safety

1. Support to Agricultural Health and Food Safety expertise exchange programs through facilitation and/or direct collaboration (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
2. Support to Agricultural Health and Food Safety internship programs (researchers, academics and graduate students) through facilitation and direct collaboration (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
3. Support to other Agricultural Health and Food Safety activities such as project development and proposals, surveys and publications through facilitation or direct involvement in order to enhance capacity building and networking between Canada and other IICA member countries.

Agricultural Health and Food Safety

4. Support to Agricultural Health and Food Safety meetings and events through facilitation (promotion, participation and information exchange) or direct involvement (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.

Sustainable Rural Development

1. Support to Sustainable Rural Development expertise exchange programs through facilitation and/or direct collaboration (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
2. Support to Sustainable Rural Development internship programs (researchers, academics and graduate students and Farmer to Farmer exchange) through facilitation and direct collaboration (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
3. Support to Sustainable Rural Development meetings and events through facilitation (promotion, participation and information exchange) or direct involvement (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
4. Support to other Sustainable Rural Development activities such as project development and proposals, surveys and publications through facilitation or direct involvement in order to enhance capacity building and networking between Canada and other IICA member countries.

Information and Communication

1. Support to Agriculture Information and Communication expertise exchange programs through facilitation and/or direct collaboration (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
2. Support to Agriculture Information and Communication internship programs (researchers, academics and graduate students) through facilitation and direct collaboration (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
3. Support to Agriculture Information and Communication meetings and events through facilitation (promotion, participation and information exchange) or direct involvement (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
4. Support to other Agriculture Information and Communication activities such as project development and proposals, surveys and publications through facilitation or direct involvement in order to enhance capacity building and networking between Canada and other IICA member countries.

Education and Training

1. Support to Agriculture Education and Training expertise exchange programs through facilitation and/or direct collaboration (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.
2. Support to other Agriculture Education and Training activities such as project development and proposals, surveys and publications through facilitation or direct involvement in order to enhance capacity building and networking between Canada and other IICA member countries.

Education and Training

- Support to Agriculture Education and Training meetings and events through facilitation (promotion, participation and information exchange) or direct involvement (organizer or contributor) in order to enhance capacity building and networking between Canada and other IICA member countries.

Priority Activities of Management of Cooperation and Institutional Repositioning**Implementation of the mandates of the Inter-American Summits**

- Delivery and follow-up with Canadian Agriculture Senior Officials of reports and documents of Summit of the Americas and Ministerial Meetings on Agriculture and Rural Life to enhance awareness in Canada of the Inter-American dialogue and repositioning of agriculture and rural life.

Corporate Management

- IICA Inter-Departmental Committee meeting for discussion and approval of the national technical cooperation agenda for Canada to enhance IICA's strategic direction.

Capacity building

- Updating and implementation of training events, salaries and benefits and recruitment, selection and induction procedures to enhance staff management and development in IICA Canada.

Development of strategic alliances

- Delivery and follow-up with Canadian Agriculture Senior Officials and other stakeholders of IICA publications, meeting reports and agreements and corporate image documents to enhance relations and alliances with strategic partners in Canada.
- Implementation and supervision of agreements, contracts and execution work plans to enhance capacity and quality in IICA Canada.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Canada	568,500	5,000	573,500

Trade and Agribusiness Development	142,125	1,250	143,375
Technology and Innovation	85,275	750	86,025
Agricultural Health and Food Safety	170,550	1,500	172,050
Sustainable Rural Development	113,700	1,000	114,700
Information and Communication	28,425	250	28,675
Education and Training	28,425	250	28,675

IICA Office in the United States of America

Priority Activities of Management of Cooperation and Institutional Repositioning

Consolidation of the new style of cooperation

1. Provide effective services to the various IICA offices in forging and developing partnerships in order to mobilize technical capabilities via thematic networks on specific topics, enabling the professional staff of the Institute to collaborate with the staff of other national and international organizations and to design and to implement external relations strategies.
2. Provide effective services to partners to develop agreements and actions with IICA in order to execute joint efforts with the Member States and our strategic partners, aimed to formulate and to implement agendas for cooperation at the national, regional and hemispheric level.

Development of strategic alliances

1. Mobilize additional resources to support agriculture and rural development in the hemisphere in order to project the Institute on a global scale, to establish and consolidate agreements and strategic partnerships.
2. Enhanced institutional presence and image of IICA as a credible and effective organization in order to develop the institutional image.
3. Increase number and quality of strategic partnerships to project the Institute on a global scale and to establish and to consolidate agreements and strategic partnership.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in the United States of America	915,314	0	915,314
Trade and Agribusiness Development	302,054	0	302,054
Technology and Innovation	302,054	0	302,054
Agricultural Health and Food Safety	311,207	0	311,207

IICA Office in Mexico

Priority Activities of Technical Cooperation

Trade and Agribusiness Development

1. Technical cooperation to the SAGARPA, through the Agriculture and Fisheries Information and Statistics Service (SIAP), for the application of the production chain methodology, as an instrument for measuring competitiveness and for reaching agreement among the different actors of the chain that contribute to sustainable development in rural territories.

Technology and Innovation

1. Technical cooperation and logistic support to the National Forestry, Agriculture and Livestock Research Institute (INIFAP) in its modernization and articulation with the other institutional components of research and technology development, within the framework of the National Research and Technology Transfer System of the Law on SRD.
2. To support the institutional transformation of INIFAP with corporate management criteria, and its technical/administrative decentralization.

Agricultural Health and Food Safety

1. Technical cooperation and logistic support to the National Agrifood Health, Safety and Quality Service (SENASICA), within the framework of the General Technical Cooperation Agreement and annexes, signed with IICA.
2. Technical cooperation and logistic support to the National Agrifood Health, Safety and Quality Service (SENASICA), in the development of technical instruments to regulate the quality, effectiveness and proper use of production and agricultural, livestock and fisheries health inputs, including the establishments involved in their preparation and management.

Sustainable Rural Development

1. Technical cooperation to the SAGARPA in the development and strengthening of the mechanism for monitoring and analyzing performance in the application of the Law on Sustainable Rural Development with the key actors in sustainable rural development, both with government agencies and enterprises and organizations of civil society in the implementation of the territorial approach.
2. Technical cooperation to the Undersecretariat for Rural Development of the SAGARPA in practical applications with more participatory and democratic approaches that involve local actors in the application of government policies and in the process of making decisions for rural development, as well as in the design of new economic activities in specific territories.
3. To collaborate with the SAGARPA in the implementation of the mechanisms for territorial planning and multisectoral development plans, using economic, environmental and social criteria as the basis for investment strategies of the public and private sectors for the development of the economies in rural areas.
4. Technical and administrative support to the Undersecretariat for Rural Development of the SARGAPA in organizing and holding international expos for nontraditional agricultural products and organic products.
5. Technical and administrative support to the SAGARPA, through the SIAP, in holding international events within the framework of geographic information for sustainable rural development.

Information and Communication

1. Technical cooperation and logistic support to the SAGARPA, through SIAP, in training, dissemination and participation in meetings and national and global forums on existing information systems, to the benefit of the countries of the hemisphere.

Education and Training

1. To support and advise the SAGARPA graduate school in strengthening the master's degree and diploma program in management of rural territories, as well as the Autonomous University of Chapingo Doctor's Degree program in Education.

Priority Activities of Management of Cooperation and Institutional Repositioning**Corporate Management**

1. Review the national agenda in light of governmental directives and guidelines.

Consolidation of the new style of cooperation

1. To facilitate horizontal cooperation between the IICA Offices and the countries in support of cooperation, and to share successful experiences

Financial Prudence

1. To operate and strengthen the Quality Management System as an instrument for the continual improvement of processes and the efficiency and effectiveness of technical cooperation and administrative support, through training

Capacity building

1. To operate the performance evaluation and incentives system for IICA/Mexico

Development of strategic alliances

1. To develop, together with agencies of the Inter-American System that operate in Mexico, activities in areas of common interest and in support of the country's priorities, by signing cooperation agreements.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
IICA Office in Mexico	600,000	30,000	630,000
Trade and Agribusiness Development	30,000	1,500	31,500
Technology and Innovation	120,000	6,000	126,000
Agricultural Health and Food Safety	120,000	6,000	126,000
Sustainable Rural Development	240,000	12,000	252,000
Information and Communication	30,000	1,500	31,500
Education and Training	60,000	3,000	63,000

Office of the Director General**Office of the Director General****Priority Activities of Management of Cooperation and Institutional Repositioning**

Corporate Management

1. To manage the General Directorate of the Institute, in accordance with the Institute's rules and the mandates of the Governing Bodies (IABA and Executive Committee), ensuring the transparent and effective management of resources allocated to the Institute, and the strengthening of relations with the Member States and our strategic partners.
2. To organize and hold the meetings of the Special Advisory Commission on Management Issues 2006-SACMI (Headquarters) and the Twenty-sixth Meeting of the Executive Committee, as regard technical, administrative and logistic matters, through:
 - Preparation and presentation of draft resolutions for analysis and approval by the Executive Committee
 - Preparation of the minutes of the 2006 meetings of the SACMI and the Executive Committee
 - Ensuring the proper operation of the mechanism for monitoring implementation of the recommendations of the SACMI and the Resolutions of the Executive Committee
3. To facilitate and support the regular and special meetings of the Management Committee, and the process of making management decisions.

