

# IICA



Centro Interamericano de  
Documentación e  
Información Agrícola

11 SET 1986

IICA — CIDIA

## REPORT OF THE SIXTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

SAN JOSE, COSTA RICA

13-17 JULY 1986



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General Directorate  
Inter-American Institute for Cooperation on Agriculture  
San Jose, Costa Rica, 1986

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The Inter-American Institute for Cooperation on Agriculture would like to express its gratitude to the Government of Canada, through Mr. David Edward Crombie, Secretary of State, and Mr. Robert Rabinovitch, Undersecretary of State, for the valuable cooperation they have been extending for several years by providing French translation and interpretation services in meetings of the Executive Committee and the Inter-American Board of Agriculture.

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## **INTRODUCTION**



## INTRODUCTION

This publication is No. 33 of the Official Documents Series and is available in separate volumes in English, French, Portuguese and Spanish. It was published for the purpose of disseminating information on the activities of the Inter-American Institute for Cooperation on Agriculture.

The Report contains the Proceedings of the Sixth Regular Meeting of the Executive Committee, which was held in San Jose, Costa Rica, from July 13 to 17, 1986. It further contains the approved Resolutions, the list of participants, and other documents and addresses produced during the course of the meeting.



**PROCEEDINGS OF THE SIXTH REGULAR MEETING  
OF THE EXECUTIVE COMMITTEE**





IICA/CE/ACTA VI/0/86  
 17 July 1986  
 Original: English

PROCEEDINGS OF THE SIXTH REGULAR MEETING OF THE  
 EXECUTIVE COMMITTEE OF THE INTER-AMERICAN INSTITUTE  
 FOR COOPERATION ON AGRICULTURE

San Jose, Costa Rica  
 13 - 17 July 1986

The Sixth Regular Meeting of the Executive Committee of the Inter-American Institute for Cooperation on Agriculture (IICA) was held in compliance with the provisions of the Rules of Procedure of the Executive Committee and by agreement of the Third Regular Meeting of the Inter-American Board of Agriculture, which met in October, 1985 in Montevideo, Uruguay and the Fifth Regular Meeting of the Executive Committee held in San Jose, Costa Rica in July 1985.

PREPARATORY SESSION

- 0.1 The preparatory session of the Sixth Regular Meeting of the Executive Committee was called to order at 16:40 hours on July 13, 1986, in the United States Room of Institute headquarters in San Isidro de Coronado, Costa Rica. The session was chaired by the Delegate from Jamaica, Mr. Lester Boyne.
- 0.2 Following the welcoming words of the Chairman, the Committee proceeded to address the different items on the Order of Business. The following agreements were reached and would be submitted for the approval of the Executive Committee in the inaugural session, scheduled to take place immediately thereafter.

AGREEMENT ON THE ELECTION OF THE CHAIR AND RAPPORTEUR

It was agreed to propose the distinguished Delegate from Mexico, Mr. Carlos Vidali, as Chairperson of the meeting, and the distinguished alternate Delegate from Canada, Mr. Percy Abols, as Rapporteur.

AGREEMENT ON THE AGENDA

In response to a concern expressed regarding the point at which the Medium Term Plan would be addressed, the Director General, Dr. Martin E. Piñeiro, explained that it was deemed more appropriate to first address those items of an informative nature, so as to ensure a meaningful discussion of the Medium Term Plan. It was

proposed to adopt the Provisional Agenda without modifications.

**AGREEMENTS ON THE MEMBERSHIP OF THE CREDENTIALS COMMITTEE AND OF THE STYLE COMMITTEE**

It was thought to be more expedient to have the same Delegates constitute both the Credentials Committee and the Style Committee. Accordingly, it was agreed to propose to the Plenary nomination of the Delegates of Chile, Haiti, St. Lucia and Brazil for that twofold purpose.

**AGREEMENT ON THE WORKING COMMITTEES TO BE SET UP AND THE TOPICS, PROPOSALS AND REPORTS ASSIGNED TO THEM**

It was agreed to propose to the Plenary that working committees be set up if and when it proved necessary.

**AGREEMENT ON THE DEADLINE FOR SUBMITTING PROPOSALS**

It was agreed to propose Tuesday, July 15, at 18:00 hours as the deadline for the submission of proposals, with the understanding that this deadline would not apply to proposals issued by the working committees.

