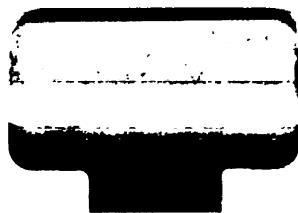


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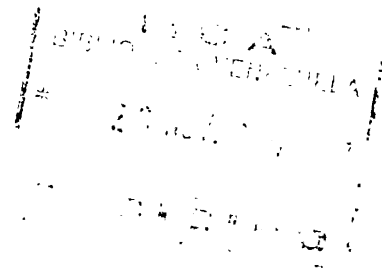
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Appendix 1

Human and
Financial Resources

Human and Financial Resources

This Appendix presents statistical information on IICA's human resources in 1994, by category and funding source, as well as distribution by nationality and geographic area.

It also contains four tables that summarize information relevant to the financial management of the Institute in 1994: income by source of funding; execution of resources by source of funding; execution of resources by chapter; and execution of quota budget by category of activity.

Sources: *Directorate of Human Resources
and Directorate of Finance*

Human and Financial Resources

Human Resources

The ongoing planning and development of human resources is a key aspect of management. For this reason, the Directorate of Human Resources maintains close ties with IICA's Programming Committee and its Coordination of Operations Committee with a view to linking human resource planning with the planning of other Institute resources. In 1994, special emphasis was placed on reviewing the performance appraisal systems for professional and general services personnel, which will be implemented in 1995.

Based on a report that revealed a low number of professional positions held by women, the Human Resources Committee established a task force to review pertinent Institute policy with a view to increasing the number of professional women at IICA.

The task force identified publications and hiring processes that target specific audiences, through which candidates for technical positions will be sought.

Finally, the Directorate of Human Resources, with the assistance of insurance brokers and advisors, reviewed its group insurance plan in order to improve and expand its coverage. This program will be presented to the consideration of IICA's staff and its staff associations (APIICA and ASEIICA) before being implemented in 1995.

Table 1. Distribution of IICA human resources by category and funding source, as of December 31, 1994.

	Quotas	%	Extraquotas	%	Total	%
Category						
International Professional Personnel	116	85.29	20	14.71	136	14.65
Local Professional Personnel	80	46.78	91	53.22	171	18.43
General Services Personnel	347	55.88	274	44.12	621	66.92
Total	543	58.50	385	41.50	928	100.00

Source: Directorate of Human Resources.

Table 2. Distribution of IICA personnel by nationality, category and funding source as of December 31, 1994.

Nationality	International Professional		Local Professional		General Services		Total
	Quotas	Extra-quotas	Quotas	Extra-quotas	Quotas	Extra-quotas	
Antigua and Barbuda	0	0	1	0	1	0	2
Argentina	8	1	1	0	4	8	22
Barbados	1	0	0	0	9	0	10
Bolivia	3	0	1	21	8	5	38
Brazil	7	0	1	26	9	95	138
Canada	6	1	0	0	1	1	9
Chile	11	4	3	3	8	4	33
Colombia	16	1	4	2	7	16	46
Costa Rica	2	0	35	11	152	57	257
Dominica	1	0	1	0	1	0	3
Dominican Republic	5	1	2	0	4	2	14
Ecuador	2	1	2	7	9	49	70
El Salvador	1	0	0	3	10	2	16
Germany	0	1	0	0	0	0	1
Grenada	4	0	2	0	5	0	11
Guatemala	1	1	1	4	5	5	17
Guyana	2	0	4	0	14	0	20
Haiti	1	0	1	6	5	13	26
Honduras	3	2	1	0	8	2	16
Jamaica	1	0	1	0	6	0	8
Mexico	5	0	4	0	9	9	27
Nicaragua	2	0	1	4	6	1	14
Panama	1	0	1	1	5	1	9
Paraguay	1	0	1	0	6	0	8
Peru	8	5	2	0	12	0	27
Saint Lucia	0	0	1	0	5	0	6
Saint Vincent and the Grenadines	0	0	1	0	1	0	2

Table 2 (cont.)

Nationality	International Professional		Local Professional		General Services		Total
	Quotas	Extra-quotas	Quotas	Extra-quotas	Quotas	Extra-quotas	
Spain	1	0	0	0	0	0	1
St. Kitts and Nevis	0	0	0	0	1	0	1
Suriname	0	0	1	0	5	0	6
Trinidad and Tobago	2	0	2	0	7	0	11
United States of America	14	1	1	0	0	0	16
Uruguay	4	0	1	3	14	2	24
Venezuela	3	1	3	0	10	2	19
Total	116	20	80	91	347	274	928
Percentage	12.50	2.17	8.62	9.81	37.38	29.52	100

Source: Directorate of Human Resources.

Table 3. Geographic distribution of IICA personnel by category and funding source, as of December 31, 1994.

	International Professional		Local Professional		General Services		Total		Total
	Quotas	Extra-quotas	Quotas	Extra-quotas	Quotas	Extra-quotas	Quotas	Extra-quotas	
Headquarters	41	3	35	11	147	56	223	70	293
CATIE/Turrialba	0	0	3	0	1	0	4	0	4
Subtotal	41	3	38	11	148	56	227	70	297
Region 1: Central									
Costa Rica	2	0	1	0	4	1	7	1	8
El Salvador	3	0	0	2	10	2	13	4	17
Guatemala	5	0	1	4	5	5	11	9	20
Honduras	2	0	1	0	8	2	11	2	13
Nicaragua	4	0	1	4	6	1	11	5	16
Panama	2	0	1	1	5	1	8	2	10
Subtotal	18	0	5	11	38	12	61	23	84
Region 2: Caribbean									
Antigua and Barbuda	0	0	1	0	1	0	2	0	2
Barbados	6	0	0	0	9	0	15	0	15
Dominica	0	0	1	0	1	0	2	0	2
Dominican Rep.	2	0	2	0	4	2	8	2	10
Grenada	0	0	1	0	3	0	4	0	4
Guyana	2	0	4	0	14	0	20	0	20
Haiti	0	1	0	6	5	14	5	21	26
Jamaica	2	0	1	0	6	0	9	0	9

Table 3. (Cont.)

	International Professional		Local Professional		General Services		Total		Total
	Quotas	Extra-quotas	Quotas	Extra-quotas	Quotas	Extra-quotas	Quotas	Extra-quotas	
Saint Lucia	3	0	1	0	7	0	11	0	11
Saint Vincent and the Grenadinas	0	0	1	0	1	0	2	0	2
St. Kitts and Nevis	0	0	1	0	1	0	2	0	2
Suriname	3	0	1	0	5	0	9	0	9
Trinidad and Tobago	2	0	2	0	7	0	11	0	11
Subtotal	20	1	16	6	64	16	100	23	123
Region 3: Andean									
Bolivia	1	0	1	21	7	5	9	26	35
Colombia	2	0	4	2	7	15	13	17	30
Ecuador	6	1	2	7	8	50	16	58	74
Peru	2	1	2	0	9	0	13	1	14
Venezuela	3	1	3	0	10	2	16	3	19
Subtotal	14	3	12	30	41	72	67	105	172
Region 4: Southern									
Argentina	2	0	1	0	6	8	9	8	17
Brazil	6	13	1	27	9	96	16	136	152
Chile	1	0	2	3	8	4	11	7	18
Paraguay	4	0	1	0	6	0	11	0	11
Uruguay	4	0	1	3	14	1	19	4	23
Subtotal	17	13	6	33	43	109	66	155	221

Table 3. (Cont.)

	International Professional		Local Professional		General Services		Total		Total
	Quotas	Extra-quotas	Quotas	Extra-quotas	Cuotas	Extra-cuotas	Cuotas	Extra-cuotas	
Region 5: Northern									
Canada	1	0	0	0	1	0	2	0	2
Mexico	3	0	3	0	9	9	15	9	24
United States	2	0	0	0	3	0	5	0	5
Subtotal	6	0	3	0	13	9	22	9	31
Total	116	20	80	91	347	274	543	385	928
Percentage	12.50	2.17	8.62	9.81	37.38	29.52	58.50	41.50	100

Source: Directorate of Human Resources.

Financial Resources

In 1994 the Directorate of Finance introduced improved techniques for imputing information to the Institute's financial data bases and for providing the Institute's Technical Cooperation Agencies with up-to-date accounting information. It also developed an improved computer software package for use by the Agencies.

Decentralization of certain aspects of the Institute's financial operations allowed more autonomy in the IICA Agencies in the countries. In addition, the use of Oracle DataBrowser, a new computer software tool,

greatly improved the Directorate's capabilities to provide financial information on a timely basis. Utilization of modern electronic data processing technology and the expanded use of the Internet have improved the exchange of financial information with the Technical Cooperation Agencies.

The year 1994 was also successful from the standpoint of control of the Institute's cash flow and budgets. IICA's core budget operations are financed from receipts of regular funds (Member States's quota payments), the overhead charged for

administering external resources, or CATIs, and miscellaneous income. In addition, IICA also administers significant amounts of trust funds which are provided by national and international agencies for specific activities in accordance with established objectives.

During the 1992-1994 period, incoming quota resources fell by 3.2% annually, while execution rose at an average rate of 3.0% annually; as a result, in 1994, revenues accounted for 88.9% of the total amount executed (Tables 1 and 2). Nonetheless, the Institute was able to draw on cash reserves from previous years and short-term investments to execute virtually its entire budget. In 1994, expenditures covered by regular resources were less than half of those covered by external resources.

Table 3 illustrates expenditures of quota resources by Chapter: Direct Technical Cooperation Services represent 82% of all quota resource expenditures, Management Costs, 14%, and General Costs and Provisions, 4%. Table 4 breaks down Direct Technical Cooperation Services by category of activity, highlighting the fact that the direct costs incurred by IICA's Areas of Concentration accounted for 33% of total quota expenditures.

Table 1. Income by source of funding for the 1992-1994 period (in US\$).

	1992	1993	1994*
Quotas	25 297 788	24 583 306	23 682 478
From earlier year	5 730 207	6 882 275	5 060 819
From the stipulated year	19 567 581	17 701 031	18 621 659
External Resources**	35 359 705	60 410 690	55 184 541
Total	60 657 493	84 993 996	78 867 019

* Without audit.

** Includes Indirect Administrative and Technical Costs (CATIs).

Source: Directorate of Finance.

Table 2. Execution of resources by source of funding for the 1992-1994 period (in US\$).

	1992	1993	1994*
Quotas	25 108 464	25 574 049	26 632 036
External Resources*	32 421 286	47 498 515	59 693 301
Indirect Administrative and Technical Costs (CATIs) ^b	2 831 095	2 841 178	3 605 630
Direct Costs	29 590 191	44 657 337	56 087 671
Total	57 529 750	73 072 564	86 325 337

a Externally funded projects are executed under the auspices of Direct Technical Cooperation Services.

b Refers to the collection of Indirect Administrative and Technical Costs (CATIs).

* Without audit.

Source: Directorate of Finance.

Table 3. Execution of resources by Chapter for the 1992-1994 period (in US\$).

	1992	1993	1994*	%
Quota Resources				
Direct Technical Cooperation Services	20 204 799	20 490 061	21 964 138	82
Management Costs	4 033 424	3 894 936	3 675 353	14
General Costs and Provisions	870 241	1 189 052	992 545	4
Quota Resources Subtotal	25 108 464	25 574 049	26 632 036	100
External Resources				
Direct Technical Cooperation Services	29 590 191	44 657 337	56 087 671	100
External Resources Subtotal	29 590 191	44 657 337	56 087 671	100
Total	54 698 655	70 231 386	82 719 707	100

* Without audit.

Source: Directorate of Finance.

Table 4. Execution of quota budget by category of activity for 1994 (in US\$).*

Chapter/Units	Total expenditures	Amount in US\$	Allocated amount
Chapter I: Direct Technical Cooperation Services		21 964 138	22 175 800
Areas of Concentration	8 926 683		9 298 100
Area of Concentration I	2 861 660		2 985 200
Area of Concentration II	2 385 097		2 494 700
Area of Concentration III	1 541 044		1 756 400
Area of Concentration IV	2 138 882		2 061 800
Center for Programs and Investment Projects	703 340		573 300
Inter-Program Projects	2 295 253		2 661 500
IICA Agencies for Technical Cooperation in the Countries	7 029 019		6 662 000
Technical Support Services	998 469		858 900
Contribution to the Tropical Agriculture Research and Training Center (CATIE)	1 318 298		1 322 000
CARDI	271 527		300 000
Short-term Technical Cooperation and Pre-Investment Costs	421 549		500 000
Chapter II: Management Costs		3 675 353	3 709 900
Chapter III: General Costs and Provisions		992 545	821 800
Total		26 632 036	26 707 500

* Without audit.

Source: Directorate of Finance.





Appendix 2

Personnel Lists

Personnel Lists

This Appendix contains the following:

- *A list of persons appointed to Emeritus status (Directors General or Personnel Emeritus) by resolution of the Inter-American Board of Agriculture. Article 13 of the Rules of Procedure of the General Directorate establishes that the Inter-American Board of Agriculture may confer the title of Director Emeritus to those persons who have served as Director General of the Institute, showing outstanding technical ability and spirit of service. It also provides for conferring the title of Personnel Emeritus to staff members who have made outstanding contributions to the Institute.*
- *A list of IICA's Representatives in each of the Member States.*
- *A list of IICA's international and local professional personnel who worked at the Institute during 1994.*
- *A list of the Associate Professional Personnel who worked at the Institute in 1994, indicating the institution of origin of each.*

Source: *Directorate of Human Resources.*

Personnel Emeritus of the Institute (as of December 31, 1994)

	Name	Nationality	Date of Appointment
Directors General	Araújo, José Emilio	Brazil	January 15, 1982
	Morillo, Francisco	Venezuela	October 25, 1985
	Piñeiro, Martín	Argentina	January 15, 1994
	Samper, Armando	Colombia	October 22, 1969
Personnel	Alvin, Paulo de Tarso	Brazil	April 7, 1977
	Ansorena, Ignacio	Uruguay	September 12, 1994
	Blair, Enrique +	Colombia	October 25, 1985
	Caballero, Hernán	Uruguay	September 26, 1991
	Cabral, José Irineu	Brazil	October 28, 1986
	Cásseres, Ernesto	Costa Rica	October 26, 1983
	Castronovo, Alfonso	Argentina	March 16, 1979
	Clifford, Roy +	United States of America	October 28, 1986
	Coto, Rogelio	Costa Rica	December 15, 1980
	Díaz Bordenave, Juan	Paraguay	September 3, 1987
	Fernández, Carlos E.	Guatemala	September 26, 1991
	Guerra, Guillermo	Colombia	September 12, 1994
	Lombardo, Heraclio	Panama	September 3, 1987
	MacDonald, Malcolm H.	United States of America	October 26, 1983
	MacLean, Alejandro	Peru	October 26, 1983
	Malugani, María Dolores	Uruguay	October 25, 1985
	Marull, José	Chile	August 1, 1980
	Molestina, Carlos	Peru	September 26, 1991
	Montero, Emilio	Chile	October 12, 1989
	Ramsay, Jorge	Chile	July 10, 1980
	Rangel, Jefferson F.+	Brazil	January 1, 1980
	Ras, Norberto	Argentina	August 14, 1981
	Rodríguez, Manuel	Chile	October 28, 1981
	Rosado, Humberto	Mexico	October 26, 1983
	Segura, Mariano	Peru	September 21, 1993
	Shurtleff, Don L.	United States of America	October 26, 1983
Soria, Jorge	Ecuador	September 3, 1987	
Suárez de Castro, Fernando	Colombia	October 12, 1989	
Torres, José Alberto	Costa Rica	October 28, 1986	

+ = deceased

Source: Directorate of Human Resources.

IICA Representatives in the Countries (as of December 31, 1994)

Country	Name
Argentina	Gonzalo Estefanell
Barbados	Reginald Pierre
Bolivia	Benjamín Jara
Brazil	Víctor E. Machinea/Mario Infante, a.i.
Canada	Ernani Fiori
Chile	Alfredo Alonso, a.i.
Colombia	Edgardo Moscardi
Costa Rica	Héctor Morales (Coordinator of IICA Plan of Action)
Dominican Republic	Gilberto Páez/Osmar Benítez, a.i.
Ecuador	Alex Barril
El Salvador	Mariano Olazábal
Guatemala	Virgilio Paredes
Guyana	Jerry La Gra
Haiti	Jan Hurwitch/ Alfredo Mena, a.i.
Honduras	Eduardo Salvadó/Francisco Barea, a.i.
Jamaica	Armando Reyes
Mexico	Juan José Salazar
Nicaragua	Alfonso Chirinos
Panama	Israel Tineo
Paraguay	Luiz Carlos Pannunzio
Peru	Martín Ramírez
Suriname	Finn Damtoft/George Buckmire, a.i.
Trinidad and Tobago	Arlington Chesney
United States of America	David Black
Uruguay	Arnaldo Veras
Venezuela	Diego Londoño
OECS: Antigua and Barbuda, Dominica, Grenada, St. Kitts and Nevis, Saint Lucia, Saint Vincent and the Grenadines.	Guillermo Villanueva

Source: Directorate of Human Resources.

List of Professional Personnel*

Name	Academic Degree	Position at IICA	Duty Station
Abarca, Martha	B.A., Library Sciences	Librarian	Headquarters
Aguilar, Rigoberto	B.A., Library Sciences	Librarian	Headquarters
Alarcón, Enrique	Ph.D., Agronomy	Technology Generation and Transfer Specialist	Headquarters
Albuquerque, Marconi Lopes de	B.A., Economics	Planning Specialist	Brazil
Alfaro, Wilberth	B.Sc., Agronomy	Deputy Coordinator of COTER	Headquarters
Alfred, Pablo	B.Sc., Agronomy	Chief, Tupiza Sub-area	Bolivia
Alonso, Carlos	B.Sc., Agronomy	Trade and Integration Specialist	Paraguay
Alvarado, Edgar	Lic., Psychology	Office Administrator	Guatemala
Alvarez, Anibal	M.Sc., Educational Psychology	Educational Psychologist	Colombia
Alvarez, Grover	Eng., Civil Engineering	Chief, Resources, Land and Water Unit	Bolivia
Alvarez, Marilia	Lic., Translation	Information and Documentation Spec.	Brazil
Ambrose, Everton	M.Sc., Agronomy	Plant Protection Specialist	St. Lucia
Ampuero, Luis	Ph.D., Economics	Project Specialist	Headquarters
Antoine, Marlene	B.A., Administration	Coordinator for Administration of Microbusiness	Trinidad and Tobago
Antoine, Patrick	Ph.D., Ag. Economics	Trade and Integration Specialist	Barbados
Aranguren, Blanca	B.A., Administration	Assistant in Administration and Data Base Analysis	Colombia
Araripe, Marco A.	Eng., Civil Engineering	Monitoring Specialist	Brazil
Araya, Pablo	Lic., Economics	Trade and Integration Specialist	Costa Rica
Arce, Adriana	B.A., Personnel Management	Human Resources Specialist	Headquarters
Ardila, Jorge	M.Sc., Economics	Technology Generation and Transfer Spec.	Brazil
Arias, Ana María	Lic., Library Sciences	Chief, Documentary Information Division	Headquarters
Baichoo, Chandradhat	B.Sc., Agronomy	Agricultural Extension Specialist	Guyana
Banuett, Marcelle	M.Sc., Sociology	Chief, Publications Production	Headquarters
Barboza, Ileana	Eng., Informatics	Systems Analyst for Organization and Administration	Headquarters
Barea, Francisco	M.Sc., Agronomy	Representative, a.i.	Honduras

* This is a list of the professional personnel who worked at IICA during 1994.

Source: Directorate of Human Resources.

Name	Academic Degree	Position at IICA	Duty Station
Barragán, Hugo Barreyro, Héctor	B.Sc., Agronomy Ph.D., Agronomy	Institutional Development Specialist Agricultural Policy Analysis and Planning Specialist	Ecuador Honduras
Barril, Alex Barrón, Ader Batelli, João Bedoya, Michael J. Benítez, Osmar Bento, José Maurício Berkeley, Errol Bermúdez, Fabio Bernardo, Theresa Betancourt, Alma Lorena Black, David Blanco, Marvin Bogantes, Rosario Bolaños, Edwin Bolaños, Isabel Braceras, Fidel Brathwaite, Chelston Bresciani, Juan Carlos Buckmire, George Budhram, Dowlat	M.Sc., Sociology Lic., Agronomy B.Sc., Sociology Ph.D., Veterinary Sciences M.Sc., Agricultural Mgmt. B.Sc., Agronomy M.Sc., Agric. Economics B.Sc., Civil Engineering D.V.M., Veterinary Medicine Lic., Public Accounting M.Sc., Physics Lic., Food Technology B.Sc., Agric. Economics Eng., Ind. Engineering Lic., Philology B.Sc., Agronomy Ph.D., Agronomy M.Sc., Agronomy M.Sc., Agric. Economics Ph.D., Agric. Economics	Representative Chief, Subarea II, San Lucas University Training Specialist Regional Agricultural Health Specialist Representative Acarologist Coordinator, Regional Project Unit Rural Development Specialist Information Specialist Administrator Representative Technical Assistant, PRODAR Assistant, Data Analysis Print Shop Manager Documentalist Agricultural Project Specialist Deputy Representative Technology Development Specialist Representative, a.i. Agricultural Policy Analysis and Planning Specialist	Ecuador Bolivia Brazil Ecuador Dom. Republic Brazil Barbados Ecuador Headquarters Mexico United States Headquarters Headquarters Headquarters Brazil Mexico Brazil Guyana Headquarters
Buitrón, Hugo	B.Sc., Agronomy	Director, Extension and Technology Transfer	Ecuador
Burbano, Luis A. Bustamante, Waldo Caba, Antonio Caballero, Beatriz M. Cabrera, José Luis Cáceres, Ricardo	B.Sc., Agronomy B.Sc., Administration Lic., Auditing B.Sc., Economics B.Sc., Agronomy M.B.A., Administration	Forestry Specialist Agroindustry Specialist Provincial Accountant, Oropeza Finance Specialist Pisciculture Specialist Agricultural Policy Analysis and Planning Specialist	Ecuador Chile Bolivia Brazil Brazil Nicaragua
Calegar, Geraldo Campillo, Fabiola	Ph.D., Agric. Economics D.E.A., Sociology	Programs and Investment Projects Specialist on Women's Issues and Rural Development	Headquarters Headquarters
Caro, Jorge	M.B.A., Economics	Agricultural Policy Analysis and Planning Specialist	Venezuela

Name	Academic Degree	Position at IICA	Duty Station
Carriquiry, Miguel	M.Sc., Agric. Economics	Agricultural Policy Specialist	Brazil
Carvajal, Johnny	Lic., Agronomy	Provincial Agent, Tarabuco	Bolivia
Carvalho, Marcelo	B.Sc., Agronomy	Research Specialist, Assistant	Brazil
Casás, Roberto	M.Sc., Agric. Economics	Project Design and Management Specialist	Headquarters
Castanier, Victor L.	M.Sc., Water Eng.	Irrigation Specialist	Ecuador
Castillo, Arelis A.	Lic., Economics	Information Specialist	Venezuela
Castillo, Margarita	Lic., Public Accounting	Internal Auditor	Headquarters
Castro, Edwin	Lic., Medicine	Physician	Headquarters
Castro, Javier	B.Sc., Civil Eng.	Chief, Infrastructure Unit	Bolivia
Castro, María E. De	B.A., Administration	Public Policy Evaluation Specialist	Brazil
Cervantes, Víctor	Lic., Administration	Chief, Planning, Follow-Up and Evaluation Unit	Bolivia
Chacón, José Alberto	B.A., Personnel Management	Chief, Division of Professional Personnel	Headquarters
Chávez, Zenaida	Lic., Administration	Administrator	Nicaragua
Chesney, Arlington	Ph.D., Agronomy	Representative	Trinidad and Tobago
Chibbaro, Arnaldo	M.Sc., Economics	Trade and Integration Specialist	Headquarters
Chin Sue, Hyacinth M.	B.Sc., Agronomy	Technical and Administrative Coordinator	Jamaica
Chiriboga, Manuel	Lic., Sociology	Director, Program III: Organization and Management for Rural Development	Headquarters
Chirinos, Alfonso	M.Sc., Agronomy	Representative	Nicaragua
Claros, Alvaro	Eng., Agronomy	Rural Development Specialist	Bolivia
Cohen, Barbara	M.A., Translation and Interpretation	Translator/Interpreter	Headquarters
Colmenares, Humberto	Ph.D., Economics	Rural Development Specialist	Mexico
Condines, Luis Alberto	Lic., Administration	Office Administrator	Uruguay
Costa, Ricardo	Ph.D., Sociology	Chief, Training Division	Headquarters
Coto, Laura	B.A., Library Sciences	Chief, Orton Library	Headquarters
Crawford, Constantine	M.Sc., Agronomy	Rural Development Specialist	Guyana
Cunha, Ana Rita De Castro	B.Sc., Agronomy	Monitoring and Evaluation Specialist	Brazil
Dall'Agnol, Amelio	Ph.D., Agronomy	Executive Secretary, PROCISUR	Uruguay
Damtoft, Finn	M.Sc., Information	Director, Specialized Service II: Inform., Documentation and Informatics	Headquarters
Dancourt, Susana	B.A., Bus. Admin.	Administrative Officer	Haiti
Daniel, Godwin A.	M.Sc., Agronomy	Agric. Administration Specialist, Coordinator	St. Vincent and the Grenadines

Name	Academic Degree	Position at IICA	Duty Station
Davis, Peter	D.V.M., Veterinary Medicine	National Livestock Production Specialist	Guyana
Del Angel, Víctor	M.Sc., Economics	Chief, International Cooperation Division	Headquarters
De la Cruz, Sonia	M.Sc., Communications	Chief, Communications Division	Headquarters
De las Casas, Lizardo	Ph.D., Agronomy	Chief, Hemispheric Project	Colombia
De los Santos, Laureano	Lic., Public Accounting	Office Administrator	Panama
Del Risco, Fernando	M.Sc., Agronomy	Chief, Programming Division	Headquarters
Del Valle, Luis Arturo	Lic., Economics	Director, Central Area Operations	Headquarters
Delgado, Julio	Ph.D., Agronomy	Regional Plant Protection Specialist	Uruguay
Delgado, Silvia	B.A., Administration	Assistant to Directorates of Specialized Services I and II	Headquarters
Desmarais, Daniel	Tech., Veterinary Sciences	Radio Extension Agent	Haiti
Dubois, Frantzie	B.A., Administration	Credit Technician	Haiti
Dugas, Raymond	D.V.M., Veterinary Medicine	Agricultural Health Specialist	Brazil
Eloy, Ana María	B.Sc., Agronomy	Ecologist	Brazil
Enciso, Francisco	Ph.D., Economics	Technology Generation and Transfer Specialist	Costa Rica
Ender, Marcio	M.Sc., Agronomy	Researcher	Brazil
Escobar, German	Ph.D., Ag. Economics	Rural Development Specialist	Chile
Esparza, Javier	B.Sc., Agronomy	Regional Agricultural Health Specialist	Peru
Espinoza, Nelson	B.Sc., Agronomy	Project Preparation Specialist	Headquarters
Estefanell, Gonzalo	M.Sc., Agronomy	Representative	Argentina
Faria, Renato Moreira De	B.Sc., Forestry Eng.	Forest Management Specialist	Brazil
Fernández, María del Pilar	M.Sc., Agronomy	Assistant, Area of Concentration III	Headquarters
Ferreira, Raimundo	B.Sc., Agronomy	Rural Development Specialist	Brazil
Ferreira, Rubem	B.Sc., Agronomy	Plant Nutrition Specialist	Brazil
Ferreira, Sevy de Barros	M.Sc., Rural Sociology	Rural Development Specialist	Brazil
Ferrucci, Francisco H.	M.Sc., Economics	Trade Specialist	Peru
Filho Caricati, Adhemar	B.Sc., Mechanical Eng.	Alcohol Distillation Specialist	Brazil
Filho D., Miguel John	B.Sc., Civil Eng.	Hydrology and Informatics Specialist	Brazil
Filho T., Duilio	B.Sc., Technology	Systems Analyst	Brazil
Fiori, Ernani	M.Sc., Agronomy	Representative	Canada
Flores, Elias	Lic., Administration	Provincial Accountant, Tarabuco	Bolivia
Flores, Luis	Lic., Pedagogy	Rural Development Specialist	Headquarters
Flores, Roberto	Lic., Agronomy	Assistant, Area of Concentration II	Headquarters
Fontes, Luiz Carlos	B.A., Accounting	Office Administrator	Brazil

Name	Academic Degree	Position at IICA	Duty Station
Forero, Roberto	Lic., Economics	Agricultural Policy Analysis and Planning Specialist	Colombia
François, Bernard	Ph.D., Economics	Project Specialist	Barbados
Freitas, Fernando Lima De	B.A., Administration	Administrator	Brazil
Furche, Carlos	M.Sc., Sociology	Rural Development Specialist	Brazil
Galvao, Antonio P.	Ph.D., Forestry Eng.	Director, Area of Concentration II: Science and Technology, Natural Resources, and Agricultural Production	Headquarters
García, Carlos Mario	M.Sc., Agronomy	Agricultural Research Assistant	El Salvador
García, Flor D'Aliza	Lic., Accounting	Administrator	Dominican Republic
Gil, Gladys	Ph.D., Economics	Agricultural Policy Analysis and Planning Specialist	Bolivia
Gil de Muro, Julio	D.V.M., Veterinary Medicine	Rural Development Specialist	Paraguay
Goic, Yanko	M.B.A., Administration	Investment Project Specialist	Headquarters
Gomide, Cynthia	B.Sc., Agronomy	Assistant Research Specialist	Brazil
Gonçalves de Araujo, Alexandre	B.Sc., Agronomy	Research Assistant	Brazil
González, Roberto	M.Sc., Agronomy	Rural Development Coordinator	Brazil
González, Tomás Backer	M.Sc., Agronomy	Project Specialist	Brazil
Grajales, Guillermo	B.Sc., Ag. Economics	Trade and Integration Specialist	Panama
Granizo, Tarsicio	M.Sc., Veterinary Sciences	Rural Development Specialist	Guatemala
Grauude, Franklin	Ph.D., Biology	Fruit and Vegetable Specialist	Suriname
Guesler, Desir	B.Sc., Biology	Regional Officer	Haiti
Guillén, Róger	M.Sc., Agronomy	Technical Coordinator, CORECA	Headquarters
Hatta, Félix	B.Sc., Agronomy	Irrigation and Drainage Specialist	Brazil
Heinze, Braulio	B.A., Economics	Economist	Brazil
Hernández, José R.	M.B.A., Administration	Executive Secretary, PROMECAFE	Guatemala
Hernández, Maritza	B.A., Advertising	Documentalist	Headquarters
Hernández, Martha E.	B.Sc., Architecture	Systems Specialist	Ecuador
Herrera, Danilo	Lic., Economics	Agricultural Policy Analysis and Planning Specialist	Headquarters
Hertford, Reed	Ph.D., Economics	Deputy Director General	Headquarters
Holguín, José	M.B.A., Bus. Administration	Project Specialist	Nicaragua
Hugo, Cornelius	Ph.D., Ag. Economics	Agricultural Policy Analysis and Planning Specialist	El Salvador
Hurwitch, Jan	B.A., Social Sciences	Representative	Haiti
Infante, Mario	M.Sc., Agronomy	Deputy Representative	Brazil
Jáen, Beyra E.	M.Sc., Rural and Educational Extension	Training Assistant	Panama

Name	Academic Degree	Position at IICA	Duty Station
Jaffé, Walter	M.Sc., Biology	Technology Generation and Transfer Specialist	Venezuela
Jallaza, Luis M.	B.A., Administration	Administrative Chief	Bolivia
Jara, Benjamín	D.V.M., Veterinary Medicine	Representative	Bolivia
Jara, Carlos J.	M.A., Social Sciences	Rural Development Specialist	Brazil
Jean, Henry	B.Sc., Agronomy	Regional Officer	Haiti
Jean-Louis, Raoul	M.Sc., Agronomy	Training and Technology Transfer	Haiti
Jesus, María Helena	B.A., Administration	Finance Specialist	Brazil
Jiménez, Danilo	B.A., Journalism	Press Editor	Headquarters
Jiménez, Manuel	Lic., Economics	Agricultural Policy Analysis and Planning Specialist	Headquarters
Joseph, Cosmos	B.Sc., Agronomy	Agronomist	Grenada
Joslyn, David	M.Sc., Silviculture	Deputy Director General	Headquarters
Junior, Italo	B.Sc., Agronomy	Insect Pathologist	Brazil
Kaimovitz, David	Ph.D., Ag. Economics	Technology Generation and Transfer Specialist	Headquarters
Kitson, Sandra	B.A., Economics	Administrator	Jamaica
Kleinheinz, Karen	M.A., Accounting	Comptroller	Headquarters
La Gra, Jerry	M.A., Economics	Representative	Guyana
Laguna, Daniel	Lic., Economics	Chief of Planning, Follow-up and Evaluation	Bolivia
Lassig, Ricardo S.	Lic., Accounting	Office Administrator	Argentina
Lees, Wayne	M.Sc., Veterinary Sciences	Animal Health Specialist; CARAPHIN Coordinator	Trinidad and Tobago
León, Juan	Ph.D., Veterinary Sciences	Regional Agricultural Health Specialist	El Salvador
León, Patricia	Lic., Journalism	Chief, Public Information	Headquarters
Lerzundi, Alejo	M.Sc., Agronomy	Agricultural Project Specialist	Brazil
Lima, Edinair I.	Lic., Informatics	Computer Specialist	Brazil
Linares, César	Lic., Economics	Project Specialist	Guatemala
Lindarte, Eduardo	Ph.D., Sociology	Technology Generation and Transfer Specialist	Headquarters
Little, Vincent	Ph.D., Agronomy	Project Specialist	Barbados
Lizarazo, Luis	B.Sc., Economics	Trade and Integration Specialist	Headquarters
Lizárraga, Gustavo	B.Sc., Agronomy	Irrigation Specialist	Brazil
Llave, Oscar A.	Lic., Agronomy	Chief, Subarea I, Las Pampas	Bolivia
Londoño, Diego	Ph.D., Agronomy	Representative	Venezuela
López, Arturo	Lic., Economics	Administrative Director	Bolivia

Name	Academic Degree	Position at IICA	Duty Station
López, Xinia	Lic., Administration	Assistant, External Relations	Headquarters
Loza, Eduardo	Lic., Auditing	Office Administrator	Bolivia
Lui, Norberto	M.Sc., Agronomy	Specialist in Operation and Maintenance of Irrigated Districts	Brazil
Luna, Julio	Lic., Law	Coordinator, Inter-Institutional Relations	United States
Macedo, Luiz Dielson	B.Sc., Civil Engineering	Micro-hydraulic Plants Specialist	Brazil
Machado, Absalón	Lic., Economics	Rural Development Specialist	Colombia
Machado, Ednardo De Freitas	Lic., Economics	Farmers' Organization Specialist	Brazil
Machinea, Víctor	B.Sc., Agronomy	Agricultural Production Specialist	Uruguay
Magalhães, Luiz	M.Sc., Ag. Economics	Trade and Integration Specialist	Headquarters
Mair, Gordon	C.M.A., Accounting	Director of Finance	Headquarters
Manchego, Janett	B.A., Accounting	Office Administrator	Peru
Mansilla, Julián	B.A., Agronomy	Chief, Agricultural Unit	Bolivia
Marambio, Juan L.	B.Sc., Agronomy	Rural Development Specialist	Uruguay
Marté, Rafael	M.Sc., Agronomy	Director of DIPRAT	Headquarters
Martin, Urban Wilmuth	M.Sc., Phytopathology	Plant Pathologist	Dominica
Martínez, Domingo	B.Sc., Agronomy	Chief, Subarea II, Liquinas	Bolivia
Martínez, Juan C.	Lic., Agronomy	Livestock Specialist	Nicaragua
Martínez, Patricio	Ph.D., Law	Foreign Trade Specialist	Ecuador
Martínez, Rodolfo	B.Sc., Agronomy	Advisor to the Director General for Special Affairs	Headquarters
Martins, Mônica Dias	M.S., Sociology	Rural Development Specialist	Brazil
Masaya, Porfirio	Ph.D., Agronomy	Regional Co-Director for Reinforcement, EEC	Headquarters
Maynard, Jennifer	M.Sc., Sociology	Coordinator, Rural Development Specialist	Antigua and Barbuda
Mayorga, Róger	M.Sc., Informatics	Chief, Informatics Unit	Headquarters
McVane, Grettel	Lic., Law	Agricultural Health Legislation Specialist, Area of Concentration III, Hemispheric Project	Headquarters
Medina, Héctor	M. Phil., Economics	Assistant, Area of Concentration II Directorate	Headquarters
Mena, Alfredo	M.Sc., Veterinary Sciences	Field Operations Coordinator, Coffee Revitalization Project	Haiti
Mercado, Noel	Ing., Agronomy	Chief, Villazón Sub-area	Bolivia
Millar, Agustín	Ph.D., Agronomy	Agricultural Development Specialist	Brazil
Miranda, Willy	Lic., Economics	Chief, Marketing Unit	Bolivia

Name	Academic Degree	Position at IICA	Duty Station
Molina, German	M.Sc., Agronomy	Assistant to the Deputy Director General	Headquarters
Moncada, Orlando	M.Sc., Agronomy	Coffee Specialist	Nicaragua
Moncayo, Marco R.	B.Sc., Agronomy	Micro-project Specialist	Ecuador
Montaña, Eduardo	B.Sc., Agronomy	Chief, Cotagaita Sub-area	Bolivia
Montaña, Ricardo	Eng., Agronomy	Chief, Marketing Unit	Bolivia
Montero, Roxana	B.A., Business Admin.	Chief, Official Documents and Meetings Unit	Headquarters
Morais, Jaqueline De	B.A., Accounting	Financial Monitoring Specialist	Brazil
Mora, Ileana	M.Sc., Agronomy	Technical Assistant, Sustainable Development	Headquarters
Morales, Carlos H.	M.Sc., Agronomy	Project Management Specialist	Guatemala
Morales, Héctor	M.Sc., Agronomy	Coordinator, Plan of Action	Costa Rica
Morandi, Jorge	B.Sc., Agronomy	Coordinator, IICA/SUDENE Agreement	Brazil
Morando, Oscar	Lic., Auditing	Administrator, Accountant	Bolivia
Moreno, Guillermo	B.Sc., Architecture	Project Specialist	Chile
Moscardi, Edgardo	Ph.D., Ag. Economics	Representative	Colombia
Moses, Dennis	M.Sc., Ag. Sciences	Deputy Representative	Barbados
Mosquera, Adriana	Lic., Graphic Design	Chief, Public Relations and Dissemina- tion Unit	Bolivia
Mulleady, Tomás	Ph.D., Economics	Rural Development Specialist	Jamaica
Müller, Geraldo	Ph.D., Sociology	Agricultural Policy Analysis and Planning Specialist	Headquarters
Muñoz, Alberto	Lic., Public Administration	Chief, General Services Division	Headquarters
Muñoz, Héctor	Ph.D., Agronomy	Animal Production Specialist	Suriname
Murphy, Paul	M.A., Eng. as Second Language	Translator	Headquarters
Nagel, José	M.Sc., Sociology	Director, DICCAI	Headquarters
Nascimento, Roberto	Lic., Geography	Financial Analysis Specialist	Brazil
Navas, Edgar	M.Sc., Agric. Economics	Agricultural Economist	Guatemala
Navia, Reinaldo	Eng., Agronomy	Chief, Vitichi Sub-Area	Bolivia
Nieto, Alfredo David	Lic., Economics	Administrator	Honduras
Niño De Zepeda, Alberto	M.Sc., Biology	Technology Generation and Transfer Specialist	Chile
Nonone, Carlos	M.Sc., Agronomy	Irrigation Specialist	Brazil
Obando, Jorge	M.B.A., Administration	Human Resources Specialist	Headquarters
Olazábal, Mariano	M.Sc., Agronomy	Representative	El Salvador
Oliveira dos Santos, Wilson	B.A., Informatics	Systems Analyst	Brazil

Name	Academic Degree	Position at IICA	Duty Station
Orlando, Angel	B.Sc., Agronomy	Area Coordinator	Ecuador
Osorto, Juan José	M.Sc., Agronomy	Chief, PROMECAFE	Guatemala
Ossio, Fernando	Lic., Civil Engineering	Extensionist PD. Zudañez	Bolivia
Otero, Manuel	M.Sc., Agric. Sciences	Advisor to the Director General	Headquarters
Páez, Gilberto	Ph.D., Agronomy	Director, Area Operations	Headquarters
Palma, Víctor	Ph.D., Agronomy	Executive Secretary, PROCITROPICOS	Brazil
Paniagua, María E.	M.B.A., Administration	Training Specialist	Headquarters
Pannunzio, Luiz Carlos	B.Sc., Economics	Representative	Paraguay
Paredes, Virgilio	M.A.E., Administration	Representative	Honduras
Parra, Luis G.	B.Sc., Agronomy	Director for Andean and Southern Area Operations	Headquarters
Paulet, Manuel	Ph.D., Agronomy	Soil and Water Conservation and Management Specialist	Brazil
Peltier, Joseph	M.A., Economic Development	Rural Development Specialist	Saint Lucia
Pereira, Rachel Champato	B.A., Administration	Administrator	Brazil
Pérez, Edgar	Tech., Public Relations	Chief of Personnel	Bolivia
Pérez, Laura	Lic., Rural Management	Rural Development Specialist	Headquarters
Pérez, Miguel A.	Lic., Economics	Finance Specialist	Mexico
Pérez, Reynaldo	D.V.M., Veterinary Medicine	Director, Central and Southern Area Operations, a.i.	Headquarters
Peña, Ismael	Lic., Economics	Head of the PCNA Project	Colombia
Phillips, Willard	M.Sc., Agric. Economics	Agricultural Policy Analysis and Planning Specialist	Headquarters
Pierre, Reginald	Ph.D., Veterinary Science	Director, Caribbean Area Operations; Representative	Barbados
Pinchinat, Antonio	Ph.D., Biology	Regional Technology Generation and Transfer Specialist	St. Lucia
Pineda, Raúl Amable	M.A.E., Bus. Administration	Agricultural Communicator	Dominican Republic
Pineda, Walter F.	B.Sc., Agronomy	Coffee Specialist	Nicaragua
Plaza, Orlando	M.Sc., Sociology	Rural Development Specialist	Headquarters
Poitevien, Ghislaine	M.Sc., Library Sciences	Chief, Documentation Services Unit	Headquarters
Pomareda, Carlos	Ph.D., Economics	Director, Program I: Agricultural Policy Analysis and Planning	Headquarters
Praca, Nelson Ferreira	Lic., Economics	Project Funding Specialist	Brazil
Prieto, Mercedes	Lic., Anthropology	Specialist in Management and Training for Women	Ecuador
Pulgar, Dario	M.A., Communications	Rural Development Specialist	Peru

Name	Academic Degree	Position at IICA	Duty Station
Puignau, Juan Pedro Quesada, Oscar	D.V.M., Veterinary Medicine M.A., Political Economics	Communications Support Specialist Specialist, International Economic Relations of the Agricultural Sector	Uruguay Headquarters
Quevedo, Rafael L.	M.Sc., Ag. Economics	Sustainable Rural Development Specialist	Venezuela
Quiroga, Angel Quiroga, Rose Mary Quirós, Rodolfo	B.Sc., Agronomy Lic., Auditing Ph.D., Economics	Chief, Organization and Training Unit Internal Audit Director, Program IV: Trade and Integration	Bolivia Bolivia Headquarters
Raine, Susana	M.A., Translation and Interpretation	Chief, Language Services Unit	Headquarters
Ramírez, Karina Ramírez, Martín Ramírez, Pedro Martín Ramsammy, Peter Redmond, Jean Rengel, Susana	B.A., Informatics M.Sc., Economics B.Sc., Ag. Economics B.Sc., Agronomy M.A., Rural Development Lic., Agronomy	Systems Analyst Representative Regional Research Assistant Farm Management Specialist Rural Development Specialist Chief, Promotion, Organization and Training Unit	Headquarters Peru Headquarters Guyana Headquarters Bolivia
Revilla, Freddy Reyes, Armando Rieger, Enrique Rivas, Nelson Rivera, Rigoberto Rocha, Celio Rodríguez, Carlos A. Rodríguez, Roberto Rodríguez, Tathiana Rojas, Miguel	M.Sc., Economics Ph.D., Economics Ph.D., Veterinary Sciences M.Sc., Agronomy Ph.D., Social Sciences B.A., Administration Lic., Agronomy M.Sc., Agronomy B.Sc., Informatics M.A., Political Economy and Planning	Project Preparation Specialist Representative Agricultural Health Specialist Director, PROCIANDINO Training Specialist Systems Specialist Livestock Specialist IICA/PLAN Agreement Coordinator Systems Analyst Assistant, Area of Concentration II	Headquarters Jamaica Argentina Ecuador Venezuela Brazil Nicaragua El Salvador Headquarters Headquarters
Rojas, Rafael Román, Raúl Romero, Marvel C. Rucks, Carlos Ruiz, Manuel Rumich, Víctor H. Saint, Jean R. Salazar, Juan José Salvadó, Eduardo	Ph.D., Agronomy D.V.M., Veterinary Medicine Lic., Economics Ph.D., Economics Ph.D., Agronomy Lic., Accounting B.Sc., Agronomy Ph.D., Veterinary Sciences Ph.D., Sociology	Irrigation Specialist Project Management Specialist Head, Marketing Unit Rural Development Specialist Executive Secretary, RISPAL Project Office Administrator Regional Officer Representative Director of External Relations, a.i.	Brazil Ecuador Bolivia Uruguay Headquarters Paraguay Haiti Mexico Headquarters