Financial Prudence

1. To conduct audits aimed at reviewing and strengthening internal control mechanisms, in order to ensure compliance with rules and regulations and foster the application of good administrative practices, ensure the proper use of the Institute's resources and contribute to the efficient performance of the operating units.
2. To ensure proper monitoring of compliance with the recommendations of the audit unit and the implementation of corrective measures to improve institutional management

Development of strategic alliances

1. To keep the Directory of Official Relations up to date, ensuring the information is accurate and reliable on the most immediate national authorities in their relations with the Institute, as well as other public and private national and international institutions.

	Resources Allocated from the Regular Fund		
	Año 2006		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Chapter II: Management Costs	692,645	0	692,645

Technical Cooperation Secretariat**Interamerican Program for the Promotion of Trade, Agribusiness and Food Safety****Priority Activities of Technical Cooperation****Trade and Agribusiness Development**

1. To provide comprehensive technical cooperation to the countries of the hemisphere in strengthening their capability to export agricultural products, through: the creation of business plans for exporters; the training of managerial and technical personnel of agribusinesses to meet the demands of specific market segments: organic, fair trade, solidary, denominations of origin, etc.; training in the use, adaptation and implementation of financial instruments; hedging mechanisms, put option contracts and contract agriculture etc.
2. To support the private and public sectors to ensure their continued participation in new markets and the maintenance and expansion of current markets, through: Assistance in the use of available information systems; the implementation of market intelligence processes, and the execution of market studies. The identification and dissemination of requirements for the entry of products into specific markets; and provision of information and training for complying with technical norms for agrifood products.
Coordination and dissemination of participation in trade events and support for validation of products in target markets.
The development performance indicators for agribusinesses.
3. Assistance in the development and modernization of agrifood markets to increase the competitiveness and transparency of same, through:
The development, promotion, organization and operation of market institutions (commodity exchanges, wholesale exchanges, markets of origin, auctions), and of marketing instruments and services.
The promotion, organization and operation of mechanisms that bring entrepreneurs together (chains, clusters, trade associations, networks, consortia)
The promotion, creation and strengthening of the public and private institutional framework for the development of agribusiness.

Agricultural Health and Food Safety

4. To identify key topics for technical cooperation in the areas of food safety and quality in an effort to strengthen competitiveness in the private agrifoodsector in the Member Countries of IICA.
5. To document and disseminate information on key topics in regulatory processes that affect the food trade, with an emphasis on organic products, genetically modified foods, animal welfare and labelling.

Priority Activities of Management of Cooperation and Institutional Repositioning**Corporate Management**

1. To provide technical support to the Units in charge of Follow-up to the Summits of the Americas process and to the Division of Strategic Planning and Institutional Modernization in the preparation of documents.
2. To program the annual activities and the budget, and exercise control over expenditures

Consolidation of the new style of cooperation

1. To keep the network of IICA agribusiness specialists in contact with one another, in order to provide technical cooperation in the review, preparation and execution of the national and regional agendas, and to facilitate horizontal cooperation and joint efforts with the Member States and strategic partners.
2. To publicize the services offered by the Directorate of Agribusiness Development/Inter-American Program for the Promotion of Trade, Agribusiness and Food Safety, to the private agricultural and agrifood sectors, to foster horizontal cooperation and the execution of joint efforts with the Member States and strategic partners.

Capacity building

1. To update the knowledge of the personnel of the Directorate of Agribusiness Development/Inter-American Program for the Promotion of Trade, Agribusiness and Food Safety, with a view to enabling them to improve the technical assistance it provides.
2. To develop the knowledge and internal capacities of the technical personnel of the Institute in the area of agribusiness, through workshops, the systematization and dissemination of experiences and participation in inter-thematic and multi-disciplinary teams, to be able to provide pertinent technical cooperation.

Focus on attainment of results

1. To monitor the execution of the technical cooperation provided by its specialists, to ensure they meet the purposes and objectives
2. To evaluate the technical and service personnel of the Directorate of Agribusiness Development/Inter-American Program for the Promotion of Trade, Agribusiness and Food Safety, to identify the areas in which improvement is needed.

Development of strategic alliances

1. To strengthen relations with public and private organizations in the agricultural and agrifood sectors of the countries, through the establishment and consolidation of agreements and strategic partnerships to contribute to the achievement of institutional objectives.

Resources Allocation of the Regular Fund

Unit / Strategic Area	Resources Allocation of the Regular Fund		
	Quotas	Year 2006 Miscellaneous	Total
Interamerican Program for the Promotion of Trade, Agribusiness and Food Safety	727,190	0	727,190
Trade and Agribusiness Development	363,595	0	363,595
Agricultural Health and Food Safety	363,595	0	363,595

Directorate of Tecnology and Innovation

Priority Activities of Technical Cooperation

Technology and Innovation

1. To support greater technological integration and cooperation among countries, aimed at the development of competitive and sustainable agriculture, through:
 - The consolidation of FORAGRO as a mechanism for hemispheric dialogue and the search for consensus on R&D priorities.
 - The development and consolidation of FONTAGRO as a mechanism for funding regional research projects.
 - To strengthen the reciprocal cooperation mechanisms (PROCI, SICTA and others) among countries to improve R&D processes.
 - Promotion of a regional technology innovation system to promote synergies between actors and the development of knowledge linked with opportunities for agriculture.
2. To support the formulation of policies on technology innovation, aimed at increasing the competitiveness of agriculture, reducing poverty and conserving natural resources, through:
 - The design and implementation of a hemispheric program in agrobiotechnology that considers the strengthening of institutional capabilities, R&D, and the transfer of technology and information.
 - Technical cooperation in the design and harmonization of policies in agrobiotechnology and biosafety.
 - Monitoring of the implementation of international agreements on biotechnology, biosafety and intellectual property.
 - The dissemination of strategic information in support of technology innovation processes, conservation of genetic diversity and agricultural trade.
3. To strengthen INFOTEC and to design policies and programs on information to increase scientific and technological knowledge so as to improve agricultural competitiveness, through:
 - The development and consolidation of INFOTEC as a strategic reference system for greater circulation of knowledge.
 - Promotion of efforts to design policies for the management of agricultural technology information and the organization of information systems.
 - The monitoring of technological progress and support to decision making, through the establishment of an information systems on indicators in science and technology.

Technology and Innovation

4. To support the institutional modernization and management of national innovation systems, so they can respond to the priorities in the area of R&D, extension and agribusiness development, through:
Promotion of the modernization of institutional structures for research, extension and technology development.
Support for initiatives aimed at increasing investment in R&D.
Support for actions aimed at the promotion and development of human capital capable of addressing new challenges in R&D.

Priority Activities of Management of Cooperation and Institutional Repositioning**Corporate Management**

1. Management of IICA technical cooperation in matters related to technology and innovation, through the regional network made up of the Directorate of the Area, the Regional Specialists and the Executive Secretaries of the PROCIs, with a view to making it more effective and pertinent.

Consolidation of the new style of cooperation

1. Promotion of models to achieve more effective regional and subregional integration, through subregional (PROCIANDINO, PROCINORTE, PROCISUR, PROCITROPICOS, PROMECAFE, SICTA and PROCICARIBE) and regional (FORAGRO, FONTAGRO) technological cooperation and integration programs.

Focus on attainment of results

1. Periodic review of plans and programs of the Directorate to adapt to new demands from beneficiaries of cooperation. Supervision of compliance, promotion of the team of the Directorate and analysis of national and regional technical cooperation agendas in T&I.

Development of strategic alliances

1. Promotion and coordination of projects with strategic partners (World Bank/IIASTD, Global Forum/GFAR, Ibero-American Program for Science and Technology for Development-CYTED), Swiss Agency for Cooperation and Development (CSD), USDA and IDB), for the purpose of creating and strengthening synergies and providing comprehensive cooperation.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Directorate of Tecnology and Innovation	442,749	0	442,749
Technology and Innovation	442,749	0	442,749

Trade Policies and Negotiations Unit

Priority Activities of Technical Cooperation

Trade and Agribusiness Development

1. To prepare, and provide to public and private actors, relevant information and analyses and instruments for analyzing agricultural trade and sectoral policy, as support for decision making.
2. To support and train public and private sector personnel in the management of multilateral, regional and bilateral agricultural trade negotiations so the countries can secure greater benefits.
3. To provide public and private actors with relevant and up-to-date information on the state and evolution of agricultural trade negotiations and agreements and on their implications for the agrifood sector, as support for decision making in these areas.
4. To develop the capabilities of officials in the public and private sectors to reach agreement on actions and policies, aimed at making the agrifood sector more competitive.

Priority Activities of Management of Cooperation and Institutional Repositioning

Consolidation of the new style of cooperation

1. Consolidation of the network of specialists in trade policies and negotiations to provide relevant and effective technical cooperation

Capacity building

1. To support the technical and administrative personnel in the development of their capabilities, with a view to improving the technical cooperation provided to the Member States.