**AGREEMENT ON THE APPROXIMATE DURATION OF THE MEETING**

It was agreed to propose that the closing session of the Sixth Regular Meeting of the Executive Committee take place on Friday, July 18, at 09:30 hours.

**DRAWING OF LOTS FOR THE ORDER OF PRECEDENCE OF THE MEMBER STATES**

The order of precedence determined by the drawing of lots was as follows:

Nicaragua  
Peru  
Uruguay  
St. Lucia  
Guyana  
Panama  
Haiti  
Brazil  
Canada  
Honduras  
Chile

0.3 The session was adjourned at 17:10 hours.

### INAUGURAL SESSION

- 0.4 The inaugural session of the Sixth Regular Meeting of the Executive Committee was called to order at 17:12 hours in the United States Room of IICA's headquarters and was chaired by the Delegate from Jamaica, Mr. Lester Boyne.
- 0.5 The Chair gave the floor to the Director General, Dr. Martin E. Piñero, who delivered the welcoming message, which figures in the appendices of this report.
- 0.6 The Executive Committee proceeded to ratify the agreements reached during the preparatory session.

#### ELECTION OF THE CHAIR AND RAPPORTEUR

The Committee approved by acclamation the agreement of the preparatory session to elect the Delegate from Mexico, Mr. Carlos Vidali, and the alternate Delegate from Canada, Mr. Percy Abols, as Chair and Rapporteur respectively, of the Sixth Regular Meeting of the Executive Committee. The two delegates were then invited to take up their positions at the head table. The newly elected Chairperson thanked the Plenary for having bestowed that honour on him and added that his country was extremely proud to be the host of the forthcoming special meeting of the Inter-American Board of Agriculture.

#### AGENDA

The Committee approved the agenda as submitted by the Director General.

#### MEMBERSHIP OF COMMITTEES

The membership of the Credentials Committee and the Style Committee was approved as follows: Delegates from Chile, Haiti, St. Lucia and Brazil.

#### WORKING COMMITTEES

It was agreed to set up working committees, if and when this proved necessary.

#### DEADLINE FOR SUBMITTING PROPOSALS

The Committee agreed to set Tuesday, July 15, at 18:00 hours as the deadline for submitting proposals, with the provisos set forth in the agreement reached during the preparatory session.

#### APPROXIMATE DURATION OF THE MEETING

The Committee approved the Provisional Work Schedule as submitted by the Director General.

#### ORDER OF PRECEDENCE OF THE MEMBER STATES

The Committee ratified the order of precedence determined by the drawing of lots in the preparatory session.

#### OTHER BUSINESS

The Director General proposed that the granting of Personnel Emeritus status to Mr. José A. Torres be submitted to the consideration of the Plenary. It was agreed that that issue would be taken up under Other Business.

- 0.7 The inaugural session came to a close at 17:30 hours.

#### FIRST PLENARY SESSION

- 1.1 The first plenary session of the Sixth Regular Meeting, which was chaired by the Delegate from Mexico, was called to order at 09:21 hours on July 14, 1986.

Items 2 and 3: Financial Report and Report of the External Auditors (IICA/CE/Doc.132(86)) and Comments of the Director General on the Report of the External Auditors (IICA/CE/Doc.133(86)).

- 1.2 The Director General introduced the Director of Finances, Mr. Paul Sisk, making special reference to the significant changes which had been introduced into the Institute's financial system in recent months. Mr. Sisk capsulized the economic situation in the region and the recent developments in banking and information services, which had all contributed to shape the financial position of IICA.
- 1.3 The Director of Finances proceeded with a thorough review of the Audited Financial Statements to December 31, 1985, incorporating simultaneously the pertinent comments made by the Director General which constituted a systematic analysis of the opinion of the external auditors. This review also described the way in which IICA's accounting practices in 1985 differed from generally accepted accounting principles and how these practices would be adjusted in 1986.
- 1.4 Examination of the Quarterly Financial Statement to June 30, 1986 entailed discussion of its major components, namely the Balance Sheet to June 30, 1986, the Statement of Revenues, Expenses and Changes in the Working Subfund, the Statement of Quotas and the Consolidated Budget Statement. On the subject of the Status of Member State Quotas to June 30, 1986, Mr. Sisk informed the Committee that in addition to what figured in the table, the Institute had received payments from Mexico and Brazil in July, bringing the total of collected quotas to 55% for the current year.

