



## INTER-AMERICAN BOARD OF AGRICULTURE - IABA

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### **PREPARATION OF THE 2010-2014 MEDIUM TERM PLAN**

**Montego Bay, Jamaica**



## **Preparation of the 2010-2014 Medium Term Plan of IICA**

The current 2006-2010 Medium Term Plan constitutes the guiding framework for the management of the Institute and for the cooperation services that IICA has provided to its Member States during this period, in support of its efforts to fulfill national, regional and hemispheric priorities, with the aim of developing a sustainable and competitive agriculture and improving rural life.

The 2006-2010 Medium Term Plan was prepared on the basis of: i) the guidelines of IICA's 2002-2006 MTP that were in effect at that time; ii) the mandates of the Summit of the Americas Process and of the Ministerial Meetings on Agriculture and Rural Life and, in particular, of the Agro 2003-2015 Plan.

The implementation of the 2006-2010 MTP has been based on an integrated management approach, which places great emphasis on the participation of the Member States in the governance of the Institute. The execution of this Plan has been accompanied by an intensive and comprehensive accountability process regarding IICA's cooperation services in the countries, in the regional forums of Ministers of Agriculture and before the Institute's governing bodies, namely the Executive Committee and the IABA.

Bearing in mind that a new Administration will take office at IICA in January 2010, it is important to ensure that the guidelines set forth in the Agro 2015 Plan and the 2010-2020 Strategic Framework translate into more specific policies to guide the Institute's management and actions, so that it can respond appropriately to the countries' technical cooperation needs during the 2010-2014 period.

According to its Rules of Procedure, the IABA is responsible for adopting policies related to the Institute's life and actions; therefore, it has the task of approving the Medium Term Plan that will serve as the Institute's management tool during the period 2010-2014. This Plan will also set guidelines for any changes that must be incorporated into the organization of the General Directorate, the Institute's executive body, and will guide the development of the technical and organizational capacities required by IICA to meet the demand for cooperation services among its Member States.

The 2010-2014 Medium Term Plan must be prepared in the course of the first semester of 2010 by the Director General elect, in consultation with the Member States. For this reason, and considering that the institution cannot wait until the IABA meets again in 2011, it was considered appropriate that the Institute's highest governing body entrust the preparation of the 2010-2014 Medium Term Plan to the Director General elect and that it grant the Executive Committee sufficient authority to approve the aforesaid Plan at its Thirtieth Regular Meeting, which will take place in 2010.

It is also important that the IABA authorize the Executive Committee to adopt essential complementary measures to guarantee the Plan's financial viability, such as ensuring consistency between the mandates of the MTP and the Institute's budget. In particular, it is necessary to adapt the 2010-2011 Program Budget to the priorities established in the 2010-2014 Medium Term Plan.

This mandate is reflected in the Draft Resolution that accompanies this document.

**DRAFT RESOLUTION N.º 4**

**AUTHORIZATION FOR THE THIRTIETH REGULAR MEETING OF THE EXECUTIVE  
COMMITTEE TO APPROVE THE 2010-2014  
MEDIUM TERM PLAN OF IICA**

THE INTER-AMERICAN BOARD OF AGRICULTURE (IABA), at its Fifteenth Regular Meeting,

CONSIDERING:

That Article 2.a of the Rules of Procedure of the IABA states that a function of this governing body is to “adopt measures related to the policies and actions of the Institute” and, consequently, to approve the Institute’s Medium Term Plans;

That the current 2006-2010 Medium Term Plan constitutes an effective tool for the management and modernization of the Institute, with the participation of the Member States, and that this has been reflected in major improvements in IICA’s cooperation services to the countries of the Americas;

That it is of the utmost importance, for the Member States and for the Institute, to adapt the institute’s actions, during the 2010-2014 period, to the guidelines established in the 2010-2020 Strategic Framework, in order to better respond to the priorities and cooperation needs of the Member States, so that these may successfully meet the challenges arising from changing conditions in the general context. Similarly, the new MTP should establish the changes to be introduced in the General Directorate, as the executive organ of IICA, in order to ensure the efficacy of its actions in the coming years;

That the Director General elect, with the participation of the Member States, and based on the guidelines contained in the 2010-2020 Strategic Framework, is required to prepare a proposal for a Medium Term Plan for the period 2010-2014 as the central instrument for the strategic management of the institution. Said Plan must also address the mandates emanating both from the Summit of the Americas Process, and those stemming from the Ministerial Meetings on Agriculture and Rural Life, particularly the Agro 2015 Plan, as well as the mandates of the Executive Committee and the IABA, expressed in the resolutions that are in force;

That the IABA will not hold a Regular Meeting in 2010, for which reason it is necessary to delegate the authority to discuss and approve the proposal for the 2010-2014 Medium Term Plan to the Thirtieth Regular Meeting of the Executive Committee, which will meet during the first semester of 2010;

That, to facilitate implementation of the new 2010-2014 Medium Term Plan, it is essential to ensure consistency between the mandates of the MTP and the Institute's budget. It is therefore advisable to ensure that the Plan establishes the financial requirements for its implementation in the 2010-2014 period. Consequently, it is also necessary that the IABA authorize the Executive Committee to make adjustments in the Institute's Program Budget for the biennium 2010-2011;

RESOLVES:

1. To instruct the Director General to prepare the 2010-2014 Medium Term Plan of IICA, in consultation with the Member States, considering as basic guidelines: (i) the mandates on agriculture and rural life of the Summit of the Americas Process; (ii) the mandates emanating from the Ministerial Meetings on Agriculture and Rural Life, in particular the AGRO 2003-2015 Plan, (iii) the resolutions in force of the IABA and of the Executive Committee, and (iv) the guidelines contained in the 2010-2020 Strategic Framework of IICA.
2. To authorize the Executive Committee to approve the 2010-2014 Medium Term Plan at its Thirtieth Regular Meeting, and to determine and authorize the necessary adjustments for its implementation, so that these may be included in the funds allocated from the Institute's 2010-2011 Program Budget.