Name	Academic Degree	Position at IICA	Duty Station
Samaroo, Vidyananad	B.A., Education	Administrator	Guyana
Sánchez, Galo	B.Sc., Agronomy	Follow-up and Evaluation Specialist	Ecuador
Sánchez, Marcial	M.B.A., Bus. Administration	Chief, Benefits and Remunerations Division,	Headquarters
Sánchez, Mentor Raúl	Lic., Economics	Financial Advisor	Ecuador
Santana, Carlos	Ph.D., Economics	Sectoral Studies and Programs Coordinator	Headquarters
Saravia, Antonio	M.Sc., Agronomy	Technology Generation and Transfer Specialist	Nicaragua
Sariego, Jorge	Lic., Sociology	Agricultural Project Specialist	Brazil
Schlemberg, Rupprecht	M.Sc., Agronomy	Technology Generation and Transfer Specialist	Ecuador
Schlotfeldt, James	M.Sc., Psychology	Director, Human Resources	Headquarters
Secilio, Gustavo	B.Sc., Agronomy	Project Specialist	Brazil
Sepúlveda, Cristian	Ph.D., Economics	Trade and Trade Negotiations Specialist	Chile
Sepúlveda, Sergio	Ph.D., Economics	Rural Development Specialist	Headquarters
Silva, Antonio	M.Sc., Ag. Economics	Technology Generation and Transfer Specialist	Headquarters
Silva, Odilson Ribeiro E.	B.Sc., Agronomy	Alcohol-producing Crops Specialist	Brazil
Snarskis, Michael J.	Ph.D., Anthropology	Head, Editorial Service	Headquarters
Soares, Magda C.	B.Sc., Agronomy	Project Follow-up Specialist	Brazil
Soares, Rozangela	B.A., Accounting	Head, Accounting and Finance	Brazil
Solís, Clara	Lic., Social Sciences	Advisor to the Director General	Headquarters
Solórzano, Orlando	Lic., Economics	Trade and Integration Specialist	Guatemala
Sossa-Moss, Carlos	Ph.D., Natural Sciences	Plant Protection Specialist	Mexico
Stagno, Horacio	M.Sc., Agronomy	Technology Generation and Transfer Specialist	Dominican Republic
Suárez, Susana	Lic., Accounting	Office Administrator	Ecuador
Tejada, David	Ing., Agronomy	Project Chief	Bolivia
Teruel, Rodolfo	M.B.A., Economics	Rural Development Project Specialist	Brazil
Teixeira, Ana M.	B.A., Economics	Monitoring Specialist	Brazil
Tim, José	M.B.A., Bus. Administration	Pisciculture Specialist	Brazil
Tineo, Israel	B.Sc., Agronomy	Representative	Panama
Tollini, Mónica	B.Sc., Biology	Project Monitoring Specialist	Brazil
Tollini, Paulo	B.Sc., Mech. Engineering	Specialist in Micro and Mini Coconut Oil Products	Brazil

Name	Academic Degree	Position at IICA	Duty Station
Toro, Guillermo	M.Sc., Agronomy	Agricultural Policy Analysis and Planning Specialist	Guatemala
Torres, Hugo	Ph.D., Economics	Deputy Representative	Argentina
Torres B., Jorge	Ph.D., Veterinary Science	Animal Health Specialist	Mexico
Torres H., Jorge E.	M.Sc., Agronomy	Trade and Integration Specialist	Headquarters
Trigo, Eduardo	Ph.D., Ag. Economics	Director, Program II: Technology Generation and Transfer	Headquarters
Troncoso, Christian F.	B.A., Economics	Informatics Specialist	Brazil
Trujillo, Jorge	Lic., Administration	Office Administrator	Colombia
Tunarosa, Víctor	M.Sc., Forestry Engineering	Rural Development Specialist	Guatemala
Ulloa, Miguel Angel	B.Sc., Agronomy	Area Coordinator	Ecuador
Uribe, María Josefina	Lic., Library Sciences	Documentalist	Colombia
Valdebenito, Alejandro	Lic., Accounting	Office Administrator	Chile
Valdez, José Luis	M.Sc., Economics	Rural Development Project Specialist	Brazil
Vale, Celia	M.Sc., Agronomy	Researcher	Brazil
Valerio, Alfredo	Lic., Agronomy	Research Assistant	Headquarters
Vargas, Hugo	M.Sc., Agronomy	Animal Production Specialist	Guatemala
Vartanián, Daniel	M.Sc., Econ. Development	Assistant, Area of Concentration II	Headquarters
Vásquez, Daniel	Lic., Agronomy	Technician - Planner II	Bolivia
Vásquez, Margarita	Lic., Sociology	Office Administrator	Dominican Republic
Vásquez, Marta	B.Sc., Library Sciences	Librarian	Headquarters
Vega, Juan	M.Sc., Agronomy	Research and Validation Specialist	Ecuador
Vega, Ronald	B.Sc., Agronomy	Administrator, Staple Grains Project	Headquarters
Velásquez, Fabio	M.Sc., Economics	Rural Development Specialist	Brazil
Veras, Arnaldo	B.Sc., Economics	Representative	Uruguay
Villamizar, Ciro	Ph.D., Ag. Extension	Technology Generation and Transfer Specialist	Ecuador
Villanueva, Guillermo	M.Sc., Agronomy	Representative	OECS
Vokaty, Sandra	D.V.M., Veterinary Medicine	Animal Health Specialist	Guyana
Weekes, Euphemia	M.S., Agr. Economics	Coordinator, Agricultural Management Specialist	St. Kitts and Nevis
Werthein, Jorge	Ph.D., Pedagogy	Director, External Relations	Headquarters
Wilson, David	Ph.D., Agronomy	Director, Area of Concentration III: Agricultural Health	Headquarters
Zamora, Eunice	B.Sc., Nursing	Nurse	Headquarters
Zeledón, Marianela	B.Sc., Forestry Engineering	Assistant, Organization and Management	Headquarters

List of Associate Professional Personnel (as of December 31, 1994)*

Name	Nationality	Agreement	Duty Station
Marsh, Robin Ruth	United States of America	AVRDC	Headquarters
Aguilar, Milford	Chile	CATIE	Turrialba
Aguirre, Juan A.	Cuba	CATIE	Turrialba
Alvarez, Marikis N.	Belize	CATIE	Turrialba
Ammour Hammouche, Tania S.	France	CATIE	Turrialba
Anthony, Francois	France	CATIE	Turrialba
Arboleda, Orlando	Colombia	CATIE	Turrialba
Arze, José A.	Peru	CATIE	Turrialba
Astorga, Luis	Chile	CATIE	Turrialba
Aus der Beek, Robin	Switzerland	CATIE	Turrialba
Barreto, Héctor	Colombia	CATIE	Turrialba
Beer, John	United Kingdom	CATIE	Turrialba
Bendaña, Frank	United States of America	CATIE	Nicaragua
Bonnemann, Armin	Germany	CATIE	Turrialba
Brenes, Oscar	Costa Rica	CATIE	Turrialba
Bustamante, Elkin	Colombia	CATIE	Turrialba
Camero, Luis A.	Venezuela	CATIE	Turrialba
Cannon, Philip	United States of America	CATIE	Turrialba
Castañeda, Froylan	Honduras	CATIE	Turrialba
Cifuentes, Miguel	Ecuador	CATIE	Turrialba
Collinet, Jean	France	CATIE	Turrialba
Cornelius, Jonathan	England	CATIE	Turrialba
Current, Dean	United States of America	CATIE	Turrialba
De la Cruz, Ramiro	Colombia	CATIE	Turrialba
Escalant, Vincent	France	CATIE	Turrialba
Faustino, Jorge	Peru	CATIE	Turrialba
Ferreira, Pedro E.	Uruguay	CATIE	Turrialba
Ferrán, Fernando	Dominican Republic	CATIE	Turrialba
Finegan, Bryan	England	CATIE	Turrialba
Flores, Juan	Honduras	CATIE	Turrialba
Fritz, Paul	United States of America	CATIE	Turrialba
Galloway, Glenn	United States of America	CATIE	Turrialba
Gordon, James	England	CATIE	Turrialba
Gretzinger, Steven	United States of America	CATIE	Turrialba
Guevara Moncada, Rubén	Honduras	CATIE	Turrialba

Source: Directorate of Human Resources.

* This list is ordered alphabetically according to the names or acronyms of the respective agreements (third column).

Name	Nationality	Agreement	Duty Station
Guharay, Galguny	India	CATIE	Turrialba
Hilje, Luko	Costa Rica	CATIE	Turrialba
Holmann, Federico	Germany	CATIE	Turrialba
Hutchinson, Ian	New Zealand	CATIE	Turrialba
Hvidber-Hansen, Henrik	Denmark	CATIE	Turrialba
Imbach, Alejandro	Argentina	CATIE	Turrialba
Jansen, Donatus M.	Holland	CATIE	Turrialba
Jansen, Hans	Holland	CATIE	Turrialba
Jara, Luis F.	Colombia	CATIE	Turrialba
Jaramillo, Ramiro	Colombia	CATIE	Turrialba
Kanemans, Johannes	Holland	CATIE	Turrialba
Kent, Justine	United States of America	CATIE	Turrialba
Kopsell, Edgar	Germany	CATIE	Turrialba
Kass, Donald	United States of America	CATIE	Turrialba
Lescot, Thierry	France	CATIE	Turrialba
Lok, Rossana	Holland	CATIE	Turrialba
Lora W., Nestor	Venezuela	CATIE	Turrialba
Lucas, Carlos	Nicaragua	CATIE	Turrialba
Marban, Nahum	Mexico	CATIE	Turrialba
Marmillod, Daniel	Switzerland	CATIE	Turrialba
Martins, Paul Joseph	Canada	CATIE	Turrialba
Martínez, Alejandro	Chile	CATIE	Turrialba
Monterroso, David	Guatemala	CATIE	Nicaragua
Morera, Jorge	Costa Rica	CATIE	Turrialba
Neuenschwander, Beat	Switzerland	CATIE	Turrialba
Ocampo, Rafael	Costa Rica	CATIE	Turrialba
Olivo, Rómulo	Venezuela	CATIE	Turrialba
Ortiz, Luis E.	Costa Rica	CATIE	Turrialba
Pareja, Mario Rómulo	Uruguay	CATIE	Turrialba
Paupitz, Julio	Brazil	CATIE	Turrialba
Perl, Mathew	United States of America	CATIE	Turrialba
Rabot, Beatrice	France	CATIE	Turrialba
Ramírez, Octavio	Nicaragua	CATIE	Turrialba
Rivas, Carlos	Dominican Republic	CATIE	Turrialba
Rivas Pagoaga, Carlos José	Honduras	CATIE	Turrialba
Sabogal, César	Peru	CATIE	Turrialba
Salazar, Rodolfo	Costa Rica	CATIE	Turrialba
Saunders, Joseph	United States of America	CATIE	Turrialba

Name	Nationality	Agreement	Duty Station
Shannon, Phillip	England	CATIE	Turrialba
Shultz, Steven	United States of America	CATIE	Turrialba
Smith, Caroline	England	CATIE	Turrialba
Solano, Romeo	Guatemala	CATIE	Turrialba
Solis, Hernán	Costa Rica	CATIE	Turrialba
Somarriba, Eduardo	Nicaragua	CATIE	Nicaragua
Staver, Charles	United States of America	CATIE	Nicaragua
Stoorvogel, Jetse Jacob	Holland	CATIE	Turrialba
Tanner, Hanaruedi	Switzerland	CATIE	Turrialba
Tewolde, Assefaw	Mexico	CATIE	Turrialba
Trujillo, Enrique	Colombia	CATIE	Turrialba
Ugalde, Luis	Costa Rica	CATIE	Turrialba
Valverde, Bernal	Costa Rica	CATIE	Turrialba
Vargas, Arturo	Costa Rica	CATIE	Turrialba
Varsa, Anita	Finland	CATIE	Turrialba
Velásquez, Sergio	Guatemala	CATIE	Turrialba
Villa, José L.	Ecuador	CATIE	Turrialba
Villeda, Bladimiro	Guatemala	CATIE	Guatemala
Von Platen, Henning	Germany	CATIE	Turrialba
Argel, Pedro	Colombia	CIAT	Headquarters
Ayarza, Miguel	Colombia	CIAT	Brazil
Lapointe, Stephen	United States of America	CIAT	Brazil
Moreno, Raúl Alberto	Chile	CIAT	Headquarters
Ospina, Bernardo	Colombia	CIAT	Brazil
Pizarro, Esteban	Uruguay	CIAT	Brazil
Thung, Michael	Indonesia	CIAT	Brazil
Bekele, Girma	Ethiopia	CIMMYT	Paraguay
Bolaños, Jorge	Nicaragua	CIMMYT	Guatemala
Kohli, Man Moham	India	CIMMYT	Uruguay
Pandey, Shivaji	India	CIMMYT	Colombia
Saín, Gustavo	Argentina	CIMMYT	Headquarters
Wall, Patrick	Ireland	CIMMYT	Bolivia
Ahiaba, Beatriz	Switzerland	Earth Council	Costa Rica
Bárcena, Alicia	Mexico	Earth Council	Costa Rica
De Araújo, Vilela	Brazil	Earth Council	Costa Rica
Garfunkel, Elizabeth	United States of America	Earth Council	Costa Rica
Krishnamurthy, Panchapakesan	India	Earth Council	Costa Rica

Name	Nationality	Agreement	Duty Station
Lambe, Anthony	United States of America	Earth Council	Costa Rica
Lockhart, Caroline	England	Earth Council	Costa Rica
Poltier-Mutal, Aziyadé	Denmark-Switzerland	Earth Council	Costa Rica
Severino, Aníbal	Chile	Earth Council	Costa Rica
Hocdé, Henri	Holland	EEC	Headquarters
Van Sluys, Frederick	Holland	EEC	Headquarters
Barbeau, Gerard	France	Gov. France	Trinidad and Tobago
Boucher, Francois	France	Gov. France/CIRAD	Headquarters
Bourgeois, Robin	France	Gov. France/CIRAD	Headquarters
Laboucheix, Henri	France	Gov. France/CIRAD	Headquarters
Billaz, René	France	Gov. France/PROCITROPI-COS/CIRAD	Brazil
Avelino, Jacques	France	Gov. France/PROMECAFE	Guatemala
Villain, Luc	France	Gov. France/PROMECAFE	Guatemala
Bertrand, Benoit	France	Gov. France/PROMECAFE/	Heredia/ICAFE-MAG
Dufour, Bernard	France	Gov. France/PROMECAFE/CIRAD	El Salvador
Dufour, Magaly	France	Gov. France/PROMECAFE/CIRAD	Turrialba
Carls, Jürgen	Germany	GTZ	Headquarters
De Camino, Ronnie	Chile	GTZ	Headquarters
Hünemeyer, Anne-Juliane	Germany	GTZ	Headquarters
Müller, Sabina	Germany	GTZ	Headquarters
Castilla, Carlos E.	Colombia	ICRAF	Brazil
Quiroz, Roberto	Panama	IDRC	Bolivia
Bergeron, Gilles	Canada	IFPRI	Guatemala
Bastidas, Gilberto	Colombia	PROCIANDINO/ICA	Colombia
Diaz, Asdrúbal	Ecuador	PROCIANDINO	Ecuador
Estrella, Jaime	Ecuador	PROCIANDINO/INIAP	Ecuador
Ortega, Eduardo	Venezuela	PROCIANDINO/FONAIAP	Venezuela
Romano, Luis	Colombia	PROCIANDINO/IICA	Colombia
Salcedo, Francisco	Venezuela	PROCIANDINO/FONAIAP	Venezuela
Sánchez, Antonio	Venezuela	PROCIANDINO/FONAIAP	Venezuela
Fernández, Erick	Kenya	PROCISUR/EMBRAPA	Brazil

Name	Nationality	Agreement	Duty Station
Goedert, Clara	Brazil	PROCISUR/EMBRAPA	Brazil
Stoll, Mario	Uruguay	PROCISUR/EMBRAPA	Uruguay
Abreu, Marcial	Uruguay	PROCISUR/INIA	Uruguay
Martínez, Arturo	Argentina	PROCISUR/INTA	Argentina
Viglizzo, Ernesto F.	Argentina	PROCISUR	Argentina
Clerck, Félix	Holland	RNTC	Headquarters





Appendix 3

Publications

Publications

This Appendix lists all the publications produced by the Editorial Service during 1994. It also lists the bulletins and newsletters produced by IICA's different units, and the audiovisual materials (videos, cassettes, slide presentations, others) produced by the Communications Division of the Directorate of Training, Education and Communications (Specialized Service I).

*The Editorial Service, one of the components of the Directorate of Information, Documentation and Informatics (Specialized Service II), produced in 1994 a variety of different printed materials, including attractively designed newsletters, brochures, pamphlets and posters, to disseminate information on the technical activities of the Institute. These materials, together with the Annual Report and the journal **Turrialba**, were prepared in conjunction with the IICA Print Shop.*

The publications produced at Headquarters are the result of official meetings, research efforts, projects, programs and international events of a technical or scientific nature that are sponsored by the Institute, or co-sponsored with agencies of agricultural development in the countries of the Americas and beyond.

The Training Manuals Series, created by the Editorial Service and the Training Division in 1993, reflects the Institute's interest in strengthening training efforts for agriculture in the hemisphere.

A highlight of 1994 was the establishment of a new co-edited series between the International Centre for Research in Agroforestry (ICRAF) and IICA, thus complementing those already established with IFAD, Earth Council and CIAT. Discussions on future co-publish series with GTZ and CIRAD are in progress.

This Appendix also lists selected titles published by the IICA Technical Cooperation Agencies in the member countries. Bibliographic materials for this listing were selected on the basis of the number of pages; relevance to IICA's Areas of Concentration according to the Medium Term Plan 1994-1998; existence in publishable form; and relevance to an official Institute publications series.

Source: *Directorate of Information, Documentation and Informatics*

IICA Publications

IICA (INTER-AMERICAN INSTITUTE FOR COOPERATION ON AGRICULTURE). 1994. 1993 Annual Report. San Jose, C.R. 123 p.

Also in Spanish.

_____. 1994. 1993 Annual Report: Appendices. San Jose, C.R. 257 p.

Also in Spanish.

_____. 1994. Relatório Anual 1993. San Jose, C.R. 46 p.

Educational Books and Materials Collection

FASSBENDER, H.W.; BORNEMISZA, E. 1994. Química de suelos con énfasis en suelos de América Latina. 2 ed. rev. San Jose, C.R., IICA. 420 p. Educational Books and Materials Collection no. 81. ISBN 92-9039-124 3. (Reprint.)

Official Documents Series
ISSN 1018-5712 (Sp.)
ISSN 1018-709X (Por.)
ISSN 1018-7103 (Fr.)
ISSN 1018-5704 (Eng.)

IICA (INTER-AMERICAN INSTITUTE FOR COOPERATION ON AGRICULTURE). 1994. Report of the Fourteenth Regular Meeting of the Executive Committee. San Jose, C.R. 202 p. Official Documents Series no. 56.

Also in Spanish, French and Portuguese.

_____. 1994. Medium Term Plan 1994-1998. San Jose, C.R. 122 p. Official Documents Series no. 57.

Also in Spanish. Portuguese and French published in early 1995.

Program Papers Series *ISSN 1011-7741*

TREJOS, R.A. 1994. Transformaciones en el sector privado de la agricultura. San Jose, C.R., IICA. Program Papers Series no. 44. 138 p.

TORRES ZORRILLA, J.A. 1994. Agricultural modernization and resource deterioration in Latin America. San Jose, C.R., IICA. Program Papers Series no. 45. 141 p.

Papers, Results and Recommendations from Technical Events Series *ISSN 0253-4746*

ANTOINE, P.A.; SIMMS, E. 1994. Assessing the impact of agricultural policies on producers and consumers in selected OECS Countries. Bridgetown, Bar., IICA. A2/BB-94-001.

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Appendix 4

Strategic Alliances
and the Public Information Unit

Strategic Alliances and the Public Information Unit

This appendix summarizes the cooperative relations IICA established and consolidated in 1994 with technical and financial cooperation organizations of subregional, regional and international scope, agencies of the inter-American and United Nations Systems, and governments and organizations of observer and donor countries, with a view to securing resources to be used for responding to requests for assistance from the Institute's Member States.

Also included is an overview of the work of IICA's Public Information Unit, which used a number of different journalistic instruments to disseminate information on IICA's major activities at Headquarters, in its member countries, and in other parts of the world.

Source: Directorate of External Relations (DIREX).

Cooperation with International Organizations and Donor Countries

Canada

Canadian authorities from the public and private sectors participated in drawing up IICA's 1994-1998 Medium Term Plan. In addition, the Institute participated in two meetings with members of the business community and public sector authorities, the purpose of which were to organize programs to promote trade between that country and Latin America and the Caribbean.

IICA also facilitated a visit by representatives of Chile's Corporation for Rural Development (CODESSER) to Canada, in order to establish an exchange program for Canadian and Chilean teachers and students interested in pursuing advanced studies related to the agri-food sector. It provided support to UNCSTD during the meeting of the Working Group on Gender in Science and Technology, which was held at IICA Headquarters in June and participated in the Conference on New International Strategies of University Action, organized by the Association of Universities and Colleges of Canada.

Agriculture-Canada facilitated the participation of two international trade specialists in meetings at Headquarters and in Argentina, and an official of Canada's Public Service Commission collaborated with the Directorate of Human Resources on three occasions. A professor from McGill University is spending a year's sabbatical at IICA Headquarters, where he is conducting research on demographic transition, land settlement and economic development.

An agreement was signed with SDID through which it will support a project on business management training for small-farmer cooperatives in Honduras. PRODAR continued to receive financial support from the IDRC for conducting assessments and supporting research and other activities of national rural agroindustry networks.

The OUI and the Executive Secretariat of PROCIANDINO organized a seminar in Quito to formally establish the SAPOA, during which the charter was signed and the University of Zulia was chosen as the executing institution. CIDA collaborated with IICA's Technical Cooperation Agency in Canada to acquire agricultural tools that will be distributed in Haiti by IICA.

United States of America

The Institute's Technical Cooperation Agency in the United States worked closely with the United States Congress, State Department, Food and Drug Administration (FDA), Environmental Protection Agency (EPA) and the private sector, as well as with international institutions including the IDB, IBRD, IFPRI, OAS and PAHO.

The FDA, the North American Chemical Association (NACA), the EPA, the OAS and the Department of Agriculture (USDA) co-sponsored a seminar in St. Lucia on new regulations and pesticide tolerance levels in agricultural exports.

The C/LAA and IICA signed a memorandum of understanding to create AgAmericas, a trade and development organization. They also co-sponsored the Agribusiness Conference of the Americas, held in Miami in December.

The Animal and Plant Health Inspection Service (APHIS) collaborated with IICA and the Government of Ecuador to set up a training program for plant quarantine officials; it will also fund the first phase of a program to eradicate *Amblyomma variegatum* in the Caribbean. The USDA provided funding for a seminar-workshop held in Colombia in June to upgrade institutional capabilities for harmonizing safety in biotechnology in the Americas.

USAID agreed to continue funding the project "Technology Transfer for Coffee-based Cropping Systems" until December 1996. It also provided a grant to the IICA Technical Cooperation Agency in Nicaragua for organizing and operating an agricultural commodity exchange there. The Kellogg Foundation donated funds to the Institute to formulate a strategy for its work with rural youth in the Americas. Lastly, the Institute is conducting studies with several different cooperation agencies concerning the organization and preparation of the 1995 work program of IICA's Foundation for Agricultural Development in Latin America and the Caribbean.

Agencies of the Inter-American System

Inter-American Development Bank (IDB) The President of the IDB and the Director General of IICA defined priority areas for joint action and the type of working relations to be adopted during 1995. The Bank also invited IICA to join an inter-agency task force charged with studying the funding of research and technology development for sustainable agricultural technology; group members include USAID, IBRD, IFPRI and Resources for the Future.

The IDB completed the final steps in the process of approving the new technical cooperation program to support agricultural technology and research programs, including PROCIANDINO, PROCISUR, PROCITROPICOS and the project "Agricultural Policy Analysis Vis-a-Vis Women Food Producers in the Andean Region, the Southern Cone and the Caribbean."

Organization of American States (OAS) Representatives of the OAS and IICA held several meetings to identify possible areas of cooperation. The Institute also participated in a series of seminars on development and environment sponsored by the OAS Department of Regional Development and Environment, in the twentieth Special Session of the General Assembly, in the regular and special meetings of the Permanent Council of the OAS, in meetings of the CEPICIECC, CIES and CIECC, and in an inter-agency meeting to set up a working group on agricultural statistics, which was held in Washington, D.C. and attended by representatives of CIE, FAO and OAS.

IICA continued to work with the OAS Department of Regional Development on the program for integrated development of border areas in Central America, supporting the preparation of a strategy for comprehensive sustainable development of the Atlantic border area shared by Guatemala and Honduras. Also, a proposal was drawn up for a technical cooperation agreement between IICA and the OAS to support development of the border area surrounding the Gulf of Fonseca. Together with the UN and the OAS, the Institute provided humanitarian aid to Haiti and, lastly, representatives of the IACW and IICA identified areas of joint cooperation.

Pan American Health Organization (PAHO) IICA was represented at the 113th meeting of the PAHO Executive Committee, the twenty-fourth Meeting of the Pan American Health Conference and the forty-sixth WHO Regional Council for the Americas. The Directors General of IICA and PAHO met to identify new areas for collaboration.

Regional and Subregional Organizations

Advisory Council for Agricultural Cooperation in the Countries of the Southern Area (CONASUR) CONASUR's Secretariat for Coordination was exercised by IICA's Representative in Paraguay, through which support was also provided to CORESA and COMCLAS.

Board of the Cartagena Agreement (JUNTA) IICA and JUNTA worked

together to organize the National Network for Analyzing and Monitoring Agricultural Policy (RENASPA). In addition, IICA and PROCIANDINO provided support to JUNTA's Legal Advisory Unit for establishing a uniform system to ensure safety in biotechnology in the Andean subregion. Lastly, IICA and JUNTA's agricultural department organized several workshops on international trade negotiations for the agricultural sector.

Caribbean Development Bank (CDB) IICA coordinated preparation of proposals for a feasibility study on linking institutional aspects of production, marketing and policies of the ADCU. IICA also concluded a study funded by the CDB on fiscal incentives for the OECs, and assisted the CDB in organizing a regional workshop on export-development mechanisms.

Caribbean Agricultural Research and Development Institute (CARDI) IICA supported CARDI in the area of livestock and fruit crops development; it also collaborated in organizing the visit of CARDI missions to Costa Rica and Mexico.

Caribbean Community (CARICOM) IICA participated in the annual meetings of the SCMA and of the technical regional planning group, with a view to coordinating activities with the regional organizations involved in agricultural development. The Institute and CARICOM jointly studied the rice industry in the region, developed and reviewed projects to be financed under the Lomé Agreement, drew up proposals for reviewing the regional agricultural development program, and sought funds for controlling *Amblyomma variegatum*.

Central American Council on Environment and Development (CCAD). At the request of the presidents of the Central American nations, IICA supported the CCAD in promoting and establishing the Alliance for Sustainable Development (ALIDES), which was approved at the Ecological Summit Meeting in Managua.

Caribbean and Central America Confederation of Cooperatives (CCCA). In collaboration with the CCCA, IICA supported the Central American Agricultural Forum's training efforts on trade and integration. Also, talks began on the possibility of jointly implementing an activity to transform and modernize small-farm agriculture in Central America and the Caribbean.

Organization of Eastern Caribbean States (OECS). IICA worked closely with the ADCU and participated in the annual meeting of ministers of agriculture of OECS countries, held in Antigua and Barbuda.

Permanent Secretariat of the Latin American Economic System (SELA). The Institute, along with ALADI, supported SELA in implementing the Trade Information System (SIIACE), and co-sponsored with SELA a hemispheric meeting of experts on the impact of the GATT on agriculture in Latin America and the Caribbean. Also, IICA participated in the Latin American Seminar on the GATT, organized by ALADI and the Secretariat of GATT. IICA, SELA and agricultural and trade officials of Colombia, Dominican Republic, Ecuador, Peru and Venezuela organized national training workshops on agricultural policies and trade negotiations.

Regional Council for Agricultural Cooperation in Central America, Mexico, Panama and the Dominican Republic (CORECA) and Central American Council for Agriculture (CAC). The Institute, in collaboration with CORECA and the CAC, provided training for officials at the ministries of agriculture of Costa Rica, Dominican Republic, El Salvador, Guatemala, Nicaragua and Panama in the areas of policies and international trade negotiations. They also worked together to conduct studies to characterize the chains of priority agricultural commodities; established and developed agricultural commodity exchanges in Costa Rica, El Salvador, Guatemala, Nicaragua and Panama; and drew up a regional project for integrating national commodity exchanges, seeking external resources for same.

Agencies of the United Nations System

Economic Commission for Latin America and the Caribbean (ECLAC). Together with ECLAC and FAO, the Institute organized three technical meetings: in Chile, the Dominican Republic and Guatemala.

International Bank for Reconstruction and Development (IBRD). The Institute participated in the Second International Conference on Sustainable Development, held in Washington D.C., and in the Seminar on Sustainable Strategies for Alleviating Rural Poverty and Promoting Rural Development in Latin America and the Caribbean, both of which were organized by the IBRD. It also provided logistic support to the Latin American Seminar on Agroforestry

Development, held in Washington, D.C. by the IBRD, with GTZ collaboration.

IICA continued to support actions for a new stage of the inter-agency project RUTA III, and economic development activities in Bolivia, Haiti and the other Caribbean nations. With financial support from the IBRD, IICA published the proceedings of the international symposium on the role of the public and private sectors in providing support services for agriculture.

International Fund for Agricultural Development (IFAD). A project was prepared for a Regional Rural Development Training Network, with funds provided by IFAD to Venezuela's Foundation for Training and Research Applied to Agrarian Reform (CIARA). Also, the Regional Program for the Development of South American Camelidae, funded by IFAD and CIDA, launched activities.

At the request of IFAD, IICA participated in developing the project "Eradication of the Carambola Fly in the Caribbean." Also, the Institute provided support to the IFAD mission that went to Jamaica to evaluate the Hillside Agriculture Sub-project (HASP). In connection with investment projects, IICA provided technical support for IFAD missions to Costa Rica to prepare and analyze the Nicoya peninsula rural development project. IICA also cooperated in the training sub-component for farm administrators of the project "Rehabilitation and Development of Areas Affected by the Armed Conflict in the Department of Chalatenango, El Salvador," funded by IFAD, and in formulating a proposal for a document on national agricultural research systems in Latin America and the Caribbean.

United Nations Children's Fund (UNICEF). UNICEF supported IICA in producing *Biomanojos III*, an educational radio series on the environment.

United Nations Conference on Trade and Development (UNCTAD). The UNCTAD and IICA provided support to the Dominican Republic for holding six training events on the GATT. In addition, UNCTAD, IICA and UNDP signed an agreement to continue such support in 1995, and a general framework was formulated for signing a hemisphere-wide cooperation agreement between UNCTAD and IICA.

United Nations Development Fund for Women (UNIFEM). Negotiations began for securing financial support from UNIFEM for the project "Institutionalizing the Gender Approach in Agriculture and Rural Development in Public and Private Sector Institutions of Latin America and the Caribbean" (Central American module).

United Nations Development Programme (UNDP). The United Nations Special Program of Economic Cooperation for Central America (PEC), executed by the UNDP, cooperated in completing the feasibility studies for nine projects under the Trifinio Plan, which were approved by the pertinent national authorities and submitted to CABEI for funding.

United Nations Environmental Programme (UNEP). In November, IICA and the UNEP held a regional meeting at Institute Headquarters to discuss information needs and priority issues for Mexico and Central America.

United Nations Food and Agricultural Organization (FAO). In January, the Deputy Directors General of IICA and FAO signed a letter of understanding for increasing cooperation between the two institutions. In April, IICA and FAO officials held three meetings at Institute Headquarters during which they set a timetable for preparing a program of joint actions.

IICA participated in the twenty-third FAO Regional Conference for Latin America and the Caribbean, in San Salvador from August 29 to September 2, and in the 107th Meeting of the FAO Council, held in Rome in November.

The principal achievements to date of the basic cooperation program prepared by IICA and FAO staff for the July 1994 to December 1995 period, are:

- The signing of a memorandum of understanding between IICA and FAO to execute the program to eradicate *Amblyomma variegatum* in the Caribbean.
- IICA support for technical consultancies of the regional plant protection organizations, and IICA participation in several FAO working meetings, including one held at Headquarters in October to develop inspection methods.
- IICA recommendations for technical documents of the FAO project to harmonize and coordinate requirements and procedures for registering and controlling pesticides in the Andean subregion.
- Joint actions for holding a meeting to discuss the current situation of and the

outlook for horizontal reciprocal cooperation, given the new institutional context in the hemisphere.

- Stronger links with PROCISUR and REDBIO for joint meetings and projects to address biotechnology.
- A meeting between IICA and FAO staff for merging the projects being executed by both institutions on tropical savannahs.
- IICA participation in a meeting of the FAO Vegetable Network, held in Mexico.
- Beginning of discussions to coordinate joint efforts related to the management and conservation of animal genetic resources.
- Preparation and delivery to FAO of IICA documents on sustainable agricultural development in the Americas, which were submitted to the World Council on Sustainable Development.
- Meetings between IICA and FAO staff to prepare for the 1996 World Conference on Genetic Resources.
- A visit to IICA Headquarters by the Chief of Service III of FAO's Center for Investments, in which it was agreed that:
a) FAO will instruct all the missions of its Center for Investments that travel to Latin America and the Caribbean to coordinate activities with the IICA Technical Cooperation Agencies in the countries; and
b) IICA will inform FAO's Center for Investments of training events it schedules, so that officials of national agencies can participate under the

sponsorship of and with funding from FAO.

- Two meetings between the chiefs of the units responsible for developing, in each organization, the issue of women's role in agricultural and rural development, with a view to formulating a proposal for joint efforts over the next two years.
- Signing of a memorandum of understanding to co-finance a directory of institutions of higher and intermediate agricultural education in Latin America and the Caribbean.
- Translation by IICA of the following documents on agricultural information systems: a) Indexation Guide for AGRIS and CARIS; b) AGRIS: Cataloging Guide; c) AGRIS: International Information System for Science and Technology.
- Holding of the AGRIS/CARIS Regional Course at IICA Headquarters, sponsored by FAO, IICA and Costa Rica's National Agricultural Information Network (REDNIA).
- A meeting between IICA staff and staff of FAO's Regional Office for Latin America and the Caribbean, to continue cooperation activities related to the international sale of agricultural products, trade policies and negotiations, development of domestic markets and new agricultural marketing mechanisms.
- FAO support for the Pan American Association of Agricultural Commodity Exchanges, created on October 6.

Other International Organizations

Earth Council. IICA provided technical and logistic support in organizing the Inter-American Meeting of Sustainable Development Councils: Government-Civil Society Dialogue, which also received the support of the Earth Council, the UNDP and UNEP. The Earth Council participated actively in the meetings of the Inter-American Group for the Sustainable Development of Agriculture and Natural Resources.

International Service for National Agricultural Research (ISNAR). A project to identify agricultural research priorities, funded by the IDB, served as the framework for establishing a new strategic alliance with ISNAR. At an international round table discussion organized by ISNAR, IICA presented a paper entitled "Developing Multinational Priority Setting for Agricultural Research in LAC: Issues, Experiences and Prospects." Also, the Institute provided ISNAR with support for holding the final workshop of the IDB/ISNAR project on the planning, monitoring and evaluation of agricultural research, held at CATIE in June.

OPEC Fund for International Development. The OPEC Fund financed the publication of documents produced by the Inter-American Group for the Sustainable Development of Agriculture and Natural Resources.

World Conservation Union (IUCN). IICA supported the creation of national committees in IUCN member countries; collaborated with IUCN in holding the Third

Meso-American Meeting of IUCN Affiliates, held at CATIE in July; and participated in organizing IUCN's regional meetings.

Governments and Institutions of Permanent Observers and Donor Countries

Belgium. The Regional Section of Belgian Cooperation provided funds to the PRODAR project on business training for Central America.

Federal Republic of Germany. In November, a meeting was held to evaluate the need to extend the IICA/GTZ project. Negotiations were also held for a new project on the focus of research on alternative types of development for the Andean region. The Ministry of Economic Cooperation (BMZ) provided additional funds from its Program to Support Tropical Ecology, to complement IICA/GTZ research efforts on indicators of agricultural sustainability and natural resources. A researcher from the University of Göttingen is currently stationed at IICA Headquarters and, to date, has worked with the University of Costa Rica, the Earth Council and the Inter-American Group on Agriculture, Natural Resources and Sustainable Development. GTZ also continued its support for PROCTROPICOS. Negotiations began to establish a fund to finance research on forestry policies in Central America, which, in principle, will receive support from the IDRC, CIFOR and GTZ. Also, the possibility of three-year BMZ support for REMERFI is under study.

France. The Director of CIRAD-FLHOR visited IICA Headquarters in February, as did

the Director General and Scientific Director of CIRAD in June. Future cooperation was discussed on both occasions.

CIRAD assigned six experts to PROMECAFE (genetics and crop protection) and to several national institutions involved in cultivating and marketing coffee in Central America. It also assigned a scientific advisor to the headquarters of PROCITROPICOS in Brazil, and began collaborating with PROCIANDINO's fruit and vegetable crop subprogram. CIRAD-SAR funded the operation of the PRODAR Executive Directorate. Lastly, the Ministry of Foreign Affairs (MAE) of France financed the doctoral studies of two professionals at CIRAD laboratories.

The French Regional Delegation for Scientific and Technical Cooperation in the Caribbean covered the living and operating expenses of a French expert working in Trinidad and Tobago on the regional project "Supporting the Development of Tropical Fruit Crops in the Caribbean (Phase II)." Also, with the support of the French Regional Delegation for Scientific and Technical Cooperation in Central America, through the IICA/MAE/CIRAD agreement, studies were conducted on rice, sugar cane, meat, palm, corn, sorghum and milk in Central America. A methodology was prepared for conducting a comprehensive assessment of the corn/sorghum/feed concentrate chain, in connection with swine and poultry production in Panama. Finally, the French Regional Delegation for Scientific and Technical Cooperation in South America provided support to seven national and subregional meetings of national PRODAR networks in that area.

Kingdom of the Netherlands. The Government of The Kingdom of the Netherlands provided Specialized Service I (Training, Education and Communications) with the services of a communications expert for two years. The Institute and RNTC organized a workshop on the production of radio programs for rural areas, attended by radio producers from Brazil, Costa Rica, Honduras, Nicaragua, Panama and Uruguay. The project "Institutional Development for Sustainable Agricultural Production on Central American Hillside" was launched with financial support from the Ministry of Cooperation for Development.

Under a contract with the University of Amsterdam and with funds from the General Directorate for International Cooperation (DGIS), IICA executed a project on the impact of plant breeders' rights. Also, the Institute continued to collaborate with the journal *Biotechnology and Development Monitor*, submitting articles on biotechnological research and marketing activities in Latin America.

Republic of Korea. Follow-up was provided on the agreement between the Institute and Korea's Ministry of Agriculture and Fisheries. The Government of Korea assigned a specialist for one year to Area of Concentration I (Socioeconomic Policy, Trade and Investment), who will conduct studies on trade possibilities between that country and the countries of Latin America.

Spain. The AECI financed the publication of the following documents produced by Area of Concentration I (Socioeconomic Policy, Trade and

Investment): Proceedings of the International Workshop on Agri-food Statistics in Latin America and the Caribbean; The Common Agricultural Policy, Reform and Possible Effects for Producers in the EEC and Third Countries; and Statistics of the Agri-food System, Concepts and Methods of Preparation. IICA also drew up project profiles for the multinational watersheds of the Lempa and Motagua rivers, which will be undertaken with the Spanish Cooperation Agency.

Sweden. The Regional Program on Communications, Women and Sustainable Development continued with funding from SIDA. A variety of workshops were held: five general workshops, 15 on audiovisual, radio and printed communications techniques, and 13 for validating materials. A total of 225 participants received training.

Under the project "Harmonization of Agricultural Policies in CORECA Countries," also funded by SIDA, IICA collaborated in research conducted on the current situation in and outlook for several agri-food chains. SAREC cooperated in funding a project to analyze the impact of macroeconomic and structural adjustment policies on agriculture.

Public Information Unit

During 1994, the Public Information Unit reorganized its efforts to project the image of the Institute, designed new communications products and improved others, in order to reflect the changes called for in IICA's 1994-1998 Medium Term Plan.

Communications Products

In April, the unit began to publish two new weekly products: *IICA Newsletter* and *Semana Agricola*, which are distributed to public and private organizations and Institute staff. The first is produced in English and Spanish and provides information on IICA's technical cooperation actions and its most important activities of the week. The second, which replaced the Daily News Service, offers news on economic and political occurrences that affect agri-food systems in the hemisphere.

IICA News, a quarterly news bulletin published in English and Spanish, was upgraded by placing greater emphasis on information about IICA's technical cooperation in the Member States. New sections were created, such as one on IICA's strategic alliances, which describes new cooperation agreements and IICA's progress in forging closer ties with other organizations.

Also, changes were introduced in *Antena Agropecuaria*, a weekly radio journal produced by the unit with support from the Communications Division of IICA's Specialized Service for Training, Education and Communications. This program provides information on Institute activities, especially about agriculture and rural development in the Americas. It is broadcast in four member countries and by short wave via the Voice of the OAS. Negotiations are under way for other stations to broadcast the program.

Support to the Member Countries in Developing Dissemination Strategies and Activities

IICA's Public Information Unit collaborated with several countries in designing dissemination strategies. At the request of the Ministry of Agriculture and Livestock of El Salvador (MAG), it collaborated in preparing a dissemination plan for the National Advisory Forum on the Agricultural Sector.

In Guatemala, it provided support at the Fourteenth Meeting of the CORECA Council of Ministers, especially as concerns the planning of an international strategy for dissemination, which was carried out in conjunction with the Ministry of Agriculture and Food (MAGA) and the CORECA Secretariat. In Costa Rica, support was provided to the Ministry of Rural Development for organizing its dissemination and written press systems, and for preparing communications products.

Information on the Institute's Actions and on the Performance of the Agri-food Sector

The unit continued to issue press releases on the many technical cooperation actions executed by the Institute. Several special articles caught the attention of the international press, especially those addressing the role of rural women in food

production in LAC and the impact of the drought in Central America.

The Public Information Unit focused much of its attention on the preparation and approval of the 1994-1998 Medium Term Plan, which was touted in the press as a means of promoting sustainable development in the Americas.

Support to the Association of Costa Rican Agricultural Journalists

For several years, the Institute has been contributing to efforts to organize agricultural journalists throughout the Americas. To this end, the Public Information Unit supported the establishment of the Association of Costa Rican Agricultural Journalists, and helped it obtain full legal standing.

Publication of the Book "Inter-American Press Award: Environment, Development and Agriculture, within the Framework of Agenda 21"

This book presents the articles that won or received honorable mentions in the contest, convened in 1993 by IICA with IFAD and GTZ sponsorship. The Institute's interest in arranging the contest was to stimulate journalists to write about and civil society to reflect on the agreements reached at the Earth Summit held in Rio de Janeiro in 1992.