- 1.5 The Delegate from Argentina reported that the Ministry of Economy of his country had authorized payment of US\$2,100,000, which would cover Argentina's outstanding quota payments for 1984 and 80% of those for 1985. The Delegate from Nicaragua and the delegate from St. Lucia also indicated that steps had been taken in their respective countries to meet their commitments. These efforts were noted with satisfaction by the Committee.
- 1.6 Draft Resolution No. 13, IICA's Financial Statements, and Draft Resolution No. 14, Overdue Doubtful Accounts, were approved unanimously by the Committee without modifications.

Item 4: Annual Report

- 1.7 The Director of Coordination of Institutional Affairs Mr. André Ouellette, was invited by the Chair to introduce this item. He informed the Committee that a special effort had been made to produce a concise and functional document. The format of recent years was unaltered, but the contents had been reduced considerably.
- 1.8 The Director General elaborated briefly on the difficulties of striking a healthy balance, in terms of the cost of producing this document and appropriate size. The Delegate from Chile praised the Institute for having produced what in his estimation was one of the best reports in the history of IICA. He did wish to request, however, that the content not only be descriptive in nature but also include an evaluation of IICA's activities. Accordingly, he proposed that future reports contain the following four elements: a) the name of the programme activity or project, b) a statement of objectives, c) the contributions by source of funding, and d) a brief evaluation of the results obtained at time of publication.
- 1.9 The Delegate from Mexico raised similar concerns and, in addition, requested the Director General to instruct the national offices to submit more detailed information, on a biannual basis, concerning such items as budget execution by country and by project.
- 1.10 The Secretariat was requested to prepare a revised draft resolution that would respond to these concerns.

Item 5: Report on Compliance with the Resolutions of the Third Regular Meeting of the Board and Fifth Regular Meeting of the Executive Committee (IICA/CE/Doc.134(86)).

- 1.11 Mr. Ouellette was then invited by the Chair to introduce this document. He explained that the Director General had requested him to present the information in such a way as to facilitate its analysis by the Member States. He also noted that an updated version would be presented at the special meeting of the Board in October, to reflect most recent developments.

- 1.12 The Delegate from Canada stated that this innovative format was most refreshing and commended the Institute accordingly. He further requested the Director General to elaborate on the follow-up to Res.70. In view of the growth in Extra Budgetary Resources foreseen in the 1987-1991 Medium Term Plan his government was urging IICA to conduct a comprehensive review of this issue. The Director General agreed to complete a similar task for consideration of the Executive Committee in 1987.
- 1.13 The delegate from Brazil expressed his interest in immediate discussion of the application of CATIs in his country, and the Director General noted the need for such a practice to be adopted across the board in all Member States, as CATIs served to defray project-related costs both in the national offices and at headquarters. He went on to enumerate certain general principles which should govern its application, noting the difficulties inherent in the calculation of what he called marginal costs. Dr. Piñeiro assured delegates that the study he undertook to present to the Committee in 1987 would also address those issues.
- 1.14 Director Emeritus Dr. José Emilio Araujo, in reference to Res.68 questioned the wisdom of the decision adopted by the Board to eliminate the Revolving Funds from IICA's financial structure and invited the Director General to study the possibility of requesting the Board to reconsider its stand on this issue. In his opinion, this feature had been extremely useful in managing the Institute. It was agreed to take note of Dr. Araujo's observations, so that this issue could be raised at a future date, if and when the need arose.

#### SPECIAL PRESENTATION

- 1.15 The Chair, having sought the approval of the Committee, requested the Mexican delegation to report to the delegates on the status of the preparations for the forthcoming special meeting of the Inter-American Board of Agriculture, scheduled to take place in Mexico D.F., Mexico.
- 1.16 The Delegate from México then informed the Committee that on July 9, 1986 his government had signed an agreement with the Institute which would govern the contractual obligation entered into by and between IICA and the United Mexican States.
- 1.17 The delegate indicated that the Secretary of Agriculture and Water Resources of his country would soon be issuing invitations to his colleagues on the Board, requesting their presence at this meeting. He elaborated on the arrangements being made by his government to ensure the success of this event.
- 1.18 The Committee noted with satisfaction the information furnished by the delegation of Mexico.