Focus on attainment of results

1. Preparation and execution of annual work plans and operating budgets, and semi-annual and annual analyses of the results obtained by technical personnel, and by the Offices of the Institute, with a view to contributing to compliance with the technical cooperation agendas.
2. Definition of guidelines contained in the document Strategic Guidelines for the Trade Policies and Negotiations Unit, with a view to ensuring a proper response to requests for technical cooperation.

Development of strategic alliances

1. Strengthening of relations through the establishment and consolidation of agreements and strategic alliances with public and private organizations in the agricultural and agrifood sectors of the countries, to improve technical cooperation provided to the member countries of IICA (e.g., International Policy Council (IPC); Latin American Trade Policy Network (LATN); FAO, IDB; INTAL; SELA; FTAA Secretariat, WTO, INCAE, Universities, etc.).

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Trade Policies and Negotiations Unit	254,972	0	254,972
Trade and Agribusiness Development	254,972	0	254,972

Directorate of Agricultural Health and Food Safety**Priority Activities of Technical Cooperation****Agricultural Health and Food Safety**

1. Conceptual and technical support for the modernization of official agricultural health and food safety services, through:
The consolidation of an accreditation program for the application of the Performance, Vision and Strategy instrument.
Support for the planning or scheduling of applications of the Performance, Vision and Strategy instrument for the countries or production chains that so request.
The establishment of an agenda for implementation, through strategic partnerships or horizontal cooperation.

Agricultural Health and Food Safety

2. Support for the development of capabilities in the application of the SPS Agreement of the WTO, through:
 Support for participation in three meetings of the SPS Committee.
 Workshops to develop capabilities at the hemispheric level.
 Documentation of successful cases and guidelines to support interinstitutional and intersectoral coordination for the meetings of the SPS Committee.
 Facilitation and dissemination of information for monitoring the SPS Committee of the WTO.

Priority Activities of Management of Cooperation and Institutional Repositioning**Development of strategic alliances**

1. Establishment of strategic alliances and horizontal cooperation activities to: ensure application of the WTO Agreement on Sanitary and Phytosanitary Measures and the implementation of the Performance, Vision and Strategy instrument for countries and production chains that so wish.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Directorate of Agricultural Health and Food Safety	517,218	0	517,218
Agricultural Health and Food Safety	517,218	0	517,218

Directorate of Sustainable Rural Development**Priority Activities of Technical Cooperation**

Sustainable Rural Development

1. To provide methodological and conceptual guidance for technical cooperation to promote a territorial, sustainable, comprehensive and equitable approach to rural development, through:
The formulation or evaluation of national policies and SRD projects with a territorial approach.
Preparation of technical documents on the positioning of SRD.
Coordination of technical forums for the management of strategies, policies and investments in SRD.
2. To support SRD initiatives aimed at improving living conditions and the creation of development opportunities for rural women, through:
Methodological and operating guidance of training events for trainers on business management and credit for rural women.
Collaboration and participation in international events on mechanisms and instruments for development of rural microenterprises, with a gender perspective.
Preparation of technical documents on rural women
The management of alliances with regional and non-regional organizations to guarantee the strengthening of the topic of gender in DRET.
3. To support the modernization and development of the institutional framework for SRD, for it to be sustainable, comprehensive and equitable, through:
Preparation of methodological and operating frameworks.
Preparation of technical documents on institutional modernization and strengthening.
The development of training activities to increase management capabilities in DRSET.
Consolidation of training programs with partners in the EU.
Consolidation of the exchange program and courses with Spanish partners.
4. To support hemispheric, regional and national efforts aimed at achieving sustainable management of natural resources, through:
Preparation of position papers on sustainable management of natural resources in rural territories.
Collaboration and participation in events (international conferences, forums, workshops, etc.) on environmental management in agriculture and sustainable management of natural resources in rural territories.
Consolidation of a work program incorporating topics of agroenvironmental policies and impact of climatic change on agriculture and rural development.
5. To expand and consolidate the management of knowledge and information to disseminate and consolidate the territorial approach to SRD, through:
Systematization and dissemination of best practices.
Consolidation of Rural Development Observatories.
Dissemination of up-to-date information on rural development, at www.iica.int/drs.
Support for initiatives in training and education of human resources for management of rural territorial development.
The development of tools for the management of rural territorial development.

Priority Activities of Management of Cooperation and Institutional Repositioning**Implementation of the mandates of the Inter-American Summits**

1. Participation in the GIA and compliance with the commitments for joint efforts, to promote the territorial approach to SRD

2. Organization of and participation in international events on management of SRD, aimed at specialists, partners and entities linked to same, with a view to promoting the territorial approach.

Corporate Management

1. Participation in decision-making processes for compliance with the corporate strategy, and review and adjustment of national and regional technical agendas in SRD
2. To consolidate IICA's Virtual Network of Specialists in Sustainable Rural Development as an instrument for the continual improvement of technical cooperation.
3. Participation in technical forums on management of policies and investments in DRS-ET
4. Participation in processes for the integration of regional specialists from different thematic areas for the formulation and execution of strategic regional projects.
5. Participation in the formulation of inter-thematic projects
6. Participation in the preparation of institutional documents as part of the process of monitoring the state of agriculture and the rural milieu.

Capacity building

1. Training activities, with a view to ensuring the provision of pertinent and effective technical cooperation

Development of strategic alliances

1. Negotiation and implementation of cooperation agreements with key partners, and execution of joint work programs with a view to strengthening alliances with strategic partners.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Directorate of Sustainable Rural Development	346,981	0	346,981

Sustainable Rural Development

346,981

0

346,981

Directorate of Education and Training**Priority Activities of Technical Cooperation****Education and Training**

1. To consolidate the digital distance learning network (Ed-rural) for it to become a mechanism for the exchange of knowledge among technicians, producers and scholars.
2. To consolidate a network of institutions that will offer distance higher agricultural education within the framework of the regional forums and associations of schools of agronomy, veterinary medicine and related sciences, to promote a dialogue for the improvement of agricultural and rural education and their integration.
3. To continue supporting the Schools of Agronomy, Veterinary Medicine and Related Sciences in the improvement of the quality of education, through accreditation, using distance education mechanisms.
4. To consolidate the interdisciplinary team for the development of digital distance courses that will make it possible to offer programs and courses relevant to the needs of the countries.
5. To consolidate the Knowledge Sharing Hour, aimed at sharing knowledge and fostering distance training.
6. Continue support for the national and regional forums on higher agricultural education, to foster dialogue, integration and improvement of agricultural and rural education.

Priority Activities of Management of Cooperation and Institutional Repositioning**Capacity building**

1. To increase the availability of training in strategic topics through Ed. Rural, the GDLN and networks of schools of agronomy, veterinary medicine and related sciences.

Development of strategic alliances

1. Signing and implementation of agreements with strategic partners such as schools of agronomy, veterinary medicine and related sciences, international organizations and donors, to expand the availability of educational offerings.
2. Participation in the global dialogues in conjunction with the World Bank and the members of the network, with a view to their expansion and strengthening

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2006 Miscellaneous</i>	<i>Total</i>
Directorate of Education and Training	308,837	96,610	405,447
Education and Training	308,837	96,610	405,447

Office of the Assistant Deputy Director General and Director of the Technical Cooperation Secretariat**Priority Activities of Management of Cooperation and Institutional Repositioning****Implementation of the mandates of the Inter-American Summits**

1. Coordination of units, specialists and IICA Offices, to provide technical support to the different dialogues and regional and hemispheric integration processes (Summits, Ministerial Meetings, FTAA, trade negotiations, etc.)

Strategic studies for agriculture

1. Coordination of efforts and contributions of the units, regional specialists and the IICA Offices aimed at the prospective analysis of agriculture, rural life and food security in the hemisphere, and at the preparation and promotion of proposals in these areas.

Corporate Management

1. Hemispheric coordination of the review, updating and implementation of the Technical Cooperation Agendas (hemispheric, regional and national) to adjust them to the priorities and demands of the Member States; and dissemination of their results.
2. Support the General Directorate in defining and reviewing objectives, policies and strategic lines of action of the Institute.
3. Supervision of the Program Budgets and the Annual Action Plans of the Units of the TCS at Headquarters, with a view to ensuring that they are in line with the vision, mission and objectives of the Institute, and directly linked to the implementation of the Technical Cooperation Agendas.

4. Coordination of the Technical Cooperation Committee, the Programming Sub-committee and the Publications Committee, and follow-up of agreements reached to ensure their objectives are achieved.

Consolidation of the new style of cooperation

1. Leadership in the design, development and implementation of management information systems and information and knowledge management systems, to bring them into line with institutional needs in terms of technical cooperation and administrative management.

Development of strategic alliances

1. Advisory services to the General Directorate and support to the Directorate of Strategic Partnerships in identifying potential partners for technical cooperation; in the negotiation and formalization of partnerships in line with the Institute's objectives and policies in the area, in the implementation of technical cooperation agreements; and in the evaluation of their results.