Jorge Vargas Gene Award

Each year, the College of Costa Rican Journalists grants an award for the best journalistic work in the country. Traditionally, this award has gone to journalists of the mass media. In 1994, however, it was awarded for the first time to a press office: IICA's Public Information Unit, which was recognized for its "ten years of serious, truthful and responsible work,"

during which it "contributed significantly to communications in Costa Rica."

The panel of judges underscored the support IICA's administration gives to the unit. They "created the unit and continue to support its operations because they consider it a vital and strategic component of IICA and a force for educating and transforming an important sector, not only in Costa Rica, but in all of Latin America."



Appendix 5

Extra-Quota Agreements
and Contracts
Signed in 1994

Extra-Quota Agreements and Contracts Signed in 1994

In Resolution No. 29 of 1983, the Inter-American Board of Agriculture requested the Director General to present to the Board all the information on extra-quota agreements and contracts signed with the Member States, external agencies and other entities.

In 1984, the Executive Committee requested the General Directorate to include said information in the Annual Report.

This Appendix lists all the legal instruments signed in 1984 (by region and country), including the participating institutions, the amount of resources committed (by source of funding), and the effective life of the instruments.

Source: *Directorate of Planning, Programming, Projects and Technical Audit (DIPRAT).*

List of Legal Instruments Signed in 1994*

REGION/COUNTRY	Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
			Source	Amount US\$		Begins	Ends	
CENTRAL REGION								
COSTA RICA								
	Attachment No. 2 to the Cooperation Agreement between the National Union of Cooperatives (UNACOOOP) and IICA.	UNACOOOP	—	—	10-Aug-94	01-Jan-94	31-Dec-94	1 year
	General Cooperation Agreement between the Center for Cooperative Studies and Training (CENECOOP R.L.) and IICA.	CENECOOP	—	—	18-Mar-94	18-Mar-94	18-Mar-96	2 years
	Technical Cooperation and Administrative Support Agreement between the Rural Development Program of the Government of Costa Rica and IICA, for Execution of the National Rural Development Strategy.	—	Government of Costa Rica IICA	4 192 465 197 276	30-Aug-94	30-Aug-94	30-Aug-96	2 years
EL SALVADOR								
	Agreement between the Ministry of Agriculture and Livestock (MAG) and IICA, for Execution of the Project "Policy Analysis and Sectoral Investment."	MAG	IICA	84 000	13-Jan-94	13-Jan-94	13-Jan-96	2 years
	IICA/USAID Grant No. 519-0349-G-00-4065-00.	—	AID	500 000	14-Jan-94	14-Jan-94	31-Jul-95	1 year, 6.5 months
	Agreement between the Government of El Salvador and IICA, for Execution of the Training and Communications Subcomponent of the Project "Rehabilitation and Development of Areas Affected by the Armed Conflict in the Department of Chalatenango."	—	IFAD IICA	1 844 406 480 000	14-Feb-94	14-Feb-94	24-Feb-2000	6 years

* This list includes some legal instruments that were signed in 1993, but that did not appear in that year's Annual Report. The amount of funds indicated for each instrument corresponds to the total negotiated for the duration of the agreement.

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment No. 1 to the Agreement among the Ministry of Agriculture and Livestock (MAG), the Agricultural Commodity Exchange and IICA, to Implement an Agricultural Commodity Exchange in El Salvador.	MAG BPA	-	-	31-Jan-94	31-Jan-94	31-Dec-94	11 months
Letter of Understanding between the Project "Agricultural Development for Small Farmers in the Paracentral Region (PRODAP)" and IICA.	-	-	-	22-Jun-94	22-Jun-94	22-Jun-95	1 year
Agreement between the Ministry of Agriculture and Livestock (MAG) and IICA, for Support in Organizing and Executing the National Agricultural Training Program (PROCAN).	MAG	MAG	200 000	13-Jan-94	13-Jan-94	13-Jan-99	5 years

GUATEMALA

Attachment No. 40-94 to Agreement 43-93 between the Ministry of Agriculture, Livestock and Food (MAGA) and IICA, for Technical and Administrative Support in Creating the Agricultural Statistics System.	MAGA	-	-	06-Jul-94	06-Jul-94	26-Oct-95	1 year, 3.5 months
Attachment No. 36-94 to Agreement 42-93 between the Ministry of Agriculture, Livestock and Food (MAGA) and IICA, for Technical and Administrative Support in Agricultural Marketing.	MAGA	-	-	06-Jul-94	06-Jul-94	26-Oct-95	1 year, 3.5 months
Agreement No. 23-94 between the Ministry of Agriculture, Livestock and Food (MAGA) and IICA, for Technical and Administrative Support in the Institutional Decentralization and Modernization of MAGA.	MAGA	MAGA	850 340	06-Jul-94	06-Jul-94	06-Jul-96	2 years
Agreement No. 19/94 between the Ministry of Agriculture, Livestock and Food (MAGA) and IICA, to Strengthen and Restructure the Sectoral Planning System.	MAGA	MAGA	175 439	24-Mar-94	24-Mar-94	24-Mar-96	2 years

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment to the Letter of Understanding between the National Commission for Repatriates, Refugees and Displaced Persons (CEAR) and IICA, for Support in Executing the Economic-Social Reactivation Project for Agricultural Cooperatives in Usumacinta, Pasion and La Machaca, Peten.	CEAR	CEAR	173 912	31-Dec-93	31-Dec-93	31-Dec-95	2 years
Attachment to the Letter of Understanding between the National Commission for Repatriates, Refugees and Displaced Persons (CEAR) and IICA, for Support in Executing the Economic-Social Reactivation Project for Agricultural Cooperatives in Usumacinta, Pasion and La Machaca (Agricultural Development of the Yalpemeñil Farm).	CEAR	CEAR	812 521	06-Jul-94	06-Jul-94	31-Dec-96	2 years, 5 months, 25 days
Attachment No. 39-94 to Agreement No. 03-91 between the Ministry of Agriculture, Livestock and Food (MAGA) and IICA, for Administrative Support to the Program to Distribute Agricultural Inputs and Equipment from the Italian Grant (PRODINEA).	MAGA	-	-	06-Jul-94	06-Jul-94	02-Nov-95	1 year, 4 months
Attachment No. 37-94 to Agreement No. 62-91 between the Ministry of Agriculture, Livestock and Food (MAGA) and IICA, for Administrative Support to Fruit Crop Development and Fruit and Vegetable Processing Projects (PROFRUTA).	MAGA	-	-	06-Jul-94	06-Jul-94	31-Dec-94	5 months, 25 days
Attachment No. 41-90 to Agreement No. 97-90 between the Ministry of Agriculture, Livestock and Food (MAGA) and IICA, for Technical and Administrative Support in Creating two Regional Agricultural Planning Units.	MAGA	-	-	06-Jul-94	06-Jul-94	31-Dec-94	5 months, 25 days
Attachment No. 38-94 to Agreement No. 45-93 between the Ministry of Agriculture, Livestock and Food (MAGA) and IICA, for Administrative Support in Reactivating and Modernizing the Agricultural Sector.	MAGA	-	-	06-Jul-94	06-Jul-94	26-Oct-95	1 year, 3 months, 20 days

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES			EFFECTIVE LIFE		Duration
		Source	Amount US\$	Signed	Begins	Ends	
Attachment to Agreement No. 41-93 between the Ministry of Agriculture, Livestock and Food (MAGA) and IICA, for Administrative Support to the Projects of the Forestry Plan of Action for Guatemala.	MAGA	MAGA	1 207 483	06-Jul-94	06-Jul-94	26-Feb-95	7 months, 20 days
Agreement among the Ministry of Agriculture, Livestock and Food (MAGA), the Ministry of Public Finance and IICA, for Administrative Support and the Execution of the Plan to Restructure the National Agricultural Development Bank (BANDESA).	MAGA BANDESA	MAGA	8 695 652	15-Jan-94	15-Jan-94	15-Jan-96	2 years
Agreement No. 22-94 between the Ministry of Agriculture, Livestock and Food (MAGA) and IICA, for Administrative Support to the Plan of Action for the Modernization and Promotion of Irrigated Agriculture.	MAGA	MAGA	5 427 862	06-Jul-94	06-Jul-94	06-Jul-96	2 years
Agreement No. 35-94 between the Ministry of Agriculture, Livestock and Food (MAGA) and IICA, for Administrative Support to the Operations of the Executing Unit of the Project "Management and Conservation of Renewable Natural Resources in the Upper Basin of the Chixoy River."	MAGA	MAGA	858 703	06-Jul-94	06-Jul-94	06-Jul-97	3 years
HONDURAS							
Agreement among the Secretariat of Natural Resources (SRN), the Secretariat of Finance and Public Credit (SHCP) and IICA, to Upgrade the Coordination and Execution of the Agricultural Policy System.	SRN SHCP	SHCP	57 143	27-Jul-94	27-Jul-94	27-Jul-95	1 year
NICARAGUA							
Letter of Understanding between the Central American Bank for Economic Integration (CABEI) and IICA.	CABEI	CABEI IICA	297 980 41 147	01-May-94	01-May-94	01-May-95	1 year
USAID Grant Letter No. 524-0000-G-SS-4047-00.	USAID	USAID	49 600	19-Sep-94	19-Sep-94	31-Jan-95	4.5 months

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	

PANAMA

Agreement between the Panamanian Foreign Trade Institute (IPCE) and IICA, to Strengthen Policy Analysis and Trade Negotiations in Panama.	IPCE	-	-	13-Jul-94	13-Jul-94	13-Jul-96	2 years
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MULTINATIONAL

Agreement to Extend the Technical Cooperation Agreement between the Governments of the Republics of El Salvador, Guatemala and Honduras, the General Secretariat of the Organization of American States (OAS) and IICA, to Execute the Plan for the Integrated Development of the Border Area of the Three Countries.	OAS Governments of El Salvador, Guatemala and Honduras	-	-	20-Jun-94	20-Jun-94	20-Jun-96	2 years
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Attachment to the Operating Agreement of the Cooperative Program for the Technological Development and Modernization of Coffee Cultivation (PROMECAFE).	CBI	CBI	80 000	16-Jun-94	16-Jun-94	31-Dec-97	3 years, 6.5 months
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Agreement between the Tropical Agriculture Research and Training Center (CATIE) and IICA, to Strengthen the Cooperative Program for the Technological Development and Modernization of Coffee Cultivation (PROMECAFE) in Central America, Mexico and the Dominican Republic.	CATIE	-	-	08-Feb-94	01-Feb-94	31-Dec-97	3 years, 11 months
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Letter of Understanding between the Salvadoran Foundation for Coffee Research (PROCAFE) and IICA/PROMECAFE.	PROCAFE	-	-	13-Oct-94	13-Oct-94	12-Oct-96	2 years
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Attachment No. 1 to the Letter of Understanding No. 215/93 between the Center for International Cooperation in Agricultural Research for Development (CIRAD), its Department of Perennial Crops (CIRAD-CP) and IICA.	CIRAD-CP	-	-	19-Sep-94	19-Sep-94	10-Nov-97	3 years, 1 month, 22 days
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REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Letter of Understanding for the Administration of Assets Purchased with the Funds of the CORECA-EEC/IICA Agreement (ALA 88/23).	EEC CORECA	—	—	02-Sep-93	02-Sep-93	01-Jan-95	1 year, 4 months
Attachment No. 1 to the Letter of Understanding for the Administration of Assets Purchased with the Funds of the CORECA-EEC/IICA Agreement (ALA 88/23).	EEC CORECA	—	—	12-Apr-94	12-Apr-94	01-Jan-95	8 months, 20 days
Agreement between the Tropical Agriculture Research and Training Center (CATIE) and IICA, to Hold a Regional Central American Seminar on Biology and the Control of Insects of the Genus <i>Phyllophaga</i> .	CATIE	—	—	13-May-94	13-May-94	15-Jun-94	1 month, 2 days
Letter of Understanding between the Asian Vegetable Research and Development Center (AVRDC) and IICA, for the Execution of Administrative Support Activities in the Project "Collaborative Vegetable Research and Development Network for Central America."	AVRDC	—	—	25-Apr-94	25-Apr-94	25-Apr-96	4 years
Letter of Understanding between the International Food Policy Research Institute (IFPRI) and IICA, to Develop Joint Activities Related to the Sustainable Development of Agriculture on Hillside in Central America.	IFPRI	IFPRI	246 400	22-Mar-94	22-Mar-94	22-Mar-96	2 years
Cooperation Agreement among the Société de Développement International Desjardins (SDID), the National Agrarian Institute (INA) of Honduras and IICA, for Execution of the Project "Business Management Training for Small-farmer Cooperatives."	SDID INA	SDID	70 000	02-May-94	15-Mar-94	15-Mar-96	2 years
Letter of Agreement between the Royal Embassy of the Netherlands and IICA.	Royal Embassy of the Netherlands	Royal Embassy of the Netherlands	1 621 000	30-Aug-94	01-Sep-94	01-Sep-97	3 years

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	

CARIBBEAN REGION**BARBADOS**

Workshop on Strengthening the Administration of Agricultural Research in Latin America and the Caribbean.	ISNAR	-	-	13-Jun-94	13-Jun-94	30-Jun-94	17 days
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DOMINICAN REPUBLIC

Cooperation Agreement between the Secretariat of State for Agriculture (SEA) and IICA, to Support Agricultural Development and Rural Well-being.	SEA	SEA	500 000	15-Jan-94	15-Jan-94	15-Jan-98	4 years
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Reciprocal Cooperation Agreement between the Agricultural Development Foundation Inc. (FDA) and IICA.	FDA	-	-	27-Mar-94	27-Mar-94	27-Mar-97	3 years
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Letter of Understanding between the Secretariat of State for Agriculture (SEA) and IICA, to Support the Modernization of Sectoral Institutions.	SEA	-	-	01-Aug-94	01-Aug-94	Not specified	Not specified
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Letter of Understanding between the Agricultural Bank of the Dominican Republic and IICA, to Support the Modernization of the Agricultural Bank.	Agricultural Bank	-	-	10-Aug-94	10-Aug-94	Not specified	Not specified
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Letter of Understanding between the Agricultural Bank of the Dominican Republic, the Latin American Association of Development Institutions (ALIDE) and IICA, to Support the Modernization of the Agricultural Bank.	Agricultural Bank	-	-	10-Aug-94	10-Aug-94	31-Dec-95	1 year, 4 months, 20 days
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REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Letter of Understanding between the National Institute of Water Resources (INDRHI) and IICA, for the Institutional Strengthening of INDRHI and Support in the Preparation and Execution of Sustainable Agricultural Development Projects.	INDRHI	-	-	12-Aug-94	12-Aug-94	Not specified	Not specified
Letter of Understanding between the General Forestry Directorate (DGF) and IICA, to Support State Reform and Modernize the DGF.	DGF	-	-	12-Aug-94	12-Aug-94	31-Dec-95	1 year, 4.5 months
Letter of Understanding between the Technical Secretariat of the Office of the President of the Dominican Republic and IICA, to Support State Reform and Evaluate the Impact of the Uruguay Round on Agriculture.	-	-	-	12-Aug-94	12-Aug-94	31-Dec-95	1 year, 4.5 months
Letter of Understanding between the Price Stabilization Institute (INESPRE) and IICA, to Support the Modernization of Sectoral Institutions.	INESPRE	-	-	12-Aug-94	12-Aug-94	31-Dec-95	1 year, 4.5 months
GUYANA							
Cooperation Agreement between the Futures Fund - Guyana/Canada Development Project and IICA.	Futures Fund	Futures Fund	81 054	18-Feb-94	01-Jan-94	30-Jun-95	1.5 years
Agreement between the Ministry of Agriculture and IICA.	Government of Guyana	-	-	18-Apr-94	18-Apr-94	Indefinite	Indefinite
Agreement between the Organization of American States (OAS) and IICA, to Share Offices in Guyana.	OAS	OAS IICA	35 000 46 000	28-Jan-94	28-Jan-94	Indefinite	Indefinite
Agreement between the Ministry of Agriculture and the IICA.	Government of Guyana	Government of France	198 864	09-Dec-94	09-Dec-94	31-Dec-95	1 year, 22 days
Grant Letter from the Ministry of Foreign Affairs for the Project on Hemoparasites in the Guyanas.	MAE	MAE	28 000	02-Sep-94	01-Nov-94	Not specified	Not specified

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	

HAITI

Attachment N° 10 to USAID/IICA Grant/CA N° 521-0216-G-00-0006-00.	AID	-	-	09-Jun-94	09-Jun-94	28-Feb-95	8 months, 19 days
Attachment N° 11 to USAID/IICA Grant/CA N° 521-0216-G-00-0006-00.	AID	AID	2 780 000	28-Aug-94	28-Feb-95	31-Dec-96	1 year, 10 months
Contribution Agreement between the Government of Canada and IICA.	Government of Canada	CIDA	3 787 879	31-Oct-94	31-Oct-94	30-Jun-95	8 months
Letter PRO/301/FEMMES-CIFD 94/367 of the United Nations Fund for Population Activities (UNFPA), for a Proposal for Emergency Assistance to Women Heads of Household in Port-au-Prince.	UNFPA	UNFPA	9 900	13-Jul-94	06-Jul-94	06-Jan-95	6 months

MULTINATIONAL

Agreement Letter between the German Technical Cooperation Agency (GTZ) and IICA.	GTZ	GTZ	5 000	10-Feb-94	10-Feb-94	31-Mar-94	1 month, 20 days
Supplementary Agreement between the Organization of Eastern Caribbean States (OECS), the Agricultural Diversification Coordinating Unit (ADCU) and IICA (Competitiveness).	ADCU	ADCU	3 393	17-Jan-94	17-Jan-94	Indefinite	Indefinite
Second Supplementary Agreement between the Organization of Eastern Caribbean States (OECS), the Agricultural Diversification Coordinating Unit (ADCU) and IICA.	ADCU	ADCU	2 758	28-Sep-94	28-Sep-94	Indefinite	Indefinite
Third Supplementary Agreement between the Organization of Eastern Caribbean States (OECS), the Agricultural Diversification Coordinating Unit (ADCU) and IICA.	ADCU	ADCU	2 227	28-Sep-94	28-Sep-94	Indefinite	Indefinite

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Memorandum of Understanding between the United Nations Food and Agriculture Organization (FAO) and IICA (Program to Eradicate <i>Amblyomma variegatum</i> in the Caribbean Region).	FAO	-	-	13-Jul-94	13-Jul-94	Indefinite	Indefinite
Cooperative Agreement between the United States Department of Agriculture (USDA)/Animal and Plant Health Inspection Service (APHIS) and IICA.	USDA/APHIS	USDA/ APHIS	550 000	28-Sep-94	28-Sep-94	28-Sep-95	1 year

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	

ANDEAN REGION**BOLIVIA**

Attachment (Sixth Extension) to the Cooperation Agreement between the Chuquisaca Regional Development Corporation (CORDECH) and IICA to Extend the Duration of Cooperation between the two Institutions (Chuquisaca Norte Agricultural Development Project).	CORDECH	IFAD	65 000	01-Nov-93	01-Jan-94	31-Dec-94	1 year
Attachment (Second Extension) to the Cooperation Agreement between the Chuquisaca Regional Development Corporation (CORDECH) and IICA, to Execute an Administrative Support Action for the Chuquisaca Sur Agricultural Development Project.	CORDECH	IFAD	273 905	06-Dec-93	24-Jan-94	31-Dec-94	11 months, 7 days
Attachment (First Extension) to the Operating Agreement between the Santa Cruz Regional Development Corporation (CORDECRUZ) and IICA to Extend the Duration of Cooperation between the two Institutions.	CORDECRUZ CAF	—	—	12-Jan-94	10-Dec-93	31-Dec-94	1 year, 21 days
Contract No. RL008701/BO-6 between the Royal Embassy of the Kingdom of the Netherlands (EMREPABA) and IICA.	EMREPABA	EMREPABA	25 000	12-Feb-94	01-Feb-94	31-Dec-94	11 months
Attachment (Fifth Extension) to the Cooperation Agreement between the Potosí Regional Development Corporation (CORDEPO) and IICA, to Extend the Duration of Cooperation between the Two Institutions.	CORDEPO	IFAD	90 000	23-Nov-94	01-Jan-95	31-Dec-95	1 year

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment (Fifth Extension) to the Cooperation Agreement between the Potosí Regional Development Corporation (CORDEPO) and IICA, to Execute an Administrative Support Action for the Cotagaita-San Juan del Oro Agricultural Development Project.	CORDEPO	IFAD	282 638	23-Nov-94	01-Jan-95	31-Dec-95	1 year
COLOMBIA							
Special Agreement No. 033/94 for Scientific Cooperation between the Ministry of Agriculture and Livestock (MAG) and IICA.	LANAC/MAG	MAG	442 160	08-Jun-94	08-Jun-94	08-Jun-95	1 year
Amendment No. 1 to the Special Agreement for Scientific Cooperation No. 033, Signed in 1994 by the Ministry of Agriculture and Livestock (MAG) and IICA.	LANAC/MAG	—	—	07-Oct-94	07-Oct-94	08-Jun-95	8 months
Agreement No. 01-096-4-91, Attached to Technical Cooperation Agreement No. 01-096-0-91 between the Co-financing Fund for Rural Investment (FCOIR) and IICA.	FCOIR	FCOIR	115 512	25-Apr-94	30-Apr-94	29-Apr-95	1 year
Technical Cooperation Agreement between the Solidarity and Social Emergency Fund (FOSOES), Merged with the Special Fund of the Office of the President of the Republic (FOESPRES) and IICA.	FOSOES	FOESPRES	187 497	23-Dec-93	19-Apr-94	18-Apr-95	1 year
Attachment to the Technical Cooperation Agreement between the Solidarity and Social Emergency Fund (FOSOES), Merged with the Special Fund of the Office of the President of the Republic, and IICA.	FOSOES	—	—	05-Aug-94	05-Aug-94	18-Apr-95	8 months, 13 days
Additional Agreement No. 1 (220-1/94) to Technical Cooperation Agreement No. 220 of 1993, between the Nation (LANAC) -Ministry of Agriculture and Livestock (MAG)- and IICA.	LANAC/MAG	—	—	18-Mar-94	18-Mar-94	18-Sep-94	6 months

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Technical Cooperation Agreement between the Nation (LANAC) -Ministry of Agriculture and Livestock (MAG)- and IICA, for Advisory Services on the Implementation of Agricultural Insurance.	LANAC/MAG	MAG	367 336	18-May-94	18-May-94	18-Oct-94	5 months
Extension and Amendment No. 1 to Technical Cooperation Agreement No. 030 of 1994 between the Ministry of Agriculture and Livestock (MAG) and IICA, for Advisory Services on the Implementation of Agricultural Insurance.	MAG	-	-	12-Oct-94	19-Oct-94	13-Dec-94	1 month, 24 days
Additional Agreement No. 2 to Technical Cooperation Agreement No. 030 of 1994 between the Ministry of Agriculture and Livestock (MAG), the Ministry of Rural Development and IICA, for Advisory Services on the Implementation of Agricultural Insurance.	MAG	MAG	84 337	19-Dec-94	14-Dec-94	13-Jun-95	6 months
Eighth Amendment to Administrative Support Agreement N° 033 of April 7, 1990 between the Hydrology, Meteorology and Land Improvement Institute (HIMAT) of Colombia and IICA.	HIMAT	-	-	29-Nov-93	29-Nov-93	16-Apr-95	1 year, 4 months, 18 days
Agreement No. 01-053-1-93, Attached to Technical Cooperation and Administrative Support Agreement No. 01-053-0-93 between the Co-financing Fund for Rural Investment (FCOIR) and IICA.	FCOIR	FCOIR	106 208	25-Oct-93	25-Oct-93	16-May-94	6 months, 21 days
Agreement No. 01-053-2-93, Attached to Technical Cooperation and Administrative Support Agreement No. 01-053-0-93 between the Co-financing Fund for Rural Investment (FCOIR) and IICA.	FCOIR	FCOIR	44 989	15-Apr-94	17-May-94	31-Dec-94	7.5 months

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment No. 148-1/94 to Technical Cooperation Agreement N° 148 between the Nation (LANAC) -Ministry of Agriculture and Livestock (MAG)- and IICA, to Provide Assistance and Training for Institutional Strengthening with regard to Planning at the National Level.	LANAC/MAG	MAG	121 650	07-Jun-94	28-Sep-94	28-Mar-95	6 months
Attachment No. 148-2/94 to Technical Cooperation Agreement N° 148 between the Nation (LANAC) -Ministry of Agriculture and Livestock (MAG)- and IICA, to Provide Assistance and Training for Institutional Strengthening with regard to Planning at the National Level.	LANAC/MAG	MAG	60 826	01-Jul-94	01-Jul-94	28-Mar-95	9 months
Technical Cooperation Agreement between the Nation (LANAC) -Ministry of Agriculture and Livestock (MAG)- Agricultural Development Fund and IICA, for Strengthening, Training and Assistance for Small-farmer Organizations.	LANAC/MAG	LANAC/MAG	57 285	27-Dec-93	27-Dec-93	27-Dec-94	1 year
Technical Cooperation Agreement between the Nation (LANAC) -Ministry of Agriculture and Livestock (MAG)- Agricultural Development Fund and IICA, for Strengthening and Training in the Farm Sector and for the Control, Evaluation and Follow-up of Farm Projects at the National Level.	LANAC/MAG	LANAC/MAG	77 090	27-Dec-93	27-Dec-93	27-Dec-94	1 year
Technical Cooperation Agreement between the Agricultural Marketing Institute (IDEMA) and IICA, for the Modernization of Agricultural Marketing.	IDEMA	IDEMA	36 488	24-Jan-94	24-Jan-94	24-Sep-94	8 months
Technical Cooperation Agreement between the Agricultural Marketing Institute (IDEMA) and IICA, for Operating a Fund for Investing Risk Capital in Enterprises that Market and Process Agricultural and Fisheries Products.	IDEMA	IDEMA	691 358	01-Jun-94	01-Jun-94	01-Jun-96	2 years

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Special Technical Cooperation and Assistance Agreement No. 309/94 between the Agricultural Marketing Institute (IDEMA) and IICA, for the Development of an Ongoing Improvement and Total Quality Program at IDEMA.	IDEMA	IDEMA	370 370	26-May-94	26-May-94	26-May-95	1 year
Special Association Agreement between the School for Advanced Public Administration (ESAP) and IICA.	ESAP IDEMA	—	—	29-Jun-94	29-Jun-94	29-Jun-95	1 year
Contract No. 395 for the Provision of Services, between the Solidarity and Social Emergency Fund (FOSOES)-National Rehabilitation Plan and IICA.	FOSOES PNR	PNR	36 496	02-Aug-94	02-Aug-94	02-Oct-95	1 year, 2 months
Training Contract between the Fund for Financing the Agricultural Sector (FINAGRO) and IICA.	FINAGRO	FINAGRO	9 260	29-Jul-94	01-Aug-94	31-Dec-94	5 months
Technical Cooperation Agreement among the University of the Andes, the University of Maryland, the Corporation of the Colombian Agricultural Institute (CORPOICA) and IICA, to Develop a Research and Academic Program on the Economics of Natural Resources and the Environment as They Relate to the Agricultural Sector.	Univ. of the Andes Univ. of Maryland CORPOICA	—	—	10-May-94	10-May-94	10-May-97	3 years
Amendment to Agreement No. 1 to Technical Cooperation Agreement No. 071/94 among the Ministry of Agriculture and Livestock (MAG), the Ministry of Rural Development and IICA, for Execution of the Program to Modernize, Diversify and Generate Rural Employment.	MAG	—	—	11-Nov-94	11-Nov-94	05-Jan-96	1 month, 25 days

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Technical Cooperation Agreement among the Ministry of Agriculture and Livestock (MAG), the Ministry of Rural Development and IICA, for Execution of the Program to Modernize, Diversify and Generate Rural Employment.	MAG	MAG	609 756	05-Oct-94	05-Oct-94	05-Jan-96	1 year, 3 months
Agreement No. 01-072-1-93, Attached to Technical Cooperation Agreement No. 01-072-0-93 between the Co-financing Fund for Rural Investment (FCOIR) and IICA.	FCOIR	—	—	12-Jul-94	16-Jul-94	25-Jun-95	11 months, 9 days
Special Technical-Scientific Cooperation Agreement No. 106/94 among the Ministry of Agriculture and Livestock (MAG), the Ministry of Rural Development and IICA, to Provide the Municipal Technical Assistance Units (UMATAs) with Training in Use of Methodologies, Techniques and Procedures for Formulating the Technical Assistance Project and Monitoring and Evaluating Training at the UMATAs.	MAG	MAG	843 373	13-Dec-94	13-Dec-94	12-Dec-95	1 year
Amendment No. 1 to Special Technical Cooperation Agreement No. 148 Signed in 1993 by the Ministry of Agriculture and Livestock (MAG) and IICA.	MAG	—	—	11-Nov-94	Not specified	Not specified	Not specified
Amendment No. 9 to Administrative Support Agreement N° 033 of April 7, 1990 between the Hydrology, Meteorology and Land Improvement Institute (HIMAT) (now INAT) and IICA.	INAT	—	—	22-Sep-94	22-Sep-94	16-Apr-95	6 months, 25 days
Amendment No. 10 to Administrative Support Agreement N° 033 of April 7, 1990 between the Hydrology, Meteorology and Land Improvement Institute (HIMAT) (now INAT) and IICA.	INAT	—	—	05-Dec-94	17-Apr-95	16-Apr-96	1 year

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
ECUADOR							
Amendment No. 2 to the Agreement with the Republic of Ecuador – Ministry of Social Welfare (MBS) – Undersecretariat of Rural Development – National Rural Development Program (PRONADER).	MBS	–	–	17-Jan-94	22-Jan-94	21-Mar-94	2 months
Attachment No. 1 Technical Cooperation and Administrative Support Agreement between the Government of the Republic of Ecuador and IICA.	MBS	IBRD	4 098 346	22-Mar-94	21-Mar-94	31-Dec-95	1 year, 9 months, 10 days
Agreement among the Ministry of Social Welfare (MBS), the Movimiento Maquita Cushunchic Comercializando como Hermanos (MCCH) and IICA.	MBS	IBRD	46 992	15-Apr-94	15-Apr-94	15-Apr-95	1 year
Amendment No. 1 to the Technical and Administrative Support Agreement among the Government of the Republic of Ecuador – Ministry of Social Welfare – Secretariat of Rural Development – and IICA.	Governments of Ecuador and Holland IFAD	IFAD	48 600	25-May-94	25-May-94	12-Dec-95	1 year, 6 months, 17 days
Technical and Administrative Support Agreement between the Commission on Studies for the Development of Guayas River Basin (CEDEGE) and IICA.	CEDEGE	IBRD	1 472 480	26-Apr-94	26-Apr-94	26-Apr-96	2 years
Letter of Understanding between the Ministry of Agriculture and Livestock (MAG) and IICA, for Collaboration in the Training of International Trade Negotiators.	MRE	–	–	07-Feb-94	07-Feb-94	07-Feb-95	1 year
Letter of Understanding between the Ministry of Agriculture and Livestock (MAG) and IICA on the Project to Reorient the Agricultural Sector.	MAG	–	–	17-Aug-94	17-Aug-94	15-Nov-94	3 months

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Agreement between the Government of Ecuador (Ministry of Social Welfare – MBS) and IICA.	MBS	MBS	8 889	08-Aug-94	08-Aug-94	31-Dec-94	4 months, 23 days
Cooperation Agreement between the Government of Ecuador (Ministry of Social Welfare – MBS) and IICA.	MBS	MBS	29 107	13-Oct-94	13-Oct-94	30-Apr-95	6 months, 17 days
Letter of Understanding between the Provincial Council of Pichincha (CPP) and IICA, for Support in Conducting a Study on the Feasibility of Establishing Agricultural Mechanization Centers for Small- and Medium-scale Farmers.	CPP	–	–	12-Jul-94	12-Jul-94	12-Oct-94	3 months
Letter of Understanding for Technical Cooperation between the College of Veterinarians of Pichincha (CVP) and IICA.	CVP	–	–	31-Oct-94	31-Oct-94	30-Oct-99	5 years
Technical Support Agreement between the Ecuadoran Agricultural Services Center (CESA), the Technical Cooperation Agency of the Swiss Government (COTESU) and IICA.	COTESU CESA	COTESU	144 848	18-Oct-94	18-Oct-94	30-Jun-96	1 year, 8 months, 12 days
Technical and Administrative Support Agreement between the Government of the Republic of Ecuador and IICA.	Gov. Ecuador MBS	IFAD	442 000	07-Dec-94	07-Dec-94	06-Dec-95	1 year
PERU							
Letter of Understanding between the Central Coordinating Unit of the Project to Foster Technology Transfer to Small-farm Communities in the Sierras (FTCCS) and IICA.	UCC	IFAD	97 200	14-Apr-94	14-Apr-94	17-Dec-96	2 years, 8 months, 3 days
Letter of Understanding between the Communications and Development Institute (ICD) and IICA.	ICD	IFAD	97 200	24-May-94	24-May-94	17-Dec-96	2 years, 6 months, 23 days

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment to the Letter of Understanding between the Communications and Development Institute (ICD) and IICA.	ICD	IFAD	101 962	30-Sep-94	30-Sep-94	17-Dec-96	2 years, 2 months, 17 days
General Technical Cooperation Agreement between the Association of Agrarian Entrepreneurs of Peru (AEAP) and IICA.	AEAP	—	—	08-Jun-94	08-Jun-94	08-Jun-99	5 years
Attachment to the Agreement between the Government of Chile and the Government of Peru to Intensify Efforts to Combat Fruit Flies in the Border Zones of the Two Countries.	SAG-MA INIAA-MA	—	—	09-Dec-94	08-May-94	07-May-95	1 year
VENEZUELA							
Cooperation Agreement between the IICA Office and the National Confederation of Associations of Agricultural Producers (FEDEAGRO).	FEDEAGRO	—	—	11-Feb-94	11-Feb-94	11-Feb-95	1 year
Cooperation Agreement between the IICA Office and the Foundation for the Development of the Central-Western Region (FUDECO) of Venezuela.	FUDECO	—	—	10-Feb-94	10-Feb-94	10-Feb-95	1 year
Framework Technical Cooperation Agreement between the IICA Office and the Foundation for the Development of the Central-Western Region (FUDECO).	FUDECO	—	—	28-Apr-94	28-Apr-94	28-Apr-96	2 years
Cooperation Agreement between the IICA Office and the National Cattlemen's Federation (FEDENAGA) of Venezuela.	FEDENAGA	—	—	04-Aug-94	04-Aug-94	04-Aug-96	2 years
Attachment to the Agreement for Execution of a Technical Cooperation Program for the Executing Unit of the Project "Support to Small Farmers in the State of Sucre."	MAC	—	—	11-Nov-94	04-Feb-94	04-Feb-96	2 years

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment to the Administrative Services Agreement between the Ministry of Agriculture and Livestock (MAC) and IICA, for Support to MAC's Preinvestment Activities and the Institutional Strengthening of its Sectoral Planning Office.	MAC	IBRD/IDB MAC	1 769 180 884 590	11-Nov-94	13-Dec-94	13-Dec-97	3 years
General Technical Cooperation Agreement between the Agricultural Board of Venezuela (MAV) and IICA.	MAV	—	—	12-Dec-94	12-Dec-94	12-Dec-96	2 years
MULTINATIONAL							
Agreement for Non-refundable Technical Cooperation ATN/SF-4359-RG, between the Inter-American Development Bank (IDB) and IICA.	IDB	IDB	225 000	27-Oct-93	27-Oct-93	27-Oct-95	2 years
Letter of Understanding between the Center for International Cooperation in Agricultural Research for Development (CIRAD) and IICA.	CIRAD-FLHOR	—	—	19-Sep-94	01-May-94	01-May-96	2 years

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	

SOUTHERN REGION**ARGENTINA**

Attachment No. 1 to the Operating Agreement between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) and IICA, for the Training of Technical Personnel and Institutional Support to the Program "Credit and Technical Support for Small Farmers in Northeastern Argentina" (SAGyP/IFAD).	SAGyP	IFAD	53 000	17-Mar-94	17-Mar-94	02-Dec-95	1 year, 8.5 months
Attachment No. 3 to the Letter of Understanding between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) and IICA, to Provide Technical and Administrative Support to the Cabinet of the Secretariat in Activities Connected with International Trade Negotiations (SAGyP/Trade).	SAGyP	SAGyP	500 020	31-Jan-94	31-Jan-94	31-Dec-94	11 months
Attachment No. 4 to the Letter of Understanding between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) and IICA, to Provide Technical and Administrative Support to the Cabinet of the Secretariat in Activities Connected with International Trade Negotiations (SAGyP/Trade).	SAGyP	—	—	25-Aug-94	25-Aug-94	31-Dec-95	1 year, 3 months, 6 days
1994 Plan of Operation (July-December) of the SAGyP/IICA Agreement for Strengthening the National Animal Health Service (SENASA).	SAGyP	SENASA IICA	230 720 10 000	01-Jul-94	01-Jul-94	31-Dec-94	6 months
Attachment N° 14 to the Letter of Understanding between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) and IICA on the Analysis and Reorganization of Tobacco-growing Areas of Argentina.	SAGyP	—	—	30-Mar-94	30-Mar-94	30-Jun-95	1 year, 3 months

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment N° 15 to the Letter of Understanding between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) and IICA on the Analysis and Reorganization of Tobacco-growing Areas of Argentina.	SAGyP	SAGyP	600 000	20-May-94	20-May-94	30-Jun-95	1 year, 1 month
Attachment No. 8 to Letter of Understanding N° 12: Cooperation in Designing Institutional Evaluation Programs and Supporting the National Directorate of the National Agricultural Technology Institute (INTA) in Developing Substantive Activities.	INTA	INTA	150 000	30-Sep-94	30-Sep-94	31-Dec-95	1 year, 3 months
Attachment No. 9 to Letter of Understanding N° 12: Cooperation in Designing Institutional Evaluation Programs and Supporting the National Directorate of INTA in Developing Substantive Activities.	INTA	INTA	200 000	16-Nov-94	16-Nov-94	31-Dec-95	1 year, 1.5 months
Attachment No. 2 to Letter of Understanding No. 14: Cooperation for the Start-up and Execution of the Course on Wheat Production for Latin America.	INTA	INTA	520 000	17-Apr-94	17-Apr-94	31-Dec-94	8 months
Attachment No. 3 to Letter of Understanding N° 15 between the National Institute of Agricultural Technology (INTA) and IICA, to Provide Cooperation and Support in Executing Activities Related to the Processing, Analysis and Dissemination of Information Obtained from the 1988 National Agricultural Census and to the Development of the Second Stage of the Integrated Agricultural Information System, as Established in the INTA-INDEC Agreements.	INTA	-	-	25-Oct-94	25-Oct-94	31-Dec-95	1 year, 1 month, 6 days

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Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment N° 13 to the Letter of Understanding between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) and IICA, to Carry out Preparatory Activities for Implementing the Agricultural Modernization Program of the Agricultural Services, Fisheries Component (SAGyP/ Pesca).	SAGyP	—	—	Not specified	Not specified	31-Dec-95	Not specified
Attachment N° 8 to the Letter of Understanding between the National Fisheries Research and Development Institute (INIDEP) and IICA to Provide Administrative Support to the Evaluation of Fishery Resources Prior to the Execution of the Program for Modernizing Agricultural Services, Fisheries Component (SAGyP/INIDEP).	INIDEP	INIDEP	150 000	22-Feb-94	22-Feb-94	31-Dec-94	10 months, 9 days
Attachment N° 9 to the Letter of Understanding between the National Fisheries Research and Development Institute (INIDEP) and IICA to Provide Administrative Support to the Evaluation of Fishery Resources Prior to the Execution of the Program for Modernizing Agricultural Services, Fisheries Component (SAGyP/INIDEP).	INIDEP	INIDEP	250 000	24-May-94	24-May-94	31-Dec-94	7 months
Attachment N° 10 to the Letter of Understanding between the National Fisheries Research and Development Institute (INIDEP) and IICA to Provide Administrative Support to the Evaluation of Fishery Resources Prior to the Execution of the Program for Modernizing Agricultural Services, Fisheries Component (SAGyP/INIDEP).	INIDEP	INIDEP	600 000	15-Sep-94	15-Sep-94	31-Dec-95	1 year, 3.5 months
Attachment N° 2 to the Operating Agreement between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) and IICA to Provide Administrative Support to the Program to Modernize Agricultural Services (SAGyP/PROMSA/IBRD).	SAGyP	—	—	29-Jun-94	29-Jun-94	31-Aug-94	2 months

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment Nº 3 to the Letter of Understanding between the National Statistics and Census Institute (INDEC) and IICA for a Study on Reformulating the Methodology for Preparing Agricultural Estimates.	INDEC	INDEC	100 000	10-May-94	10-May-94	31-Dec-95	1 year, 7 months, 20 days
Attachment Nº 4 to the Letter of Understanding between the National Statistics and Census Institute (INDEC) and IICA for a Study on Reformulating the Methodology for Preparing Agricultural Estimates.	INDEC	-	-	29-Sep-94	29-Sep-94	31-Dec-95	1 year, 3 months
Attachment Nº 5 to the Letter of Understanding between the National Statistics and Census Institute (INDEC) and IICA for a Study on Reformulating the Methodology for Preparing Agricultural Estimates.	INDEC	INDEC	300 000	22-Dec-94	22-Dec-94	31-Dec-95	1 year
Attachment No. 1 to the Letter of Understanding between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) and IICA to Provide Administrative Support in Connection with the Operating Costs of the National Coordinating Unit of the Program "Credit and Technical Support for Small Farmers in Northeastern Argentina."	SAGyP	IFAD	280 044	27-Apr-94	27-Apr-94	06-Jun-96	2 years, 1.5 months
Attachment Nº 3 to the Letter of Understanding between the Argentine Institute of Plant Quality and Health (IASCAV) and IICA to Provide Administrative Support in Organizing and Equipping IASCAV.	IASCAV	IASCAV	300 000	23-Sep-94	23-Sep-94	31-Dec-94	3 months
Attachment Nº 4 to the Letter of Understanding among the Argentine Institute of Plant Quality and Health (IASCAV), the Secretariat of Agriculture and Livestock of the Province of Mendoza and IICA to Provide Administrative Support in Declaring <i>Globodera rostrichensis</i> Nematode-Free Zones.	IASCAV	IASCAV	200 000	09-Sep-94	09-Sep-94	31-Dec-95	1 year, 3 months, 20 days

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Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment No. 2 to the Letter of Understanding between the Secretariat of Natural Resources and Human Environment (SRNyAH) and IICA to Provide Administrative Support in Holding the World Meeting on Natural and Forestry Resources in Argentina.	SRNyAH	—	—	15-Jun-94	15-Jun-94	31-Dec-94	6.5 months
Letter of Understanding between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) and IICA, to Provide Administrative Support to the Undersecretariat of Agricultural Production in Executing the Program to Promote Instruments for Modernizing Agriculture (SAGyP/Marketing).	SAGyP	SAGyP	800 000	04-Jan-94	04-Jan-94	04-Jan-97	3 years
Letter of Understanding between the Executing Unit of the Special Water Projects (UEPHE) of the Ministry of Public Services and Works of the Province of Buenos Aires and IICA, for Administrative Support in the Formulation of the Project "Environmental Clean-up and Flood Control in Reconquista River Basin."	UEPHE	IDB	183 600	28-Feb-94	28-Feb-94	28-Nov-94	9 months
Attachment No. 1 to the Letter of Understanding between the Argentine Institute of Plant Quality and Health (IASCAV), the Undersecretariat of Agriculture and Livestock of the Province of Mendoza and IICA, to Provide Administrative Support to the National Fruit Fly Eradication Program (IASCAV/MOSCA).	IASCAV	IASCAV	621 000	Not specified	Not specified	31-Dec-95	Not specified
Letter of Understanding between the National Animal Health Service (SENASA) and IICA, to Provide Administrative Support in Strengthening SENASA's Communications and Dissemination Services. (SENASA/Communications).	SENASA	SENASA	248 400	10-May-94	10-May-94	10-May-95	1 year