2. Promotion of the image of IICA as an institution of excellence that is efficient, focused and committed to the sustainable development of agriculture, food security and the improvement of living conditions in rural areas, thanks to the technical cooperation actions and the conceptual contributions made by the TCS.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Year 2006 Miscellaneous</i>	<i>Total</i>
Office of the Assistant Deputy Director General and Director of the Technical Cooperation Secretariat	425,634	0	425,634
Trade and Agribusiness Development	85,127	0	85,127
Technology and Innovation	85,127	0	85,127
Agricultural Health and Food Safety	85,127	0	85,127
Sustainable Rural Development	85,127	0	85,127
Information and Communication	42,563	0	42,563
Education and Training	42,563	0	42,563

Information, Communication and Corporate Image Division

Priority Activities of Technical Cooperation**Information and Communication**

1. To manage information, the exchange of experiences and the conservation of knowledge, for IICA to become the principal hemispheric reference center in agriculture and rural life, through:
 - The development of institutional libraries
 - Information and knowledge management systems
 - Differentiated communication products
 - Technical and informational publications.
2. To prepare and implement an interinstitutional agenda for strengthening strategic partnerships and thematic repositioning, including:
 - The participation of IICA in international forums.
 - Promotion of dialogues
 - Common actions for the use of information
 - Generation of agricultural information and its tools.

Priority Activities of Management of Cooperation and Institutional Repositioning**Corporate Management**

1. To prepare a 2006-2010 strategic plan on information and communication technologies which meets the needs of the Institute.
2. To improve the products and instruments for dialogue and the exchange and generation of information and knowledge at IICA, to contribute to the process of keeping staff up to date.

Development of strategic alliances

1. Execution of an institutional communication strategy, aimed at ensuring recognition of the strategic importance of agriculture and the technical leadership of IICA.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>

Information, Communication and Corporate Image Division	482,800	0	482,800
Information and Communication	482,800	0	482,800

Technical Support Units**Directorate of Performance Management and Evaluation****Priority Activities of Management of Cooperation and Institutional Repositioning****Focus on attainment of results**

1. To provide information to the Director General and members of senior management for decision making related to the management and provision of services by the Offices in the Member States and the other units of the General Directorate.
2. To document and disseminate in the General Directorate the conceptual bases and the methods and instruments of the system for review and evaluation of institutional performance to consolidate same as part of the results-based management approach.
3. To conduct review and performance evaluation missions to the Offices in the Member States, to generate and put in practice recommendations that will improve institutional management and the provision of services in the countries.
4. To administer the system of follow-up reports on the actions of the Offices in the Member States and the other units of the General Directorate, to maintain the alignment of same with the Institute's objectives and continue accountability to the Member States.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Directorate of Performance Management and Evaluation	386,950	0	386,950
Trade and Agribusiness Development	77,390	0	77,390
Technology and Innovation	77,390	0	77,390
Agricultural Health and Food Safety	77,390	0	77,390
Sustainable Rural Development	77,390	0	77,390

Information and Communication	38,695	0	38,695
Education and Training	38,695	0	38,695

Technical Support Units**Priority Activities of Management of Cooperation and Institutional Repositioning****Implementation of the mandates of the Inter-American Summits**

1. To consolidate the role of IICA as the Secretariat of the Ministerial Meeting on Agriculture and Rural Life, disseminating the agreements of the Ministerial Meeting (Guayaquil, 2005), and the mandates of the Summits of the Americas (Monterrey, 2004, and Mar del Plata, 2005), and to support the Ministerial Delegates in the implementation of ministerial agreements and mandates of the Summits.
2. To help the Institute to make a maximum contribution to the countries in the implementation of the mandates related to agriculture and rural life and hemispheric ministerial agreements, supporting the pertinent units at Headquarters and, together with the Directors of Regional Operations, the Offices in the countries; and the Secretariats of the regional ministerial meetings

Strategic studies for agriculture

1. Monitoring of the state of agriculture and rural life in the Americas, through the development of data bases, national reports from regional and thematic specialists, the development of a set of indicators; as well as the definition of the topic of the Special Report and the initiation of research for its preparation, for the IABA in 2007.
2. Prospective analysis of the trends in the context that affect the performance of agriculture and rural life, as well as of the outlook for agriculture, through the organization of a process to conduct prospective analyses in selected countries.
3. To develop methodologies and analyses in order to reinforce the positioning of agriculture and the assessment of its true contribution to the development in countries not included in previous studies, and coordination with other agencies to analyze the impact of free trade on groups of countries in the Americas.
4. Preparation of reports and discussion forums on critical issues that affect agriculture and rural life, as feedback for technical cooperation of the Institute, the decisions of ministerial forums and the actors of the community of agriculture and rural life in the Americas
5. To generate information and recommendations on processes for transforming the institutional framework in agriculture, providing support to the countries in modernizing their ministries of agriculture

6. Preparation of reports and discussion forums on critical issues that affect agriculture and rural life, as feedback for the technical cooperation of the Institute, the decisions of ministerial forums and the actors of the community of agriculture and rural life in the Americas

Corporate Management

1. To prepare and review the national and regional technical cooperation agendas (2006-2010), ensuring they are focused on topics of high priority, and to coordinate with political and financial entities.
2. To provide professional-quality editing services (in Spanish and English) and translation services (in the four official languages of the Institute) that meet international standards. Coordination of external translation and simultaneous interpretation services in the four official languages of the Institute.

Consolidation of the new style of cooperation

1. To support the development of institutional capabilities in the agricultural and rural sectors in the area of pre-investment, bidding processes and financing for agriculture, through the development of methodologies, publications and training.
2. To promote and facilitate horizontal cooperation between countries, between IICA Offices in the Member States and in the thematic niches of excellence (biotechnology, food safety, environment, etc.), through the following activities:
 - a. To document, disseminate and exchange experiences.
 - b. To promote partnerships with and between Member State and other international institutions, to pool resources and capabilities in the implementation of actions of common interest.
 - c. To provide direct technical assistance.
 - d. To organize training events at the hemispheric, regional and national levels.
 - e. To facilitate internships and post-graduate studies for students and young professionals.
 - f. To promote the transfer of equipment and supplies between countries.
3. To support the evaluation of the Institute's technical cooperation actions, by monitoring compliance with the recommendations issued by evaluation missions to the IICA Offices.
4. To work with the Member States and strategic partners in executing regional agendas, fostering solidarity and horizontal cooperation, exchanging successful experiences and strengthening the capabilities of the countries.

Focus on attainment of results

1. To conduct the programming process at the Institute, within the framework of institutional priorities and policies, through the following activities:
 - a. To coordinate the analysis and approval of legal and cooperation instruments in the different geographic scopes of the Institute.
 - b. Together with the Budget and Control Division, to coordinate preparation of the 2007 Program Budget and the 2007 Plan of Action, and to incorporate changes in the 2006 Plan of Action.
 - c. To update the rules, methods and procedures related to programming at the Institute, in keeping with changes in institutional policies and regulations.
 - d. To provide training and technical support in the area of programming to the other IICA units.
 - e. To update the data bases on IICA's legal and technical cooperation instruments.

Development of strategic alliances

1. To design and implement external relations strategies, formalizing agreements and strategic partnerships, and projecting the corporate image of IICA.
2. To enhance agreements with international, regional and hemispheric organizations to promote agriculture in the region and coordinate new strategic partnerships.
3. Develop an inventory of all skills in the IICA Caribbean Region so as to optimize and synergize the human resources available to effectively implement the Institute's Cooperation Agendas and thus enhance IICA's image as a preferred partner.

Resources Allocation of the Regular Fund

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Technical Support Units	1,751,254	0	1,751,254
Trade and Agribusiness Development	350,251	0	350,251
Technology and Innovation	350,251	0	350,251
Agricultural Health and Food Safety	350,251	0	350,251
Sustainable Rural Development	350,251	0	350,251
Information and Communication	175,125	0	175,125
Education and Training	175,125	0	175,125

Directorate of Administration and Finance**Directorate of Administration and Finances****Priority Activities of Management of Cooperation and Institutional Repositioning****Corporate Management**

1. To validate the recommendations arising from internal audit, evaluation and institutional support missions, as well as the formulation and execution of plans for implementation of decisions taken, through: a) systematic participation in and effective contributions from the staff of the DAF to the process of discussing and adopting the decisions of the Audit and Evaluation Committee; b) the monitoring of the aforementioned implementation plans; and c) the presentation of periodic progress reports to said Committee.

Financial Prudence

1. To negotiate with senior authorities of the Institute the acquisition and implementation of a new financial information system, based on the needs of the Institute, and to participate in the process of defining functions and selecting and hiring suppliers of required services, and implementing and evaluating the new system.

2. To analyze institutional processes, both at Headquarters and in some Offices in the countries, and to coordinate the implementation of the recommendations proposed as the result of those activities, in order to simplify and improve such processes.

3. To implement a system of corporate purchases, both in the Offices in the Member States and at Headquarters.

4. To contribute to strengthening the financial situation of Institute, through efforts to collect quotas and the application of rules and procedures required to ensure financial prudence at all operating levels of the Institute, with a view to improving the efficiency of the process of implementing priority cooperation actions and the generation of institutional results.

Capacity building

1. To review and modernize policies, rules and procedures on human resources (Personnel Manual, executive orders, structures and other directives) to update them in light of changes in regulations approved by the Executive Committee

2. To design and implement programs and instruments for the development of the human capital of the Institute, to enhance its capability to meet the challenges of developing agriculture in the new millennium.