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment No. 2 to Letter of Understanding Nº 2 between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) and IICA, to Provide Administrative Support for Activities to be Developed by the National Counterpart of the Project to Modernize Agricultural Services (Cabinet/SAGyP/IICA).	SAGyP	—	—	14-Oct-94	14-Oct-94	31-Dec-95	1 year, 2.5 months
Attachment No. 1 to the General Technical Cooperation Agreement between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) and IICA.	SAGyP	—	—	Not specified	Not specified	24-Sep-98	Not specified
General Technical Cooperation Agreement with the Foundation of the National Agricultural Technology Institute (Foundation Argentina – FINTA).	FINTA	—	—	02-Jun-94	02-Jun-94	02-Jun-97	3 years
General Technical Cooperation Agreement between the School of Agricultural Sciences of the University of Belgrano and IICA.	University of Belgrano	—	—	12-Jul-94	12-Jul-94	12-Jul-97	3 years
Agreement between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) and IICA.	SAGyP	—	—	24-Oct-94	24-Oct-94	24-Oct-95	1 year
BRAZIL							
Contract between the Federal Union, through the Ministry of Agriculture, Supply and Agrarian Reform (MAARA) and IICA, to Provide Advice in Formulating, Developing and Implementing the Agricultural Information System.	MAARA	MAARA	473 151	14-Dec-93	14-Dec-93	31-Dec-94	1 year, 1.5 months
Attachment No. 1 to the Contract between the Federal Union, through the Ministry of Agriculture, Supply and Agrarian Reform (MAARA) and IICA, to Provide Advice in Formulating, Developing and Implementing the Agricultural Information System.	MAARA	MAARA	433 597	30-Dec-93	30-Dec-93	31-Dec-94	1 year

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment No. 4 to Agreement No. 06-08-0005-00/90 between the Ministry of Regional Integration, through the Secretariat of Irrigation, and IICA, with the Participation of the National Department of Drought Control (DNOCS), to Modify Previously Agreed-upon Provisions.	MAARA SIR DNOCS	IBRD	358 056	20-Jul-94	20-Jul-94	12-Mar-95	7 months, 22 days
Attachment No. 5 to Agreement No. 06-08-0005-00/90 between the Ministry of Regional Integration, through the Secretariat of Irrigation, and IICA, with the Participation of the National Department of Drought Control (DNOCS), to Modify Previously Agreed-upon Provisions.	MAARA SIR DNOCS	IBRD	32 250	20-Jul-94	20-Jul-94	12-Mar-95	7 months, 22 days
Attachment No. 10 to Agreement 0-81-89-0081/00 between the San Francisco Valley Development Corporation (CODEVASF) and IICA, for Technical Cooperation in the Areas of Organization of Farmers, Technical Assistance, Planning and Implementation as Part of Irrigated Agriculture Projects.	CODEVASF	CODEVASF	18 222	04-Aug-93	04-Aug-93	14-Nov-94	1 year, 3 months, 10 days
Attachment No. 11 to Agreement 0-81-89-0081/00 between the San Francisco Valley Development Corporation (CODEVASF) and IICA, for Technical Cooperation in the Areas of Organization of Farmers, Technical Assistance, Planning and Implementation as Part of Irrigated Agriculture Projects.	CODEVASF	—	—	14-Sep-93	14-Sep-93	31-Mar-94	6.5 months
Attachment No. 12 to Agreement 0-81-89-0081/00 between the San Francisco Valley Development Corporation (CODEVASF) and IICA, for Technical Cooperation in the Areas of Organization of Farmers, Technical Assistance, Planning and Implementation as Part of Irrigated Agriculture Projects.	CODEVASF	CODEVASF	46 882	09-Mar-94	09-Mar-94	31-Dec-94	9 months, 22 days

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment No. 13 to Agreement 0-81-89-0081/00 between the San Francisco Valley Development Corporation (CODEVASF) and IICA, for Technical Cooperation in the Areas of Organization of Farmers, Technical Assistance, Planning and Implementation as Part of Irrigated Agriculture Projects.	CODEVASF	IBRD	99 779	19-Apr-94	19-Apr-94	19-Oct-94	6 months
Attachment No. 14 to Agreement 0-81-89-0081/00 between the San Francisco Valley Development Corporation (CODEVASF) and IICA, for Technical Cooperation in the Areas of Organization of Farmers, Technical Assistance, Planning and Implementation as Part of Irrigated Agriculture Projects.	CODEVASF	CODEVASF	18 387	29-Jun-94	01-Jul-94	14-Nov-94	4.5 months
Attachment No. 15 to Agreement 0-81-89-0081/00 between the San Francisco Valley Development Corporation (CODEVASF) and IICA, for Technical Cooperation in the Areas of Organization of Farmers, Technical Assistance, Planning and Implementation as Part of Irrigated Agriculture Projects.	CODEVASF	CODEVASF	89 769	21-Sep-94	23-Sep-94	14-Nov-94	1.5 months
Attachment N° 11 to Agreement CTR/53009/90 between the National Institute for Settlement and Agrarian Reform (INCRA) and IICA, to Support the Modernization of its Administration, the Training of its Personnel and the Formulation and Implementation of Development Projects for Settlement Areas (Actions Related to the Institutional Strengthening of INCRA through Direct Advisory Services to the Office of the President).	INCRA	-	-	29-Nov-94	29-Nov-94	27-Dec-95	1 year, 1 month
Attachment to the Agreement between SEPLAN-PR/UNDP and IICA.	SPA	-	-	01-Dec-93	01-Dec-93	26-Mar-94	4 months

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Extension of the Commitment to the Agreement between SEPLAN-PR/UNDP and IICA.	SPA	UNDP	16 500	01-Mar-94	01-Mar-94	30-Apr-94	2 months
Technical Cooperation Agreement between the Superintendency of Development in the Northeast and IICA, with the Participation of the Brazilian Cooperation Agency (ABC).	SUDENE ABC	IBRD	160 230	29-Aug-94	29-Aug-94	29-Aug-95	1 year
Agreement between the State of Sergipe, through the State Secretariat of Planning (SEPLAN) and IICA, for Technical Cooperation in Implementing Actions Related to the Sustainable Development of the State.	SEPLAN	—	—	01-Dec-94	01-Dec-94	31-May-95	6 months
Extension of the Re-ratification of the Agreement between the National Plant Protection Association (ANDEF) and IICA.	ANDEF	ANDEF	58 000	01-Jun-94	01-Jun-94	30-Jun-95	1 year, 1 month
Agreement between the Ministry of Agriculture, Supply and Agrarian Reform (MAARA), for Technical Cooperation in Activities Related to Phytosanitary Protection and Surveillance and the Development of a Laboratory System to Support the Typology and Classification of Plant Products.	MAARA	MAARA	3 000	Not specified	Not specified	Not specified	Not specified
Attachment to the Agreement between the Ministry of Agriculture, Supply and Agrarian Reform (MAARA) and IICA for Technical Cooperation in Activities Related to Phytosanitary Protection and Surveillance.	MAARA	MAARA	49 634	31-Dec-93	31-Dec-93	Not specified	Not specified
Attachment to the Agreement between the Ministry of Agriculture, Supply and Agrarian Reform (MAARA) and IICA for Technical Cooperation in Activities Related to Phytosanitary Protection and Surveillance.	MAARA	MAARA	39 946	31-Dec-93	12-Jan-94	20-Jan-96	1 year, 11 months, 8 days

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment Nº 11 to the Agreement Published in the Official Newspaper of the Union on September 10, 1985, and Signed on December 9, 1985, between the Federal Union, through the Ministry of Agriculture, Supply and Agrarian Reform (MAARA), and IICA, to Provide Technical Cooperation and Strengthen the National Animal Health Program of the Secretariat of Agricultural Health (SDA).	MAARA	MAARA	1 033 333	17-Aug-94	17-Aug-94	31-Mar-96	1 year, 7.5 months
Agreement between the Ministry of Agriculture, Supply and Agrarian Reform (MAARA) and IICA to Implement Projects Linked to the Program on Quality and Productivity.	MAARA	MAARA	202 137	28-Dec-93	28-Dec-93	28-Dec-96	3 years
Letter of Understanding between the Brazilian Plant Health Council (COBRAFI) and IICA, to Strengthen Technical Cooperation Actions in the Area of Plant Health in the Federative Republic of Brazil.	COBRAFI	—	—	13-Dec-93	13-Dec-93	13-Dec-95	2 years
Letter of Understanding between North Carolina State University (NCSU) and the IICA Office, to Continue Technical Cooperation between the two Institutions in Coordinating EMBRAPA activities.	NCSU	NCSU	180 000	31-Aug-94	31-Aug-94	31-Aug-97	3 years
Operating Agreement between the Ministry of Agriculture, Supply and Agrarian Reform (MAARA) and IICA, for IICA to Continue to Employ the Technical and Administrative Support Personnel whose Current Status is <i>Sub-Judice</i> until the Conclusion of the Judicial Process or until the Final Administrative Decision is Issued.	MAARA	MAARA	11 205	10-Jan-94	10-Jan-94	31-Dec-98	4 years, 11 months, 20 days

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Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment No. 1 to the Operating Agreement between the Ministry of Agriculture, Supply and Agrarian Reform (MAARA) and IICA, for IICA to Continue to Employ the Technical and Administrative Support Personnel whose Current Status is <i>Sub-Judice</i> until the Conclusion of the Judicial Process or until the Final Administrative Decision is Issued.	MAARA	MAARA	20 955	03-Feb-94	09-Feb-94	31-Dec-98	4 years, 10 months, 19 days
Attachment No. 2 to the Operating Agreement between the Ministry of Agriculture, Supply and Agrarian Reform (MAARA) and IICA, for IICA to Continue to Employ the Technical and Administrative Support Personnel whose Current Status is <i>Sub-Judice</i> until the Conclusion of the Judicial Process or until the Final Administrative Decision is Issued.	MAARA	MAARA	37 253	08-Mar-94	08-Mar-94	31-Dec-98	4 years, 9 months, 22 days
Attachment No. 4 to the Operating Agreement between the Ministry of Agriculture, Supply and Agrarian Reform (MAARA) and IICA, for IICA to Continue to Employ the Technical and Administrative Support Personnel whose Current Status is <i>Sub-Judice</i> until the Conclusion of the Judicial Process or until the Final Administrative Decision is Issued.	MAARA	MAARA	43 289	28-Apr-94	28-Apr-94	31-Dec-98	4 years, 8 months
Attachment No. 5 to the Operating Agreement between the Ministry of Agriculture, Supply and Agrarian Reform (MAARA) and IICA, for IICA to Continue to Employ the Technical and Administrative Support Personnel whose Current Status is <i>Sub-Judice</i> until the Conclusion of the Judicial Process or until the Final Administrative Decision is Issued.	MAARA	MAARA	141 263	27-Apr-94	27-Apr-94	31-Dec-98	4 years, 8 months
General Technical Cooperation Agreement between the Ministry of Agriculture, Supply and Agrarian Reform (MAARA) and IICA, for Technical Cooperation in the Development of Support Programs and Projects and for Strengthening the Units of the Ministry.	MAARA	—	—	17-Dec-93	20-Dec-93	20-Dec-98	5 years

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Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
General Agreement between the Getulio Vargas Foundation (FGV) and IICA.	FGV	—	—	14-Sep-94	14-Sep-94	14-Sep-99	5 years
Memorandum of Understanding between the Brazilian Institute of Agricultural Research (EMBRAPA) and IICA.	EMBRAPA	—	—	May/94	May/94	May/99	5 years
CHILE							
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA for the Program to Support Production Initiatives for Small-scale Farmers, Especially Women Benefiting from INDAP Activities.	INDAP	INDAP	13 218	08-Apr-94	08-Apr-94	31-Dec-94	8 months, 22 days
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA to Structure and Monitor a Rural Development Program.	INDAP	INDAP	69 284	18-Mar-94	18-Mar-94	18-Mar-95	1 year
Amendment to the Technical Cooperation Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources to Support Small-scale Farmers and their Legally Established Organizations.	INDAP	—	—	01-Mar-94	10-Mar-94	10-Mar-95	1 year
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources to Support Marketing and Agroindustry Programs for Small Farmers and their Legally Established Organizations.	INDAP	—	—	05-Oct-94	22-Nov-94	22-Nov-95	1 year
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources to Support and Monitor a Rural Agroindustry Program.	INDAP	—	—	05-Oct-94	22-Nov-94	22-Nov-95	1 year

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Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources to Support and Monitor a Program for Marketing Commodities of the Small-farm Sector.	INDAP	—	—	05-Oct-94	23-Nov-94	23-Nov-95	1 year
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources for Structuring a Program to Reconvert Production Related to Agroindustrial Processes.	INDAP	—	—	05-Oct-94	23-Nov-94	23-Nov-95	1 year
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources to Support the Establishment of a Small-scale Agriculture Market and Commodity Research Program.	INDAP	—	—	05-Oct-94	22-Nov-94	22-Nov-95	1 year
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources to Support a Program for Strengthening and Expanding Small-scale Agricultural Marketing Businesses.	INDAP	—	—	05-Oct-94	22-Nov-94	22-Nov-95	1 year
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources to Support and Monitor the Implementation of Rural Marketing Enterprises.	INDAP	—	—	05-Oct-94	22-Nov-94	22-Nov-95	1 year
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources to Support a Price and Market Information Program.	INDAP	—	—	05-Oct-94	22-Nov-94	22-Nov-95	1 year
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources to Support and Monitor a Program for Contract Agriculture.	INDAP	—	—	05-Oct-94	22-Nov-94	22-Nov-95	1 year

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Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA.	INDAP	-	-	18-Mar-94	18-Mar-94	18-Jul-94	4 months
Amendment to the Technical Cooperation Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources to Support the Development of Small-scale Dairy Farmers, and their Legally Established Organizations, in the Province of Chiloé.	INDAP	-	-	15-Jun-94	15-Jun-94	15-Jun-95	1 year
Cooperation Agreement between the Agricultural Development Institute (INDAP) and IICA regarding Funding Alternatives for Small-scale Agriculture.	INDAP	INDAP	30 588	07-Apr-94	07-Apr-94	07-Jan-95	9 months
Cooperation Agreement between the Agricultural Development Institute (INDAP) and IICA for Advisory Services and Administrative Support to the Programs of the Credit Department.	INDAP	INDAP	2 494	08-Mar-94	08-Mar-94	08-Dec-94	9 months
Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources in Support of Studies on Possible Regional Strategies for Promoting Technological Innovation in Small-scale Agriculture.	INDAP	INDAP	20 379	03-Jun-94	03-Jun-94	03-Mar-95	9 months
Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources for Monitoring New Methods Used by the Technology Transfer Program.	INDAP	INDAP	14 162	04-Jul-94	04-Jul-94	04-Jul-95	1 year
Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources to Strengthen the Administrative Procedures of the INDAP Finance and Administration Department.	INDAP	INDAP	30 415	18-Jul-94	18-Jul-94	18-Jul-95	1 year

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Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Agreement between the Agricultural Development Institute (INDAP) and IICA to Administer Resources to Provide Administrative Support to the Co-funded Technology Transfer Program.	INDAP	INDAP	35 800	16-Aug-94	16-Aug-94	16-Aug-95	1 year
Agreement between the National Agricultural Research Institute (INIA) and IICA to Administer Resources to Support Technological Innovation in Small-scale Agriculture.	INIA	INIA	29 620	08-Sep-94	08-Sep-94	08-Jun-95	9 months
Letter of Understanding between the Agriculture and Livestock Service (SAG) and IICA for Operating in 1994 the Technical Cooperation Agreement Signed by the Two Parties.	SAG	—	—	01-May-94	01-May-94	31-Dec-94	8 months
Technical Cooperation Agreement between the Office for Agricultural Policy and Studies (ODEPA) and IICA, to Provide Support for Training and Technical Assistance.	ODEPA	ODEPA	249 700	21-Oct-94	21-Oct-94	21-Oct-97	3 years
Letter of Understanding between the Office for Agricultural Policy and Studies (ODEPA) and IICA for Operating in 1994 the Specific Agreement Signed by the two Parties.	ODEPA	—	—	16-Sep-94	16-Sep-94	31-Dec-94	3.5 months
Agreement to Strengthen Capabilities to Analyze and Design Trade Policies and International Negotiations for the Agricultural Sector, between the General Directorate of International Economic Relations (DIRECON) of the Ministry of Foreign Relations and IICA.	DIRECON	—	—	05-Sep-94	05-Sep-94	05-Sep-97	3 years
Memorandum of Understanding between the College of Agricultural Engineers and IICA.	—	IICA	10 000	Not specified	Not specified	Not specified	Not specified

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Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA, for Technical Support to the Training Activities of the INIA-INDAP Agreement.	INDAP	INDAP	6 824	20-Mar-94	20-Mar-94	20-Jun-94	3 months
Amendment to the Agreement between the Agricultural Development Institute (INDAP) and IICA, for Technical Support to the Training Activities of the INIA-INDAP Agreement.	INDAP	—	—	20-Jun-94	02-Aug-94	02-Oct-94	2 months
Cooperation Agreement between the Agricultural Development Institute (INDAP) and IICA to Prepare Studies on Institutional Modernization.	INDAP	INDAP IICA	117 647 15 000	30-May-94	30-May-94	30-May-95	1 year
PARAGUAY							
Second Technical Cooperation Agreement between the Ministry of Agriculture and Livestock (MAG) and IICA to Support the Credit Project in the Northeastern Region.	MAG	IFAD	70 000	10-Mar-94	10-Mar-94	10-Mar-95	1 year
General Technical and Administrative Cooperation Agreement between the Ministry of Agriculture and Livestock (MAG) and IICA, for Actions to Support the Directorate of Agricultural Research (DIA).	MAG DIA	—	—	21-Nov-94	21-Nov-94	21-Nov-99	5 years
URUGUAY							
Attachment to the Agreement between the Ministry of Livestock, Agriculture and Fisheries (MGAP) and IICA, to Contribute to the Development of the <i>Granja</i> .	MGAP	—	—	18-Nov-94	18-Nov-94	31-Dec-95	1 year, 1.5 months
Attachment to the Operating Agreement between the National Agricultural Research Institute (INIA) and IICA.	INIA	—	—	14-Dec-94	14-Dec-94	31-Dec-95	12.5 months

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Attachment to Letter of Understanding CM2 between the Ministry of Livestock, Agriculture and Fisheries (MGAP) and IICA, in the Context of the Technical Cooperation Agreement with MGAP to Support the Modernization of the Agricultural Sector.	MGAP	—	—	16-Feb-94	16-Feb-94	16-Dec-95	1 year, 10 months
Second Attachment to Letter of Understanding CM2 between the Ministry of Livestock, Agriculture and Fisheries (MGAP) and IICA, in the Context of the Technical Cooperation Agreement with MGAP to Support the Modernization of the Agricultural Sector.	MGAP	—	—	13-Oct-94	13-Oct-94	16-Dec-95	1 year, 2 months
Attachment to Letter of Understanding CM3 between the Ministry of Livestock, Agriculture and Fisheries (MGAP) and IICA, in the Context of the Technical Cooperation Agreement with MGAP to Support the Modernization of the Agricultural Sector.	MGAP	—	—	25-Apr-94	25-Apr-94	16-Dec-95	1 year, 7 months, 21 days
Attachment to the Agreement between the Agrarian Youth Movement (MJA) and IICA for Execution of a Technical Cooperation Action.	MJA	—	—	20-Nov-94	20-Nov-94	30-Jun-95	6.5 months
Letter of Understanding CM8 in the Context of Cooperation with the Ministry of Livestock, Agriculture and Fisheries (MGAP) to Support the Modernization of the Agricultural Sector.	MGAP	IDB	40 000	26-Jul-94	26-Jul-94	31-Aug-95	1 year, 1 month
Letter of Reversal among the Central Bank of Uruguay (BCU), the Office of Programming and Agricultural Policy (OPYPA) and IICA in the Context of Letter of Understanding CM6 between the Ministry of Livestock, Agriculture and Fisheries (MGAP) and IICA to Support the Actions of OPYPA.	BCU OPYPA	—	—	05-Sep-94	05-Sep-94	16-Dec-95	1 year, 3 months

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Letter of Understanding CM No.6 in the Context of the Cooperation Agreement with the Ministry of Livestock, Agriculture and Fisheries (MGAP) to Support the Modernization of the Agricultural Sector.	MGAP OPYPA	-	-	26-May-94	26-May-94	16-Dec-95	1 year, 6 months, 21 days
Letter of Understanding between the Administrative Commission of the Model Market (CAMM) and IICA to Improve Dissemination of Information on Fruit and Vegetable Trade in the Countries of the Southern Common Market (MERCOSUR).	CAMM	-	-	18-Apr-94	18-Apr-94	18-Apr-97	3 years
General Technical Cooperation Agreement for the Pilot Program with Young Vegetable Producers of Salto.	JUNAGRA MHS Foro Juvenil	-	-	05-Aug-94	05-Aug-94	31-Dec-95	1 year, 4 months, 25 days
Attachments to Letter of Understanding CML1 for Cooperation in Consolidating Strategic Areas for Institutional Modernization.	INIA	-	-	14-Dec-94	14-Dec-94	31-Dec-95	12.5 months

MULTINATIONAL

Agreement for Non-refundable Technical Cooperation ATN/SF-4360-RG between the Inter-American Development Bank (IDB) and IICA.	IDB	IDB	120 000	27-Oct-93	27-Oct-93	27-Apr-95	1.5 years
Letter of Understanding between the Center for International Cooperation in Agricultural Research for Development (CIRAD) and IICA, for the Transfer of Financial Resources from the French Ministry of Foreign Relations to the Cooperative Research and Technology Transfer Program for the South American Tropics (PROCITROPICOS).	CIRAD-CA	MRE	7 215	31-May-94	31-May-94	31-Dec-94	7 months

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
HEMISPHERIC							
Letter of Understanding between the Inter-American Association of Agricultural Librarians and Documentalists (AIBDA) and IICA to Continue Support for the Activities of the Association.	AIBDA	IICA	15 000	28-Apr-94	28-Apr-94	28-Apr-97	3 years
Letter of Understanding between the United Nations Food and Agriculture Organization (FAO) and IICA to Produce a Directory of Universities and Colleges in Latin America and the Caribbean which Offer Degrees in Agriculture.	UN FAO	FAO	20 000	25-Jul-94	25-Jul-94	25-Jan-95	6 months
Joint Declaration of the Tropical Agriculture Research and Training Center (CATIE) and IICA.	CATIE	—	—	20-Aug-94	20-Aug-94	Not specified	Not specified
Joint Declaration of the Tropical Agriculture Research and Training Center (CATIE) and IICA.	CATIE	—	—	20-Mar-94	20-Mar-94	Not specified	Not specified
General Agreement between Volunteers in Overseas Cooperative Assistance (VOCA) and IICA.	VOCA	—	—	01-Jul-94	01-Jul-94	01-Jul-99	5 years
Letter of Understanding between Volunteers in Overseas Cooperative Assistance (VOCA) and IICA.	VOCA	—	—	29-Aug-94	01-Oct-94	30-Sep-95	1 year
General Technical Cooperation Agreement between the United States Department of Agriculture (USDA) and IICA.	USDA	—	—	21-Jun-94	21-Jun-94	21-Jun-99	5 years
Declaration of Principles between Caribbean/Latin American Action (C/LAA) and IICA, Agreeing to the Execution of Joint Programs.	C/LAA	—	—	14-Dec-94	Not specified	Not specified	Not specified

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Contract for Promotion and Sale of Publications between Identidades Vivas S.A. and IICA in the City of San Jose, Costa Rica.	Identidades Vivas S. A.	-	-	25-Nov-94	25-Nov-94	25-Nov-95	1 year
Contract for Promotion, Distribution and Sale of Publications between Pan-American Books and IICA in the United States.	Pan-American Books	-	-	04-Nov-94	04-Nov-94	04-Nov-95	1 year
General Cooperation Agreement between the Central American Institute of Research and Industrial Technology (ICAITI) and IICA.	ICAITI	-	-	05-Dec-94	05-Dec-94	Indefinite	Indefinite
Memorandum of Understanding between the Caribbean Food Crops Society (CFCS) and IICA.	CFCS	-	-	12-Sep-94	12-Sep-94	12-Sep-99	5 years
Contract for Promotion and Sale of Publications between the Pan American Center for Distribution of Publications (CPDP) and IICA in Washington, D.C.	CPDP	-	-	16-Mar-94	16-Mar-94	16-Mar-95	1 year
Note of Understanding between the Deputy Directors General of FAO and IICA on the Approach to Follow for Strengthening Cooperation between the Two Agencies.	FAO	-	-	03-Feb-94	03-Feb-94	30-Apr-94	2 months
General Agreement between the Latin American Center of Administration for Development (CLAD) and IICA.	CLAD	-	-	10-Jan-94	10-Jan-94	10-Jan-96	2 years
Letter of Understanding between the Latin American Center of Administration for Development (CLAD) and IICA.	CLAD	-	-	10-Jan-94	10-Jan-94	28-Mar-94	2 months, 18 days
Letter Extending the Duration of and Amount of Resources for the Project "Latin American and Caribbean Research Network for Animal Production Systems (RISPAL)," Central File 89-0036.	IDRC	IDRC	41 045	04-Jan-94	04-Jan-94	30-Jun-94	5 months, 26 days

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Letter Extending the Duration of the Project "Latin American and Caribbean Research Network for Animal Production Systems (RISPAL)," Central File 89-0036.	IDRC	-	-	26-Apr-94	01-Jul-94	31-Dec-94	6 months
Letter Extending the Duration of the Project "Information System on Animal Production for Latin America and the Caribbean (ISAPLAC)," File 90-0064-00.	IDRC	-	-	27-Apr-94	27-Apr-94	31-Oct-94	6 months, 4 days
Letter Extending the Duration of and the Amount of Resources for the Project Latin American and the Caribbean Research Network for Animal Production Systems (RISPAL), Central File 89-0036.	IDRC	-	-	20-Dec-94	01-Jan-95	30-Apr-95	4 months
Letter Extending the Duration of the Project "Information System on Animal Production for Latin America and the Caribbean (ISAPLAC)," File 90-0064-00.	IDRC	-	-	13-Jun-94	01-Nov-94	31-Dec-94	2 months
Consultancy Agreement between the Midwest Universities Consortium for International Activities, Inc. (MUCIA) and IICA.	MUCIA	MUCIA	27 860	14-Feb-94	25-Oct-93	30-Apr-94	6 months, 5 days
General Agreement between the International Service for the Acquisition of Agrobiotechnological Applications (ISAAA) and IICA.	ISAAA	-	-	14-Apr-94	14-Apr-94	Indefinite	Indefinite
Memorandum of Understanding between the International Plant Genetic Resources Institute (IPGRI) and IICA.	IPGRI	-	-	29-Jan-94	29-Jan-94	29-Jan-97	3 years
Contract 93-4107-09 on the Impact of Plant Breeders' Rights on Developing Countries between the International Development Research Centre (IDRC) and IICA.	IDRC	IDRC	49 590	01-Nov-93	01-Nov-93	01-Nov-94	1 year

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Extension of the Duration of the Memorandum of Terms of Grant (Central File: 90-0108) between the International Development Research Centre (IDRC) and IICA.	IDRC	IDRC	18 700	22-Jul-93	18-Feb-93	31-Mar-94	1 year, 1 month, 13 days
General Technical Cooperation Agreement between the Latin American Association of Development Organizations (ALOP) and IICA.	ALOP	—	—	12-Jan-94	12-Jan-94	12-Jan-97	3 years
General Technical Cooperation Agreement between the Association of Central American Small-farmer Organizations for Cooperation and Development (ASOCODE) and IICA.	ASOCODE	—	—	12-May-94	12-May-94	12-May-2000	6 years
Letter-Agreement between the W.K. Kellogg Foundation and IICA, to Advise and Help in Developing the Basic Ideas for Implementation of a New Rural Development Initiative Focused on Institutes of Higher Education in Latin America and the Caribbean.	W.K.Kellogg Foundation	W.K.Kellogg Foundation	11 429	03-Feb-94	01-Mar-94	31-Mar-95	13 months
Letter of Understanding for a Grant by the United Nations Food and Agriculture Organization (FAO) to IICA.	FAO	FAO	20 000	09-Dec-94	09-Dec-94	31-Jul-95	7 months, 22 days
General Technical Cooperation Agreement between the Confederation of Cooperatives of the Caribbean and Central America (CCC-CA) and IICA.	CCC-CA	—	—	18-Mar-94	18-Mar-94	18-Mar-97	3 years
General Cooperation Agreement between Caribbean/Latin American Action (C/LAA) and IICA.	C/LAA	—	—	21-Jun-94	21-Jun-94	21-Jun-99	5 years
Letter of Intent for Cooperation between Caribbean/Latin American Action (C/LAA) and IICA.	C/LAA	—	—	09-May-94	09-May-94	21-Jun-99	5 years, 1 month, 12 days
Notification of Grant 12-34-30-0082-GR between the United States Department of Agriculture (USDA)/Animal and Plant Health Inspection System (APHIS) and IICA.	USDA/APHIS	USDA/APHIS	17 450	02-Mar-94	01-Sep-93	31-Aug-94	1 year

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Notification of Grant 94-3000-0082-GR between the United States Department of Agriculture (USDA)/Animal and Plant Health Inspection System (APHIS) and IICA.	USDA/APHIS	USDA/APHIS	26 900	08-Sep-94	01-Sep-94	31-Aug-95	1 year
Consultancy Agreement No. 020-TB93-2 between the Agriteam Canada Consulting Ltd. and IICA.	AGRITEAM	—	—	10-Dec-93	10-Dec-93	Not specified	Not specified
Letter of Understanding between the National Center for Food and Agricultural Policy/Resources for the Future (NCFAP-RFF) and IICA.	NCFAP-RFF	NCFAP-RFF	12 044	Not specified	Not specified	Not specified	Not specified
Memorandum of Understanding between the International Atomic Energy Agency (IAEA) and IICA.	IAEA	IAEA	3 000	11-Jul-94	26-Jun-94	11-Jul-94	15 days
Letter of Understanding for the Provision of Funds by the United Nations Food and Agriculture Organization (FAO) to IICA.	FAO	FAO IICA	15 000 5 000	31-Aug-94	01-Jul-94	31-Dec-94	6 months
Extension of Agreement ATN/SF-3185-RE between the IDB and IICA (Non-refundable Technical Cooperation ATN/SF-4294-RG).	IDB	IDB	150 000	28-Oct-93	28-Oct-93	17-Feb-94	3 months, 20 days
Memorandum of Agreement between the International Fund for Agricultural Development (IFAD) and IICA for the Publication and Delivery of the Report of the IFAD Special Programming Mission to Mexico.	IFAD	IFAD	11 700	01-Jul-1994	01-Jul-1994	01-Jul-1995	1 year

REGION/COUNTRY

Title of Agreement, Contract, Letter of Understanding or Attachment	Counterpart Institution	RESOURCES		Signed	EFFECTIVE LIFE		Duration
		Source	Amount US\$		Begins	Ends	
Memorandum of Agreement between the International Centre for Research in Agroforestry (ICRAF) and IICA for the Publication and Distribution of the Book "A Tree for All Reason" in Spanish ("Un Arbol para Todo Propósito").	ICRAF	ICRAF	10 500	01-Nov-1994	01-Nov-1994	01-Nov-1995	1 year
IICA Counterpart			903 423				
External Resources Administered by IICA			60 963 002				
Total			<u>61 866 425</u>				



Appendix 6

Multinational and Hemispheric Actions
Executed by IICA in 1994

Multinational and Hemispheric Actions Executed by IICA in 1994

The Directorates of IICA's Areas of Concentration and Specialized Services, the Center for Programs and Investment Projects (CEPPI), the Office of the Director General, the Directorate of External Relations (DIREX) and the Directorates of Operations in the Regions conduct projects and short-term and administrative support actions of hemispheric and multinational scope.

This Appendix presents the amounts of funds executed for each of these actions and projects in 1994.

Appendix 7 contains a detailed listing of the projects, short-term actions and administrative support actions of national scope carried out in 1994.

Sources: *Directorate of Planning, Programming, Projects and Technical Audit (DIPRAT) and Directorate of Finance.*

Area of Concentration of Socioeconomic Policy, Trade and Investment

Hemispheric Projects

• Analysis and Consultation on Agricultural Policies		• Economic Policy Instruments for Agricultural Modernization		• Analysis of the Impact of Macroeconomic Policy and Structural Adjustment on Agriculture	
SIDA	77 910	IICA	216 973	SAREC	22 566
IICA	25 610	TOTAL	216 973	IICA	48 621
TOTAL	103 520			TOTAL	71 187
• Development and Competitiveness of Agriculture in Central America		• The Situation and Evolution of Inter-American Agriculture		• Support for Institutional Reform in the Agricultural Sector within the Framework of Public/Private Sector Relations	
CIRAD/MFRE	16 428	IICA	61 957	IICA	10 997
IICA	12 351	TOTAL	61 957	TOTAL	10 997
TOTAL	28 779				
• Trade Liberalization and Promotion of Foreign Agricultural Trade		• Development of Domestic Markets and New Agricultural Marketing Mechanisms			
CIDA	4 560	IICA	110 711		
IICA	131 807	TOTAL	110 711		
TOTAL	136 367				

Hemispheric Short-term Actions

• Support in the Development of an IICA Strategy for Facilitating Public/Private Sector Relations in the Agricultural Sector		• Miami Conference and C/LAA Conference on Agribusiness in the Americas	
IICA	23 615	IICA	84 287
TOTAL	23 615	TOTAL	84 287

Area of Concentration of Socioeconomic Policy, Trade and Investment (Continued)

Multinational Projects

<ul style="list-style-type: none"> • Technical Attachment to the General Cooperation Agreement between IICA and the Permanent Secretariat of the General Treaty on Central American Economic Integration (SIECA), within the Framework of the Central America Integration System (SICA) 	<ul style="list-style-type: none"> • Engendering Agricultural Competitiveness in CARICOM 	<ul style="list-style-type: none"> • Supporting Trade and Integration in the Andean Area 												
	<table style="width: 100%; border-collapse: collapse;"> <tbody> <tr> <td style="padding-left: 20px;">OECS/Competitiveness</td> <td style="text-align: right;">12 312</td> </tr> <tr> <td style="padding-left: 20px;">OECS/ADCU</td> <td style="text-align: right;">10 750</td> </tr> <tr> <td style="padding-left: 20px;">IICA</td> <td style="text-align: right;">113 832</td> </tr> <tr> <td style="padding-left: 20px;">TOTAL</td> <td style="text-align: right;">136 894</td> </tr> </tbody> </table>	OECS/Competitiveness	12 312	OECS/ADCU	10 750	IICA	113 832	TOTAL	136 894	<table style="width: 100%; border-collapse: collapse;"> <tbody> <tr> <td style="padding-left: 20px;">IICA</td> <td style="text-align: right;">126 201</td> </tr> <tr> <td style="padding-left: 20px;">TOTAL</td> <td style="text-align: right;">126 201</td> </tr> </tbody> </table>	IICA	126 201	TOTAL	126 201
OECS/Competitiveness	12 312													
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IICA	92 203													
TOTAL	92 203													
<ul style="list-style-type: none"> • Supporting Trade and Integration in the Central Area 														
<table style="width: 100%; border-collapse: collapse;"> <tbody> <tr> <td style="padding-left: 20px;">IICA</td> <td style="text-align: right;">136 126</td> </tr> <tr> <td style="padding-left: 20px;">TOTAL</td> <td style="text-align: right;">136 126</td> </tr> </tbody> </table>	IICA	136 126	TOTAL	136 126										
IICA	136 126													
TOTAL	136 126													

Area of Concentration of Science and Technology, Natural Resources and Agricultural Production

Hemispheric Projects

• Latin American Research Network for Animal Production Systems (RISPAL)		• Information System on Animal Production for Latin America and the Caribbean (ISAPLAC)		• Modernization and Organizational Development of Agricultural Technology Institutions	
IDRC/RISPAL	82 737	IDRC/ISAPLAC	20 261	IICA	159 741
IICA	38 644	TOTAL	20 261	TOTAL	159 741
TOTAL	121 381				
• Coordination of Networks and Promotion of Reciprocal Cooperation in Agricultural Research and Technology and Transfer		• Policies for the Development of Agrobiotechnology in Latin America and the Caribbean		• Promoting the Sustainable Development of Agriculture	
IICA	135 292	Gov. of the Netherlands/		IBRD	3 232
TOTAL	135 292	USDA	67 347	IDRC	2 191
		IDRC	20 547	IICA	178 794
		CIDA	7 192	TOTAL	184 217
		Univ. Amsterdam	27 625		
		IICA	8 022		
		TOTAL	130 733		
• Agricultural and Agroindustrial Competitiveness in Latin America and the Caribbean: Strategies and Policies					
IICA	178 130				
TOTAL	178 130				

Hemispheric Short-term Action

• IICA Support in Holding the Third International Conference of Ecological Economics	
IICA	11 642
TOTAL	11 642

Area of Concentration of Science and Technology, Natural Resources and Agricultural Production (Continued)

Multinational Projects

- Cooperative Regional Program for the Protection and Modernization of Coffee Cultivation in Central America, Mexico, Panama and the Dominican Republic –PROMECAFE– (Technical Attachment)
- Regional Program to Upgrade Agricultural Research on Staple Grains in Central America and Panama (PRIAG)
- Support for the Integration of Agricultural Technology in Central America

IICT/Portugal	38 599
EEC/CIRAD	7 022
EEC	57 001
PROMECAFE/Countries	155 388
IICA	98 262
TOTAL	356 232

EEC	1 811 896
TOTAL	1 811 896

IICA	124 975
TOTAL	124 975

- Supporting the Development of Tropical Fruit Crops in the Caribbean (Phase II)
- Cooperative Program for Research and Technology Transfer for the South American Tropics (PROCITROPICOS) (Technical Attachment)
- Cooperative Agricultural Research and Technology Transfer Program for the Andean Subregion (PROCIANDINO) –Stage II– (Technical Attachment)

FIC	104 347
MFA	14 987
IICA	134 599
TOTAL	253 033

EMBRAPA	34 504
IDB	113 214
EEC	56 704
CIRAD	6 512
IICA	230 977
TOTAL	441 911

Gov. of Ecuador	70 512
IDB	35 777
IICA	156 496
TOTAL	262 785

- Cooperative Program for the Development of Agricultural Technology in the Southern Cone (PROCISUR) (Technical Attachment)

PROCISUR/Countries	447 472
IICA	324 955
TOTAL	772 427

Area of Concentration of Science and Technology, Natural Resources and Agricultural Production (Continued)

Multinational Administrative Support Actions

- Support to the AVRDC for Research on Family Vegetable Gardens in Central America
- Support to the International Network for Research Methods on Production Systems (RIMISP)

AVRDC	25 478	IDRC/RIMISP	95 698
TOTAL	25 478	TOTAL	95 698

National Administrative Support Action

- Administrative Support to IFPRI

IFPRI/IDB	23 932
TOTAL	23 932

Area of Concentration of Agricultural Health

Hemispheric Project

- Modernization of Quarantine Information Systems for Expanding Agricultural Trade in Latin America and the Caribbean

AGRITEAM	10 182
CIDA	9 144
USDA/APHIS	17 450
IICA	190 687
TOTAL	227 463

Hemispheric Short-term Action

- Meeting of the Task Force on Inspection Norms of the International Plant Protection Convention

FAO	11 817
IICA	4 870
TOTAL	16 687

Multinational Projects

- Strengthening Plant and Animal Health Services to Facilitate the Trade of Agricultural Products in the Central Area
- Surveillance and Monitoring of Animal and Plant Diseases and Pests to Facilitate Trade and Production in the Caribbean (Phase II)
- Modernization of Agricultural Health Services in the Andean Area to Promote Trade Opening and Integration

IICA	123 731
TOTAL	123 731

IICA	109 873
TOTAL	109 873

IICA	214 691
TOTAL	214 691

Area of Concentration of Agricultural Health (Continued)

Multinational Projects

- Strengthening National Plant Health Services to Facilitate the Trade of Agricultural Products in the Countries of the Southern Area
- Strengthening International Emergency and Quarantine Systems to Facilitate Livestock Trade in the Countries of the Southern Area

COSAVE	194 410	IICA	116 335
IICA	114 719	TOTAL	116 335
TOTAL	309 129		

Multinational Short-term Action

- Regulations and Pesticide Tolerance Levels in Agricultural Exports

USDA/APHIS	15 991
TOTAL	15 991

National Short-term Actions

- Elaboration of a Project Profile for Animal Products Inspection Services in Brazil
- Support for Actions to Eradicate and Control Porcine Colera in Costa Rica
- Support to Suriname in its Mission to Develop a Carambola Fly Eradication Program

IICA	8 100	IICA	12 343	IICA	5 550
TOTAL	8 100	TOTAL	12 343	TOTAL	5 550

- Establishment of an Analytic Quality Control Program for Residue Control Laboratories

IICA	2 707
TOTAL	2 707

Area of Concentration of Sustainable Rural Development

Hemispheric Projects

- Strengthening Public and Private Institutions to Promote Changes in the Production Structure of Small-scale Agriculture
- Institutionalization of the Gender Perspective in the Public and Private Organizations of the Agricultural Sector of Latin America and the Caribbean
- IICA Participation in the Hemispheric Program on Rural Agroindustrial Development (PRODAR)

IDRC	15 385
IICA	15 417
TOTAL	130 802

IICA	130 519
UNIFEM	32 770
TOTAL	163 289

PRODAR	24 212
IDRC	113 799
IICA	42 258
TOTAL	180 269

- Equity, Agriculture and Rural Development

IICA	92 571
TOTAL	92 571

Hemispheric Short-term Action

- Support in Defining an Agenda for IICA's Work with Rural Youths

Kellogg Foundation	15 869
IICA	57 519
TOTAL	73 388

Multinational Projects

- Supporting Modernization for Small Farmers
- Business Management Training for Small-farmer Cooperatives (Technical Attachment)
- Agricultural Policy Analysis vis-à-vis Women Food Producers in the Andean Region, the Southern Cone and the Caribbean (Technical Attachment)

IICA	117 228
TOTAL	117 228

SDID	12 392
TOTAL	12 392

IDB	405 714
IICA	43 569
TOTAL	449 283

Area of Concentration of Sustainable Rural Development (Continued)

Proyectos multinacionales

- Regional Program to Support South American Camelidae Development
- Cooperative Rural Development Program for the Countries of the Southern Area (PROCODER)

IFAD	107 435
TOTAL	107 435

PROCODER/Countries	94 373
IICA	134 124
TOTAL	228 497

Specialized Service of Training, Education and Communications

Hemispheric Projects

- Upgrading Human Resources in the Countries of the Hemisphere and at IICA
- Regional Program on Communications, Women and Sustainable Development (IICA/SIDA)

IDE/IBRD	62 033	SIDA	345 342
FAO	4 082	TOTAL	345 342
IICA	371 145		
TOTAL	437 260		

Center for Programs and Investment Projects (CEPPI)

Hemispheric Project

- Project Preparation Unit -UPP- (IICA/IDB Agreement)

IDB	2 765
TOTAL	2 765

Multinational Project

- Regional Project Unit of the Caribbean

IICA	184 518
TOTAL	184 518

National Short-term Actions

- Agricultural Sector Study for Belize
- Agricultural Sector Study for Tobago
- Institutional Modernization Component of an Agricultural Sector Program in Chile

IICA	6 458
TOTAL	6 458

IICA	1 733
TOTAL	1 733

IICA	3 364
TOTAL	3 364

Office of the Director General

Hemispheric Short-term Action

- Support to the Alliance for Sustainable Development

IICA	16 400
TOTAL	16 400

Multinational Projects

- Regional Development and Integration Trifinio Plan (CAM/89/005)
- Support to the Trifinio Plan and other Border Area Development Initiatives
- Formulation and Execution of a Plan for Developing the Guatemala-Honduras Border Area on the Gulf of Honduras

UNDP	5 706
TOTAL	5 706

IICA	119 117
TOTAL	119 117

IICA	33 084
TOTAL	33 084

- Facilitating Latin American/Caribbean Linkages for Agricultural Development

GTZ	1 760
IICA	53 230
TOTAL	54 992

Multinational Short-term Actions

- Supporting the Technical Secretariat of the Mexico-Guatemala Subcommittee on Agricultural and Forestry Affairs
- Supporting Activities to Develop the Border Areas of the Gulf of Fonseca (El Salvador, Honduras and Nicaragua)
- Meeting of CARICOM Ministers in Santo Domingo

IICA	18 117
TOTAL	18 117

IICA	16 512
TOTAL	16 512

IICA	22 981
TOTAL	22 981

Directorate of External Relations (DIREX)

Hemispheric Short-term Action

- Support in Organizing and Implementing the IICA Foundation

IICA	27 340
TOTAL	27 340

Directorates of Operations in the Regions

Hemispheric Project

- In-service Training for Young Professionals

IICA	161 160
TOTAL	161 160

Multinational Projects

- Technical Support to Enhance the Effectiveness of Decision-making by the Regional Council for Agricultural Cooperation in Central America, Mexico, Panama and the Dominican Republic (CORECA) and by the Central American Council for Agriculture (CAC)
- Technical Assistance for Agricultural Development in Central America (RUTA II)
- Supporting Agricultural Trade and Integration in the Countries of the Southern Area

CORECA/Countries	98 955
IICA	159 811
TOTAL	258 766

IICA	59 513
TOTAL	59 513

IICA	117 787
TOTAL	117 787

Multinational Short-term Actions

- Support to the Work of the External Review Team Developing a Differentiated Strategy for IICA in the Caribbean
- Supporting Coordination and Operations of CONASUR in 1994

IICA	42 171
TOTAL	42 171

IICA	31 782
TOTAL	31 782



Appendix 7

National Actions
Executed by IICA
in 1994

National Actions Executed by IICA in 1994

This Appendix presents, by Region and Member State, the objectives, results and executed budget for projects, short-term actions and administrative support actions at the country level in 1994.