	Resources Allocated from the Regular Fund		
	Año 2006		
	Quotas	Miscellaneous	Total
<i>Chapter II: Management Costs</i>	881,693	42,783	924,476

Institutional Funds and Line Items**Institutional Funds and Line Items****Resources Allocation of the Regular Fund**

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	Year 2006		
	Quotas	Miscellaneous	Total
Institutional Funds and Line Items	428,751	0	428,751
Trade and Agribusiness Development	85,750	0	85,750
Technology and Innovation	85,750	0	85,750
Agricultural Health and Food Safety	85,750	0	85,750
Sustainable Rural Development	85,750	0	85,750
Information and Communication	42,875	0	42,875
Education and Training	42,875	0	42,875

Contribution to CATIE**Contribution to CATIE****Resources Allocation of the Regular Fund**

<i>Unit / Strategic Area</i>	Resources Allocation of the Regular Fund		
	<i>Year 2006</i>		
	<i>Quotas</i>	<i>Miscellaneous</i>	<i>Total</i>
Contribution to CATIE	1,000,000	0	1,000,000
Technology and Innovation	1,000,000	0	1,000,000

APPENDIX 2

***Composition of Quota Resources allocated by Strategic Area
2006***

***Allocation of the Quota Fund
by Strategic Area (US\$)***

Strategic Area: Trade and Agribusiness Development	2006 Program Budget		
	Personnel	Operating Costs	Total
Directorate of Trade and Agribusiness	214,972	40,000	254,972
Institutional Funds and Line Items	-	85,750	85,750
Regional Actions	934,113	462,000	1,396,113
National Actions	2,397,665	1,281,697	3,679,361
Basic Management Structure	1,642,401	650,851	2,293,252
Basic National Technical Cooperation Plan	755,263	630,846	1,386,109
Hemispheric Actions	669,473	206,890	876,363
<i>Summary:</i>	4,216,222	2,076,336	6,292,559

**Allocation of the Quota Fund
by Strategic Area (US\$)**

**2006
Program Budget**

Strategic Area: Technology and Innovation	2006 Program Budget		
	Personnel	Operating Costs	Total
Directorate of Technology and Innovation	379,549	63,200	442,749
Institutional Funds and Line Items	-	85,750	85,750
Regional Actions	802,513	384,894	1,187,407
National Actions	1,100,614	627,047	1,727,661
Basic Management Structure	782,026	351,984	1,134,010
Basic National Technical Cooperation Plan	318,588	275,063	593,651
Hemispheric Actions	425,878	86,890	512,768
CATIE	-	1,000,000	1,000,000
Summary:	2,708,554	2,247,780	4,956,335

**Allocation of the Quota Fund
by Strategic Area (US\$)**

Strategic Area: Agricultural Health and Food Safety	2006 Program Budget		
	Personnel	Operating Costs	Total
Directorate of Agricultural Health and Food Safety	288,530	228,688	517,218
Institutional Funds and Line Items	-	85,750	85,750
Regional Actions	585,182	162,000	747,182
National Actions	1,577,083	911,757	2,488,840
Basic Management Structure	1,081,032	475,794	1,556,827
Basic National Technical Cooperation Plan	496,051	435,963	932,013
Hemispheric Actions	669,473	206,890	876,363
Summary:	3,120,268	1,595,085	4,715,353

***Allocation of the Quota Fund
by Strategic Area (US\$)***

Strategic Area: Sustainable Rural Development	2006 Program Budget		
	Personnel	Operating Costs	Total
Directorate of Sustainable Rural Development	299,603	47,378	346,981
Institutional Funds and Line Items	-	85,750	85,750
Regional Actions	467,889	122,000	589,889
National Actions	1,661,239	937,323	2,598,562
Basic Management Structure	1,117,763	436,828	1,554,591
Basic National Technical Cooperation Plan	543,476	500,495	1,043,971
Hemispheric Actions	425,878	86,890	512,768
<i>Summary:</i>	2,854,609	1,279,341	4,133,950

***Allocation of the Quota Fund
by Strategic Area (US\$)***

**2006
Program Budget**

Strategic Area: Information and Communication	2006 Program Budget		
	Personnel	Operating Costs	Total
Directorate of Information and Communication	402,146	80,654	482,800
Institutional Funds and Line Items	-	42,875	42,875
Regional Actions	40,481	21,000	61,481
National Actions	805,369	448,995	1,254,364
Basic Management Structure	535,321	215,238	750,559
Basic National Technical Cooperation Plan	270,048	233,757	503,805
Hemispheric Actions	212,939	43,445	256,384
<i>Summary:</i>	1,460,935	636,969	2,097,904

***Allocation of the Quota Fund
by Strategic Area (US\$)***

Strategic Area: Education and Training	2006 Program Budget		
	Personnel	Operating Costs	Total
Directorate of Education and Training	262,037	46,800	308,837
Institutional Funds and Line Items	-	42,875	42,875
Regional Actions	344,240	101,000	445,240
National Actions	800,059	448,238	1,248,298
Basic Management Structure	531,738	209,826	741,565
Basic National Technical Cooperation Plan	268,321	238,412	506,733
Hemispheric Actions	212,939	43,445	256,384
<i>Summary:</i>	1,619,276	682,358	2,301,634

APPENDIX 3

Institutional Lines of Action and Priority Activities

2006

Lines of Action and Priority Activities to be carried out within the Framework of the Objective related to Technical Cooperation

The lines of action and priority activities in which the Institute will concentrate its efforts and resources in the different Strategic Areas are indicated below.

1. Trade and Agribusiness Development***1.1 Trade Policies and Negotiations***

- a. Agricultural Policies and Regional Integration
 - i. Support the Member States in the design of sectoral and agrifood trade policies.
 - ii. Establish an information system on agrifood policies at the regional and hemispheric levels.
 - iii. Monitor and analyze the agricultural policies of third countries, relevant to the countries of the hemisphere.
 - iv. Analyze and disseminate the experiences of the countries of the hemisphere in the design and application of policies for development of the agrifood sector, and regarding the institutional framework involved in such application.
 - v. Prepare and update periodically the International Trade Policies and Negotiations section of the report on the state of and outlook for agriculture at the regional and hemispheric levels.
 - vi. Promote the use of methodologies and instruments for dialogue and consensus building on public policies aimed at making agrifood systems more competitive.
 - vii. Support the Member States in the implementation of regional actions and mechanisms for analyzing and coordinating sectoral and agrifood trade policies.
- b. Agricultural Trade Negotiations
 - i. Support the Member States in the analysis of international agricultural trade negotiations and negotiations aimed at integration (WTO, FTAA, subregional, bilateral), and in the design of proposals for the negotiations.
 - ii. Monitor, analyze and disseminate information on the current state of and outlook for those negotiations that are relevant to the countries of the hemisphere (WTO, FTAA, subregional, bilateral)
 - iii. Train public- and private-sector officials in different aspects of agricultural trade negotiations.

1.2 Agribusiness Development

- a. Strengthening of agribusiness capabilities
 - i. Create business plans for exporters
 - ii. Train management and technical personnel of agribusinesses in agroindustry, rural agroindustry, agro-tourism, etc., and provide them with information on same.
 - iii. Provide training so that companies can introduce their products into differentiated market segments. For example, organic products, fair trade, denominations of origin, etc.
 - iv. Implement an apprenticeship program for the development of business skills.
 - v. Provide horizontal technical cooperation for the exchange of experiences
 - vi. Provide training in the use, adaptation and implementation of financial and marketing instruments, such as hedging mechanisms, put option contracts, contract agriculture, etc.
- b. Identification of market opportunities, and provision of information for trade-related decisions
 - i. Support, coordinate and promote participation in trade-related events.
 - ii. Provide technical cooperation in connection with validation of products in target markets
 - iii. Provide training and advisory services on how to conduct market studies
 - iv. Train public- and private-sector officials in the use of existing information systems.
 - v. Provide technical assistance in implementing market information processes
 - vi. Identify and disseminate requirements for products to enter specific markets.
 - vii. Develop performance indicators for agribusinesses
 - viii. Provide information and offer training on how to comply with the public- and private-sector standards established for agrifood products.
- c. Promotion and Development of Agribusinesses
 - i. Provide technical cooperation for the promotion, organization, integration and operation of market institutions such as:
 - Commodity Exchanges

- Wholesale Exchanges
- Markets in situ in Area of Production
- Auctions
- ii. Provide technical cooperation for the development and implementation of marketing instruments and services, including financial and storage mechanisms.
- iii. Provide technical cooperation for the promotion, organization, integration and operation of mechanisms that promote the following:
 - Chains
 - Clusters
 - Trade associations
 - Networks
- iv. Provide technical cooperation aimed at creating and strengthening public and private institutions, with a view to developing agribusinesses such as agroindustry, rural agroindustry, agro-tourism, etc.
- d. Interdisciplinary human capital development
 - i. Lead and participate in the formation of inter-thematic and multidisciplinary teams within the Institute.
 - ii. Strengthen the technical capabilities of the Institute, conducting workshops and using other means to share experiences and acquire new agribusiness skills.
 - iii. Improve communication and monitoring systems
 - iv. Systematize experiences
 - v. Identify sources of financing for agribusiness projects

2. Technology and Innovation

- a. Strengthen national capabilities for technology innovation.
 - i. Promote the modernization of public and private institutional structures for research, extension and technological development, from the perspective of both national innovation systems and individual organizations.