Hemispheric and multinational projects, short-term actions and administrative support actions carried out by the Institute in 1994 are set out in Appendix 6 of this document.

Sources: *Agencies for Technical Cooperation in the Member States and Directorate of Finance.*

Central Region

The Institute helped consolidate the institutional system for Central American integration by providing support to the joint CORECA/CAC Coordination Secretariat. It helped draft the proposal for creating the Alliance for Sustainable Development, which was approved by the Presidents of Central America, and it worked to develop strategic alliances with institutions such as CABEI, CATIE, INCAP and SIECA.

IICA worked more intensely to provide training in the areas of multilateral trade negotiations and agricultural commodity exchanges. It also stepped up its support to the Council of Central American Ministers of Agriculture, and facilitated collaboration between Mexico and Central America in the area of trade. Another important contribution was the support provided to the ministries of agriculture for orienting the reform of agricultural institutions.

Technical Support to Enhance the Effectiveness of the Decision-making Process of the Regional Council for Agricultural Cooperation in Central America, Mexico, Panama and the Dominican Republic (CORECA) and of the Central American Council for Agriculture (CAC). Since 1981, IICA has been providing technical support to the Coordination Secretariat shared by CORECA and CAC. Together with representatives of the ministries of agriculture, a proposal was drawn up for raising tariff levels for agricultural products considered to be sensitive in

Central America. Also, a data base was designed for processing and analyzing information for the bi-monthly price information system on agricultural products and inputs in CORECA member countries. Support was also provided in creating and developing national agricultural commodity exchanges, characterizing production chains, drafting a proposal for the integration of agricultural technology in the region, and strengthening relations with public and private organization.

Regional Program to Upgrade Agricultural Research on Staple Grains in Central America and Panama (PRIAG). This important initiative to integrate agricultural technology in the region is promoted by CORECA and receives technical and financial support from the EEC. IICA provides the PRIAG Regional Executive Directorate with logistic and administrative support for the execution of actions by Central American institutions. CORECA and IICA negotiated a two-year extension for the CORECA-EEC-IICA Agreement with representatives of the European Union. Through the Area of Concentration of Science and Technology, Natural Resources and Agricultural Production, IICA supported PRIAG's Executive Secretariat in coordinating research on the transfer of staple grain technology and in strengthening links between research and agricultural extension systems.

Supporting Border Development Projects. Under the plan of action for bor-

der area development and integration in Central America, which was formulated by IICA, the OAS and SIECA, support was provided to strengthen the institutions associated with border development in Central America. Actions carried out through this project include: a) preparation of a strategy for sustainable integrated development in the Atlantic Guatemala-Honduras border area; b) support to the Trinational Commission of the Trifinio Plan and to the Binational Commission for Development in the Gulf of Honduras in executing projects and programs of their respective plans of action; c) preparation of feasibility studies on nine projects for the Trifinio Plan, and submission of same to the CABEI for funding; and d) support to the OAS in improving the technical cooperation agreement for the development of the Gulf of Fonseca.

Strengthening the Activities of the Mexico-Guatemala Subcommittee on Agricultural and Forestry Affairs. Participating at the technical level on this subcommittee are the General Directorate for International Affairs (DGAI) of Mexico's Secretariat of Agriculture and Hydraulic Resources (SARH) and Guatemala's Agricultural and Food Sectoral Planning Unit (USPADA). IICA provided support to the technical secretariat of the subcommittee which was exercised by Guatemala, based on an agreement between the two countries. Benefiting directly from this action were the public agricultural sectors and the coopera-

tive programs executed by the subcommittee. Support was provided for drafting the document "Preliminary diagnosis of Guatemala/Mexico border watershed basins: Watersheds of the Suchiate, Coatan, Cuilco, Selegua and Nenton rivers," which will serve as a basis for formulating a proposal for a Guatemala-Mexico border development plan.

Belize

Through the Area of Concentration of Socioeconomic Policies, Trade and Investment, two workshops were held to train policy analysts, planners, extension agents and crop and livestock experts in the use of the SIAPA and AGSYS programs. The Area of Concentration of Science and Technology, Natural Resources and Agricultural Production enabled a representative of Belize to participate in the Third Regional Workshop on Tropical Fruits, held in Grenada. The Area of Concentration of Agricultural Health carried out actions in Belize under the project "Surveillance and Monitoring of Agricultural Diseases and Pests to Facilitate Trade and Production in the Caribbean (Phase II)."

The most important activity was the agricultural sector assessment conducted by CEPPI, which will be used to identify areas in which the Institute will concentrate its technical cooperation; it will also be of use to the government in formulating a strategic plan for agricultural development.

Costa Rica

The Area of Concentration of Socioeconomic Policies, Trade and Investment promoted efforts to create a mechanism for formulating proposals to address the reconversion of production through the study of production (agri-food) chains, which culminated in the establishment of the National Advisory Commission on Agricultural Production Systems (CCNSA). In addition, the Agricultural Commodity Exchange (BOLPRO) was strengthened. The Area of Concentration of Science and Technology, Natural Resources and Agricultural Production focused on strengthening the National Agricultural Research and Technology Transfer Commission (CONITTA), and on developing a new agricultural extension system for the Ministry of Agriculture and Livestock (MAG). Also, agreement was reached with national authorities on the project to supporting agricultural technology integration in Central America.

Under the Area of Concentration of Agricultural Health, emergency fund resources were allocated to support the government's hog cholera control campaign. The Area of Concentration of Sustainable Rural Development provided support to the reconversion of production, helped prepare a new strategy for sustainable rural development in the country and assisted in the organization of the Ministry of Rural Development (MDR).

El Salvador

The Area of Concentration of Socioeconomic Policies, Trade and Investment launched the project "Supporting Policy Analysis and Sectoral Investment" of the Ministry of Agriculture and Livestock (MAG); cooperated in preparing and executing the National Agricultural Forum; and provided support for establishing an agricultural commodity exchange in El Salvador. Through the Area of Concentration of Science and Technology, Natural Resources and Agricultural Production, a proposal was made for formulating a regional plan for integrating agricultural technology. Within the framework of the Area of Concentration of Agricultural Health, requirements and procedures related to the registration and control of pesticides were harmonized, and technical support was provided to the white fly control and eradication program.

The Area of Concentration of Sustainable Rural Development provided training for 80 extension agents in 19 communities and designed a technology development plan for each community. In addition, the training and communications sub-component of the project "Rehabilitation and Development of Areas Affected by the Armed Conflict in the Department of Chalatenango" entered into operation. Other important training actions carried out in El Salvador were: a) design of the National Agricultural Training Program (PROCAN); b) several training activities

executed within the framework of the regional program "Communications, Women and Sustainable Development;" and c) a course on international trade policy and negotiations.

Guatemala

Through the Area of Concentration of Socioeconomic Policies, Trade and Investment, the Institute provided support to the preparation of draft agricultural policies; assisted the Agricultural Sector Planning and Food Unit (USPADA) in installing its regional offices, programming actions called for in the agricultural agenda, training its personnel and managing its funds. It also collaborated in organizing the Office of Agricultural Statistics. The Area of Concentration of Science and Technology, Natural Resources and Agricultural Production continued to execute phase three of the project "Improving Dual-purpose Livestock Production Systems."

The Area of Concentration of Sustainable Rural Development provided training to public-sector technical personnel on how to plan production investments for the agricultural cooperatives along the banks of the Pasion and Usumacinta rivers in El Peten. Also, through CEPPI, the Institute assisted the National Commission for Repatriates, Refugees and Displaced Persons (CEAR), the National Fund for Peace (FONAPAZ) and the Ministry of Agriculture and Food (MAGA) in drawing up three investment proposals for settlements of displaced persons.

Honduras

IICA, through the Area of Concentration of Socioeconomic Policies, Trade and Investment, supported the Secretariat of Natural Resources (SRN) in analyzing production in agri-food chains, developing information systems, designing and implementing technology generation and transfer policies, modernizing its operating structure, establishing the National Rural Development Program and the National Agricultural Health Program, and organizing the Directorate of Agricultural Science and Technology (DICTA). The Area of Concentration of Science and Technology, Natural Resources and Agricultural Production provided support in developing mechanisms for organizing DICTA, in creating the National Science and Technology System, and in strengthening the National Council on Agricultural Science and Technology.

The Area of Concentration of Agricultural Health contributed to the formulation of a bill on phytosanitary regulations, recently approved by the Congress of the Republic, and to the institutionalization of the National Agricultural Health Service. The Area of Concentration of Sustainable Rural Development supported the National Agrarian Institute (INA) in preparing the National Plan for Small-farm Reconversion, and in formulating a training project for improving small-farm business capabilities. Lastly, with support from CEPPI and the Area of Concentration of Socioeconomic Policies, Trade and Investment, the IICA Agency prepared an agricultural sector study of the country.

Nicaragua

Through the Area of Concentration of Socioeconomic Policies, Trade and Investment, IICA helped institutionalize the technical secretariat of the National Agricultural Council (CONAGRO) and a study was conducted on the competitiveness of the poultry subsector. In addition, the study on the competitiveness of the sugar cane subsector continued, the results of which will contribute to consolidating the establishment of federations of sugar cane producers and creating the National Sugar Policy Commission. Work began to develop the national agricultural data base; the Ministry of Agriculture and Livestock (MAG) received support in analyzing the role of the agricultural sector in the regional integration process, and IICA assisted the Agricultural Commodity Exchange (BAGSA) in structuring its by-laws and regulations.

The Area of Concentration of Science and Technology, Natural Resources and Agricultural Production facilitated the participation of Nicaragua's most important technology generation and transfer entities in the technology research process under way in Central America.

Panama

Under the Area of Concentration of Socioeconomic Policies, Trade and Investment, the IICA Agency monitored the studies of several agri-food chains. Support was provided for a seminar on norms and procedures for developing international

technical cooperation in the agricultural sector; to the Panamanian Institute of Foreign Trade (IPCE) for designing processes to transform production and modernize agri-food systems; and to Ministry of Agricultural Development (MIDA) in drafting terms of reference for creating the Agricultural Trade Policy Unit (UPCA). The Area of Concentration of Science and Technology, Natural Resources and Agricultural Production reached agreement with sector authorities for drafting a proposal for integrating agricultural technology in the region and provided support for the Seventh World Brahman Congress.

In the Area of Concentration of Agricultural Health, IICA worked with MIDA and IDB officials to draw up a proposal for organizing Panama's agricultural health program. Lastly, the Area of Concentration of Sustainable Rural Development provided support to the Directorate of Agrarian Reform in revising Law 23, which governs small-farmer organizations. PRODAR contributed to consolidating the National Rural Agroindustry Network, and to training 50 technicians and producers in food technologies.

Central Region

IICA's National Action in Costa Rica

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■ Support for the Analysis and Management of Agricultural Policy			IICA	34 460
			TOTAL	34 460
<ul style="list-style-type: none"> ◆ To enhance institutional capabilities in the agri-food sector, within the context of economic liberalization and trade opening. ○ Government authorities agreed to merge the actions of this project with those of the project "Strengthening and Promoting Rural Agroindustry," since the activities of both focus on the conversion of production. 				
■ Strengthening the Agricultural Research and Technology Transfer System in Costa Rica			IICA	102 298
			TOTAL	102 298
<ul style="list-style-type: none"> ◆ To develop and strengthen mechanisms for planning, programming, managing, monitoring and evaluating the research and technology transfer system, by supporting specialization at the Ministry of Agriculture and Livestock (MAG). ○ IICA collaborated in implementing a strategy to orient the agricultural research and technology transfer policy formulated by the National Agricultural Research and Technology Transfer Commission (CONITTA). 				

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ The project participated in developing procedures for implementing the agricultural extension information system, through the use of data bases on validated agricultural technology and the development of MAG's research centers and regional directorates. ○ Support was provided for formulating proposals to streamline MAG's agricultural research and extension services. ○ MAG personnel received training in sustainability, competitiveness and the application of analyses of agri-food chains in formulating regional development strategies. ○ A data base was designed on technologies for annual and perennial crops. 		
■ Technical Support for Strengthening and Promoting Rural Agroindustry			IICA	33 010
			TOTAL	33 010
	<ul style="list-style-type: none"> ◆ To strengthen agroindustrial institutions and their ability to design and execute policies and actions to convert production, in response to economic opening and globalization. 	<ul style="list-style-type: none"> ○ Assistance was provided for creating the National Advisory Commission on Agricultural Systems (CCNSA), which will supervise the application of the methodology developed by IICA for analyzing food chains. ○ Funding was secured and studies were undertaken to analyze the potato, onion, tobacco, mango and heart-of-palm chains. ○ A proposal was drawn up for characterizing agricultural organizations. ○ The National Production Council (CNP) received technical support in designing the agroindustrial components of an investment project that will be presented to CABI for funding. 		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ The Rural Agroindustry Development Network of Costa Rica (REDAR-Costa Rica) began operations.		
Short-term Actions				
■	Support to New Government Authorities for Defining Strategies for the Agricultural Sector in Costa Rica		IICA	22 050
			TOTAL	22 050
	◆	To support the efforts of the government's working teams to conduct studies and formulate agricultural development strategies.		
		○ A consultant was hired to provide direct support to the Office of the Minister of Agriculture in the areas of foreign trade and sectoral policy.		
		○ Support was provided for creating the CCNSA, which will conduct studies on the conversion of production in the agricultural sector, in response to trade liberalization.		
		○ Support was provided to the Forum on Sustainable Rural Development.		
		○ The commission responsible for organizing the Ministry of Rural Development (MDR) received support in formulating a strategy for sustainable rural development.		
		○ Senior officials responsible for formulating strategies for rural development in Colombia received in-service training.		
		○ Senior officials received in-service training regarding the privatization of agricultural extension services in Chile and Colombia.		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Support to the Office of the First Lady			IICA	21 003
			TOTAL	21 003
	◆ To support the establishment of a core team that will execute programs to improve living conditions in 16 rural communities and coordinate international efforts of the Regional Commission on Social Affairs (CRAS).			
	○ A core team was created with a high-level consultant, and support was provided in organizing the general services office of the Office of the First Lady.			
■ Support for Promoting Thoroughbred Horse Raising			IICA	2 881
			TOTAL	2 881
■ Support to the Office of the Minister of Agriculture and Livestock of Costa Rica in Policy Analysis and Trade			IICA	10 000
			TOTAL	10 000
■ Support for Actions to Eradicate Hog Cholera in Costa Rica			IICA	12 343
			TOTAL	12 343
Administrative Support Actions				
■ Technical and Administrative Support to the Executive Secretariat for Agricultural Sector Planning and Renewable Natural Resources (SEPSA)			MAG/MIDEPLAN	7 776
			TOTAL	7 776

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
	◆ To administer the funds of the MAG-IICA agreement and provide the administrative services required by SEPSA to carry out its duties.			
	○ The funds of this agreement were administered.			
■ Administration of Funds to be Used by the National Union of Cooperatives (UNACOOOP) in Support of the National Student and Youth Cooperatives Program			UNACOOOP	8 787
			TOTAL	8 787
	◆ To administer the funds of the agreement between UNACOOOP and IICA to strengthen rural youth cooperatives.			
	○ Funds of the agreement were administered effectively.			
	○ The groundwork was laid for drawing up a new technical cooperation agreement for expanding IICA's support of the cooperative movement, and developing a new agenda, which is being negotiated with the government, for upgrading and modernizing cooperatives.			
■ Administrative Support for Costa Rica's Rural Development Program			Gov. of Costa Rica	10 698
			TOTAL	10 698
	◆ To formulate the technical cooperation projects of IICA's Technical Cooperation Agency in Costa Rica and to support actions to develop new projects.			
	○ The MDR and IICA signed a technical cooperation and administrative support agreement for strengthening execution of the sustainable rural development strategy.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ A special commission established by agricultural sector authorities received support in identifying subprojects to be included in the investment plan of the "Project to Modernize Marketing and Agroindustry."		
■ Administration of Funds to be Used by MAG in Executing the Project to Study Genetic Resources of Avocado			MAG/Gov. of Germany	1 707
			TOTAL	1 707

IICA's National Action in El Salvador

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
<p>■ Supporting the Policy Analysis and Sectoral Investment Capabilities of the Ministry of Agriculture and Livestock (MAG)</p>	<p>◆ To strengthen MAG's policy analysis and sectoral investment capabilities.</p> <p>◆ To upgrade MAG's agricultural information system.</p>	<p>○ Studies and reports were prepared concerning the adoption of agricultural policies.</p> <p>○ Support was provided for the integration process in the region and the GATT negotiations.</p> <p>○ A study was prepared on a methodology for formulating and evaluating the sanitary plans of a project profile to control hog cholera, as were the terms of reference for the study on the situation and outlook for agroindustry in El Salvador.</p> <p>○ MAG technical personnel received training in the preparation of investment projects.</p>	<p>USAID/Gov. of El Salvador</p> <p>IICA</p> <p>TOTAL</p>	<p>213 291</p> <p>87 019</p> <p>300 310</p>
<p>■ Technical Cooperation Agreement Between the International Plan and IICA</p>	<p>◆ To teach farmers to apply sustainable agricultural production methods.</p> <p>◆ To provide advisory services for developing a methodology for extension agents.</p>		<p>International Plan</p> <p>TOTAL</p>	<p>33 744</p> <p>33 744</p>

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ A seminar-workshop was held to launch the project, involving farmers and representatives of the public and private sectors, IFAD and the European Union.		

Short-term Actions

■ Support for the Organization and Implementation of the National Agricultural Training Program (PROCAN)	PROCAN IICA TOTAL	19 060 15 000 34 060
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- ◆ To develop a national agricultural training program.
 - A fair was held to publicize agricultural training materials.
 - Priority topics were identified in the areas of management, trade and technology, and a plan of operations was prepared for 1995.
 - A document was prepared on the organization and operation of PROCAN.

IICA's National Action in Guatemala

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
<p>■ Supporting the Process to Reactivate the Agricultural Sector in Guatemala</p>			MAGA/ Comerc.	30 731
			MAGA/ FORSIPLAN	205 665
			MAGA/UPRA _s	14 071
			IICA	106 517
			TOTAL	356 984
<p>◆ To support the efforts of the government and the Ministry of Agriculture, Livestock and Food (MAGA) to consolidate the process to reactivate the agricultural sector and modernize the Agricultural Sector Planning and Food Unit (USPADA).</p>				
<p>○ Sectoral policies were prepared by the subsectoral committees on rice and meat.</p>				
<p>○ The regional actions of USPADA and MAGA were strengthened.</p>				
<p>○ Work began to organize the Office of Agricultural Statistics.</p>				
<p>■ Improving Dual-Purpose Cattle Production Systems (Phase III)</p>			IDRC	95 754
			TOTAL	97 754
<p>◆ To upgrade the technical capabilities of the Agricultural Science and Technology Institute (ICTA) and the General Directorate of Livestock Services (DIGESEPE) as regards planning and evaluation of technology generation and transfer programs.</p>				

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
	<ul style="list-style-type: none"> ◆ To reach agreement on and secure the funds needed for executing the projects identified. ○ Workshops were held with the committees and working groups, and proposals were formulated for reactivating and modernizing agriculture. ○ Financial and technical assistance from international organizations active in the agricultural sector was coordinated. 			
■ Support for MAGA in the Process to Upgrade the Institutions of the Agricultural Sector of Guatemala, Taking into Account the New Public/Private Sector Relations			IICA	16 976
			TOTAL	16 976
	<ul style="list-style-type: none"> ◆ To support the decentralization of services in the public agricultural sector. ◆ To formulate a rural development project for areas in El Peten occupied by displaced communities. ○ Three project profiles were written. 			

Administrative Support Actions

■ Strengthening the Special Task Force on Refugees (CEAR) for Executing the Socioeconomic Reactivation Project for Agricultural Cooperatives in Usumacinta-Pasion-La Machaca (Petén)			CEAR	411 329
			TOTAL	411 329
	<ul style="list-style-type: none"> ◆ To administer project funds and design a credit program for five cooperatives. 			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ The activities of the project office in Mayaxche, Peten were monitored. ○ The credit program was executed and monitored. 		
■ Administrative Support to the Program to Distribute Agricultural Inputs and Equipment under the Italian Grant (PRODINEA) to MAGA			MAGA/ PRODINEA	372 586
			TOTAL	372 586
	<ul style="list-style-type: none"> ◆ To administer PRODINEA funds earmarked for the reception, storage, transport and distribution of agricultural inputs to small- and medium-scale farmers in the poorest regions of the country. ○ MAGA complied with all its obligations under MAGA-IICA agreement No. 03-91. ○ The costs of program activities were effectively controlled; budget execution was evaluated and monitored; and reports were submitted on the administrative activities carried out under the agreement. 			
■ Administrative Support to Projects Addressing Fruit Crop Development and the Processing of Fruits and Vegetables (PROFRUTA)			MAGA/ Fruits	1 181 640
			TOTAL	1 181 640
	<ul style="list-style-type: none"> ◆ To administer PROFRUTA funds. ○ MAGA complied with all its obligations in the administration of the project, and the institutional capabilities of the executing unit were upgraded. 			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Administrative Support for the Projects of the Forestry Action Plan for Guatemala (PAFG)			MAGA/ PAFG TOTAL	444 520 444 520
	◆ To administer PAFG funds for executing six forestry projects.			
	○ The six projects launched operations.			
	○ MAGA's General Directorate of Forests fulfilled all its financial obligations.			
	○ Staff were hired, operating costs were controlled, budgetary execution was evaluated and monitored, and quarterly reports were formulated.			
■ Administrative Support to the Training Project for Instructors of Rural Food-related Agroindustries			INCAP/Gov. of Belgium TOTAL	26 939 26 939
	◆ To administer project funds donated by the Belgian Cooperation Agency for three training activities.			
	○ Funds were provided efficiently and on time.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Administrative Support for the Execution of the Plan to Restructure the National Agricultural Development Bank (BANDESA)	◆ To administer BANDESA funds and redesign coverage to provide greater credit access to small- and medium-scale farmers, improve efficiency and offer competitive commercial rates.	○ The financial needs of BANDESA were met on time. ○ Staff were hired, operating costs were controlled, budgetary execution was evaluated and monitored, and quarterly reports were prepared.	MAGA/ BANDESA TOTAL	194 331 194 331
Administrative Support for Operating the Executing Unit of the Project "Management and Conservation of the Renewable Natural Resources of the Upper Chixoy River Basin" (UNEPROCH)	◆ To manage UNEPROCH's funds for supervision, administration and overall coordination.	○ Financial execution was timely and efficient. ○ Institutional capabilities were strengthened.	MAGA/CHIXOY TOTAL	11 476 11 476
Administrative Support for the Reactivation and Modernization of Agriculture			MAGA TOTAL	65 65

IICA's National Action in Honduras

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■	Supporting Modernization of the Agricultural Sector within the Framework of Integration		SECPLAN	2 050
			SRN	6 295
			IICA	96 456
			TOTAL	104 801
	◆ To improve analytical tools for strengthening agricultural modernization, within the framework of integration.			
	○ The Agricultural Sector Planning Unit (UPSA) was strengthened as pertains to trade and agricultural policy, and training on international cooperation continued.			
	○ A seminar was held on the creation of an agricultural commodity exchange and a commission was established to organize it.			
	○ The technology generation and transfer policy was redesigned, and both the Directorate of Science and Agricultural Technology (DICTA) and the National Rural Development Program received support.			
	○ A study was conducted of the agricultural sector.			
	○ The methodology for analyzing agri-food chains was promoted in public and private institutions.			
	○ The agreement between the Secretariat of Finance and Public Credit, the Secretariat of Natural Resources (SRN), the IDB and IICA to strengthen the UPSA was monitored.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ The National Agricultural Training System was strengthened. ○ RUTA III received support for drawing up a feasibility study for the project "Natural Resources, Land-use Planning and Agricultural Technology Generation and Transfer in Honduras." ○ Project profiles were prepared for GTZ and VOCA. 		
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Short-term Action				
■	Supporting the Agricultural Sector of Honduras during the Change of Government		IICA	10 116
			TOTAL	10 116
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Administrative Support Actions				
■	Administrative Support to the SRN		SRN/SHCP	38 146
			TOTAL	38 146
	◆	To support reorganization at the SRN, involving the design and implementation of the Directorate of Agricultural Science and Technology (DICTA)		
		<ul style="list-style-type: none"> ○ A plan was prepared for privatizing technology generation and transfer services. ○ DICTA was institutionalized as an agency of the SRN, and its budget was approved. ○ The components of the National Technology Generation and Transfer System were defined. 		

IICA's National Action in Nicaragua

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■ Supporting the Ministry of Agriculture and Livestock (MAG) in Formulating and Implementing Sectoral Policies, Plans and Programs			IICA	12 621
			TOTAL	12 621
◆ To enhance MAG's technical and operating capabilities for formulating and implementing agricultural policies, plans and programs.				
○ The working group of the public and private sectors, coordinated by MAG's Directorate of Seeds, received support for defining a new institutional and legal framework to govern seed production and marketing.				
○ The study on the competitiveness of the poultry subsector began, using the methodology for analyzing food chains (corn, sorghum, chicken, eggs).				
○ The study on the competitiveness of the sugar cane subsector continued, with a view to consolidating the Federation of Sugar Cane Producers and establishing the National Commission on Sugar Policy.				
○ Support was provided for institutionalizing the Technical Secretariat of the National Agricultural Council (CONAGRO).				
■ Technical Assistance to CABEI for Executing Loans No. 781-FO and 821-FO			CABEI	87 034
			IICA	7 784
			TOTAL	94 818
◆ To provide CABEI with the information needed for making recommendations for increasing the capability to efficiently supply inputs to coffee and livestock projects.				

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
	<ul style="list-style-type: none"> ◆ To provide CABEI with technical assistance in determining whether the projects funded with loans No. 781-FO and 821-FO are technically and financially viable, and to ensure that these projects use the approved technology package and investment plan. ◆ To provide CABEI with the information needed for taking corrective action as required and detecting problems that may hinder achievement of project objectives. 	<ul style="list-style-type: none"> ○ CABEI received information which enabled the country to more efficiently provide inputs to coffee and livestock projects. 		

Short-term Actions

■ Supporting the Ministry of Agriculture and Livestock (MAG) in Reforming and Modernizing the Institutions of the Agricultural Sector	IICA	10 762
	TOTAL	10 762
<ul style="list-style-type: none"> ◆ To provide MAG and private-sector institutions with technical support for reforming and modernizing agricultural sector institutions. ◆ To formulate the project "Supporting MAG in Reforming and Modernizing the Institutions of the Agricultural Sector." ○ The process to reach agreement on and approve the project "Supporting MAG in Reforming and Modernizing the Institutions of the Agricultural Sector" was concluded. ○ The physical equipment and technical skills required to develop and operate the national agricultural data base were made available. 		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ Nicaragua's Federation of Independent Sugar Cane Producers (FEPRICANIC) and Association of Seed Producers and Marketers (APROSENIC) continued receiving support for developing a new institutional framework for their activities.		
■ Supporting the Nicaraguan Institute of Agricultural Technology (INTA) in Executing an Externally-funded Project			IICA	8 707
			TOTAL	8 707
	◆ To collaborate with INTA authorities in complying with commitments assumed with the World Bank, in connection with an externally-funded project.			
		○ Priority commodities and regions in which INTA will concentrate its innovation and dissemination activities were identified.		
		○ A profile was prepared for a medium-term plan that will orient INTA's innovation and dissemination activities.		
Execution of the IICA/USAID Agreement to Strengthen Nicaragua Agricultural Commodity Exchange (BAGSA)			USAID	10 754
			IICA	10 296
			TOTAL	21 050
	◆ To support the organization and operation of BAGSA by executing the work plan of the agreement.			
		○ Quality standards were established for rice, corn, beans, sorghum, sesame, soy beans and cattle on the hoof.		

IICA's National Action in Panama

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Project				
■ Institutional Strengthening of MIDA and Other Public and Private Sector Organizations in Connection with the Trade and the Modernization of Agri-food Systems in Panama			IICA	110 523
			TOTAL	110 523
◆ To upgrade the technical capabilities of public and private institutions to address foreign trade and the analysis and modernization of the agri-food sector				
○ Sixty technicians and producers received training on the agricultural agreement of GATT 1994.				
○ Support was provided for exporting 40 containers of watermelon from the La Alanjeña Cooperative.				
○ A Nicaraguan technician and the Director of IPCE received in-service training on market information and trade and investment, respectively.				
○ The study on the corn/sorghum/feed/poultry and hog chain was conducted and analyzed.				

Short-term Actions

■ Support to the Private Agricultural Sector of Panama in Connection with Institutional Organization for Promoting its Development and Modernization			IICA	6 990
			TOTAL	6 990
◆ To support the creation of the Agribusiness Board of Panama (JAP).				
○ Authorities traveled to the Dominican Republic to visit the Dominican Agribusiness Board (JAD) in order to observe its operations and establish contacts.				

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ A group was set up to promote the JAP; its Board of Directors was appointed and its bylaws were formulated.		
■ Support to the Minister-designate for Clarifying and Harmonizing Sectoral Policies and Strategies			IICA	11 264
			TOTAL	11 264
	◆ To provide support to new agricultural sector authorities.			
		○ Advisory services were provided on agricultural trade negotiations; a unit specializing in this subject was set up; technicians received in-service training.		
		○ A profile was prepared for a subprogram on agricultural health.		
		○ A framework was defined for agricultural policy during the 1994-1999 period.		
		○ A proposed model for an integrated technology generation and transfer system was formulated.		
■ Support to MIDA's National Directorate of Rural Engineering and Irrigation in Connection with the Modernization and Conversion of the Agricultural Sector in Panama			IICA	11 826
			TOTAL	11 826
	◆ To contribute to modernizing MIDA's programs for Darien Province.			
		○ Ninety students and professors of food technology received training.		
		○ Brown-sugar loaf production was described.		
		○ Three studies were prepared: Bases for a Project on the Sustainable Development of Darien Province; Manufacturing and Marketing of Handicrafts in Tagua; and Fish Preservation and Marketing in Garachine.		

Caribbean Region

At the United Nations Global Conference on the Sustainable Development of Small Island Developing States, held in Barbados, a program of action was adopted for improving the living conditions of the inhabitants of such islands. Also important was the signing of the convention establishing the Association of Caribbean States (ACS), which seeks to expand the economic space for trade and investment, and to identify and promote policies aimed at bringing about cultural, social, scientific and technological advancement in its member countries.

With the recent completion of the Uruguay Round of the GATT, the trend toward trade liberalization is expected to increase, which will make it more difficult for governments to finance public activities. There is also concern over the apparent reluctance of the United States of America to grant NAFTA parity to Caribbean goods, and over the refusal of the USA to grant preferential treatment to Caribbean bananas.

The Institute continued to collaborate with regional and international agencies involved in agricultural modernization and rural development in the Caribbean: ADCU, CBD, CARDI, CFCS, CNIRD, FAO, the Secretariats of CARICOM and the OECS, the University of Florida, the UWI and French cooperation agencies, among others.

Facilitating Latin American/Caribbean Linkages for Agricultural Development. Through this multinational project, IICA establishes institutional linkages and develops mechanisms for supporting joint efforts and the transfer of technology and information between Latin America and the Caribbean. At the Second Programming Meeting of the Technical Committee for Agricultural Technology Transfer between Latin America and the Caribbean (TECLAC), which took place in Mexico, participants drew up a 1994-1997 program of operations for: development of information systems; training; exchange of materials; transfer of technical expertise; technology research, development and transfer; and support to bilateral agreements. The project operated the Caribbean Committee for Management of Plant Genetic Resources, which promoted agricultural sustainability in regional institutions.

Barbados

IICA, through the Area of Concentration of Socioeconomic Policies, Trade and Investment, continued to collaborate with the ADCU, the Central Bank of Barbados, CARICOM, the CDB and the UWI on initiatives to create a policy environment conducive to the region's export-led development strategy. The Area of Concentration of Science and Technology, Natural Resources and Agricultural Production

undertook a study to identify the factors that contribute to high post-harvest losses in Barbados cherry, in association with the Government of France, the Ministry of Agriculture and Rural Development and the UWI.

Under the Area of Concentration of Agricultural Health, the Institute collaborated with the Ministry of Agriculture and Rural Development in preparing a project to eradicate caprine arthritis-encephalitis (CAE) virus in goats and to determine the incidence of sheep infected with this virus. Efforts in the Area of Concentration of Sustainable Rural Development focused on analyzing the impact of agricultural policies on the role and activities of rural women as producers and distributors of agricultural produce and processed foods, and on identifying project proposals for rural women food producers.

Dominican Republic

The Technical Cooperation Agency focused on structural reform and institutional change in the agricultural sector, the creation and installation of an agricultural commodity exchange, and the implementation of a public/private agribusiness information service at the Dominican Agribusiness Board (JAD) and the Farmers' Association of San Juan de la Maguana. Letters of understanding on the structural reform in the

agricultural sector were signed with the Secretariat of State for Agriculture (SEA), the Technical Secretariat of the Office of the President, the National Water Resources Institute (INDHRI), the National Price Stabilization Institute, the General Directorate of Forestry, and the Agricultural Bank of the Dominican Republic.

Within the framework of existing legal instruments, and with the support of various units at Headquarters and ECLAC specialists, the following events took place: a) Second Course on International Trade Negotiations and Treaties: Implications for the Agricultural Sector; b) Seminar/Workshop: INESPRES and the GATT; c) International Seminar on Rural Youth; and d) International Seminar on Rural Women, with the participation of IFAD and Venezuela's Foundation for Research Training Applied to Agrarian Reform (CIARA).

Guyana

Under the Area of Concentration of Science and Technology, Natural Resources and Agricultural Production, the project "Supporting the Development of Livestock Production Systems in Guyana" provided support to the St. Stanislaus Dairy Management Training Centre, and fostered the creation of the National Coordinating Committee for Cattle Development. In addition, an analysis was made of the situation and the need for improving fruit processing and handling for fruits with good marketing opportunities. Support was also

provided in establishing the Guyanese Agro-processors Association (GAPA).

At the request of the Ministry of Agriculture, the Area of Concentration of Agricultural Health drew up a project entitled "Improving Agricultural Health Services in Guyana to Facilitate Trade." Also, IICA, CIRAD and the veterinary divisions of the ministries of agriculture of Guyana, Suriname and French Guyana formulated the project "Hemoparasitic Network for the Guyanas," which received funding from FIC. Under the Area of Concentration of Sustainable Rural Development, organizational and managerial skills were strengthened in nine indigenous Amerindian communities in Region 2, and support was provided to the Guyanese Organization of Indigenous Peoples (GOIP) in the planning and implementation of a community development project in Region 9.

Haiti

IICA was an active participant in several studies, initiatives and assistance plans undertaken by various organizations (USAID, IDB, IBRD, EEC, FAO and others of the UN system). It also participated in a national food security assessment survey, which will be of great value in assessing food security issues and in detailing rates of decapitalization and changes and trends in local agricultural production.

The country benefited from the project "Technology Transfer for Coffee-based

Cropping Systems for Haitian Small Farmers," executed through the Area of Concentration of Science and Technology, Natural Resources and Agricultural Production. Under the Area of Concentration of Sustainable Rural Development, the project "Kredi Riral Fanm Ansam" (KREDIFANM) launched activities in July; the first six months of operation were devoted to discussions, analyses and training of participants (especially rural market women). The Zouti-Kanada subproject, which began in November with funding from CIDA, is addressing the alarming capital depletion which has occurred at the farm level by distributing sorely needed agricultural tools.

Jamaica

The activities of the Technical Cooperation Agency in Jamaica sought to reinforce public sector efforts to operationalize its services, especially agricultural research, extension and rural development. It supported the country's efforts to modernize its agricultural sector by promoting diversification and sustainable domestic agriculture, especially on hillsides; and complemented the efforts of USAID and Ministry of Agriculture (MINAG) to reorganize and manage research and extension through workshops and direct technical assistance. It also contributed to improving the operational capabilities of the Rural Agricultural Development Authority (RADA).

Organization of Eastern Caribbean States (OECS)

The Area of Concentration of Socioeconomic Policies, Trade and Investment and UWI conducted a study to assess the impact of agricultural policies on producers and consumers in selected OECS countries and, in collaboration with CEPPI's Regional Project Unit for the Caribbean, held a seminar in St. Kitts and Nevis on agricultural project preparation and evaluation.

Through the Area of Concentration of Science and Technology, Natural Resources and Agricultural Production, assistance was provided to Dominica, Grenada, St. Lucia, and St. Vincent and the Grenadines in developing technology generation and transfer programs. An assessment of the agricultural technology development and transfer system was completed for Dominica and St. Vincent and the Grenadines. IICA cooperated with the Ministry of Agriculture of St. Kitts and Nevis in holding the 1994 Review and Programming Workshop of the OECS Network of Vegetable and Food Crops Development Projects. In addition, in collaboration with the Agricultural Technical Mission of Taiwan and CARDI, support was provided to the Ministry of Agriculture of St. Vincent and the Grenadines in assessing the agronomic and economic feasibility of producing table grapes locally. IICA supported the Ministry of Agriculture of Grenada in establishing a National Floriculture Industry Development Program, with technical assistance from ADCU, CIRAD and the Martinique Chamber of Agriculture.

The Area of Concentration of Agricultural Health and CIRAD conducted a survey in all OECS countries to determine the pest and disease status of pineapples. In collaboration with ADCU, it formulated a fruit fly control project. The Institute helped activate the Pesticides Control Board (PCB) in Antigua and Barbuda, and establish a PCB in St. Kitts and Nevis. It also collaborated in organizing the Fifth Meeting of OECS Pesticides Control Boards. IICA also continued to provide assistance to upgrade the countries' quarantine systems, and installed a new agricultural health surveillance data base (CORRAL) in the ministries of agriculture.

Through the Area of Concentration of Sustainable Rural Development, assistance was provided to the Sunshine Harvest Farmers Cooperative (SHFC) of St. Lucia and to the Productive Farmers Union (PFU) of Grenada in business evaluation and management and institution building. Workshops in program planning and financial management were held for farmer organizations in Grenada, St. Lucia, and St. Kitts and Nevis. In St. Kitts, a program was developed to provide guidance to new farmers' groups, and in Nevis, semi-active groups such as the Nevis Growers' Association and the Nevis Livestock Farmers' Association were stimulated.

Suriname

Under the Area of Concentration of Science and Technology, Natural Resources and Agricultural Production, efforts focused on transferring low-cost technology and

basic management skills to farmers. Training was provided to dairy farmers in pasture production and management. Two projects were prepared for the Ministry of Agriculture: "Sustainable Livestock and Crop Systems using Legume Trees as a Source of Nitrogen and Protein," and "Sustainable Livestock and Crop Systems using Azolla as a Source of Protein." IICA also worked to inventory and expand the germ plasm base in Suriname, and to analyze and prepare the final report on vegetable production in that country.

The Area of Concentration of Agricultural Health submitted a request to the IDB for funding a feasibility study to upgrade agricultural health services. In April, IICA provided support to an IFAD technical mission that visited Suriname to draw up a project to eradicate the carambola fruit fly. Under the Area of Concentration of Sustainable Rural Development, and within the framework of the project "Analysis of Agricultural Policy vis-a-vis Women Food Producers in the Andean Region, the Southern Cone and the Caribbean," the results of national survey were presented at a seminar.

Trinidad and Tobago

The Area of Concentration of Socioeconomic Policies, Trade and Investment continued to work through the hemispheric project "Upgrading Agricultural Policy Analysis and Planning Infrastructure," which was well received by the Ministry of Agriculture, Lands and Marine Resources (MALMR) and the

Tobago House of Assembly (THA). Workshops and tutorial sessions were conducted on the use of SIAPA and AGSYS, and on budget preparation. An on-line system was developed and installed at MALMR and the THA to support their annual planning processes. Activities carried out under the Area of Concentration of Science and Technology, Natural Resources and Agricultural Production included: strengthening interinstitutional relations with CARDI, CARIRI, CIRAD, CRITT, UWI and other organizations, two regional workshops, two regional meetings, eight national workshops and nine technical missions to facilitate better technology transfer. In addition, actions were taken to promote the transfer of germ plasm and to introduce exotic fruit from Asia.

The Area of Concentration of Agricultural Health completed the design of the on-line CORRAL surveillance program, which was distributed to the member country and presented during meetings of several international organizations, including IPPC, NAPPO and OIE. Through the Area of Concentration of Sustainable Rural Development, IICA provided training for five groups of rural women in food processing, agricultural practices and business administration and management. CEPPI conducted a study of the agricultural sector of Tobago, which was the first complete documented assessment made for that sector.

Caribbean Region

IICA's National Action in Barbados

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Short-term Actions				
■ Strengthening Budget Preparation, Policy Analysis, Planning and Information Systems in the Ministry of Agriculture			IICA TOTAL	13 303 13 303
	◆ To improve decision-making and technical budget preparation capabilities in the Ministry of Agriculture.			
	○ Both SIAPA and AGSYS computer programs were installed in the Ministry of Agriculture, and professionals were trained in their use.			
■ Supporting the Ministry of Agriculture in the Selection and Multiplication of CAE Virus-free Goats			IICA TOTAL	9 995 9 995
	◆ To prepare and document a strategy to control and eradicate the CAE Virus affecting goats in Barbados.			
	○ The strategy was prepared, documented and submitted to the Ministry of Agriculture.			

IICA's National Action in the Dominican Republic

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Short-term Actions				
■	Cooperation in Formulating a Study on Technological and Non-tariff Policy Guidelines and Support for Strengthening a Specialized Agricultural Information System		IICA	24 218
			TOTAL	24 218
	<ul style="list-style-type: none"> ◆ To support the formulation of a study on technological and non-tariff policy guidelines. ◆ To contribute to strengthening a specialized information system on the agricultural sector. <ul style="list-style-type: none"> ○ A study was formulated on non-tariff barriers in the agricultural sector. ○ The Public-Private Agribusiness Information Service launched operations. ○ An analysis was made of 38 studies and assessments formulated by national and international institutions concerning the problems affecting the agricultural sector. ○ A seminar was held on state reform. ○ A feasibility study was prepared on the establishment of an agricultural commodity exchange. 			
■	Promotion of the Initiative for Small-farmer Enterprises and Development, and Preparation of the Project		IICA	27 997
			TOTAL	27 997
	<ul style="list-style-type: none"> ◆ To promote the formulation of a project on small-farmer enterprises. <ul style="list-style-type: none"> ○ Work began to formulate the project. 			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Administrative Support Action				
■ Supporting the Secretariat of State for Agriculture (SEA) in Promoting Agricultural Development and Rural Well-Being			SEA	79 969
			TOTAL	79 969
	◆ To assist the SEA in promoting rural well-being and agricultural development .			
	○ The SEA was assisted in applying practical methodologies and procedures for promoting sustainable agricultural and rural development.			
	○ Support was provided in the formulation, evaluation and administration of agricultural, livestock and forestry sub-projects.			
	○ An international seminar was held on women and rural development.			