- ii. Support initiatives to increase public and private investment in research and technology development, so as to make it possible to address new priorities for upgrading the competitiveness of agribusinesses.
- iii. Support the countries' actions to promote and develop human capital, in both the public and private sectors, with the aim of preparing researchers who can address new challenges
- b. Design and implement technology innovation policies aligned with the strategic objectives and priorities of the Member States.
 - i. Provide technical assistance for harmonizing biotechnology and bio-safety policies for agriculture
 - ii. Provide advisory services for complying with, and executing, international agreements and national programs on these topics.
 - iii. Provide training to improve capabilities for negotiating, acquiring and commercializing new biotechnologies, including intellectual property rights.
- c. Consolidate the Regional Technology Innovation System (RTIS) and reduce the technological divide between the countries.
 - i. Promote hemispheric dialogue and the development of a regional agenda for technology innovation and cooperation among the countries, through FORAGRO.
 - ii. Support the development and consolidation of FONTAGRO, as a funding mechanism for regional research projects, especially for disseminating their experiences and benefits for all the countries.
 - iii. Analyze agricultural performance from the technological perspective, with the aim of identifying and tapping opportunities to improve agriculture's contribution to economic and social development.
 - iv. Support articulation and synergy among the different stakeholders of the Regional Technology Innovation System (RTIS).
 - v. Promote new alliances among national and regional systems, the centers of the Consultative Group on International Agricultural Research (CGIAR) and regional and international centers of excellence.
- d. Develop and manage a hemispheric information system on science and technology for agricultural and rural development.
 - i. Implement an information system on science and technology to facilitate the exchange of information and know-how available among national and regional technology innovation systems of the Americas, in collaboration with other global systems.
 - ii. Support the organization of national information systems for research and technology development.
 - iii. Provide technical cooperation to the member countries for designing policies to reduce the digital divide in the region, and with the rest of the world vis-à-vis agricultural technology
 - iv. Obtain information on indicators for agricultural science and technology, and for technology innovation.

3. *Agricultural Health and Food Safety*

- a. Support the efforts of national AHFS services to develop science-based regulatory mechanisms and technical capacities as well as sustainable institutional structures
 - i. Help the countries evaluate and measure progress achieved to improve the performance and quality of their national AHFS services
 - ii. Establish technical working partnerships with institutions that can provide funds
- b. Work with the Member States to apply the WTO Agreement on Sanitary and Phytosanitary Measures, and the decisions of the international reference organizations (OIE, IPPC and Codex Alimentarius).
 - i. Analyze and report on standards, rules and trade issues related to SPS measures
 - ii. Increase the countries' participation and effectiveness in the meetings of the WTO Committee on SPS
- c. Support the efforts of the Member States to develop standards and rules, leadership skills and technical expertise in the area of food safety, throughout the agrifood chain.
 - i. Develop management, leadership and communications capacities in the area of food safety, throughout the agri-food chain
- d. Support the countries in anticipating emerging issues that constitute potential AHFS threats or opportunities, or that put animal health, plant protection, and/or human health at risk.
 - i. Coordinate a short-term, country-to-country technical assistance program
 - ii. Compile and disseminate information through Agro-Salud, including cases of successful national AHFS services

4. *Sustainable Rural Development*

- a. Management of strategies, policies and investments
 - i. Formulate rural development strategies and policies, with a territorial perspective
 - ii. Identify investments that contribute to sustainable development in rural territories
 - iii. Design conceptual, methodological and operating frameworks for implementing strategies, policies and investments, applying the territorial approach to sustainable rural development
 - iv. Participate and cooperate in organizing technical forums (on-site and distance), to provide conceptual and methodological guidelines on the topics of policies and investments
 - v. Promote horizontal technical cooperation through knowledge management

- b. Institutional modernization for sustainable rural development
 - i. Create and strengthen national institutional structures in charge of the formulation, execution and evaluation of rural development strategies, policies, programs and projects, at the national and local levels
 - ii. Develop training activities for institution building, using on-site and distance methods, targeting officers of public and private, national and local entities involved in the formulation, execution, monitoring and evaluation of rural development policies, programs and projects with a territorial approach
 - iii. Prepare conceptual, methodological and operating frameworks for institutional modernization and development, using the territorial approach to sustainable rural development
 - iv. Participate and collaborate in organizing technical forums (on-site and distance) to provide conceptual and methodological guidelines on the subject of institutional frameworks
- c. Management of natural resources in rural territories
 - i. Formulate conceptual, methodological and operating frameworks for issues related to natural resources, applying the territorial approach to sustainable rural development
 - ii. Participate and collaborate in organizing technical forums (on-site and distance) to provide conceptual and methodological guidelines on the matter of natural resource management
 - iii. Prepare informational and training materials related to the management of natural resources
- d. Management of rural development with social actors
 - i. Formulate conceptual, methodological and operating frameworks on social actors, applying the territorial approach to sustainable rural development
 - ii. Participate and collaborate in organizing technical forums (on-site and distance) to provide conceptual and methodological guidelines related to the management of social actors
 - iii. Prepare informational and training materials related to the management of social actors
- e. Knowledge management for sustainable rural development
 - i. Support the development of formal, graduate-level human resource development programs on the new approaches, methods and techniques for analysis, working methodologies and methods for the management of sustainable rural development

- ii. Systematize successful experiences with rural development achieved by IICA, governments, international institutions, the private sector, the academic sector, non-governmental organizations, as well as native know-how and successful experiences of rural communities and ethnic groups
- iii. Disseminate knowledge taken from the systematized successful experiences among decision makers and the operators of rural development initiatives in the public and private sectors, at the national and local levels, as well as among IICA Offices, the academic community and other interested parties.
- iv. Disseminate up-to-date, timely and relevant information on rural development through the website www.infoagro.net/codes
- v. Promote the development of a hemispheric knowledge network on rural development that brings together professionals, and educational and research institutions
- vi. Work with key partners in the hemisphere that belong to the Inter-Agency Group for Rural Development.

5. Information and Communication

- a. Thematic positioning of technical information
 - i. Contribute to positioning technical information as a matter of strategic importance in IICA's actions in the rural and agricultural sectors carried out as part of its cooperation in the member countries.
 - ii. Create opportunities for dialogue and cooperation among the countries on initiatives related to agricultural and rural information.
 - iii. Compile, systematize and disseminate best practices related to the management of information and knowledge for agricultural and rural development.
 - iv. Participate more actively in national, regional and global forums related to the society of knowledge.
- b. Promotion of networks and information systems
 - i. Strengthen the Agricultural Information and Documentation System for the Americas (SIDALC), as a single instrument for organizing and disseminating information to the member countries.
 - ii. Promote closer cooperation among existing agricultural information systems, to benefit the agricultural community in general.
- c. Dissemination of technical information and preservation of the institutional memory
 - i. Upgrade the work of the IICA libraries, through new information services that add value to the Institute's cooperation.
 - ii. Develop the IICA System of Libraries (SIBIICA), as a mechanism for interaction among the information specialists, documentalists and librarians of the Institute.

- iii. Develop the Agricultural Virtual Library and the Agricultural Information Locator (LIA), as an inter-American repository of knowledge and as a key source of information resources on agriculture and rural life, respectively, pooling the many efforts carried out in this area at the regional and national levels.
 - iv. Contribute to the implementation of the institutional strategy “Sharing knowledge” with a view to providing more effective technical cooperation.
 - v. Strengthen the Institute’s work in the area of publications, as a mechanism for technical cooperation and a useful tool in disseminating knowledge of interest to the Member States.
- d. Promotion of strategic alliances in the field of information.
- i. Promote, under the approach of “working together,” strategic alliances with institutions that organize and manage technical information, in order to be able to do more together to benefit the member countries.

6. Education and Training

- a. Training in strategic areas, to increase the availability of know-how, skills and abilities of key stakeholders in the agricultural and rural community
 - i. Make available to the different stakeholders in agriculture and rural life the know-how and skills required for transforming and modernizing the new scenario of a rapidly changing globalized world, transferring the information on new topics managed by the Institute’s strategic areas, using the most suitable methods, procedures, systems and educational resources.
 - ii. Help increase the capabilities of the Member States to design, organize and implement sustainable distance training programs (digital) on strategic topics, with a view to meeting the training needs of all social actors in agriculture and rural life.
- b. Improve the quality and relevance of existing educational and training programs at the national, regional and hemispheric levels, providing support to public and private institutions and organizations to modernize their educational plans and programs.
 - i. Provide technical cooperation to assist public and private agricultural and rural education institutions and organizations in adjusting and modernizing their educational plans and programs to meet the new demands of an extended agricultural sector integrated into a globalized world, as well as the demands of the stakeholders in the rural milieu who need to overcome poverty. These transformation processes include both the plans and programs making up supply, as well as the institutional arrangements and models that support them
 - ii. Offer institutions a methodological strategy entitled “Toward quality and relevance in higher agricultural education.” This strategy will consist of a four-module multimedia program.