IICA's National Action in Guyana

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■ Supporting the Development of Livestock Production Systems in Guyana			IICA	53 782
			TOTAL	53 782
◆ To promote the integrated development of dairy production in Guyana.				
○ Production data from four IICA dairy farms were collected and analyzed.				
○ A complete dairy production system was established at the Guyana Defense Force Farm.				
○ Forty-two agricultural science teachers were trained at St. Stanislaus Dairy Training Center (SSDTC).				
○ Over three hundred high school students and fifty University of Guyana agriculture students were trained at the SSDTC.				
○ National Dairy Development Program (NDDP) technicians and milk collectors were trained at the SSDTC in improving milk quality and quantity.				
○ Nine NDDP technicians were trained to promote the use of the St. Stanislaus dairy production technology to farmers.				
○ The Coordinating Committee for Cattle Development (CCCD) was strengthened.				
○ An overview of the livestock sub-sector, a livestock policy document and a plan of action for dairy and beef production were produced with assistance from OAS and VOCA consultants.				

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Strengthening Veterinary Services in Guyana			IICA	39 504
			TOTAL	39 504

- ◆ To strengthen the animal health services of the Ministry of Agriculture through disease monitoring and control, technology transfer, and dissemination of information.
 - The document "Improving Agricultural Health Services in Guyana to Facilitate Trade" was prepared and approved.
 - A bovine tuberculosis eradication plan proposal was prepared by the Chief Veterinary Officer with assistance from IICA and PAHO, and submitted to the Minister of Agriculture.
 - CORRAL, CARAPHIN's new agricultural health surveillance data base, was installed in the MOA, and staff was trained in its use.
 - Support was given to the Plant Quarantine Unit of the MOA to continue carambola fruit fly surveillance. This resulted in the discovery of two intact *Bactrocera* sp, for which successful eradication measures were taken.
 - Animal health instruction was given regularly at SSDTC to agriculture teachers, students, NDDP technicians and farmers.
 - The CIRAD-EMVT document "The Cattle Tick: *Boophilus microplus*" was translated, published and distributed to veterinarians and relevant institutions.
 - An agricultural health specialist participated in an animal health economics course at Wageningen Agricultural University in Nairobi, Kenya.

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Hemoparasite Information Network for the Guianas			FIC	6 262
			TOTAL	6 262
◆ To initiate preliminary actions for the implementation of the network.				
○ The project was prepared and approved by IICA and the MOAs of Guyana and Suriname. External funds were approved by FIC.				
○ Veterinary laboratory staff was trained in hemoparasite diagnostic techniques, in collaboration with CIRAD-EMVT.				
○ A bovine hemoparasite survey continued in Guyana and Suriname, in collaboration with CIRAD-EMVT and veterinary departments of the MOAs.				
○ Bovine serum banks were established.				
○ Data on bovine brucellosis and leukosis were generated.				
○ The paper "Hemoparasite Information Network for the Guianas" was presented at the 7th International Symposium on Veterinary Epidemiology and Economics (ISVEE).				
■ Strengthening Rural Development in Guyana			IICA	23 258
			TOTAL	23 258
◆ To organize and promote an effective national rural development strategy, through the integration of actions of relevant agencies that support community development.				
○ Through a participatory research process, community priorities were determined, short- and long-term solutions were sought, and ten project profiles were formulated and submitted for funding.				

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ Region 2 Coordinating Committee for Amerindian Development, an umbrella indigenous organization, was strengthened. ○ The status and needs of youth in two amerindian communities in Region 2 (Kabakaburi and Tapakuma) were surveyed and characterized. ○ The aquaculture potential and the status of forestry activities in several communities were surveyed. ○ Demonstration plots to test alternative sustainable farming systems in forested areas were established. ○ Training activities conducted for community residents in project identification and formulation, handicraft marketing, woodcraft and sculpturing, land mapping, and small business management. ○ The Guyana segment of IICA/IDB Rural Women's project was successfully completed. ○ Four project evaluations were completed and results used in the compilation of a rural development data base. ○ Implementation of the Guyanese Organization of Indigenous Peoples (GOIP) was initiated. ○ Assistance was given in coordinating an inter-institutional school food and gardening project in the North West Region. ○ Strategic alliances were forged with various national and international organizations to facilitate the design a rural development strategy in support of small farmers, rural women, youth and indigenous peoples. Organizations included Futures Fund, IDB, IFAD, CARI-COM, Commonwealth Youth Programme, UNICEF, VOCA, Region 2 Democratic Council, government departments and NGOs. 		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Upgrading the Capabilities of the Amerindian Population for Community Development			Futures Fund	58 976
			TOTAL	58 976
<p>◆ To promote community development through strengthening of the capabilities of the Amerindian population.</p> <p>○ The project was approved and an agreement was signed with Futures Fund to implement it in nine indigenous Amerindian communities in Region 2.</p>				

Short-term Action

■ Generation of Information to Enhance Research, Extension and Training Capabilities	IICA	16 961
	TOTAL	16 961

Administrative Support Action

■ Support to Amerindian Research	UNICEF	5 070
	TOTAL	5 079

IICA's National Action in Haiti

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■ Technology Transfer for Coffee-based Cropping Systems for Haitian Small Farmers			AID/Coffee	944 802
			TOTAL	944 802
	◆ To increase the output and incomes of small- and medium-scale coffee growers.			
	◆ To improve existing varieties of coffee and produce new high-quality varieties.			
	◆ To train small- and medium-scale coffee growers in the use of modern production technologies.			
	○ Field personnel were hired to carry out all project activities.			
	○ Some 1000 groups of small- and medium-scale coffee growers received training.			
	○ The project established 582 coffee nurseries and 40 demonstration plots.			
	○ The project distributed 24,900 plantain and 2400 citrus plantlets.			
	○ The project produced 216 radio programs on coffee production.			
	○ Project representatives participated in the Conference on Agribusiness in the Americas (December 1994, Miami), at which they introduced a new variety of coffee produced in Haiti.			
■ Technology, Organization and Credit for Small Farmers in Haiti			Gov. of Canada	10 722
			IICA	46 487
			TOTAL	57 209
	◆ To evaluate the project's work plan for 1994.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
	◆ To support the organization of groups for promoting technology, organization and credit.			
	◆ To increase production levels on small farms.			
	○ The project's work plan for 1994 was evaluated.			
	○ Agricultural tools were distributed in the 12 project areas.			
	○ The project distributed 7032 pounds of improved seeds for agricultural crops to 519 farmers.			
	○ Seminars were held on agricultural production technologies, seed selection, peanut-growing, animal castration, and other topics.			

Short-term Actions

■ Design of a Strategy to Support the Reactivation of Haiti's Rural Economy	IICA	10 950
	TOTAL	10 950
■ Emergency Support to the Legitimate Ministry of Agriculture of Haiti	IICA	22 982
	TOTAL	22 982

IICA's National Action in Jamaica

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Project				
■ Support for Rural Development			IICA	95 363
			TOTAL	95 363
<ul style="list-style-type: none"> ◆ To strengthen the Rural Agricultural Development Authority (RADA) in its operations and project design capabilities. ◆ To support diversification and exportation of non-traditional agricultural crops. <ul style="list-style-type: none"> ○ Support was given to RADA in training events and in the implementation of a market fair. ○ Two project identification and project profile preparation courses, a project preparation seminar, a seminar on root crops, a seminar on fruit puree and a round table on mini-sett technology were held. ○ Support was given to mini-sett yam production and exportation. ○ Mini-sett yam soil conservation practice training sessions were held. ○ Data on optimum stocking rates in tilapia production were analyzed. ○ A seminar on the agricultural challenges for the 21st century was held. ○ Supported was provided to the formation of the Papaya Growers Association. 				

IICA's National Action in the Organization of Eastern Caribbean States (OECS)

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■	Support for Agricultural Technology Development, Transfer and Utilization in the Caribbean (Phase II)		IICA	167 430
			TOTAL	167 430
	<p>◆ To improve functional and managerial capabilities of technology development and transfer institutions and systems for modernizing agriculture in the Caribbean.</p> <ul style="list-style-type: none"> ○ Inter-institutional linkages for policy-setting and strategic planning involving public and private sectors institutions and farmers were increased. ○ Technology development and transfer programs prepared by client institutions were defined and documented. ○ Operational linkages between research/development and extension structures were strengthened. ○ Support was given to the consolidation of networks in vegetable and food crops research and development. ○ Increased political support was given to IICA by the SCMA and the CARICOM Secretariat, to assist agricultural modernization in the region. ○ Closer partnerships were established with other cooperation agencies, especially ADCU and the French Mission for Cooperation. 			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Strengthening Agricultural Health Capabilities in the Eastern Caribbean States (ECS)			IICA	125 776
			TOTAL	125 776
	◆ To create the conditions for economically sustainable agriculture in the ECS while minimizing negative impacts on the environment.			
	◆ To strengthen the capabilities of the countries in pest management and quarantine to improve production and trade.			
		○ A survey to determine pest and disease status of pineapple was completed in all countries.		
		○ All countries received copies of model pesticide legislation for adoption.		
		○ A meeting of the Pesticides Control Boards of the OECS was organized with support from OECS/NRMU/ENCORE.		
		○ Workshops in small application equipment were implemented with support from FAVA/CA.		
		○ The Pesticides Control Board (PCB) in Antigua and Barbuda was reactivated, and the PCB in St. Kitts and Nevis was established.		
		○ A project document to assess the capabilities of the countries in the analysis of pesticide residues was prepared and submitted for funding.		
		○ Three quarantine training workshops were held in Grenada, St. Vincent and the Grenadines, and Antigua and Barbuda.		
		○ A workshop to discuss the fruit fly situation and mechanisms to deal with the problem was held in Dominica with support from ADCU, FAO and FAVA/CA.		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ Support was given to Saint Lucia in studies on the <i>Erwinia</i> problem in papaya. Findings from the study were discussed at a seminar held with interested groups.		
■ Strengthening of Rural Organizations in the Caribbean (Phase II)			IICA	203 637
			TOTAL	203 637
	◆ To support the CFDC in organizing the production and marketing of non-traditional crops among its member farmer organizations.			
	◆ To assist farmer organizations in improving their organizational and management capabilities.			
	◆ To promote the development of skills in project identification and formulation among farmer organizations.			
	◆ To support the design and implementation of a rural development strategy for the Caribbean.			
		○ Technical assistance in evaluating terms of contractual arrangements with buyers in Holland and France was provided to CFDC.		
		○ Technical advice in the management of funds received from Canada was provided to CFDC.		
		○ Training and on-going assistance in assessment, business management and organizational building were provided to the Sunshine Harvest Farmers Cooperative (SHFC) of Saint Lucia and to the Productive Farmers Union (PFU) of Grenada.		
		○ Training workshops in program planning and financial management were held for farmer organizations in Grenada, Saint Lucia, and St. Kitts and Nevis.		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ Eleven workshops on group dynamics, program planning and organizational development were held with farmer organizations in Grenada, Saint Lucia, St. Vincent and the Grenadines, Antigua and Barbuda, Dominica, and St. Kitts and Nevis. ○ A project to produce two videos on organization and management of farmer organizations was developed, in association with the Regional Rural Communication Centre in Dominica. ○ A project aimed at improving entrepreneurial skills of small-scale farmers was developed. ○ As part of the commercialization of its farm operations, a business plan was developed for Roots Farm Cooperative in Saint Lucia. ○ Several farmer organizations in Nevis, Grenada, Saint Lucia , St. Vincent and the Grenadines, and Antigua and Barbuda received technical assistance in project identification and formulation. ○ Training was provided to MOA officials, beekeepers and beekeeper cooperatives in Antigua and Barbuda, Nevis, Montserrat and Anguilla in identification and management of pests and diseases. ○ Support was provided to the IFAD to develop a program targeted at small farmers and non-farmer rural enterprises in Saint Lucia and Dominica. ○ Technical assistance was provided to the Windward Islands Farmers Association (WINFA) in preparing a three-year agricultural diversification proposal. ○ Support was provided to the Regional Youth Conference held in Saint Lucia and sponsored by CNIRD. ○ Ongoing technical assistance was provided to CFDC in the publication of the newspaper "FOCUS on Rural Development." 		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
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Short-term Action

■ Support to Farmers' Organizations Negatively Affected by Hurricane Debbie	IICA	12 934
	TOTAL	12 934

- ◆ To support the MOA and farmers' organizations of Saint Lucia to overcome the negative effects of Hurricane Debbie.
 - The short-term action was approved and its implementation begun.
 - A training workshop for farmers in the diagnosis and control of vegetable pests and diseases was held in Saint Lucia.

IICA's National Action in Suriname

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■ Supporting the Development of Livestock Production Systems in Suriname			IICA	41 411
			TOTAL	41 411
◆ To support generation, testing and transfer of technology.				
○ Dairy production technology was transferred to the following farms: Rago's, Ramnath, Trustfull, Vroegh, Cummels and Dihal.				
○ Four technicians and four students received in-service training.				
○ The project proposals "Sustainable Livestock and Crop Systems Using Legume Tree as Source of Nitrogen and Protein" and "Sustainable Livestock and Crop Systems Using <i>Azolla</i> as a Source of Protein" were prepared and submitted to IICA and local government officers.				
○ Four trials to test the performance of <i>Azolla</i> were carried out on farm level: a) <i>Azolla</i> production under different water conditions; b) <i>Azolla</i> as a protein source in duck production; c) <i>Azolla</i> as a protein source in pig production; and d) <i>Azolla</i> as a nitrogen supplier in crop production.				
○ Production and fertilization trials for lukuntu and bamboo grass were finalized.				
○ A paper dealing with the project's objectives and methodological approach was presented at the seminar "Livestock by the Year 2000."				
○ In collaboration with IDB, a study trip was organized to expose farmer associations' members and a LW technician to Costa Rican associations' activities.				

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ Monthly input prices for livestock production were collected and registered.		
■ Supporting the Development of Fruit Production in Suriname			IICA	105 003
			TOTAL	105 003
	◆ To execute a national workshop on harvest and post-harvest procedures.			
	◆ To prepare a draft action plan for the development of the fruit subsector.			
	◆ To distribute information on fruit and vegetable production.			
		○ Three university students were trained in the conduction of maturity index experiments of <i>Spodilla</i> , so as to define the proper harvesting stage of this exotic fruit crop.		
		○ A national workshop was held, attended by 62 persons.		
		○ The draft action plan was prepared and submitted for comments and recommendations to MOA officials.		
		○ Three IICA/ COLEACP publications were distributed, including the Tropical Fruit Newsletter.		
		○ A dwarf variety of golden apple was presented to the MOA.		
		○ A vegetable survey document was prepared and presented to officials at the MOA and to private sector representatives.		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Short-term Actions				
■ Promotion of the Integrated Rural Development of Communities in the Marowijne, Lawa and Tapanahony Subregions			IICA	6 500
			TOTAL	6 500
<ul style="list-style-type: none"> ◆ To initiate a rural development project for the subregions. ○ Project proposal submitted to IICA Headquarters for approval. 				
■ Feasibility Study for Strengthening Agricultural Health Services in Suriname			IICA	38 250
			TOTAL	38 250
■ Preparation of the Carambola Fruit Fly Eradication Pre-project			IICA	11 500
			TOTAL	11 500

IICA's National Action in Trinidad and Tobago

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■ Improving the Infrastructure of Agricultural Policy Analysis and Planning in Trinidad and Tobago			IICA	47 725
			TOTAL	47 725
	◆ To improve the information structure and support system for the agricultural policy analysis and planning process.			
	○ A three-day workshop, 24 hours of tutorials and a national commodity budgeting exercise, all aimed at improving the national capability for the use of AGSYS for commodity budget analysis, were completed.			
	○ Fifteen commodity budgets were completed.			
	○ The concept of an annual planning process and its related components were introduced to and accepted by the Ministry of Agriculture, Land and Marine Resources (MALMR) and the Agricultural Division of the Tobago House of Assembly (THA).			
	○ A computerized system was developed and installed for testing in the MALMR and in the Agricultural Division of the THA.			
■ Enhancing the Participation of Women in the Rural Development Process in Trinidad and Tobago through Institutional Strengthening			IICA	40 166
			TOTAL	40 166
	◆ To strengthen the Extension Division of the MALMR.			
	◆ To improve economic and productive capabilities of five women's groups.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ A national workshop on building gender-sensitive activities into agricultural extension programs and four workshops on gender awareness were held.		
		○ Thirty-six training sessions in primary production, agro-processing, business and administrative processes and group dynamics were held.		
		○ Feasibility studies to initiate small business operations were prepared.		

Short-term Action

<p>■ Technical Cooperation Agreement between ADB and IICA, to Conduct a Technical Assistance and Training Program on Technical Appraisal of Projects in Agroindustry and Ornamental Tropical Horticulture</p>	<p>ADB</p> <p>TOTAL</p>	<p>4 102</p> <p>4 102</p>
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Andean Region

A dynamic process of economic opening and integration occurred in this region, giving rise to the negotiation and signing of a number of international, multilateral and bilateral agreements. The agricultural GDP increased in all the countries of the region, with the exception of Venezuela. Nontraditional exports expanded substantially, but banana-producing countries were plagued by low international prices and marketing difficulties.

IICA supported institutional reforms in public and private agricultural organizations with a view to adapting their structures and objectives to current needs. It also contributed to the modernization of regional marketing systems with the development of innovative instruments, most notably agricultural commodity exchanges.

Bolivia

The principal activities carried out within the framework of the Area of Concentration of Socioeconomic Policies, Trade and Investment include: a) support to the Agricultural Chamber of Eastern Bolivia in implementing a price and market information system; b) preparation of the 1993-1994 report on the situation of agriculture; c) first workshop on international agricultural trade negotiations; and d) support to the National Secretariat of Agriculture and Livestock in implementing an agricultural

commodity exchange and in establishing a national price and market information network.

The Area of Concentration of Agricultural Health cooperated with the National Secretariat of Agriculture and Livestock in establishing the national plant protection and animal health system. The Area of Concentration of Sustainable Rural Development launched the regional program to support South American camelidae development, funded by IFAD and CIDA. It also collaborated in institutionalizing the gender perspective in the Secretariat for Rural Development and other entities of the public agricultural sector; supported the consolidation of the Commission on Rural Women and Development (COMUSADE); and cooperated in formulating a national training program on gender issues.

Colombia

The Area of Concentration of Socioeconomic Policies, Trade and Investment provided training for professionals for the National Network for Follow-up, Analysis and Discussion of Agri-food Policies; provided technical assistance to the Ministry of Agriculture and Livestock (MAG) and the National Planning Department (DNP) in executing the Agricultural Modernization and Diversification Program; supported the

Colombian Farmers' Society (SAC) in connection with information and international agricultural trade policy analysis; and worked with MAG in conducting a study on the competitiveness of the agricultural sector.

The Area of Concentration of Sustainable Rural Development supported the Integrated Rural Development Fund (DRI) in the formulation of policies and strategies for planning rural development programs and projects, decentralization and modernization of rural organizations. It also continued to implement the project on the control, coordination, follow-up and evaluation of national policies for rural women.

Ecuador

Under the Area of Concentration of Socioeconomic Policies, Trade and Investment, IICA conducted a seminar-workshop on the use of SIAPA for specialists from the Andean region; it also coordinated a workshop to analyze the agricultural agreements of the Uruguay Round of GATT and tariffication exercises, among other actions. The Area of Concentration of Science and Technology, Natural Resources and Agricultural Production supported the Technology and Agriculture Program (PROTECA) of the Ministry of Agriculture and Livestock (MAG) in implementing a new technology generation and transfer system.

The Area of Concentration of Agricultural Health supported the MAG in modernizing its agricultural health services and in defining the functions of plant protection and animal health divisions and departments. Within the framework of the Area of Concentration of Sustainable Rural Development, IICA provided support to the Undersecretariat of Rural Development of the Ministry of Social Welfare (MBS) in executing the National Rural Development Program (PRONADER). It cooperated in implementing the rural development project for the Upper Cañar river basin, the PENIPE rural development project (Phase II), and the lower Guayas river basin project.

Peru

Through the Area of Concentration of Socioeconomic Policies, Trade and Investment, IICA supported the Agricultural Planning Office of the Ministry of Agriculture in formulating its new medium-term plan and in setting up a data bank for the agricultural sector. It also supported that Office in setting up its informatics network, and conducted a seminar-workshop on investment projects for senior management and officials of the Ministry of Agriculture. Technical consultations were

held for drafting a bill to establish an agricultural commodity exchange, and a national workshop was held with JUNTA and SELA on international agricultural trade negotiations.

The Area of Concentration of Science and Technology, Natural Resources and Agricultural Production supported the organization of an international seminar on phytosanitary management of fruit and vegetable exports, a course on *in vitro* propagation and purification of plant materials to propagate fruit crops, among other actions. The Area of Concentration of Agricultural Health provided support to the general plan agreed upon by the ministries of agriculture of Peru and Chile to control the Mediterranean fruit fly in border areas. Under the Area of Concentration of Sustainable Rural Development, an analysis was made of the impact of the project "Development of Technology Transfer in Rural Communities in the Mountains of Peru;" courses were given on small-scale farm projects and on business management; and a document was drafted on the importance of taking rural women into account as agents of development. Support was also provided to IFAD in preparing a water and soil management project in the Peruvian highlands.

Venezuela

Through the Area of Concentration of Socioeconomic Policies, Trade and Investment, IICA supported the General Sectoral Directorate of the Ministry of Agriculture and Livestock (MAC) in conducting a study of the competitiveness of several priority products; it cooperated in modernizing agricultural trade associations, promoted the establishment of Venezuela's agricultural commodity exchange of Venezuela, and conducted a training workshop on trade liberalization and integration for agricultural negotiators.

The Area of Concentration of Science and Technology, Natural Resources and Agricultural Production participated in the design and implementation of the National Agricultural Extension Service, and cooperated with the National Agricultural Research Fund (FONAIAP). The Area of Concentration of Agricultural Health collaborated with MAC's Autonomous Agricultural Health Service (SASA) by preparing specific modules for a training course on animal health and the evaluation of animal health and plant protection laboratories. Under the Area of Concentration of Sustainable Rural Development, IICA supported the Presidential Commission to evaluate and monitor agrarian reform, and helped organize a national seminar on the strengthening of small-farmer organizations.

Andean Region

IICA's National Action in Bolivia

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■	Technical Assistance and Training for the Cotagaita-San Juan de Oro Agricultural Development Project (CORDEPO) (Technical Attachment)		IFAD/CAF/ CORDEPO	69 384
			TOTAL	69 384
	◆ To upgrade the management capabilities of the project's executing unit.			
	○ Training was provided to all project technicians and the inhabitants of most communities in the project area.			
	○ The capabilities for self-management of the project's executing unit were upgraded.			
	○ The capabilities of local institutions to provide effective service to project beneficiaries were strengthened.			
■	Technical Assistance and Training for the Chuquisaca Agricultural Development Project (CORDECH) (Technical Attachment)		IFAD/CORDECH/ CAF	42 681
			TOTAL	42 681
	◆ To upgrade the management capabilities of the project's executing unit.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ Funding was secured for upgrading the management capabilities of the project's executing unit. ○ A document was drawn up to better enable the project to attain its goals. 		
■ Strengthening Decision Making at the Ministry of Agriculture and Campesino Affairs (MACA) in Connection with Economic Policy and International Negotiations (Integration and International Cooperation)			IICA	99 962
			TOTAL	99 962
	◆ To contribute to implementing appropriate economic policies aimed at agricultural and agroindustrial reactivation, modernization and development, within the context of the country's integration process.			
		<ul style="list-style-type: none"> ○ A document was written on agricultural sector reform. ○ Staff at the General Advisory Office for International Affairs (AGAI) received training in the use of SIAPA. ○ A technical cooperation agreement was signed with the government for upgrading capabilities to analyze and design international agricultural trade policies. ○ The national SIAPA data base was expanded and support was provided for publishing the Rural Statistics Yearbook. ○ The price and market analysis module was implemented, and the Price and Market Information System (SISPRE) was put into operation. 		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Training and Technical Assistance Program for the Project to Develop and Consolidate Settlements and Assist Small Farmers in the Department of Santa Cruz			IFAD/ CORDECRUZ	58 543
			TOTAL	58 543
<hr/> Short-term Actions				
■ Supporting the Institutionalization of the Issue of Rural Women in the Agricultural Sector of Bolivia			Emb. of the Netherlands	22 298
			IICA	19 403
◆ To contribute to incorporating a gender perspective into public agricultural policies, programs and projects.			TOTAL	41 701
○ Mechanisms for providing differentiated treatment to women food producers were incorporated into the annual work plans of the National Secretariat for Rural Development.				
■ Presentation of a Proposal for a Study on Agricultural Research in the Tropical Areas of Bolivia			IICA	8 979
			TOTAL	8 979
◆ To draw up a proposal for consultancy services concerning preparation by the Bolivian Institute of Agricultural Technology (IBTA) of a study on agricultural research, to be submitted to the World Bank for funding.				
○ A joint IICA-CATIE proposal was submitted.				
○ The proposal was approved and a contract for consultancy services was signed with IICA-CATIE.				

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Support in Preparing the Livestock Fund's Proposal for the Sustainable Development of Livestock in Beni and Pando			IICA	7 312
			TOTAL	7 312

Administrative Support Actions

■ Administrative Support for the Cotagaita-San Juan del Oro Project			IFAD/CAF/ CORDEPO	175 036
◆ To hire appropriate human resources for project management positions, and to provide administrative services for purchasing goods.			TOTAL	175 036
○ Personnel were hired for 15 management positions, and vehicles and equipment were purchased for the project.				
■ Administrative Support for the Chuquisaca Sur Agricultural Development Project			IFAD/ CORDECH	97 009
			TOTAL	97 009
■ Administrative Support for the Chuquisaca Norte Agricultural Development Project			IFAD/ CORDECH	49 524
			TOTAL	49 524

IICA's National Action in Colombia

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■	Support for Agricultural Policy Analysis and Consultation for Defining Objectives and Strategies within the Framework of Economic Opening		IICA	68 553
			TOTAL	68 553
	◆ For all governmental agencies responsible for defining agricultural policy to adopt SIAPA.			
	○ Two members of IICA's professional staff and one professional from the Ministry of Agriculture and Rural Development received training for providing information on agricultural prices.			
	○ Professionals from the Colombian Association of Supply Centers (ACOBASTOS) were trained in the use of SIAPA.			
	○ Data bases on production costs were established for analyzing the competitiveness of agricultural commodities.			
■	Information Systems for the Agricultural Sector		DNP/MAG	74 415
			MAG/ Information	110 065
			IICA	20 550
			TOTAL	205 030
	◆ To design agricultural information systems to assist in the government's decision-making process.			
	○ A study was conducted on the design of the information system on prices and volumes traded in the agricultural sector of Colombia, and then presented to the Ministry of Agriculture and the National Planning Department (DNP).			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ A price and market information system was installed at the wholesale centers of Bogota, Medellin, Pereira, Cali, Cucuta, Bucaramanga, Villavicencio, Armenia and Neiva. ○ Support was given to the DNP and to the Agricultural Study Unit for conducting an analysis of the agricultural situation, production and marketing systems in the rural sector, and agricultural policy priorities. 		
■ Creation of a System to Identify, Formulate and Fund Agricultural Marketing Studies and Provide Support for Regional Marketing Projects for Small-farm Economies			DRI Fund	111 778
			TOTAL	111 778
	<ul style="list-style-type: none"> ◆ To create a system to identify, formulate and fund agricultural marketing studies and to provide support for regional marketing projects. 			
	<ul style="list-style-type: none"> ○ A consultant was hired to design a concentrate plant for the municipality of Bosconia. ○ Marketing programs for 1995 were evaluated and the document was delivered to the DNP. 			
■ Control, Coordination, Monitoring and Evaluation of National Policies for Rural Women			MAG	58 576
			PJMF	139 689
			IICA	44 362
			TOTAL	242 627
	<ul style="list-style-type: none"> ◆ To implement national policies targeting rural and indigenous women. 			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ Training and technical assistance were provided and women's organizations were promoted in two municipalities of Cundinamarca. ○ A consultant was hired to provide technical assistance to production projects in the Departments of Sucre, Cauca, Cundinamarca and Nariño. ○ Workshops were held in agencies of the Ministry of Agriculture on the topic of gender and policies for rural women. ○ Some 3000 bulletins and 20,000 copies of an informational brochure on policies for rural women were published. ○ A training workshop was held for the Association of Agribusinesses on gender and the identification of strategies and projects to strengthen society. ○ Advisory services were provided to the Ministry of Agriculture and Rural Development in information management systems. ○ Advisory services were provided to the National Association of Rural and Indigenous Women to upgrade the association and implement policies targeting rural women. 		
■ Incorporation of Policies on Rural Women in the National Rehabilitation Plan (PNR) (Technical Attachment)			FOSDES	91 749
			IICA	7 986
			TOTAL	99 735
	◆ To institutionalize policies targeting rural women in the PNR.	<ul style="list-style-type: none"> ○ Advisory services and partial funding were provided for training workshops for PNR department officials and regional delegations for formulating plans and commitments for enhancing the capabilities of rural women in the project area. 		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ Support was provided for regional and provincial meetings to be held by women's associations in the Departments of Santander, Choco, Sucre, Guajira, Casanare, Nariño and Cundinamarca to analyze problems and formulate solutions. ○ A pamphlet on policies to enhance the capabilities of rural women was published. 		
■ Technical Cooperation in Preparation for the Census on Dwarf Holdings in Colombia, Phase I (Technical Attachment)			Gov. of Colombia/MAG Gov. of Colombia/ Food Security	105 011 320 618
			TOTAL	425 629
		<ul style="list-style-type: none"> ◆ To prepare a methodology for conducting the census on dwarf holdings. ○ A methodological document was drawn up for conducting censuses of dwarf holdings. ○ A list was made of the municipalities that have the most dwarf holdings. 		
■ Technical Library and Documentation Services			Rodrigo Peña Library IICA	26 784 3 070
		<ul style="list-style-type: none"> ◆ To provide specialized technical library services to institutions of the agricultural sector. 	TOTAL	29 854

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
	<ul style="list-style-type: none"> ◆ To provide technical assistance to the Ministry of Agriculture and to the National Agricultural Scientific Information Subsystem (SNICA). ◆ To provide technical cooperation to the sector in order to strengthen information units. ◆ To make available documentation and information held by the Rodrigo Peña Library. 	<ul style="list-style-type: none"> ○ Technical procedures and users' services were modernized through systematization and the acquisition of equipment. ○ Nine meetings of SNICA's board of directors were attended. ○ Advisory services were provided to the Ministry of Agriculture library. ○ Latin American sources for information on rural development were updated. ○ Some 150 specialized journals and 3500 books and documents were processed for the specialized collections. ○ Specialized collections were set up and a service network for researchers and other users was established. ○ A specialized IICA collection was organized, including the 1942-1994 institutional memory and documents generated throughout the life of the Institute. ○ Special collections were created on ecology, rural women, rural poverty, biotechnology, development projects and development policies. 		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ Special publication collections of several international agricultural institutions were created, including CIAT, IDRC, CIMMYT, CIP, FAO and ISNAR.		
■ Technical Cooperation to Strengthen Technical Assistance with the National Technology Transfer System (SINTAP)			MAG/Gov. of Colombia	174 339
			IICA	19 919
			TOTAL	194 258
■ Technical Cooperation for Executing an Agricultural Modernization and Diversification Program (PMD)			DNP/MAG	491 694
			IICA	26 765
			TOTAL	518 459
Short-term Actions				
■ Actions for Institutional Strengthening between IICA and FEDERACAFE			FEDERACAFE	24 311
			TOTAL	24 311
	◆ To strengthen FEDERACAFE's campaign against coffee berry borer, through training activities for rural leaders.			
	○ Support was provided to FEDERACAFE through courses on the integrated management of coffee berry borer.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ Support was provided to several departmental coffee-grower committees, through training for rural leaders. ○ Training was provided on rural extension services and small-farm economy to FEDERACAFE technicians, with a view to standardizing work methodologies and development strategies 		
■	Developing Technical and Institutional Capabilities in the Public and Private Sectors for an Ongoing Analysis of the Competitiveness of the Agricultural Sector		IICA	22 824
			TOTAL	22 824
■	Study on the Competitiveness of the Agricultural Sector of Colombia		IICA	79 886
			TOTAL	79 886
■	Support to the Ministry of Agriculture and Rural Development in Connection with Priority Areas of its Agricultural and Rural Modernization Program		IICA	122 712
			TOTAL	122 712
■	Institutional Building for Agricultural Research in Colombia		IICA	93 729
			TOTAL	93 729
■	Supporting Training Needs Identified in Agreements Signed with the Ministry of Agriculture and Attached Entities		IICA	21 185
			TOTAL	21 185

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Administrative Support Actions				
■ Administrative Support Services for the Sugar Cane Research Center (CENICAÑA)			CENICAÑA	48 696
			TOTAL	48 696
	◆ To hire technical personnel to develop sugar cane research programs.			
	◆ To support the implementation and equipping of laboratories.			
	○ Several laboratories were set up and scientific equipment was purchased for work in physiology and biotechnology.			
■ Training for Managers and Technical Personnel of the Colombian Agricultural Institute (ICA)			ICA/Training	17 882
			TOTAL	17 882
	◆ To develop, promote and execute training plans for ICA managers and technical personnel responsible for research and technology transfer.			
	○ A consultancy contract was signed with the National University for designing a comprehensive training plan and post-graduate programs for agricultural sciences.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
<p>■ Administrative Support Services to the Hydrology, Meteorology and Land Improvement Institute (HIMAT) for Developing Technical Assistance Programs</p>			<p>HIMAT/IBRD TOTAL</p>	<p>359 653 359 653</p>
	<p>◆ To select, contract and supervise services that support HIMAT in developing its technical assistance programs.</p> <p>○ Water regulation specialists were hired.</p>			
<p>■ Agreement to Provide Administrative Services to the Special Fund of the Office of the President of the Republic</p>			<p>FEPRC TOTAL</p>	<p>6 571 6 571</p>
	<p>◆ To provide advisory services and training in the formulation and implementation of production projects.</p> <p>○ A consultant was hired to collaborate in formulating production projects and designing the corresponding training for the Department of Guaviare.</p> <p>○ A workshop was held on the formulation of production projects.</p>			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Research, Development and Implementation of Agricultural Technologies with a View to Producing Export Goods			DNP	500 588
			TOTAL	500 588
	<p>◆ To conduct studies and projects for identifying and selecting the agricultural subsectors requiring technologies for the production, processing, packaging and transportation of export goods, and to provide training and information to enable producers to adapt their production processes to international market conditions.</p>			
	<p>○ Additional consultants were hired to formulate projects on market intelligence and techniques for fruit and vegetable production.</p>			
■ Strengthening Institutional Capabilities of the DRI Fund to Plan and Execute Rural Development Programs and Projects			DRI Fund	210 729
			TOTAL	210 729
	<p>◆ To strengthen the institutional capabilities of the DRI Fund in planning and executing rural development programs and projects.</p>			
	<p>○ Eight professionals were hired to support the DRI Fund during its transition to a new co-funding scheme.</p>			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Design and Operation of the New Components of the DRI Fund and Reorganization of its Structure			DRI Fund TOTAL	117 831 117 831
	<ul style="list-style-type: none"> ◆ To help prepare the basic studies required for the design and operation of the new components of the Co-financing Fund for Rural Investment (FCOIR) and in reorganizing its structure. <ul style="list-style-type: none"> ○ Three consultants were hired to develop FCOIR's environmental and indigenous components. ○ Funding was obtained for a publication on environmental norms. 			
■ Technical Assistance to Upgrade MAG's Capabilities for Planning at the National Level			Gov. of Colombia/MAG TOTAL	360 576 360 576
	<ul style="list-style-type: none"> ◆ To establish assistance and training programs at MAG for strengthening national planning efforts to modernize the state. <ul style="list-style-type: none"> ○ Land management and environmental impact experts were hired. ○ Consultants were hired to train MAG officials in identifying and assessing the norms currently in effect for the agricultural sector. ○ Several studies were conducted on the rural sector. 			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Providing Training and Technical Assistance to Strengthen Small-farmer Organizations			Gov. of Colombia/MAG	23 483
			TOTAL	23 483
	◆ To design training programs to address agriculture, socioentrepreneurial organization, marketing, post-harvest management and the establishment of farmers' organizations and agricultural cooperatives.			
	◆ To enhance the participation of rural women in small-farmer organizations.			
	○ Training plans were formulated in collaboration with regional mayorships, to address the topics of rural women, the development of dwarf holdings, and the modernization of the hemp industry.			
■ Strengthening the Hemp Subsector with Training on the Control, Evaluation and Monitoring of National Hemp Projects			Gov. of Colombia/MAG	64 376
			TOTAL	64 376
	◆ To design assistance programs for research and dissemination of technologies on the phytosanitary aspects and uses of hemp.			
	◆ To upgrade the infrastructure of the hemp subsector and to control, evaluate and monitor MAG's projects in this area.			
	○ Training courses were held for small farmers.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
	<ul style="list-style-type: none"> ○ Training was provided for 75 municipal delegates and 105 campesino leaders of the Department of Magdalena to promote the participation of small farmers in development programs. ○ Training was provided for rural women, concerning participatory business organization and agricultural development policies, among others. 			
■ Support to IDEMA in Operating the Investment Fund for Risk Capital in Enterprises that Market and Process Agricultural and Fisheries Products			IDEMA	203 975
			TOTAL	203 975
	<ul style="list-style-type: none"> ◆ To develop and strengthen the special technical unit of the EMPRENDER Fund created by IDEMA. ○ Consultants were hired to set up the Fund's special technical unit. ○ Activities were monitored, and investment projects of enterprises that market agricultural and fisheries products were evaluated. 			
■ Implementation of the Agricultural Price and Market Information System			Gov. of Colombia/MAG	196 514
			TOTAL	196 514
	<ul style="list-style-type: none"> ◆ To conduct tests and execute pilot projects for implementing an agricultural price and market information system. 			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ Three consultants were hired to provide advisory services and to support MAG in analyzing the situation of the agricultural sector of Colombia; preparing and reviewing statistics on agricultural activities; constructing production cost and price indicators for agricultural products; setting up the price and market information system; and regulating, certifying and standardizing the packaging of agricultural commodities. 		
<ul style="list-style-type: none"> ■ Supporting the Development of a Program for Ongoing Improvement and Total Quality at IDEMA 			IDEMA TOTAL	183 624 183 624
	<ul style="list-style-type: none"> ◆ To develop an advisory program that contributes to attaining total quality in IDEMA's operation. 			
		<ul style="list-style-type: none"> ○ The operating structure of the program was set up and decision-making entities were institutionalized within the project. ○ Motivational workshops were held for all IDEMA units. ○ Institutional Improvement Groups were established. ○ Instructional, conceptual and educational instruments were designed and prepared. 		
<ul style="list-style-type: none"> ■ Implementation of the Dissemination and Training Stages of the National Classification System for Beef Cuts and Carcasses 			Gov. of Colombia/MAG TOTAL	340 340

IICA's National Action in Ecuador

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■	Technical Support in Designing and Consolidating the National Technology Transfer System of the Ministry of Agriculture and Livestock (MAG)		IICA	96 756
			TOTAL	96 756
	<ul style="list-style-type: none"> ◆ To cooperate with MAG in its institutional modernization process and in privatizing technology transfer <ul style="list-style-type: none"> ○ Support was provided to the Directorate of Research, Technology Transfer and Extension (DITTE) for formulating a proposal on institutional modernization. ○ A proposal was formulated with the National Campesino Training Institute for a national training program. 			
■	Technical Cooperation for the National Rural Development Program of the Government of Ecuador		MBS/IBRD	898 563
			IICA	153 610
			TOTAL	1 052 173
	<ul style="list-style-type: none"> ◆ To support the Undersecretariat of Rural Development (Ministry of Social Welfare -MBS-) in coordinating the execution of rural development projects. <ul style="list-style-type: none"> ○ Support was provided for executing the National Integrated Rural Development Plan (PRONADER). 			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
	<ul style="list-style-type: none"> ○ Support was provided for implementing the Rural Development Project for the Upper Cañar River Basin. ○ COTESU and CEBYCAM received support for implementing Phase II of the Penipe project. ○ The Commission for Studies on the Development of the Upper Guayas River Basin (CEDEGE) received support in formulating and implementing an agricultural development program. 			
■ Support to Trade Associations and Institutions of the Public and Private Sectors Concerning Foreign Agricultural Trade Policy			IICA	53 000
			TOTAL	53 000
	<ul style="list-style-type: none"> ◆ To upgrade the negotiating skills of the public and private agricultural sectors on world, regional, subregional and bilateral trade schemes. ○ Training was provided on foreign trade, sectoral planning, sectoral investment and agricultural negotiations, among others. 			
■ Technical Cooperation for the Rural Development Project of the Upper Cañar River Basin (Technical Attachment)			IFAD/ Gov. of Ecuador	168 781
			TOTAL	168 781

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Technical Cooperation for Executing the Penipe Rural Development Project -Phase II- (Technical Attachment)			COTESU/ CEBYCAM TOTAL	23 961 23 961
■ Technical Support for Executing the Flood Control Project for the Lower Guayas River Basin Project (Technical Attachment)			IBRD IICA TOTAL	149 665 4 322 153 987
Short-term Actions				
■ Support to the Reorganization of MAG for its New Role in State Modernization			IICA TOTAL	1 645 1 645
■ Technical Cooperation for Executing the Patococha Rural Development Project			IICA TOTAL	189 189
■ Technical Cooperation to the Undersecretariat of Rural Development for the Mission to Reformulate the Upper Cañar River Basin Project			IFAD TOTAL	109 045 109 045

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Administrative Support Actions				
■ Hiring Managers for PROTECA's (PROTECA I) Central Executing Unit			MAG/PROTECA/ IDB	69 290
			TOTAL	69 290
■ Supporting the Headquarters of the Undersecretariat for Rural Development and the Office of the Ministry of Social Welfare			MBS/IBRD	791 070
			TOTAL	791 070
■ Administrative Support to the Ecuadoran Institute of Water Resources (INERHI) for Purchasing Office Equipment and Materials for Training in Irrigation for PRONADER			INERHI	26 836
			TOTAL	26 836
■ Supporting the Executing Unit of the Rural Development Project of the Upper Cañar River Basin Project			IFAD/ Cañar River	88 360
			TOTAL	88 360
■ Supporting the Study Commission for the Development of the Guayas River Basin			IBRD	97 961
			TOTAL	97 961

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Support to the Ministry of Social Welfare -Undersecretariat of Rural Development- for Preparing an Inventory of Marginal Rural Areas in the Country; Evaluating and Monitoring the Planning and Programming Phases of PRONADER; and Defining Comprehensive Strategies to Support PRONADER's Different Components			MBS	6 578
			TOTAL	6 578
■ Support to the Ministry of Social Welfare (MBS) for Providing Services for Computerizing the Ministry (Phase II)			MBS	8 469
			TOTAL	8 469
■ Supporting Re-engineering Efforts to Modernize the Ministry of Social Welfare (MBS) (Phase I)			MBS	7 460
			TOTAL	7 460

IICA's National Action in Peru

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
<p>■ Strengthening National Capabilities for the Analysis and Design of Agricultural Modernization Policies</p>			<p>ICA</p> <p>TOTAL</p>	<p>66 143</p> <p>66 143</p>
	<p>◆ To improve public and private sector capabilities for developing a modern and sustainable agricultural sector, within the framework of economic and trade liberalization.</p>			
	<p>○ The Agrarian Planning Office received support for formulating its medium-term plan for 1994-1998.</p>			
	<p>○ The organizational structure of the National Agricultural Policy Analysis and Follow-up Network was consolidated.</p>			
	<p>○ A network was installed at the Agrarian Information Office of the Ministry of Agriculture (MA) and its staff received training in the use of SIAPA.</p>			
	<p>○ Support was provided in designing a data base on the prices of agricultural products, which was installed at the Wholesale Markets Company in Lima.</p>			
	<p>○ Support was provided for formulating the work plan of the Office on Women.</p>			
	<p>○ The importance of addressing rural women as agents of development was promoted.</p>			
	<p>○ A workshop was held for the MA personnel and representatives of international technical cooperation agencies, to design programs and projects targeting at rural women.</p>			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ Training on investment projects was provided to managers and staff of the MA, in collaboration with GTZ.		
■ Support to the MA in Formulating its Medium-Term Plan and Developing a Price and Market Information System			IICA	27 597
			TOTAL	27 597
	◆ To provide the MA with technical assistance in the preparatory stage of its efforts to formulate the medium-term plan.			
	○ Support was provided in formulating MA's 1994-1998 medium-term plan.			
	○ A data base on the agricultural sector was installed at the Ministry of Agriculture.			
	○ A preliminary version of the price and market information system was developed.			
■ Promoting Technology Transfer from the Ministry of Agriculture to the Small-farmers in the Peruvian Highlands			IFAD/UCC-FEAS	153 626
			TOTAL	153 626
	◆ To provide technical assistance to enable the Ministry of Agriculture to improve technology transfer to small-farm communities.			
	○ A technical advisor was hired.			
	○ Three consultancies were carried out to analyze the impact of the project's actions in two project areas.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ Opportunities were evaluated for expanding rural agroindustry in the project area.		
		○ The project's technical assistants received training on gender perspective.		
		○ Two courses were offered: one on small-scale production projects and the other on business management.		