- c. Support the dialogue on, and integration of, agricultural and rural education
 - i. Contribute to strengthening ties and horizontal cooperation among institutions of higher agricultural education. In particular, support the activities of the Standing Educational Forums, at the country, regional and hemispheric levels, facilitating strategic partnerships that strengthen the actions of the Institute and of educational and training institutions, for the development of programs.
 - ii. Link the ministries of agriculture at the regional level in the national and regional forums
- d. Promote meetings of the national and regional forums
 - i. Exchange experiences through national and regional forums, emphasizing the relevance of the contribution of education and training to sustainable agricultural development
 - ii. Promote alliances and mechanisms of coordination, joint efforts and integration among agricultural education institutions
 - iii. Establish links and promote joint programs among higher agricultural education institutions, at the national and regional levels
- e. Strengthen distance education and learning programs
 - i. Establish a business plan for developing the Global Development Learning Network for Agriculture (GDLNA) in each of IICA's regions, to identify the principal projects and their costs, for presentation to interested donors or institutions
 - ii. Create a team that will convert traditional materials to digital media for use in distance education programs
 - iii. Develop courses offered through different media (CD, videoconference, online)
- f. Global dialogues
 - i. Develop, with the World Bank, ten global dialogues on topics of interest to IICA and the countries, together with RUTA, CATIE and other interested partners.

Lines of Action and Priority Activities to be implemented within the Framework of the Objective related to Institutional Repositioning

The following are the Lines of Action and Priority Actions for the Objective related to Institutional Repositioning, as per the directives in the 2002-2006 MTP.

1. Implementation of the mandates of the Inter-American Summits

- a. Follow-up to the Summits of the Americas process.
- b. Support for the Ministerial Meetings on Agriculture and Rural Life.

- c. Support for the dialogue and regional and national strategies on agriculture and rural life.

2. *Strategic studies for agriculture*

- a. Continuous monitoring of the state of agriculture and rural life in the Americas.
- b. Prospective analysis of trends in the context that affect agricultural performance and rural life, and of the outlook for agriculture.
- c. Development of methodologies and analyses designed to reinforce the positioning of agriculture and the assessment of its true contribution to development in the countries.
- d. Preparation of reports and organization of discussion forums on critical issues that affect agriculture and rural life, to serve as inputs for the technical cooperation processes of the Institute and the decisions of the ministerial forums and the actors of the community of agriculture and rural life in the Americas.
- e. Generation of information and recommendations regarding the transformation of the institutional framework of agriculture.

Lines of Action and Priority Activities to be carried out within the Framework of the Objective related to Management of Cooperation

To achieve this objective, five Lines of Action have been defined. Their priority actions are listed below.

1. *Corporate Management*

- a. Definition and review of the Vision, the Mission and the medium-term Corporate Strategy (Medium Term Plan).
- b. Exercise of the Secretariat of the IABA, the Executive Committee and special commissions.
- c. Preparation and review of the National and Regional Technical Cooperation Agendas.
- d. Preparation and review of the strategic plans of the units of the General Directorate.
- e. Establishment of in-house committees to facilitate strategic planning, support decision making, ensure full discussion of corporate issues and facilitate the exchange of information.

2. *Consolidation of the new style of cooperation*

- a. Mobilization of technical capabilities via thematic networks on specific topics, enabling the professional staff of the Institute to collaborate with the staff other national and international organizations.
- b. Facilitation of horizontal cooperation among the Member States, for the purpose of fostering solidarity in cooperation, sharing successful experiences among the countries and building capacities in IICA and in its Member States.

- c. Execution of joint efforts with the Member States and our strategic partners, aimed at formulating and implementing agendas for cooperation at the national, regional and hemispheric level.
- d. Strengthening of the hemispheric cooperation network of the Institute in order to facilitate the exchange of best practices and the development of innovative capabilities.

3. *Financial Prudence*

- a. Greater financial prudence and responsible management of all Institute resources, in strict compliance with existing rules and procedures.
- b. Review and adjustment of current management and administrative methods and procedures.
- c. Reassessment and constant updating of financial and administrative systems and procedures, incorporating new technologies and streamlining the respective processes, with a view to achieving greater efficiency and effectiveness and reducing costs.

4. *Capacity building*

- a. Training and professional updating.
- b. Development and operation of the performance evaluation and incentives system.
- c. Updating of salary and benefits policies.
- d. Staff recruitment, selection and orientation.
- e. Delivery of services to the staff.
- f. Operation of the human resources' information system.

5. *Focus on attainment of results*

- a. Strengthening and streamlining of the internal management structure of the Institute, with an integrated management framework.
- b. Adoption of a performance-based management system, in order to ensure greater accountability for its actions.
- c. Strengthening of the process for evaluating the technical cooperation actions IICA carries out in the Member States.

6. *Development of strategic alliances*

- a. Projection of the Institute on a global scale.
- b. Establishment and consolidation of agreements and strategic partnerships.
- c. Development of the institutional image.

d. Design and implementation of external relations strategies.

7. *Development of pre-investment and investment processes*

a. Support for dialogue, facilitation and coordination of pre-investment and investment processes;

b. Identification of opportunities and formulation of pre-investment initiatives;

c. Analysis of investment in agriculture and rural development and financing;

d. Development of capability in pre-investment processes.

APPENDIX 4

***Allocation of the Regular Fund by Unit and Major Object of Expenditure
2006***

***Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)***

**2006
Program Budget**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Regional Technical Cooperation Plan in Trade Policies and Negotiations	<i>2006</i>	424,876	0	500	47,500	5,500	3,800	5,700	11,500	5,500	504,876
Regional Technical Cooperation Plan in Technology and Innovation	<i>2006</i>	115,020	0	2,500	28,500	10,500	2,500	2,500	13,500	0	175,020
Regional Technical Cooperation Plan in Agricultural Health and Food Safety	<i>2006</i>	504,219	0	0	59,200	9,000	3,500	10,500	12,800	5,000	604,219
Regional Technical Cooperation Plan in Sustainable Rural Development	<i>2006</i>	386,926	0	2,200	46,000	8,500	3,500	6,500	11,500	1,800	466,926
Regional Technical Cooperation Plan in Education and Training	<i>2006</i>	203,625	0	20,500	36,000	6,000	3,000	4,500	8,500	1,500	283,625
Regional Technical Cooperation Plan in Agribusiness Development	<i>2006</i>	196,857	0	0	42,000	6,500	1,000	8,000	22,000	500	276,857

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

***Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)***

**2006
Program Budget**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Support to Regional Council for Agricultural Cooperation - CORECA and to Central American Agricultural Council - CAC	2006	0	130,001	0	0	0	0	0	0	0	130,001
Regional Cooperative Program for the Protection and Modernization of Coffee Cultivation in Central America, Mexico, Panama and the Dominican Republic (PROMECAFE)	2006	99,439	0	0	0	0	0	0	0	0	99,439
Support to the System for the Central America Agricultural Technology Integration System - SICTA	2006	0	0	0	3,500	500	0	1,000	0	0	5,000
Enhancing the adjustment capacity of the Caribbean Regional Agricultural Sector to the emerging international trade environment	2006	0	0	0	15,000	16,000	0	14,000	51,000	4,000	100,000

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

**Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)**

**2006
Program Budget**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Support to Alliance for Sustainable Development in the Caribbean	2006	0	0	3,000	42,348	18,000	19,037	15,700	23,915	8,000	130,000
Support to Caribbean Agricultural Research & Development Institute - CARDI	2006	100,000	0	0	40,000	0	10,000	0	50,000	0	200,000
Cooperative Agricultural Research and Technology Transfer Program for the Andean Subregion - PROCIANDINO	2006	69,249	0	0	0	0	0	0	0	0	69,249
Program of Rural Agro-industrial Development for Latin America and the Caribbean - PRODAR	2006	101,416	0	1,300	3,900	1,500	0	0	13,300	0	121,416
Hemispheric Training System for Agricultural Development - SIHCA	2006	100,134	0	38,000	3,000	24,000	5,000	25,000	0	0	195,134
Cooperative Program for the Development of Agricultural Technology in the Southern Cone - PROCISUR	2006	98,485	17,220	0	0	1,000	2,000	2,294	2,000	4,000	126,999

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

***Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)***

**2006
Program Budget**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Cooperative Program on Research and Technology Transfer for the South American Tropics - PROCITROPICOS	2006	110,121	0	0	0	10,000	0	10,000	0	0	130,121
Development and Strengthening of National Agricultural Health Systems in the Countries of the Southern Cone to Facilitate International Agricultural Trade - COSAVE	2006	0	0	0	4,500	2,500	0	2,500	9,000	1,500	20,000
Support to the Agricultural Policy Coordination Network of the South - REDPA	2006	0	0	14,000	1,000	500	0	500	3,000	1,000	20,000
Support to the Agricultural Council of the South - CAS	2006	0	0	0	45,000	20,000	5,000	22,000	20,000	8,000	120,000
Support to the Regional Fund for Agricultural Technology - FONTAGRO	2006	112,016	0	0	8,000	3,000	2,000	3,000	4,000	0	132,016