Short-term Actions

■ Support to the CICAD Task Force on Alternative Development for Formulating a Plan of Action on Alternative Rural Development in Latin America	IICA	9 979
	TOTAL	9 979
◆ To support the Task Force on Alternative Development of the Inter-American Commission on Drug Control (CICAD) in drafting a plan of action for rural development in Latin America.		
○ Support was provided in preparing a draft plan of action.		
■ Support to the Public and Private Agricultural Sectors in Establishing an Agricultural Commodity Exchange in Peru	IICA	48 470
	TOTAL	48 470
◆ To support passage of a law on the creation of agricultural commodity exchanges.		
◆ To promote the establishment of a national agricultural commodity exchange.		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ Technical advice was provided to the National Supervisory Commission on Businesses and Securities and to the Congress of the Republic for passing the bill on commodity exchanges in September. ○ A document was prepared on the need for an agricultural commodity exchange in Peru. ○ Several meetings were attended to discuss setting up a group that will promote the establishment of the agricultural commodity exchange. 		
■ Supporting Execution of the Plan of Action between the Governments of Peru and Chile for Strengthening Efforts to Combat the Mediterranean Fruit Fly in Border Areas			MOSCAMED	338 427
			IICA	15 939
			TOTAL	354 366
	<ul style="list-style-type: none"> ◆ To control, and eventually eradicate, the Mediterranean fruit fly in border areas between Peru and Chile. ◆ To ensure that quarantines are enforced in the valleys of the Department of Tacna, Peru. ◆ To support the renovation and reactivation of the La Molina MOSCAMED laboratory. ◆ To improve application of sterile-fly production techniques. 			
		<ul style="list-style-type: none"> ○ The general strategy of the binational plan of action was adjusted to reflect an increase in Chile's financial contribution. ○ Capture/trap/day (CTD) indexes for the Mediterranean fruit fly were dramatically reduced in the low, intermediate and high areas of the Tacna Valley, to the point of attaining "suppressed" status for the fly. 		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
	○	Work continued to improve the sterile-fly production technique.		
	○	Work continued for instituting permanent quarantine barriers in Camiara and Estique-Pampa.		
	○	The La Molina MOSCAMED laboratory was strengthened and the quality of sterile insects produced there improved.		
	○	Closer links were established between Chile's Agricultural and Livestock Service (SAG) and the Peruvian institutions affiliated with the binational agreement.		

Administrative Support Actions

<p>■ Support for the Central Coordinating Unit of the Project to Promote Technology Transfer in Small-farm Highland Communities</p>	<p>◆ To provide support to purchase four-wheel drive vehicles for the extension units in the departments served by the project.</p> <p>○ Bids were requested and submitted and four vehicles were purchased.</p>	<p>IFAD/UCC-FEAS 80 680</p> <p>TOTAL 80 680</p>
<p>■ Administrative Support to the Communications and Development Institute, Co-executing Unit of the Project to Promote Technology Transfer in Highland Small-farm Communities</p>	<p>◆ To provide support to purchase radio broadcasting equipment.</p> <p>○ Bids were requested and submitted for the acquisition of radio broadcasting equipment.</p>	<p>IFAD/UCC-FEAS 85 624</p> <p>TOTAL 85 624</p>

IICA's National Action in Venezuela

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■ Technical Cooperation for the Executing Unit of the Project to Support Small Farmers in the State of Sucre			IFAD/CAF/MAC TOTAL	1 474 1 474
■ Technical Cooperation to Support the Foundation for Training and Research Applied to Agrarian Reform (CIARA)			IFAD/CIARA TOTAL	78 334 78 334

Short-term Actions

■ Support for Modernizing Agricultural Trade Associations and Small-farmer Organizations in order to Facilitate Relations between the Public and Private Sectors	IICA TOTAL	40 274 40 274
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◆ To contribute to modernizing agricultural trade associations and small-farmer organizations.

- A seminar-workshop was held in Acarigua for representatives of agricultural trade associations to analyze their current situation, identify new roles and propose activities that contribute to the modernization process.
- A seminar-workshop was held in Maracay for representatives of small-farmer organizations to define a program for joint action.

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ Progress was made in setting up a data base on the agricultural-agroindustrial sector of Venezuela.		
■ Institutional Strengthening for the Formulation, Execution and Monitoring of Agrarian Reform and Rural Development Programs			IICA	69 497
			TOTAL	69 497
	◆ To support the Presidential commission charged with evaluating the agrarian reform process, and to formulate proposals for reorienting it.			
		○ A national field survey was conducted, information was processed, and a statistical report was submitted to the Presidential Commission.		
■ Support in Establishing the Rural Agroindustry Development Network (REDAR) of Venezuela			IICA	28 789
			TOTAL	28 789
	◆ To provide support in establishing REDAR-Venezuela.			
		○ A committee was set up to promote establishment of the network.		
		○ A workshop was held in the state of Monagas to promote the network.		
		○ A National Directory of Rural Agroindustry Organizations was prepared.		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Administrative Support Actions				
■ Administrative Support for Executing the UCV/IDRC/IICA Grant Agreement			UCV/IDRC	22 153
			TOTAL	22 153
<ul style="list-style-type: none"> ◆ To provide administrative support to the research project on dual-purpose livestock production systems, funded by the IDRC and executed by the UCV. ○ Administrative support was provided for hiring personnel and purchasing equipment. 				
■ Administrative Support to the Ministry of Agriculture and Livestock (MAC) for Preinvestment Activities			MAC/IBRD	1 703 313
			TOTAL	1 703 313
<ul style="list-style-type: none"> ◆ To provide administrative support to the Preinvestment, Supervision and Technical Assistance Program (PSAT) being executed by the Government of Venezuela to modernize the agricultural sector. ○ Thirty-five consultants were hired. 				

Southern Region

In the Southern Region, IICA's technical cooperation was carried out through hemispheric, multinational and national projects on socioeconomic policies, trade, research and technology transfer, agricultural health and sustainable rural development. New technical and administrative support agreements were signed, especially in Argentina and Brazil.

IICA provided support to MERCOSUR's subgroups prior to its entry into effect in January 1995. It supported the CONASUR Secretariat and its special committees, and collaborated in organizing the World Congress of Agricultural Engineers which was held in Santiago, Chile.

Argentina

Through the Area of Concentration of Socioeconomic Policies, Trade and Investment, the Institute prepared reports on the competitiveness and outlook of Argentinian agroindustrial exports; worked with the National Institute of Agricultural Technology (INTA) to draft a report on the technological profile of agricultural production; and formulated and negotiated with the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) a technical and administrative support project for trade negotiations. Together with the Grain Board of Buenos Aires, it conducted a seminar on the regulatory structure required for operating

agricultural commodity exchanges, and the second hemispheric meeting on agricultural commodity exchanges.

The Area of Concentration of Science and Technology, Natural Resources and Agricultural Production supported the National Institute for Statistics and Census (INDEC) in organizing the national agricultural survey; offered four courses on wheat production under the CIMMYT-IDB-INTA agreement; and established an operating agreement with the ArgenINTA Foundation, among other actions. The Area of Concentration of Agricultural Health formulated a plan of action to support the National Animal Health Service (SENASA) in implementing a systematized information model for Argentina's veterinary diagnostic laboratories, with a view to strengthening international emergency and quarantine services and epidemiological surveillance systems. The Area of Concentration of Sustainable Rural Development collaborated with INTA, SAGyP and the ministries of agriculture of Corrientes, Formosa and Misiones in negotiating and defining participatory and comprehensive rural development policies.

Brazil

The Area of Concentration of Socioeconomic Policies, Trade and Investment provided support to efforts to

strengthen the National Secretariat for Agricultural Policy (SNPA) and advised the Ministry of Agriculture, Supply and Agrarian Reform (MAARA) regarding the development and implementation of its agricultural information systems. Through the Area of Concentration of Science and Technology, Natural Resources and Agricultural Production, the Institute provided the Brazilian Institute of Agricultural Research (EMBRAPA) with state-of-the-art information for generating and transferring high-yield, profitable and sustainable technology. Through the Area of Concentration of Agricultural Health, the COSAVE technical secretariat was established and the National Council on the Prevention and Control of Soybean Nematodes was set up. The Area also provided support to the reorganization and strengthening of national plant protection and animal health systems.

The Area of Concentration of Sustainable Rural Development helped obtain the approval of technical rural development units in the states of Bahia, Ceará, Maranhão, Pernambuco, Piauí and Rio Grande do Norte. It also cooperated with the San Francisco Valley Development Corporation (CODEVASF) in improving its geographic information system; and assisted the Superintendency of Development for the Northeast (SUDENE) in formulating proposals for sustainable rural development policies, programs and projects. The Area also collaborated with the National Institute for Settlements and Agrarian Reform

(INCRA) in modernizing its administration, in its human resource training activities and in formulating and executing development projects in settlement areas. It also supported the Banco Nordeste do Brasil (BNB) in developing financial monitoring systems for agricultural and rural development.

Chile

At the request of the Ministry of Agriculture and Livestock (MINAGRI), the Area of Concentration of Socioeconomic Policies, Trade and Investment formulated a global framework for modernizing the sector, and guidelines were drawn up for improving institutional relations between the public and private sectors. A diagnostic study on agriculture was conducted in ten communities of Region VIII, initial steps were taken to prepare a study on the possible impact of NAFTA, and support was provided for organizing the First Meeting of Chilean Agroindustrial Entrepreneurs. The Area of Concentration of Science and Technology, Natural Resources and Agricultural Production cooperated with the National Agricultural Research Institute (INIA) in defining and implementing an institutional strategy and in analyzing the national agricultural innovation system. It also provided support to the Office for Agricultural Planning (ODEPA) for identifying soil conservation practices, and to the Agricultural Research Fund (FIA) for preparing a project profile on livestock development.

The Area of Concentration of Agricultural Health provided support to the

third annual work plan agreed to by the governments of Chile and Peru for controlling the Mediterranean fruit fly in the Arica, Azapa, Tacna and Moquegua valleys. It also contributed to efforts to control foot-and-mouth disease and *Sirex noctilio*. The Area of Concentration of Sustainable Rural Development collaborated with the Agricultural Development Institute (INDAP) in designing and implementing the strategic management process; implementing a market information system for small-farmer beneficiaries of INDAP in Regions Metropolitana, V, VI, and VIII; and executing programs targeting rural women.

Paraguay

Through the Area of Concentration of Socioeconomic Policies, Trade and Investment, IICA cooperated with the Directorate of Agricultural Marketing and Economy (DCEA) of the Ministry of Agriculture and Livestock (MAG) in the project to strengthen the foreign trade and agroindustrial development subsystem. IICA also provided assistance to DCEA and the Directorate of Planning and Policy in developing institutional mechanisms for designing agricultural export policies. The Area of Concentration of Agricultural Health provided support for training offered to producers on integrated pest control in cotton, and for executing a training program on laboratory methods to be used for detecting residues in animal products.

The Area of Concentration of Sustainable Rural Development carried out activities funded by UNIFEM and IFAD. Under the first agreement, implemented in

the Department of Caazapa, the gender perspective was strengthened at the municipal and department levels with the implementation of eight production projects headed by women. Under the second agreement, implemented in the departments of Caaguazu, San Pedro and Concepcion, technical experts and rural leaders received training in participatory methods for organizing, evaluating and preparing production projects.

Uruguay

The Area of Concentration of Socioeconomic Policies, Trade and Investment provided support to the Ministry of Livestock, Agriculture and Fisheries (MGAP) in organizing workshops to analyze the principal obstacles to change in the production structure, with a view to improving competitiveness. In addition, it collaborated with the four national producers' associations: Rural Association, National Rural Development Commission, Federated Agricultural Cooperatives, and Rural Federation. The Area of Concentration of Science and Technology, Natural Resources and Agricultural Production supported MGAP's alternative technology validation program and collaborated in evaluating the PROBIDES project (current status and outlook). Under the Area of Concentration of Agricultural Health, efforts continued to control citrus canker, upgrade MGAP's agricultural health services, and cooperate with COSAVE.

The Area of Concentration of Sustainable Rural Development contributed

to the government's efforts to reconvert the *granjero* subsector with a view to enabling it to compete on external markets and progress was made to set up the Southern Cone Rural Youth Network (REJUR). A national workshop and a regional seminar produced a draft strategy for developing actions at the national and regional levels for setting up a horizontal cooperation network for rural women's organizations in Uruguay, Paraguay and Brazil. Moreover, support was provided for institutionalizing this topic at MGAP and other national institutions. Through the Specialized Service of Training, Education and Communications, IICA supported the University of Labor (UTU) in executing the project "Academic Modernization and Strengthening at the Swiss Colony Dairy School."

Southern Region

IICA's National Action in Argentina

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■ Technical and Administrative Support to the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) for Analyzing the Agricultural Sector and Defining Policy Guidelines (SAGyP/Policies)			SAGyP/Policies	132 929
			IICA	45 000
			TOTAL	177 929
	◆ To draw up proposals for formulating policies to streamline agribusiness' adaptation to the new economic context, by analyzing the current situation of the agricultural sector.			
		○ Analytical methodology was defined, and steps were established for conducting the analysis.		
		○ Training activities on marketing were held in Mendoza and San Juan.		
		○ A preliminary proposal was submitted for creating SAGyP's Agri-food Technical Unit.		
		○ Work began to create an agri-food data bank.		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Strengthening Rural Development Institutions to Promote Equity and Increase the Competitiveness of Small Farmers within the Context of Integration	<ul style="list-style-type: none"> ◆ To strengthen SAGyP's Social Agricultural Program, the NEA Program (SAGyP/IFAD/IDB) and the Smallholders Support Unit of the National Institute of Agricultural Technology (INTA). ◆ To provide the programs with personnel trained to address gender equity. ◆ To incorporate into the INTA Smallholder Unit a methodology for evaluating project impact on environmental sustainability. ◆ To provide technical and logistic support for PROCODER activities. <ul style="list-style-type: none"> ○ Marketing and agroindustry components were incorporated into the NEA Program (SAGyP/IFAD/IDB). ○ INTA and SAGyP personnel in charge of the marketing and agroindustry components received training. ○ Technical personnel, farmers and leaders of small-farmer organizations received training in strategies for marketing agricultural and agroindustrial products, and in the management of associative enterprises. ○ Rural agroindustry was promoted through a quarterly bulletin. 	SAGyP/UNIFEM	22 349	
		SAGyP/PSA	23 331	
		SAGyP/IFAD	54 422	
		INTA	15 537	
		IICA	105 517	
		TOTAL	221 156	

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ An evaluation of the projects' environmental impact was submitted to the Advisory Council of the INTA Smallholder Unit. ○ Technical and logistic support was provided for six PROCODER workshops. 		
■ Technical and Administrative Support to the SAGyP Cabinet for Activities Related to International Trade Negotiations			SAGyP/Cabinet/ Trade TOTAL	574 348 574 348
	<ul style="list-style-type: none"> ◆ To provide technical and administrative support to the SAGyP Cabinet in activities related to international trade negotiations. 	<ul style="list-style-type: none"> ○ Support was provided for SAGyP's activities with the Cairns Group. ○ Support was provided for the visits of the Secretary and Minister of Agriculture of the United States and Australia, respectively, to Argentina. ○ Documents were prepared on trade negotiations. 		
■ Technical and Administrative Support to the Undersecretariat of Agricultural Economics in Formulating Agricultural Programs, Projects and Studies (SAGyP/Projects)			SAGyP/Projects IICA TOTAL	357 388 20 000 377 388
	<ul style="list-style-type: none"> ◆ To support the Undersecretariat of Agricultural Economics in formulating agricultural programs, projects and studies. 			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ The first steps were taken for formulating the project on rural development initiatives (PROINDER). ○ Actions were defined for the CREDIMPAR and SERCAP projects. 		
■ Technical Cooperation to Strengthen the Subprogram of the National Animal Health Service (SENASA)			SAGyP/SENASA IICA TOTAL	357 084 18 454 375 538
Short-term Action				
■ Support in Establishing and Consolidating a Livestock and Fisheries Information System			IICA TOTAL	84 949 84 949
		<ul style="list-style-type: none"> ◆ To formulate an agricultural and agroindustrial marketing project. ○ An assessment was undertaken of SAGyP's information systems. 		
Administrative Support Actions				
■ Analysis and Reorganization of Tobacco-growing Areas in Argentina			SAGyP/Tabacco TOTAL	870 963 870 963

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
	◆ To provide support in conducting evaluations and designing technical assistance programs.			
	○ Evaluations were made and advisory services provided for designing priority plans of action.			
■ Letter of Understanding No. 11: Cooperation for Consolidating the Activities of INTA's Information and Documentation System (SIDINTA)			INTA	315
			TOTAL	315
	◆ To support consolidation of SIDINTA.			
	○ The letter of understanding and the final report were prepared.			
■ Letter of Understanding No. 12: Cooperation for Developing Institutional Evaluation Programs and Supporting INTA's National Directorate in Developing Substantive Activities			INTA	473 714
			TOTAL	473 714
	◆ To support the process to evaluate INTA and external training.			
	○ Further administrative support was provided for the evaluation and external training.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Letter of Understanding No. 14: Cooperation with INTA in Initiating and Executing a Course on Wheat Production for Latin America	◆ To collaborate in executing a Latin American course on wheat production.	○ The Latin American course on wheat production was held, and preparation began of the financial report to be submitted to the IDB and IFAD.	INTA	418 792
			TOTAL	418 792
■ Letter of Understanding No. 15: Cooperation and Support in Implementing Activities Related to the Processing, Analysis and Dissemination of Information Obtained from the 1988 National Agricultural Census, and Development of Stage Two of the Integrated Agricultural Information System, as Established in the INTA-INDEC Agreements	◆ To support INTA and the National Statistics and Census Institute (INDEC) in the processing, analysis and dissemination of information obtained from the national agricultural census.	○ Technical personnel were hired to draw up the methodological procedures.	INTA	44 705
			TOTAL	44 705
■ Letter of Understanding No. 17: Cooperation in Strengthening Dissemination and Communications Activities at INTA	◆ To provide administrative support to INTA's Department of Dissemination for upgrading dissemination and communications efforts.		INTA	21 726
			TOTAL	21 726

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ A letter of understanding and final report were prepared.		
■ Activities to Evaluate Fisheries Resources Prior to Implementing the Program to Modernize Agricultural Services (PROMSA) (Fisheries Component)			SAGyP/INIDEP TOTAL	442 693 442 693
	◆ To provide administrative support to efforts to evaluate fisheries resources.			
		○ The evaluation of fisheries resources continued, technical and mechanical adjustments were made to research vessels, and technical personnel were hired.		
■ Providing Administrative Services to PROMSA (Fisheries Development Component)			PROMSA/SAGyP/ IBRD	19 968
	◆ To provide administrative support to SAGyP in executing PROMSA.		PROMSA/SAGyP/ IDB	217 067
		○ Support was provided in hiring personnel and the final report was prepared.	TOTAL	237 035
■ Study to Formulate a Methodology for Preparing Agricultural Estimates			INDEC TOTAL	375 787 375 787
	◆ To provide administrative support in conducting a study to formulate agricultural estimates.			
		○ Technical personnel were hired and the process to purchase specialized equipment began.		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Administrative Support for Organizing and Equipping the Argentine Institute of Plant Health and Quality (IASCAV)	◆ To provide administrative support to IASCAV.	○ Hiring of technical personnel continued and equipment and materials purchase began.	IASCAV	625 192
			TOTAL	625 192
Administrative Services to PROMSA (Information Systems Component)	◆ To provide administrative support to SAGyP in executing PROMSA.	○ The institutional coordination unit for information received support; technical personnel were hired; equipment was purchased; and the final report was prepared.	PROMSA/SAGyP/	
			IBRD	77 223
			PROMSA/SAGyP/	
			IDB	60 361
TOTAL	137 584	PROMSA/SAGyP/		
Administrative Services to PROMSA (Institutional Coordination Component)	◆ To provide administrative support to SAGyP in executing PROMSA.	○ The institutional coordination unit for information received support; technical personnel were hired; equipment was purchased; and the final report was prepared.	IBRD	4 919
			PROMSA/SAGyP/	
			IDB	286 774
			TOTAL	291 693

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ Activities were carried out to coordinate, control and monitor loans, and to write the final report.		
■ Letter of Understanding No. 18: Publication of INTA's Institutional Journal <i>Campo y Tecnología</i>			INTA	46 294
			TOTAL	46 294
	◆ To provide administrative support in publishing the journal <i>Campo y Tecnología</i> .			
		○ The letter of understanding and the final report were prepared.		
■ Upgrading and Reorganizing Facilities for Executing PROMSA (Cabinet/SAGyP/IICA)			SAGyP/Cabinet	642 066
			TOTAL	642 066
	◆ To provide administrative support to the SAGyP Cabinet in upgrading and reorganizing its facilities.			
		○ Support actions continued, scheduled work was carried out, and the final report was prepared.		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Administrative Support to the National Cotton Boll Weevil (<i>Anthonomus grandis</i> B.) Prevention Program in Argentina	◆ To provide administrative support to IASCAV in executing the National Cotton Boll Weevil Prevention Program.	○ The program received support, and IICA participated in technical meetings of the inter-institutional steering committee.	IASCAV TOTAL	765 005 765 005
■ Administrative Support in Efforts to Declare Zones Free of the <i>Globodera rostochiensis</i> Nematode	◆ To provide administrative support to IASCAV in its efforts to declare <i>Globodera rostochiensis</i> nematode-free zones.	○ The third stage of control actions was programmed and later approved by Chilean authorities.	IASCAV TOTAL	128 222 128 222
■ Support to Satellite Monitoring of the Fishing Fleet Activities	◆ To support satellite monitoring of the fishing fleet activities.		SAGyP/Fisheries TOTAL	114 078 114 078

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ Satellite monitoring equipment was purchased.		
■ Support to the Project to Determine the Feasibility of Improving the Infrastructure of Fishing Ports in Argentina			SAGyP/Fisheries	463 554
			TOTAL	463 554
	◆ To cooperate with the project "Feasibility of Improving the Infrastructure of Fishing Ports in Argentina."			
	○ Work began to formulate the terms of reference for remodeling the port of Rawson.			
■ Support to the Project on Industrial Conversion of the Fisheries Sector in Argentina			SAGyP/Fisheries	479 622
			TOTAL	479 622
	◆ To collaborate with the project "Industrial Conversion of the Fisheries Sector in Argentina."			
	○ The project concluded successfully.			
■ Improving Operations at Fishing Ports			SAGyP/Fisheries	705 810
			TOTAL	705 810
	◆ To improve operations at fishing ports.			
	○ Remodeling needs of fishing ports were identified.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Administrative Support for the Activities to be Carried Out by the National Counterpart of PROMSA (Cabinet/SAGyP/IICA)			SAGyP/Cabinet	1 122 060
			TOTAL	1 122 060
	◆ To provide administrative support to the SAGyP Cabinet in the execution of national activities.			
	○ Actions were undertaken to reorganize SAGyP's operating units and related activities.			
■ Administrative Support to the Fruit Fly Eradication Program (IASCAV/MOSCA)			IASCAV/MOSCA	956 931
			TOTAL	956 931
	◆ To provide administrative support to IASCAV and the provinces of Mendoza and San Juan in executing the Fruit Fly Eradication Program.			
	○ Support was provided for executing the program in Mendoza and San Juan.			
■ Administrative Support to the Undersecretariat of Agricultural Production in Executing the Program to Develop Instruments for Modernizing Agriculture (SAGyP/Marketing)			SAGyP/Marketing	230 481
			TOTAL	230 481
	◆ To support the Undersecretariat in developing instruments for modernizing agricultural marketing.			
	○ The project launched operations.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
<p>■ SAGyP Participation in the International Fairs of Anuga, Boston, Chile and Paris</p>			SAGyP/Fisheries	230 867
			TOTAL	230 867
<p>◆ To support SAGyP participation in the international fairs of Anuga, Boston, Chile and Paris.</p>				
<p>○ Support was provided for SAGyP to participate in the Boston and Chile fairs.</p>				
<p>■ Administrative Support in Strengthening SENASA's Communications and Dissemination Services (SENASA/Communications)</p>			SAGyP/SENASA	11 436
			TOTAL	11 436
<p>◆ To support SENASA in activities related to the publication and dissemination of technical documents.</p>				
<p>○ All planned documents were published.</p>				
<p>■ Administrative Support in Formulating the Project on Environmental Rehabilitation and Flood Control in the Reconquista River Basin</p>			UEPHE/PPF/IDB	127 699
			TOTAL	127 699
<p>■ Administrative Support for Formulating Forestry Projects in the Provinces</p>			SAGyP/IFONA	1 712 423
			TOTAL	1 712 423

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Administrative Support for the Coordinating Unit of the SAGyP-IFAD Project			SAGyP/IFAD	154 615
			TOTAL	154 615
■ Administrative Support for the World Meeting on Natural and Forestry Resources in Argentina			SRNyAG	117 791
			TOTAL	117 791
■ Study on the Demand for Argentine Fisheries Products and Efforts to Promote Consumption of Same			SAGyP/Fisheries	1 800
			TOTAL	1 800
■ Evaluation of Water Resources for Implementing a National Aquaculture Development Program			SAGyP/Fisheries	586 945
			TOTAL	586 945

IICA's National Action in Brazil

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■ Assistance to the Ministry of Agriculture, Supply and Agrarian Reform (MAARA) in Preparing, Developing and Implementing Agricultural Information Systems			MAARA	49 149
			IICA	11 150
			TOTAL	60 299
<p>◆ To assist the MAARA in establishing and using agricultural information systems.</p> <p>○ The MAARA was assisted in acquiring the software needed to execute the project.</p>				
■ Technical Cooperation with the Brazilian Institute of Agricultural Research (EMBRAPA) (PROCENSUL II and IBRD III)			IBRD	515 116
			EMBRAPA	407 179
			TOTAL	922 295
<p>◆ To keep EMBRAPA technological capabilities up-to-date, with a view to boosting agricultural productivity and profitability.</p> <p>○ EMBRAPA received support in updating the technology of its research centers.</p>				

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$	
■ Implementing the Project to Support Institution Building at EMBRAPA for Technology Generation and Transfer	◆ To develop a strategy for technology generation and transfer in order to tap new scientific breakthroughs. ○ Support was provided in executing the actions called for in the IICA/EMBRAPA memorandum of understanding.		EMBRAPA	100 830	
			IICA	106 743	
			TOTAL	207 572	
■ Cooperation with EMBRAPA in Executing Technical Cooperation Services to Modernize Agricultural Technology in South-Central Brazil (PROMOAGRO)	◆ To support the modernization of agricultural technology in the project area. ○ New knowledge was acquired on state-of-the-art technologies.		PROMOAGRO/	391 296	
			BID		391 296
			IICA		391 296
■ Supporting the Bank of Northeastern Brazil (BNB) in Planning and Executing Credit Actions for Rural Development	◆ To support the BNB in planning, evaluating and training for implementing rural development programs and projects.		BNB	322 986	
			IICA	134 273	
			TOTAL	457 259	

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ The bank's capacity for planning and evaluating rural development programs and projects was strengthened, with emphasis on technology and marketing information systems. ○ BNB technical personnel and the leaders of small-farmer organizations received training. 		
■ Technical Cooperation for Implementing the Northeast I Irrigation Project			SIR	475 477
			TOTAL	475 477
	<ul style="list-style-type: none"> ◆ To support the implementation and operation of the Northeast I Irrigation Project. 	<ul style="list-style-type: none"> ○ Systems were implemented for the physical and financial monitoring of the construction works. ○ A basic scheme was formulated for the system to monitor agricultural development in the irrigation districts. ○ The personnel involved in the monitoring systems received training. 		
■ Technical Cooperation with the San Francisco Valley Development Corporation (CODEVASF) for Developing Irrigated Agriculture			CODEVASF	189 089
			TOTAL	189 089
	<ul style="list-style-type: none"> ◆ To support institutional modernization at CODEVASF for contributing to the development of irrigated agriculture. 	<ul style="list-style-type: none"> ○ A computerized videography system was developed. ○ Support was provided to the San Francisco Valley Development Program and the irrigated districts of Brigida and Alagoas. 		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Supporting the National Settlement and Agrarian Reform Institute (INCRA) in Modernizing its Administration, Training its Human Resources and Formulating and Implementing Development Projects in Settlements, and Related Activities	<ul style="list-style-type: none"> ◆ To contribute to the technical-administrative modernization of INCRA in connection with the formulation and execution of rural development projects. <ul style="list-style-type: none"> ○ The evaluation of the Special Credit Program for Agrarian Reform began. ○ Studies were conducted to formulate a methodology for implementing agrarian reform at the municipal level. ○ A new proposal was drawn up on rural modules. 	INCRA	156 952	
		TOTAL	156 952	
■ Restructuring and Strengthening the Plant Protection System in Brazil	<ul style="list-style-type: none"> ◆ To help strengthen technical and organizational aspects of plant protection services in Brazil. <ul style="list-style-type: none"> ○ Support was provided in establishing the Technical Secretariat of the Plant Protection Committee for the Southern Area (COSAVE). 	ANDEF	50 350	
		MAARA	20 989	
		TOTAL	71 339	

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Institutional Strengthening of Animal Health Services	◆ To help strengthen animal health services in Brazil.	○ Support was provided in formulating a proposal for restructuring animal health services.	MAARA/SNAD	208 542
		○ Animal health laboratories received technical assistance.	IICA	127 437
			TOTAL	335 979
■ Implementation of a System for Risk Analysis and Monitoring Critical Aspects of the Fisheries Industry			MAARA	14 808
	◆ To support the adoption of methodologies for improving the quality of the fisheries industry.		TOTAL	14 808
	○ The system for risk analysis and monitoring critical aspects of the fisheries industry was implemented.			
■ Technical Cooperation to Support and Strengthen the National Secretariat for Agricultural Policy (SNPA)			IICA	79 819
			TOTAL	79 819
■ IICA/State of Bahia Agreement (Small-Farmer Assistance Program -PAPP-)			Bahia/IBRD	693 486
			TOTAL	693 486

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ IICA/State of Piaui Agreement (PAPP)			Piaui/IBRD	462 679
			TOTAL	462 679
■ IICA/State of Rio Grande do Norte Agreement (PAPP)			Rio Grande do Norte/IBRD	435 236
			TOTAL	435 236
■ IICA/State of Ceara Agreement (PAPP)			Ceara/IBRD	685 000
			TOTAL	685 000
■ IICA/State of Maranhão Agreement (PAPP)			Maranhão/IBRD	524 106
			TOTAL	524 106
■ IICA/State of Pernambuco Agreement (PAPP)			Pernambuco/IBRD	560 544
			TOTAL	560 544
■ IICA/State of Sergipe Agreement (PAPP)			SEPLAN/SE	911
			TOTAL	911

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Agreement between SEPLAN-PR/SPA, UNDP and IICA			SEPLAN/SE	911
			TOTAL	911
■ IICA Technical Cooperation to Support SUDENE in Executing the PAPP and Conducting Studies on Sustainable Development in Semi-arid Areas			SUDENE/ABC	36 779
			TOTAL	36 779
Administrative Support Actions				
■ Supporting Cooperation Activities between North Carolina State University (NCSU) and EMBRAPA			NCSU	67 778
			TOTAL	67 778
■ Support for CIAT			CIAT	580 540
			TOTAL	580 540
■ Maintenance of Technical and Administrative Support Personnel			MAARA	323 768
			TOTAL	323 768
■ Supporting the National Center of Genetic Resources (CENARGEN) in Acquiring Equipment, Reagents and other Materials			EMBRAPA	30 604
			TOTAL	30 604

IICA's National Action in Chile

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
<p>■ Supporting Production Activities of Rural Women</p> <p>◆ To generate and propose to the Agricultural Development Institute (INDAP) policy guidelines and suggestions for an institutional organization for rural women, based on the experience gained in developing small businesses and production associations.</p> <p>○ Fifty-seven microbusinesses received support.</p> <p>○ The need to coordinate available services and incorporate the topic of gender into the institute's agenda was identified.</p> <p>○ Methodologies were proposed for incorporating the gender perspective into project planning and execution, and INDAP's limitations and potential for implementing such projects were identified.</p> <p>○ New technological and managerial procedures were adopted by existing microbusinesses.</p> <p>○ The important role of women in production and the contribution of micro-businesses to the family economy were recognized.</p>			<p>INDAP</p> <p>CIDA</p> <p>TOTAL</p>	<p>13 289</p> <p>2 338</p> <p>15 627</p>

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Supporting Institutional Development in the Public Agricultural Sector			IDB	57 088
			SAG	99 025
			Undersecretariat of Agriculture	17 676
			ODEPA	20 355
			ODEPA/IDB	49 048
			IICA	58 971
			TOTAL	302 163

◆ To strengthen the organizational structure and technical capabilities of the Ministry of Agriculture and Livestock (MINAGRI) in executing its programs and projects.

- A system was installed in the Agricultural Planning Office (ODEPA) to monitor and evaluate the services provided by the MINAGRI.
- The project for the institutional modernization of the agricultural sector, co-funded by the IDB, began operation.
- A project formulated for modernizing agricultural services was submitted to the IDB for funding.
- Technical personnel of the Agriculture and Livestock Service (SAG) received training overseas.
- Work continued to modernize and decentralize the SAG.

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Technological Development within the Framework of Rural Development Policies	◆ To upgrade the institutional capabilities of the National Agricultural Research Institute (INIA) and INDAP in formulating methodologies and mechanisms for analysis and in coordinating technology generation and transfer programs for small farmers.	○ Methodological support was given to the Technical Secretariat of the National Commission of the INIA/INDAP Agreement.	INDAP	10 531
		○ Support was provided for information-sharing meetings of all the country's area commissions.	IICA	61 224
		TOTAL	71 755	
○ INIA received support in defining and implementing the Strategic Plan for Institutional Development.	○ INIA's Studies Unit received support in prioritizing projects.	○ MINAGRI received support in conceptual and strategic discussions of the National Agricultural Innovation System.	○ A seminar-workshop was held on the "Analysis of the Agricultural Scientific-Technological System," attended by representatives of MINAGRI and other public and private institutions involved in technological innovation. Two documents were prepared: a) Institutional Scheme of Chile's Agricultural Scientific-Technological System, and b) The National Agroindustrial Innovation System: Concepts for Analysis and Application.	○ ODEPA received support in implementing the National Soil Conservation Plan (PNCS).

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ IICA participated with GTZ in the MINAGRI technical support mission to identify and evaluate the instruments needed for executing the PNCS.		
		○ The Executive Secretariat of the Agricultural Research Fund (FIA) received technical assistance in formulating a livestock development project.		

Short-term Actions

■ Institutional Strengthening of INDAP's Agroindustry and Marketing Department	IICA	26 973
	TOTAL	26 973

- ◆ To identify the department's support needs and to establish institutional coordination mechanisms.
- ◆ To develop a methodology for formulating, executing, monitoring and funding agroindustrial and marketing projects to benefit small-farmer organizations.
 - The first steps were taken to publish a guide on the operation of a bank of consultants.
 - Programming began for an international meeting on types of small-farmer associations.
 - A market and price information system was implemented in Regions V, VI and VII and the Metropolitan Area for small-farm products.

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Supporting MINAGRI in Conducting Studies on the Competitiveness of Chilean Agricultural Products on Foreign Markets, and on the Modernization and Restructuring of Chilean Agriculture			IICA	42 530
			TOTAL	42 530
	◆ To identify and formulate policies for modernizing and restructuring the agricultural sector.			
	◆ To evaluate the impact of trade opening on agricultural competitiveness in Chile.			
	○ The Institute served as the Technical Secretariat of the Small-farm Marketing Seminar in Region VII.			
	○ The document "Assessment of Traditional Agriculture in the Coastal Rain-fed Areas of Region VII" was published.			
	○ A study was conducted on the evolution of the profitability of the 25 leading agricultural commodities of Chile.			
	○ A document was prepared on the possible impact of NAFTA on the labor market in the central zone.			
■ Organization and Follow-up of an INDAP Rural Development Program			INDAP	75 974
			TOTAL	75 974
	◆ To provide support in organizing and following up on a rural development program and production activities to benefit small farmers and their organizations.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Administrative Support Actions				
■ Administration of Funds for Maintenance of the Regional Agrometeorological Information Center (CRIA) of Region VI			SEREMI TOTAL	4 674 4 674
	◆ To administer funds provided by private enterprises to finance CRIA's operating and follow-up expenses.			
	○ With the members' contributions, the CRIA operated efficiently and provided the information requested.			
■ Management of Funds in Support of Small Farmers and their Legally Established Organizations			INDAP TOTAL	10 806 10 806
	◆ To support small farmers and their organizations in connection with agroindustrial production and marketing.			
	○ Studies were conducted on the technical and economic feasibility of establishing a vegetable storage and packing center in the Province of Chacabuco, and of marketing grain legumes in Region VII.			
	○ INDAP representatives attended the Fourteenth Pan American Congress of Veterinary Sciences and a seminar on management of small-farm enterprises.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Management of Funds Earmarked for Defining Typologies in Regions VII, IX and X	<ul style="list-style-type: none"> ◆ To support INDAP in defining the typologies of small-farm production systems in Regions VII, IX and X. ○ Studies were conducted to formulate typologies of production systems in regions VII, IX and X, with a view to compiling quantitative data for designing agricultural development plans for the area. 		INDAP	4 729
			TOTAL	4 729
■ Management of Funds for the Co-financed Model of the Technology Transfer Program (PTT)	<ul style="list-style-type: none"> ◆ To evaluate and monitor projects of the co-financed PTT model. ○ Consultants were hired to evaluate the following projects: a) socioeconomic development of the Peumo community; b) incorporation of young people into independent work in the Paine, El Monte and Melipilla communities; c) technical and social support for the piedmont area of Linares; d) sustainable development in the rural communities of Yumbel; e) small-farm development in the San Ignacio community; and f) organization of small farmers in San Vicente de Tagua. 		INDAP	13 732
			TOTAL	13 732
■ Management of Funds to Support Training Abroad and International Technical Assistance	<ul style="list-style-type: none"> ◆ To manage IDB resources available to the SAG for executing the training abroad and international technical assistance subcomponents of the annual program of the project "Modernization of the Public Agricultural Sector." 		SAG	138 843
			TOTAL	138 843

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
	<ul style="list-style-type: none"> ○ Consultancies were carried out on risk analysis and implications for the foreign trade of livestock and animal products, the relative risks of livestock trade between Chile and other countries of Latin America, and the diagnosis of nodular nematodes of the genus <i>Meloidogyne</i>. ○ Training was provided in the taxonomy of <i>Globodera rostochiensis</i>, seed production and technology, emergency systems, parasitological diagnostic techniques, control of viral biological products, recognition of quarantine diseases in fruit crops, forestry phytopathology, techniques for diagnosing bovine tuberculosis and brucellosis, detection and control of <i>Sirex noctilio</i>, management of endemic and exotic forestry pests, avian serological diagnoses, and other topics. 			
■ Management of Funds for Conducting a Study on the Concentration of Smallholdings			INDAP	1 903
			TOTAL	1 903
	<ul style="list-style-type: none"> ◆ To conduct studies for identifying development alternatives for smallholdings in Chile. ○ Consultants were hired to conduct the study. 			
■ Management of Funds to Support Development of Small Dairy Farms in the Province of Chiloe and the Legally Established Organizations			INDAP	11 935
			TOTAL	11 935
	<ul style="list-style-type: none"> ◆ To support dairy development in Region IX. ○ Consultants were hired to conduct feasibility studies on the opening of a cheese factory in Montemar and on the design of a livestock bank. 			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Management of Funds to Support the Development of Small-farm Agriculture			INDAP	11 028
◆ To analyze state policies in support of small-farm agriculture.			TOTAL	11 028
○ The powers of the MINAGRI and its institutions, the modernization of the bills on MINAGRI, and the operation of the Interministerial Rural Development Commission were analyzed.				
■ Management of Funds to Support the Detection and Control of <i>Sirex noctilio</i> in Chile and Bordering Countries			SAG/CPF	24 186
◆ To fund the operating, equipment and maintenance costs of the National Program to Detect and Control <i>Sirex noctilio</i> .			TOTAL	24 186
○ The support requested by the SAG and the Forestry Protection Corporation (CPF) was provided.				
■ Management of Funds in Support of Marketing and Agroindustry Programs for Small Farmers and their Legally Established Organizations			INDAP	2 011
◆ To support small farmers and their legally established organizations in implementing an agroindustry and marketing program.			TOTAL	2 011
○ A feasibility and marketing study was undertaken on the opening of an edible mushroom packing plant in Rengo.				

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Management of Funds to Support and Monitor a Rural Agroindustry Program			INDAP	1 069
			TOTAL	1 069
	◆ To support and monitor a rural agroindustry program to benefit small farmers.			
	○ Consultancies were carried out to support management of the portfolio of projects and to conduct a feasibility study for a dairy plant in the El Monte community.			
■ Management of Funds to Support the Organization of a Program to Restructure Agroindustrial Production			INDAP	23 869
			TOTAL	23 869
	◆ To support the organization of a program to restructure production related to agroindustrial processes and to benefit small farmers.			
	○ Consultancies were conducted to study the program to restructure production linked to agroindustrial processes in southern Chile.			
■ Management of Funds to Support the Organization of a Research Program on Markets and Small-farm Agricultural Commodities			INDAP	20 257
			TOTAL	20 257
	◆ To support the organization of a research program on markets and small-farm agricultural commodities, to benefit small farmers.			
	○ The economic situation and production practices of small producers of a fishing enterprise in the Coquimbo region were studied.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Management of Funds to Support a Program to Strengthen and Expand Small-farm Marketing Enterprises			INDAP	3 182
			TOTAL	3 182
	◆ To execute a program to strengthen and expand small-farm marketing enterprises.			
	○ Proposals for establishing second-tier marketing enterprises were evaluated.			
■ Management of Funds to Support and Monitor a Program of Contract Agriculture			INDAP	3 839
			TOTAL	3 839
	◆ To support and monitor an agricultural program aimed at promoting production contracts and contracts of bargain and sale with agroindustries.			
	○ A proposal was studied for permanently linking INDAP with the National System for International Cooperation.			
■ Financial Alternatives for Small-farm Agriculture			INDAP	18 607
			TOTAL	18 607
	◆ To explore new financial alternatives for small-farm agriculture.			
	○ The savings and loan system established by INDAP and the State Bank was evaluated.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Advisory Services and Administrative Support for the Programs of the Credit Department	◆ To provide advisory services and administrative support to the programs of INDAP's Credit Department.	○ Advisory services and administrative support were provided to INDAP's credit programs.	INDAP TOTAL	2 338 2 338
■ Support for Studies on Possible Regional Strategies for Promoting Technological Innovation in Small-farm Agriculture	◆ To formulate possible regional strategies for promoting technological innovation.	○ Agricultural diversification specialists were hired.	INDAP TOTAL	18 303 18 303
■ Management of Funds to Strengthen the Administrative Procedures of INDAP's Finance and Administration Department	◆ To upgrade INDAP's administrative procedures through technical advisory services and the analysis of its on-line administrative-financial system.	○ The information input process was improved with the purchase of computers and printers.	INDAP TOTAL	27 946 27 946

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Management of Funds to Support Technological Innovation in Small-farm Agriculture			INIA	24 750
			TOTAL	24 750
	◆ To formulate possible national and regional strategies for promoting technological innovation.			
	○ Consultants were hired to conduct studies in support of technological innovation.			
■ Management of Funds to Support a Price and Market Information Program			INDAP	25 108
			TOTAL	25 108
■ Monitoring Innovations of the Technology Transfer Program (PTT)			INDAP	629
			TOTAL	629

IICA's National Action in Paraguay

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
<p>■ Support for Strengthening Rural Development Institutions</p>			<p>MAG/IFAD</p> <p>MAG/IBRD</p> <p>UNIFEM</p> <p>IICA</p> <p>TOTAL</p>	<p>64 345</p> <p>1 014</p> <p>38 474</p> <p>93 059</p> <p>196 892</p>

- ◆ To strengthen the technical and administrative capabilities of institutions that formulate and execute rural development policies, programs and projects.
 - The Project Execution Unit (UEP) was established with personnel trained to prepare and implement the operating systems, taking into account conceptual frameworks that incorporate the gender perspective.
 - Farmers' groups were established.
 - Production projects were formulated with funding from the Small Farmers Development Fund (FDC), Agricultural Credit for Housing Fund (CAH), and other agencies.
 - Women's organizations were consolidated in Caazapá.
 - Two new production projects were undertaken through an agreement with UNIFEM.