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

***Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)***

**2006
Program Budget**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Cooperative Program in Research and Technology for the Northern Region - PROCINORTE	2006	0	0	0	40,000	15,000	5,000	10,000	50,000	6,600	126,600
Promotion and Formulation of Agricultural Projects	2006	404,814	0	2,000	48,000	6,500	6,200	4,600	9,500	3,200	484,814
IICA Office in Belize	2006	108,995	76,000	5,000	10,000	5,000	7,000	26,705	2,500	4,800	246,000
IICA Office in Costa Rica	2006	107,438	113,179	7,000	13,000	17,000	20,000	15,000	66,783	4,000	363,400
IICA Office in Guatemala	2006	115,233	206,249	3,000	7,000	7,000	9,000	27,500	11,510	10,578	397,070
IICA Office in Honduras	2006	110,107	114,936	9,000	18,500	32,000	20,000	85,197	0	7,260	397,000
IICA Office in Nicaragua	2006	118,242	90,497	8,000	15,220	23,372	15,000	38,561	66,108	6,000	381,000
IICA Office in Panama	2006	117,069	127,180	0	9,000	4,000	3,000	56,713	18,538	1,500	337,000
IICA Office in El Salvador	2006	116,029	127,510	12,828	6,749	15,000	5,200	37,426	58,807	4,153	383,702
IICA Office in Barbados	2006	110,166	150,212	18,500	14,000	12,000	11,100	31,422	10,100	12,500	370,000
IICA Office in OECS	2006	104,734	504,377	51,000	29,000	5,000	900	36,589	15,100	16,000	762,700

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

***Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)***

**2006
Program Budget**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
IICA Office in Guyana	2006	112,949	103,857	8,000	8,500	11,700	10,500	26,762	37,232	6,500	326,000
IICA Office in Haiti	2006	118,276	134,439	18,395	18,480	11,800	7,000	64,250	34,000	11,760	418,400
IICA Office in Jamaica	2006	109,448	165,524	11,400	15,100	13,380	3,600	32,813	55,835	10,000	417,100
IICA Office in Bahamas	2006	101,823	50,670	8,200	23,941	10,300	9,000	20,066	10,000	2,000	236,000
IICA Office in Dominican Republic	2006	120,692	164,537	17,500	20,500	33,670	4,500	59,607	77,031	13,563	511,600
IICA Office in Suriname	2006	103,869	70,670	26,500	26,500	12,000	10,200	26,261	17,700	9,300	303,000
IICA Office in Trinidad and Tobago	2006	117,717	184,891	3,500	8,343	19,304	0	85,208	12,670	4,404	436,037
IICA Office in Bolivia	2006	118,445	143,025	2,600	20,300	24,900	49,200	35,000	39,600	3,930	437,000
IICA Office in Colombia	2006	115,262	299,022	5,000	14,000	156,721	18,000	223,323	436,370	10,500	1,278,198
IICA Office in Ecuador	2006	118,657	237,072	7,000	18,000	19,000	69,000	93,517	32,500	9,454	604,200
IICA Office in Peru	2006	117,835	182,554	0	14,636	23,892	0	98,128	38,780	7,375	483,200
IICA Office in Venezuela	2006	113,110	156,192	5,000	31,072	25,000	27,000	66,692	92,634	10,000	526,700
IICA Office in Argentina	2006	119,583	242,720	17,000	32,500	46,900	20,976	93,671	10,000	17,650	601,000

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

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Major Object of Expenditure (US\$)***

**2006
Program Budget**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
IICA Office in Brazil	2006	104,472	540,300	120,000	124,243	232,000	110,000	503,020	236,665	62,300	2,033,000
IICA Office in Chile	2006	106,606	144,385	3,200	9,000	18,223	15,000	105,971	0	10,615	413,000
IICA Office in Paraguay	2006	106,819	110,930	14,000	29,500	26,713	15,000	55,960	23,269	10,809	393,000
IICA Office in Uruguay	2006	112,669	109,769	46,200	5,000	22,420	7,000	51,382	64,300	2,260	421,000
IICA Office in Canada	2006	113,382	119,903	96,252	30,000	14,000	30,000	72,895	92,068	5,000	573,500
IICA Office in the United States of America	2006	335,145	244,796	8,000	40,000	11,103	5,000	198,770	60,000	12,500	915,314
IICA Office in Mexico	2006	113,053	260,029	7,000	18,600	53,017	8,687	100,995	63,619	5,000	630,000
Office of the Director General	2006	529,283	91,595	3,520	36,500	21,000	3,647	0	1,200	5,900	692,645
Interamerican Program for the Promotion of Trade, Agribusiness and Food Safety	2006	427,999	59,191	2,000	72,000	27,000	24,352	83,048	20,000	11,600	727,190
Directorate of Tecnology and Innovation	2006	338,516	41,033	800	28,500	4,300	3,200	5,700	20,000	700	442,749
Trade Policies and Negotiations Unit	2006	105,802	109,170	0	14,500	8,800	5,500	2,500	8,700	0	254,972

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

***Allocation of the Regular Fund by Unit and
Major Object of Expenditure (US\$)***

**2006
Program Budget**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Directorate of Agricultural Health and Food Safety	2006	204,888	83,642	124,088	70,500	14,000	4,400	8,000	5,750	1,950	517,218
Directorate of Sustainable Rural Development	2006	182,407	117,196	10,000	12,000	8,000	4,500	5,500	7,378	0	346,981
Directorate of Education and Training	2006	119,694	191,755	14,698	26,500	11,000	7,500	13,100	20,700	500	405,447
Office of the Assistant Deputy Director General and Director of the Technical Cooperation Secretariat	2006	234,688	81,576	870	21,500	25,000	8,000	16,500	30,100	7,400	425,634
Information, Communication and Corporate Image Division	2006	0	402,146	4,600	9,700	12,881	38,349	12,200	1,400	1,524	482,800
Directorate of Performance Management and Evaluation	2006	228,638	109,486	2,000	38,015	3,061	3,000	2,500	0	250	386,950
Technical Support Units	2006	1,051,253	423,749	12,700	154,600	28,100	16,000	36,100	24,452	4,300	1,751,254
Directorate of Administration and Finances	2006	345,317	366,615	2,780	32,395	33,700	15,400	108,880	5,389	14,000	924,476

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

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**2006
Program Budget**

<i>Unit</i>		<i>MOE 1</i>	<i>MOE 2</i>	<i>MOE 3</i>	<i>MOE 4</i>	<i>MOE 5</i>	<i>MOE 6</i>	<i>MOE 7</i>	<i>MOE 8</i>	<i>MOE 9</i>	<i>Total</i>
Institutional Funds and Line Items	<i>2006</i>	0	0	123,751	0	90,000	40,000	90,000	50,000	35,000	428,751
Contribution to CATIE	<i>2006</i>	0	0	0	0	0	0	0	1,000,000	0	1,000,000
Governing Bodies	<i>2006</i>	0	9,244	26,000	140,000	117,756	0	72,000	0	35,000	400,000
Insurance	<i>2006</i>	0	0	0	0	0	0	0	0	325,000	325,000
Pensions	<i>2006</i>	250,000	0	0	0	0	0	0	0	0	250,000
OAS Administrative Tribunal	<i>2006</i>	0	0	0	0	0	0	0	25,000	0	25,000
External Audit	<i>2006</i>	0	0	0	0	0	0	0	95,500	0	95,500
Total	2006	10,533,507	7,409,044	950,882	1,800,842	1,475,513	756,248	2,973,726	3,314,803	785,435	30,000,000

Note: MOE1: International Professional Personnel, MOE2: National Professional and General Services Personnel, MOE3: Training and Scholarships, MOE4: Travel, MOE5: Publications and Materials and Inputs, MOE6: Purchase of Property, Books, Equipment and Furnishings, MOE7: General Services, MOE8: Contracts for Services and Transfers, MOE9: Other Costs.

APPENDIX 5

***Projection of External Resources and INR by Unit
2006***

Projection of External Resources and INR by Unit (US\$)

Unit	External Resources 2006	INR to be Generated 2006
Regional Technical Cooperations Plans	1.275.101	115.810
Cooperative Projects and Projects in Support of Integration	2.704.914	52.200
IICA Office in Costa Rica	758.569	60.586
IICA Office in Guatemala	1.577.807	111.693
IICA Office in Honduras	20.000.000	1.450.000
IICA Office in Nicaragua	3.500.000	315.000
IICA Office in Panama	1.500.000	45.000
IICA Office in El Salvador	2.087.378	82.188
IICA Office in Guyana	250.000	25.000
IICA Office in Haiti	1.163.000	91.300
IICA Office in Jamaica	255.447	24.500
IICA Office in Bolivia	4.019.125	180.875
IICA Office in Colombia	14.942.574	261.962
IICA Office in Ecuador	260.000	16.600
IICA Office in Peru	930.000	57.070
IICA Office in Venezuela	600.000	48.000
IICA Office in Argentina	6.500.000	390.000
IICA Office in Brazil	15.000.000	825.000
IICA Office in Chile	500.000	39.200
IICA Office in Paraguay	3.680.000	144.200
IICA Office in Uruguay	300.000	13.500
IICA Office in Mexico	22.706.496	1.816.520
Office of the Assistant Deputy Director General and Director of the Technical Cooperation Secretariat	500.000	22.500
Summary:	105.010.411	6.188.704