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Strengthening the Marketing, Foreign Trade and Agroindustrial Development Subsystem of the Directorate of Agricultural Marketing and Economics (DCEA) of the Ministry of Agriculture and Livestock (MAG)			IICA	99 854
			TOTAL	99 854

◆ To modernize the organizational and functional structure as well as the operating capacity of MAG's DCEA.

◆ To upgrade the foreign agricultural trade information systems.

- The phase to expand DCEA's Foreign Trade Information System (SCIE) was initiated.
- Terminals were transferred to NGOs, producers' cooperatives, agroexporting and processing federations, and official agencies responsible for promoting and developing exports.
- Fourteen foreign trade information modules were prepared and will be used by the government in regional negotiations.
- A publication on competitiveness for Paraguayan agricultural exports was written and distributed.
- Support was given to the Directorate of Planning in drafting a document on policies and strategies for regional integration, intraregional trade and policies for trade blocs *vis-à-vis* third regions or foreign blocs.

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Short-term Action			CYANAMID	4 000
■ Training Seminars on the Integrated Control of Cotton Pests in Paraguay			TOTAL	4 000
<ul style="list-style-type: none"> ◆ To support MAG's training activities for disseminating technical guidelines to small farmers for controlling cotton weevil and other cotton pests. 				
<ul style="list-style-type: none"> ○ Twenty-three meetings and practical demonstrations were held on the control of cotton pests, during which approximately 1000 farmers from different departments of the country received training. 				

IICA's National Action in Uruguay

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■ Technical Cooperation Services for the Agricultural Technology Generation and Transfer Project			INIA/IDB TOTAL	35 255 35 255
	<ul style="list-style-type: none"> ◆ To cooperate in selecting and hiring consultants and in supervising their services. <ul style="list-style-type: none"> ○ Consultants were recruited and follow-up was provided on the terms of the contracts addressing: a) project evaluation; b) integrated pest control for fruits; c) crop production; d) fruit and vegetable post-harvest engineering; and e) informatics. 			
■ Strengthening and Modernization of the Swiss Colony Dairy School in Uruguay			UTU/IDB TOTAL	178 415 178 415
	<ul style="list-style-type: none"> ◆ To provide advisory services for executing the program to strengthen and modernize the Swiss Colony Dairy School. <ul style="list-style-type: none"> ○ Equipment was purchased. ○ Work continued for defining the profile of the dairy technician and for reorganizing the teaching system for milk production, milk processing and business administration. ○ A new accounting and administration model was defined and advisory services began for computerizing these processes. 			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Strengthening the Agricultural Health Service of the Ministry of Livestock, Agriculture and Fisheries (MAGP) in Order to Promote Agricultural Exports from Uruguay			MGAP/ Plant Protection	592 994
			TOTAL	592 994

◆ To consolidate the organizational structure and strengthen the technical and operating capabilities of the MGAP's Directorate of the Agricultural Health Service (DSPA), so it can provide effective and efficient phytosanitary services in support of governmental policies to boost agricultural production and exports.

- Epidemiological surveillance systems were strengthened through the use of modern phytosanitary diagnostic technology that increases the effectiveness and efficiency of quarantine controls and certification services for agricultural export commodities.
- Support was provided to phytosanitary campaigns to combat the most important pests and diseases affecting the principal fruit and vegetable exports.
- Phytosanitary inspection services in ports, airports and border points were strengthened by updating the knowledge of their personnel, computerizing information, and implementing uniform controls at border points with other MERCOSUR countries.
- Relations were strengthened with the private sector for solving phytosanitary problems of national interest and for supervising the importation, marketing and use of phytosanitary products.
- Actions were taken to promote collaboration among the DSPA, COSAVE and counterpart agencies in the signatory countries of the Asuncion Treaty.

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Short-term Actions				
■ Supporting the Implementation of Strategic Areas at MGAP			MGAP/PSA 5	29 904
			TOTAL	29 904
<ul style="list-style-type: none"> ◆ To provide training in the analysis of short-term policies and in the implementation of new policies to improve the competitiveness of agroindustrial chains. <ul style="list-style-type: none"> ○ Support was provided for identifying problems that limit the competitiveness of agroindustrial chains and for developing possible solutions. ○ Technical experts from the Office for Agricultural Programming and Planning (OPYPA) attended training courses and seminars abroad. 				
■ Support in Strengthening MGAP's Agricultural Diversification Unit (UDA)			IICA	15 000
			TOTAL	15 000
<ul style="list-style-type: none"> ◆ To advise the MGAP, especially the Agricultural Diversification Unit, in connection with the preparation of validation methods and in supervising the training provided. <ul style="list-style-type: none"> ○ Technology validation methods were applied in 15 projects. ○ A proposal was formulated for securing external resources. 				

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Collaboration with MGAP in Preparing a Program to Link the Granja Subsector to External Markets	<ul style="list-style-type: none"> ◆ To identify and hire a group of specialists to design a program to link the granja subsector to external markets, with a view to providing the country with an instrument that orients the new structure and destination of granja output. ○ The program to convert and develop the competitiveness of vegetable cultivation in Uruguay was approved by the MGAP and JUNAGRA, and distributed to interested parties. 		IDB/MGAP/ FONADEP TOTAL	24 152 24 152
■ Technical Support to the Agricultural Youth Movement (MJA) for Technical Cooperation with a Small Project			MJA TOTAL	44 939 44 939

Administrative Support Actions

■ Supporting Internal Management at the National Granja Board (JUNAGRA)			MGAP/JUNAGRA TOTAL	171 678 171 678
	<ul style="list-style-type: none"> ◆ To collaborate in JUNAGRA's financial and administrative management. ○ Resources allocated to JUNAGRA by MGAP were used more efficiently. 			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Supporting MGAP in Upgrading the Managerial Skills of the Minister's Cabinet Staff			MGAP/PSA 5	346 769
			TOTAL	346 769
	◆ To provide support in upgrading the managerial capabilities of MGAP's technical staff.			
	○ Management methods of the Minister's cabinet staff were made more flexible.			
	○ Logistic support was provided to the Minister's Cabinet.			
■ Supporting INIA in Supervising Livestock Production Research			NIA/CM 1	18 111
			TOTAL	18 111
	◆ To support and supervise the work of a livestock production researcher.			
	○ The work of the specialist was supervised.			
■ Support to the Agreement Between MGAP and Farmers' Associations for Technological Validation of Agricultural Alternatives and the Campaign Against Parrots			MGAP Association	167 026
			TOTAL	167 026
	◆ To facilitate execution of the technological validation projects carried out by the Agricultural Diversification Unit (UDA).			
	○ Consultants and services were hired for 15 technology validation projects and support was provided in operating and evaluating same.			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Strengthening the Management Capabilities of MGAP's General Directorate of Agricultural Services	<ul style="list-style-type: none"> ◆ To strengthen the technical and management capabilities of the Directorate in order to facilitate its operation and reduce phytosanitary restrictions on the trade of agricultural commodities from Uruguay. ○ The Directorate's technical and management levels were upgraded for improving efficiency in eradicating and controlling phytosanitary pests. 	DGSA/MGAP/ CM 3 TOTAL	98 354 98 354	
		Support in Preparing the 1990 General Agricultural Census	MGAP/CM 5 TOTAL	19 677 19 677
		<ul style="list-style-type: none"> ◆ To streamline the processing of information from the 1990 agricultural census. ○ Information processing equipment was acquired. ○ Personnel was hired to process and validate the information. 		
Supporting the MGAP in Administering Resources for the Water Campaign			MGAP/CM 4 TOTAL	3 000 3 000

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
■ Execution of Letter of Understanding CM8			MGAP/CM 8	22 759
			TOTAL	22 759
■ Support to OPYPA in Technical Cooperation Actions with the Central Bank of Uruguay			BCU/OPYPA	18 519
			TOTAL	18 519
■ Supporting Execution of the MGAP Agreement with Farmers' Associations, for Administering Resources Received from Irrigation Projects			MGAP/CM 2	2 659
			TOTAL	2 659

Northern Region

The 1994-1998 Medium Term Plan establishes this as a new geographical area in the grouping of IICA's Member States. Given the nature and level of development of its countries, in addition to providing technical assistance, IICA's Technical Cooperation Agencies in this region will facilitate links with the headquarters and branch offices of international technical and financial agencies. They will also monitor NAFTA developments; the application of the GATT accords and other integration and trade liberalization processes; identify market opportunities; and promote the exchange of human resources, information and training opportunities to the benefit of IICA's Member States.

Canada

IICA's Technical Cooperation Agency in Canada facilitated the participation of representatives from Canada's public and private sectors in several meetings to discuss the Institute's 1994-1998 Medium Term Plan. In December, the Director General of IICA made an official visit to the country, during which he met with senior officials of the public, private and government sectors.

In collaboration with Agriculture-Canada, IICA identified areas of mutual interest with a view to formulating a work proposal for the near future. To this end, IICA's Deputy Director General visited

Canada in May to further advance this endeavor. Agriculture-Canada supported Area of Concentration III's actions in Argentina, Brazil and Chile and participated in two meetings organized by IICA, one at Headquarters and the other in Argentina, during which participants analyzed the implications of GATT for the LAC agricultural sector.

SDID agreed to provide financial support to the project "Business Management Training for Small-Farmer Cooperatives." IDRC provided funding for several IICA projects, including ISAPLAC, PRODAR, and the project to promote sustainable agricultural development. The OUI continued to support implementation of SAPOA.

CIDA provided funds for developing HandiSTATUS; supported the compiling, processing and publication of information on biotechnological industries in Central America, Brazil, the Andean Area and Uruguay; and provided funding for the projects "Trade Liberalization and Promotion of Foreign Agricultural Trade" and "Modernizing Quarantine Information Systems to Expand Agricultural Trade in LAC," among others.

Among other events, the Institute participated in a conference on trade liberalization in the hemisphere and in another on trade opportunities for Canada and Latin America and the Caribbean, organized by the University of New Brunswick and the

Canada-Latin American and Caribbean Foundation. It was also represented at a conference on new international strategies for university action, organized by Canada's Association of Universities and Colleges.

Mexico

IICA's Technical Cooperation Agency negotiated an extension of interinstitutional technical and administrative support agreements with the Secretariat for Agriculture and Hydraulic Resources (SARH) and the National Institute for Agricultural and Forestry Research (INIFAP). The Area of Concentration of Socioeconomic Policies, Trade and Investment collaborated in organizing a technical meeting to establish an agricultural commodity exchange in Mexico, and the Area of Concentration of Science and Technology, Natural Resources and Agricultural Production supported INIFAP in implementing the institutional development and research components of the project on agricultural and forestry research and extension (PIEX).

Through the Area of Concentration of Agricultural Health, IICA provided administrative and technical assistance for upgrading the National Animal Health Center (CENASA) and the National Animal Parasitology Center (CENAPA). It also helped strengthen the technical and operating capabilities of the General Directorate

for Plant Protection (DGSV) at SARH's Undersecretariat of Agriculture, and execute the national fruit fly eradication program. The Area of Concentration of Sustainable Rural Development collaborated with the General Directorate of Agricultural and Forestry Studies (DGESAF) in executing the technology transfer component of the PIEX project, and in upgrading the technical capabilities of field personnel in PIEX's rural development districts with the design, organization and execution of training activities.

United States of America

The Director General of the Institute met with representatives of the United States Mission to the OAS and of the Bureau of International Organizations of the State Department, and with the coordinator of the Summit of the Americas. He also maintained contact with representatives of the House and Senate Committees on Foreign Affairs and Appropriations.

IICA cooperated with C/LAA in organizing the Hemispheric Conference on

Agribusiness in the Americas, held in Miami in December, and signed a memorandum of understanding to create AgAmericas, the agribusiness trade affiliate of C/LAA. Several studies were undertaken to organize and develop a working plan for implementing the IICA Foundation for Latin American and Caribbean Agricultural Development in 1995.

The Animal and Plant Health Protection and Inspection Service (APHIS) of the United States Department of Agriculture (USDA) provided support in establishing a training program for plant quarantine officers in Ecuador. In November, two APHIS officials participated in a meeting of Area of Concentration III specialists, the purpose of which was to develop the strategic guidelines for that Area and to provide training in risk analysis. IICA and the USDA signed a cooperation agreement to fund the first phase of the program to eradicate *Amblyomma variegatum* in the Caribbean. The USDA also provided funds for developing HandiSTATUS, and supported the organization of the seminar-

workshop "Harmonization of Bio-safety in the Americas: Building Institutional Capabilities," held in Colombia in June. It also helped finance a seminar on new regulations and pesticide tolerance levels in agricultural exports held in St. Lucia in May.

USAID continued to provide funding for the project "Technology Transfer for Coffee-based Cropping Systems for Haitian Small Farmers," IICA's principal action in that country; it also provided support for establishing the agricultural commodity exchange of Nicaragua. IICA received a grant from the W.K. Kellogg Foundation to formulate a strategy for working with rural youth in the Americas and, among other activities, four regional meetings were held to assess the situation of rural youth in the Southern Cone, the Caribbean region, Mexico and Central America, and the Andean Region. IICA also maintained cooperative relations with the Food and Drug Administration (FDA), the Environmental Protection Agency (EPA), the North American Chemical Association (NACA) and IFPRI.

Northern Region

IICA's National Action in Mexico

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
Projects				
■ Agricultural and Forestry Research and Extension Services -Research Component-(PIEX/INIFAP)			SARH/PIEX/ INIFAP	1 466 042
			IICA	1 647
			TOTAL	1 467 689
◆ To support the execution of the institutional development and research component of the Agricultural and Forestry Research and Extension Services Project (PIEX), which operates under the National Forestry and Agricultural Research Institute (INIFAP).				
○ Technical assistance was provided to the PIEX executing unit administering the program for overseas scholarships, publishing technical materials and involving specialists in different activities related to agriculture.				
○ INIFAP staff members received training in the analysis and evaluation of agricultural investment projects, weed control, poultry farming, mathematical analysis, applied general genetics, production and distribution of publications and design of geographic information systems, among other topics.				
○ Support was provided for installing a technology information system.				
○ Advisory services were provided for diversifying sources of funding, formulating standards for technical publications, analyzing the environmental impact of technology, and designing management information systems.				

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		○ Assistance was provided for organizing a technical group on agricultural economics and a seminar on agricultural policy.		
■ Agricultural and Forestry Research and Extension -Organization for Technology Transfer Component- (PIEX/DGESAF)			SARH/PIEX/ DGESAF IICA TOTAL	449 500 102 028 551 528
	◆ To support the General Directorate for Agroforestry Sectoral Studies (DGESAF) in the area of technology transfer.			
	◆ To support the IICA Technical Cooperation Agency in Mexico in developing new activities.			
		○ The DGESAF received secretarial, administrative and technical support.		
		○ Consultancies were completed on the strengthening of agricultural universities and schools and on policies for advanced agricultural education, as was the first phase of a consultancy on funding for the agricultural sector.		
		○ A proposal was submitted to the DGESAF for training PIEX technical personnel, and courses were offered on the programming and monitoring of training activities.		
		○ Evaluations were conducted of the supervision visits made to PIEX's rural development districts.		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ Technicians of Ecuador's Technological and Agricultural Program (PROTECA) visited Mexico. ○ The Technical Cooperation Agency received support in drafting reports and in preparing its inputs for the IICA 1994-1998 Medium Term Plan. ○ The Mexico-Guatemala Subcommittee for Agricultural and Forestry Affairs received support for drawing up a border development plan. ○ Support was provided in implementing the agreement between the Graduate School of Chapingo and IICA to finance graduate theses by students. 		
■ Strengthening Animal Health Services in Mexico			SARH	997 656
			SARH/Toxic	
			Residues	498 420
			IICA	96 302
			TOTAL	1 592 378
	<ul style="list-style-type: none"> ◆ To enhance the technical and operating capacity of the General Directorate for Animal Health (DGSA). 	<ul style="list-style-type: none"> ○ Support was provided for training workshops in Morelia and Merida on the National Epizootic Surveillance System. ○ Technical and administrative staff were hired for the National Animal Parasitology Center (CENAPA) and DGSA. 		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ Support was provided for professionals to participate in the North American Veterinary Conference, held in Orlando, Florida, and in a Canada-United States-Mexico tripartite meeting. ○ Support was provided for hiring an advisor for the Executive Secretariat of the Pan American Association of Veterinary Sciences; training a professional in Australia and New Zealand on the animal health of the red deer; carrying out activities to control Aujeszky's disease in several states of the nation; organizing a course on the diagnosis of paralytic bovine rabies (Oaxaca), and conducting the activities of the National Technical Advisory Council on Animal Health. ○ Support was provided for the following events: International Livestock Congress (Houston); Annual Meeting of the American Veterinary Medical Association (San Francisco); Annual Meeting of the Canadian Veterinary Medical Association (Quebec); Fifteenth National Congress of AMMVEPE (Queretaro); and Fourteenth Pan American Congress on Veterinary Sciences (Acapulco), among other meetings. ○ Techniques were developed for detecting leptospirosis in several states, as was a computer program for DGSA's Epidemiology and Regionalization Unit. ○ The College of Veterinary Doctors received support. ○ A study was carried out on risk analysis for the states of Baja California Norte, Baja California Sur, Sinaloa, Sonora and Chihuahua. ○ Support was provided for courses on microbiology, mass spectrophotometry, and gas and liquid chromatography, an international workshop on appropriate laboratory practices, and a seminar on quality control. ○ The National Animal Health Center (CENASA) and the National Animal Parasitology Center (CENAPA) received support in the form of equipment and reagents for their laboratories. 		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
		<ul style="list-style-type: none"> ○ Support was provided to the national campaign against avian influenza. ○ Support was provided to prepare, print and disseminate a manual on safety in biotechnology; another on veterinary approval for the movement of livestock; the bylaws of CONAPROZ; a report on the status of animal health in Mexico; and Mexico's official regulations on animal health. ○ Funding was provided for a professional to attend the annual meeting of the United States Animal Health Association in Michigan. ○ United States and Canadian authorities received information on achieving international recognition for areas free of classic hog cholera in Mexico. ○ The Technical Cooperation Agency in Nicaragua received support for programming training courses on agricultural health. ○ Staff participated in a meeting of Area of Concentration III (Agricultural Health) specialists held at IICA Headquarters to define strategies for the Area. 		
■ Technical Cooperation in Plant Protection to Support the Production and International Trade of Agricultural Commodities in Mexico			IICA	56 237
			TOTAL	56 237
	<ul style="list-style-type: none"> ◆ To strengthen the technical and operating capacity of SARH's General Directorate of Plant Protection (DGSV) and of the national plant protection reference center laboratories attached to the Directorate. 			

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
	◆ To support DGSV operations by hiring technical and administrative personnel and providing technical and laboratory equipment, tools, and working materials.	<ul style="list-style-type: none"> <li data-bbox="293 405 1313 427">○ Assistance was provided in hiring support personnel for DGSV's plant protection services. <li data-bbox="293 470 1332 556">○ Training was provided for conducting a national survey of phytosanitary problems of potatoes; taking and sending samples of plant products for pesticide residue analysis; identifying <i>Trogoderma granarium</i> Everts, and controlling the quality of <i>Trichogramma</i>. <li data-bbox="293 591 1332 647">○ Two workshops were held: one on sample taking and techniques for identifying white flies, and another on the identification of pests and diseases of phytosanitary importance. <li data-bbox="293 681 1332 737">○ Equipment and reagents needed for the technical activities of the national phytosanitary reference centers were provided. <li data-bbox="293 772 1332 828">○ The DGSV received assistance in programming its activities and in operating and assessing the national phytosanitary reference centers. <li data-bbox="293 863 1332 919">○ A document was written on self-financing for national phytosanitary reference centers; it was submitted to DGSV for consideration. <li data-bbox="293 969 1332 1025">○ Three technicians participated in a course on integrated pest and disease control, held by the Mexico-Guatemala Technical and Scientific Cooperation Program. <li data-bbox="293 1059 1332 1115">○ Support was provided for the participation of DGSV representatives in a bilateral (Mexico-Canada) meeting to define phytosanitary policies related to the introduction of potato seed. <li data-bbox="293 1150 1332 1206">○ Support was provided to the Ministry of Agricultural Development (MIDA) of Panama for drawing up a proposal to execute an agricultural health program in that country. <li data-bbox="293 1256 827 1279">○ Species of <i>Ditylenchus dipsaci</i> were identified. 		

■ Instrument	◆ Objectives	○ Achievements	Funding Source	Amount US\$
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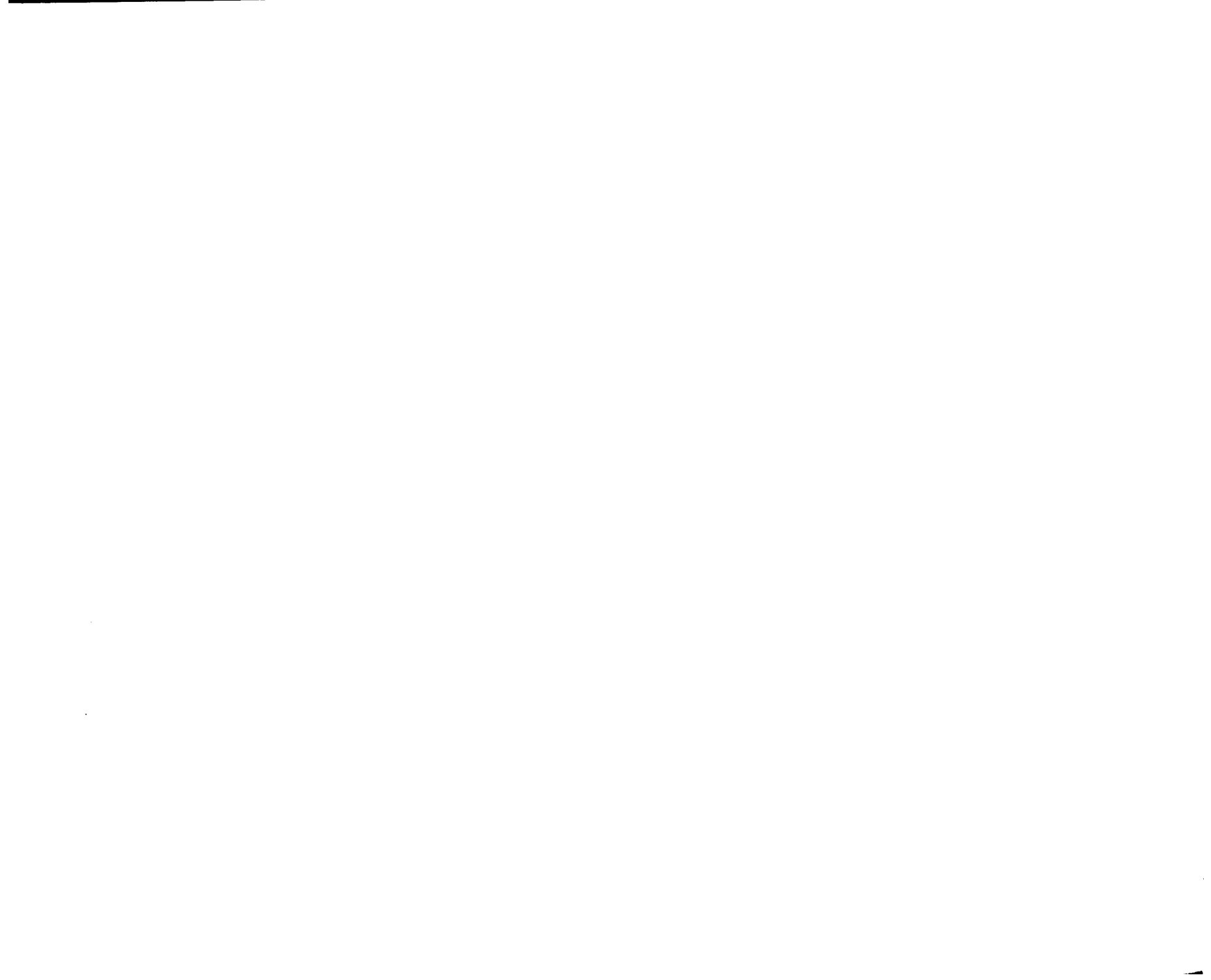
- Support was provided for producing and disseminating technical manuals, books, pamphlets and audiovisual aids, with a view to increasing information available on phytosanitary norms, procedures and techniques related to the production and movement of agricultural products for domestic and foreign markets.

Short-term Action

■ Facilitating Horizontal Cooperation in the Area of Agricultural Trade Policy	IICA	30 000
	TOTAL	30 000

Administrative Support Actions

■ Strengthening Plant Protection Services in Support of the Production and Trade of Mexican Agricultural Products	SARH	3 879 605
	TOTAL	3 879 605
■ National Fruit Fly Eradication Program	SARH/Fruit Fly	6 314 700
	TOTAL	6 314 700





Appendix 8

Institutional Structure

Institutional Structure

Article 6.c. of the Rules of Procedure of the General Directorate authorizes the Director General "to establish such offices of the General Directorate as may be necessary to accomplish the purposes of the Institute, and discontinue those that become unnecessary."

Executive Order 01/94 of October 12, 1994 sets out the organizational structure of the Institute as adjusted to reflect the guidelines of the 1994-1998 MTP, annulling all previous provisions on the matter.

This appendix describes the functions of the IICA Headquarters units, which are organized into three levels: a) Office of the Director General, b) technical cooperation units, and c) support units.

IICA's action outside of Headquarters is channeled through five Regional Technical Cooperation Centers. These group the countries into Central, Caribbean, Andean, Southern and Northern Regional Centers, each operated by a Regional Directorate. In each Member State, there is a Technical Cooperation Agency attached to the corresponding Regional Directorate.

Please refer to the organizational chart at the end of this appendix.

Sources: *1994-1998 Medium Term Plan and Office of the Director General.*

IICA, the specialized agency for agriculture of the inter-American system, was created in October 1942 by the Council of Directors of the Pan American Union. Its objective is to support the efforts of the Member States in promoting agricultural development and rural well-being.

The three governing bodies of the Institute are the Inter-American Board of Agriculture (IABA), the Executive Committee (EC) and the General Directorate, which is composed of the units at Headquarters and IICA's Technical Cooperation Agencies in the member countries.

Fourteenth Regular Meeting of the Executive Committee

The Fourteenth Regular Meeting of the Executive Committee, presided over by Dr. Russell Garcia, Minister of Agriculture of Belize, was held at IICA Headquarters from September 12-14. During the meeting, administrative and financial issues were addressed; the 1993 Annual Report was reviewed and the 1994-1998 Medium Term Plan (MTP) was approved.

The Member States sitting on the 1994 Executive Committee were: Belize, Brazil, Canada, Chile, Colombia, Costa Rica, the Dominican Republic, Ecuador, Guyana, Haiti, Mexico, and St. Kitts and Nevis. Also present were representatives of thirteen Member States not sitting on the 1994 Committee (Argentina, Grenada, Guatemala, Honduras, Jamaica, Panama, Paraguay, Peru, Saint Vincent and the Grenadines, Trinidad and Tobago, the United States of America, Uruguay and Venezuela); of nine Permanent Observers (European Communities, Federal Republic of Germany, France, Israel, Kingdom

of the Netherlands, Republic of Korea, Republic of Poland, the Russian Federation and Spain); and of nine regional and international organizations.

Institutional Organization

The executive body of IICA is the General Directorate. The Director General is the legal representative of the Institute and is responsible for carrying out the mandates of the Inter-American Board of Agriculture (IABA) and the Executive Committee.

Headquarters

IICA's Headquarters, located in Coronado, San Jose, Costa Rica, is composed of the Office of the Director General, technical cooperation units and support units.

Office of the Director General

The Office of the Director General includes the Office of the Deputy Director General, the Advisors to the Director General, the Executive Technical Secretariat, the Office of Administrative and Financial Audit, the Office of the Legal Advisor and the Commission for Analysis, Reform and Institutional Development (COARDI). The Directorates of Areas of Concentration, the Specialized Services, support units and the Regional Centers answer directly to the Director General.

Technical Cooperation Units

- **Directorates of Areas of Concentration**

The Directorates of Areas of Concentration address priority topics related

to sustainable agricultural development in Latin America and the Caribbean. To this end, they develop methodologies and concepts needed to support and enhance the effectiveness of subsectoral public and private institutions in the countries. They formulate and execute hemispheric projects within their spheres of competence, and provide technical guidelines for multinational and national projects. The Directorates of Areas of Concentration are the following: Socio-economic Policy, Trade and Investment; Science and Technology, Natural Resources and Agricultural Production; Agricultural Health; and Sustainable Rural Development.¹

¹ Until the approval of the 1994-1998 MTP, these activities were executed by Program I (Agricultural Policy Analysis and Planning) and Program IV (Trade and Integration); now they are under the responsibility of the Directorate of Socioeconomic Policy, Trade and Investment (Area of Concentration I). The Directorate of Science and Technology, Natural Resources and Agricultural Production (Area of Concentration II) now executes the activities formerly carried out by Program II: Technology Generation and Transfer. The Directorate of Agricultural Health (Area of Concentration III) is responsible for the actions of what was formerly Program V: Agricultural Health. The Directorate of Sustainable Rural Development (Area of Concentration IV) has assumed responsibility for the activities previously executed by Program III: Organization and Management for Rural Development.

- **Directorates of Specialized Services**

The Specialized Services address broad topics that serve to support or enhance the action of the Areas of Concentration and IICA's Technical Cooperation Agencies in response to requests of the Member States. Some of their functions are: to coordinate the Institute's efforts in areas of education and training; to compile, store and disseminate bibliographic and statistical information on agriculture; and to document and adapt successful experiences in the countries. The Directorates of Specialized Services are: Training, Education and Communications (I); and Information, Documentation and Informatics (II).²

- **Directorate of Strategic Thinking**

The Directorate of Strategic Thinking develops the general conceptual framework for the Institute's technical cooperation activities to promote agricultural development. To this end, it works closely with the other units and develops strategic alliances with centers that concentrate on conceptual development.

² Prior to the approval of the 1994-1998 MTP, the activities now being carried out by the Directorate of Training, Education and Communications (Specialized Service I) were the responsibility of DICCAI. In the case of the Directorate of Information, Documentation and Informatics (Specialized Service II), the Documentary Information Division, the Language Services Unit and the Editorial Service also belonged to DICCAI, while the Informatics Unit came under the Directorate of Finance.

Support Directorates

- **Directorate of Planning, Programming, Projects and Technical Audit (DIPRAT)³**

This Directorate provides support in the preparation and updating of guidelines for cooperation; orients the formulation and adjustment of technical cooperation projects; and develops methodologies, norms, instruments and procedures for planning, programming, monitoring and evaluation. Now a part of DIPRAT, the Center for Programs and Investment Projects (CEPPI) cooperates in defining agricultural development strategies at the country and regional levels through sectoral and subsectoral studies to analyze the situation of the agricultural sector, identify its principal limitations and opportunities, and propose strategy guidelines for accelerating development.

- **Directorate of External Relations (DIREX)**

DIREX promotes the Institute's cooperative relations with international institutions and agencies and with the Institute's observers and donor countries; promotes and coordinates the negotiation of external agreements and contracts; serves as the Technical Secretariat of the Executive Committee and the Inter-American Board of Agriculture (IABA); organizes and coordinates the official meetings; and also handles protocol, public relations and actions to publicize the Institute's work.

³ This new organizational unit is a result of the reorganization of what was formerly the Directorate of Programming and Evaluation (DIPROE).

- **Directorate of Human Resources**

This Directorate is responsible for administering IICA's personnel, including the recruitment and selection processes, training, remunerations, benefits and performance appraisal. It also advises the Director General in connection with the definition and application of policies and regulations, norms and procedures that contribute to the management and development of the Institute's human resources.

- **Directorate of Finance**

This Directorate monitors budget execution, the administration of financial resources, as well as the recording and analysis of expenditures. It also advises the Director General in connection with the definition and application of policies and regulations, norms and procedures that contribute to the successful management of IICA's financial resources.

- **Directorate of Administration**

This Directorate is in charge of purchasing the goods and materials needed at Headquarters, managing general services at Headquarters and overseeing purchases by the Regional Centers. It maintains control of all Institute assets and oversees compliance with administrative rules. It also advises the Director General in connection with the application of rules and procedures seeking to improve IICA's organization and administration.

Directorates of the Regional Centers for Technical Cooperation

IICA's Member States are grouped into five Regional Centers for Technical Cooperation: Central, Caribbean, Andean, Southern and Northern. The Directorates of the first four identify and analyze the cooperation needs of the respective Region, and subsequently design the Institute's differentiated cooperation strategy for that Region, implemented through technical cooperation projects. They also supervise the administrative and technical work of the corresponding Technical Cooperation Agencies and facilitate the coordination of actions between the corresponding Regional Center and Headquarters. The Directorate of the Northern Regional Center, composed of Canada, Mexico and United States of America, in addition to providing technical

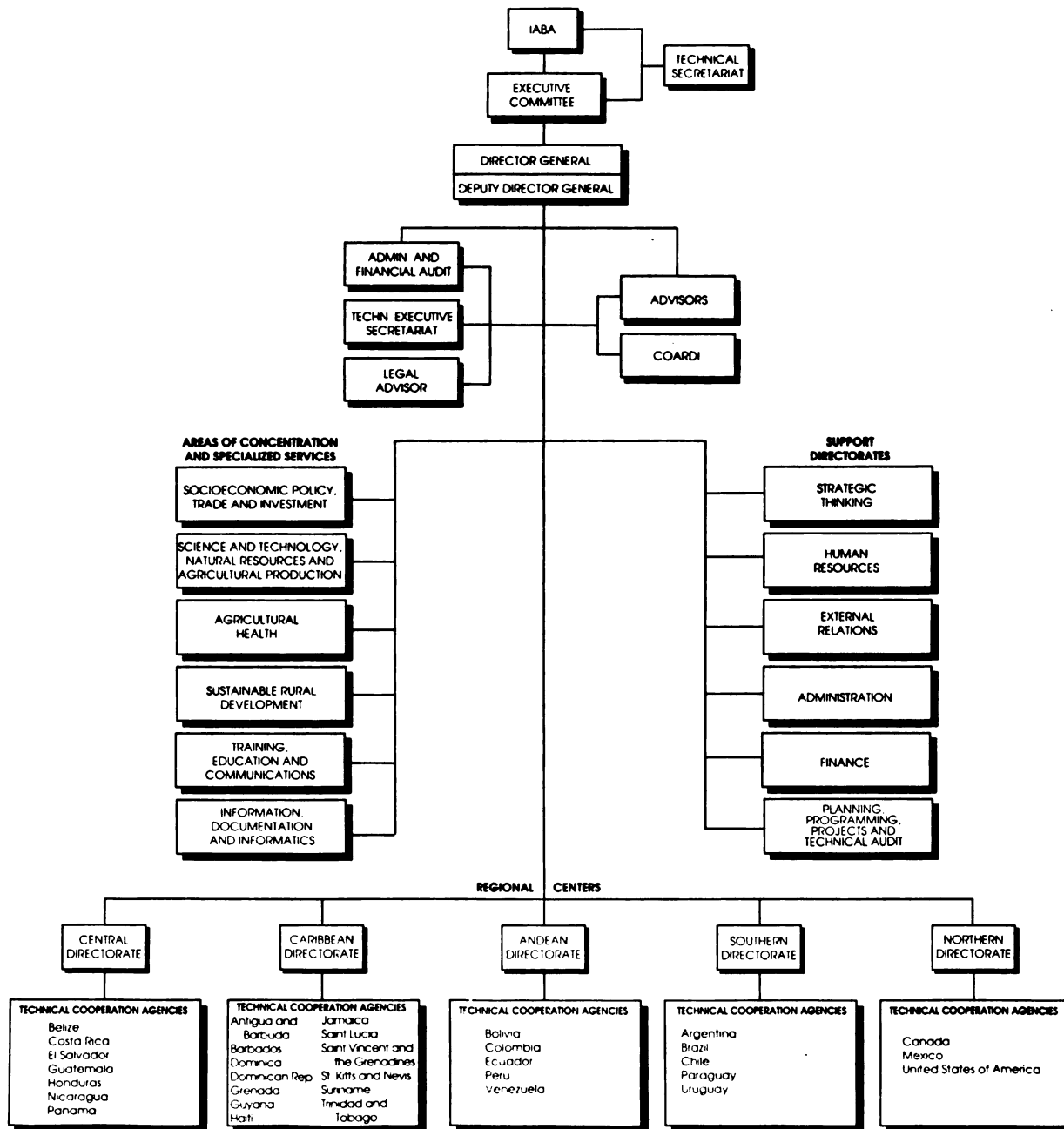
assistance, facilitates the ties IICA develops with the headquarters and branch offices of international technical and financial agencies.

Technical Cooperation Agencies⁴

The Technical Cooperation Agencies execute IICA's actions at the country level; they come under the direction of the Regional Centers. Their responsibilities include identifying and maintaining updated agri-socioeconomic information on the particular country and participating in the formulation and preparation of the multinational and national projects executed in their country. They manage the Institute's human and financial resources at the country level and serve as a technical forum for the discussion of current issues and problems linked to sustainable agricultural development and rural well-being in the country.

⁴ Formerly the IICA Offices in the countries.

ORGANIZATIONAL CHART OF THE INTER-AMERICAN INSTITUTE FOR COOPERATION ON AGRICULTURE



ACRONYMS

ACI	International Alliance for Cooperation	CNIRD	Caribbean Network for Integrated Rural Development
ADCU	Agricultural Diversification Coordinating Unit	COARDI	Commission for Analysis, Reform and Institutional Development (IICA)
AEC	Association of Caribbean States	CONASUR	Advisory Council for Agricultural Cooperation in the Countries of the Southern Area
AECI	Spanish International Cooperation Agency	CORECA	Regional Council for Agricultural Cooperation in Central America, Mexico, Panama and the Dominican Republic
ADB	Agricultural Development Bank	COSAVE	Plant Protection Committee for the Southern Area
AIBDA	Inter-American Association of Agricultural Librarians and Documentalists	COTESU	Swiss Technical Cooperation
AID	Agency for International Development (USAID)	CPDP	Pan American Publications Distribution Center
ALADI	Latin American Integration Association	DANIDA	Danish International Development Agency
ALOP	Latin American Association of Development Organizations	DICCAI	Directorate for Information, Communications, Training and Institutional Affairs (IICA)
AVRDC	Asian Vegetable Research and Development Centre	DIPRAT	Directorate for Planning, Programming, Projects and Technical Audit (IICA)
CABEI	Central American Bank for Economic Integration	DIREX	Directorate of External Relations (IICA)
CAC	Central American Council for Agriculture	ECLAC	Economic Commission for Latin America and the Caribbean
CARAPHIN	Caribbean Animal and Plant Health Information Network	EDI	Economic Development Institute (IBRD)
CARDI	Caribbean Agricultural Research and Development Institute	EEC	European Economic Community
CARICOM	Caribbean Community	FAO	United Nations Food and Agriculture Organization
CARIRI	Caribbean Industrial Research Institute	FIG	Interministerial Fund of France for the Caribbean
CATIE	Tropical Agriculture Research and Training Center	FLACSO	Latin American School of Social Sciences
CATIs	Indirect administrative and technical costs (IICA)	GATT	General Agreement on Tariffs and Trade
CCAD	Central American Commission on Environment and Development	GDP	Gross domestic product
CCCA	Caribbean and Central American Confederation of Cooperatives	GTZ	German Agency for Technical Cooperation
CDB	Caribbean Development Bank	IABA	Inter-American Board of Agriculture
CEPPI	Center for Programs and Investment Projects (IICA)	IACW	Inter-American Commission of Women
CFCs	Caribbean Food Crops Society	IAEA	International Atomic Energy Agency
CFDC	Caribbean Farmers Development Company	IBRD	International Bank for Reconstruction and Development (World Bank)
CIAT	International Center for Tropical Agriculture	ICAITI	Central American Institute for Industrial Research and Technology
CICAD	Inter-American Commission on Drug Control	ICRAF	International Council for Research in Agro-Forestry
CIDA	Canadian International Development Agency	IDB	Inter-American Development Bank
CIMMYT	International Maize and Wheat Improvement Center	IDRC	International Development Research Centre
CIP	International Potato Center	IFAD	International Fund for Agricultural Development
CIRAD	Center for International Cooperation in Agricultural Research for Development	IFPRI	International Food Policy Institute
CIRAD-CA	CIRAD - Annual Crops Department	IICA	Inter-American Institute for Cooperation on Agriculture
CIRAD-CP	CIRAD - Perennial Crops Department	INCAP	Nutrition Institute of Central America and Panama
CIRAD-EMVT	CIRAD - Veterinary Medicine Department	IPGRI	International Plant Genetic Resources Institute
CIRAD-FLHOR	CIRAD - Flowers and Vegetables Department	IPPC	International Plant Protection Convention
CIRAD-SAR	CIRAD - Agri-food and Rural Systems Department		
C/LAA	Caribbean-Latin America Action		
CLAD	Latin American Center of Development Administration		

ISAA	International Service for the Acquisition of Agrobiotechnology Applications	RIMISP	International Network for Research Methodologies on Production Systems
ISAPLAC	Animal Production Information System for Latin America and the Caribbean	RISPAL	Latin American Research Network for Animal Production Systems
ISEE	International Society for Ecological Economics	RNTC	Radio Nederland Training Centre
ISNAR	International Service for National Agricultural Research	RUTA	Regional Unit for Technical Assistance for Agricultural Development in Central America
IUCN	World Conservation Union	SAC	Central American Tariff System
JUNTA	Board of the Cartagena Agreement	SAPOA	Andean System for Post-graduate Agricultural Studies
MERCOSUR	Southern Common Market	SAREC	Swedish Agency for Research Cooperation with Developing Countries
MUCIA	Midwest Universities Consortium for International Activities	SCMA	Standing Committee of Ministers Responsible for Agriculture (Caribbean)
NAFTA	North American Free Trade Agreement	SDID	Société de Développement International Desjardins
NGO	Nongovernmental organization	SELA	Latin American Economic System
OAS	Organization of American States	SIAPA	Information System for Agricultural Policy Analysis
OECS	Organization of Eastern Caribbean States	SICA	Central American Integration System
OIE	Office International des Epizooties	SIDA	Swedish International Development Authority
OPEC	Organization of Petroleum-exporting Countries	SIECA	Permanent Secretariat of the General Treaty on Central American Economic Integration
OUI	Inter-American Organization for Higher Education	TECLAC	Technical Committee for Agricultural Technology Transfer between Latin American and the Caribbean
PAHO	Pan American Health Organization	UN	United Nations
PRIAG	Regional Program to Upgrade Agricultural Research on Staple Grains in Central American and Panama	UNCSTD	United Nations Conference on Science and Technology for Development
PROCIANDINO	Cooperative Agricultural Research and Technology Transfer Program for the Andean Subregion (IICA)	UNCTAD	United Nations Conference on Trade and Development
PROCISUR	Cooperative Program for the Development of Agricultural Technology in the Southern Cone (IICA)	UNDP	United Nations Development Program
PROCITROPICOS	Cooperative Program on Research and Technology Transfer for the South American Tropics (IICA)	UNEP	United Nations Environmental Program
PROCODER	Cooperative Program for Rural Development in the Countries of the Southern Area (IICA)	UNFPA	United Nations Fund for Population Activities
PRODAR	Hemispheric Rural Agroindustrial Development Program	UNICEF	United Nations Children's Fund
PROMECAFE	Cooperative Program for the Protection and Modernization of Coffee Cultivation in Mexico, Central America, Panama and the Dominican Republic (IICA)	UNIFEM	United Nations Development Fund for Women
REMERFI	Meso-American Network of Plant Genetic Resources	UWI	University of the West Indies
		VOCA	Volunteers in Overseas Cooperative Assistance
		WHO	World Health Organization

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