Item 6: Proposal Regarding the Rules for the Simon Bolivar Special Fund for Agricultural Development (IICA/CE/Doc.136(86)).

- 1.19 The Chair invited the Director of External Relations, Dr. Jorge Werthein, to present the draft rules which had been prepared in compliance with resolution IICA/JIA/Res.100(III-0/85), adopted by the Board at its Third Regular Meeting in Montevideo.
- 1.20 Dr. Werthein introduced the document and commented on pertinent articles concerning the objectives, administration and financing of the fund.
- 1.21 The Delegate from Chile, having recalled the difficulties in procuring contributions for this special fund, let alone regular quota payments, proposed that the Institute's permanent observer states could undertake to contribute funds for that purpose. He also suggested that the Institute's offices in Ottawa and Washington be assigned the responsibility of seeking extra-quota contributions from private and public sources. The Delegate from Honduras supported this proposal and suggested that perhaps the rules should make provisions to this effect.
- 1.22 The Delegate from Brazil shared the concerns of the delegations from Chile and Honduras and proposed that those countries experiencing financial difficulties consider horizontal cooperation, in the form of training, exchange of information and the use of available facilities and technical know-how, as a viable alternative.
- 1.23 The Delegate from Mexico endorsed the proposal of the Delegate from Brazil, adding that the lack of contributions in no way reflected a lack of interest in the special fund.
- 1.24 The Delegate from St. Lucia added another dimension to the subject of cooperation, stressing the need for intensive language training, to permit the technicians to make full use of this interesting process. The Chair requested the Technical Secretary to prepare a revised resolution.

Item 7: Report on the Inter-American Conferences on Agriculture (IICA/CE/Doc.140(86)).

- 1.25 The Director General provided background information on his decision to recommend that the Inter-American Conferences on Agriculture be promoted by the Institute as a forum for joint action on the part of the organizations which constitute the inter-American system.
- 1.26 The Director General highlighted the two key issues which he proposed should be addressed by the Ninth Conference, namely the modernization process and regional integration. The Delegates from Honduras, Chile, Peru, St. Lucia and Mexico agreed that the Inter-American Conferences on Agriculture should be maintained, adding that the subject of the Ninth Conference should also include such vital issues as international trade and price policies. The

Director General acknowledged with satisfaction the support expressed by the Committee and made specific reference to the proposed 1987-1991 Medium Term Plan which makes provision for these concerns.

- 1.27 The Chair underlined the relevance of this subject and applauded the initiative of the Director General.
- 1.28 The Chair requested the Technical Secretary to prepare a revised draft resolution to this effect.

Item 8: Date and Site of the Seventh Regular Meeting of the Executive Committee (IICA/CE/Doc.142(86)).

- 1.29 Draft Resolution No. 7, which established that the Seventh Regular Meeting of the Executive Committee be held at Institute headquarters in San Jose, Costa Rica from July 19-24, 1987 and charged the Director General with the task of issuing the call to the meeting and inviting the Member States and other participants, was approved unanimously by the Committee.

Item 9: Date of the Third Special Meeting of the Board IICA/CE/Doc.143(86)).

- 1.30 Draft Resolution No. 8, which resolved to hold the Third Special Meeting of the Inter-American Board of Agriculture of IICA in Mexico from October 27-30, 1986 and to entrust the Director General to issue to call to the meeting and invite Member States and observers, in compliance with the Rules of Procedure, was approved unanimously by the Committee.

Item 10: Provisional Agenda of the Third Special Meeting of the Board (IICA/CE/Doc.144(86)).

- 1.31 The Provisional Agenda, as submitted for the consideration of the Executive Committee, was approved unanimously without modifications.
- 1.32 The session was adjourned at 12:05 hours.

#### SECOND PLENARY SESSION

- 2.1 The Second Plenary Session of the Sixth Regular Meeting of the Executive Committee, chaired by the delegate from Mexico, was called to order at 14:08 hours on July 14, 1986. Approval of the Proceedings of the Inaugural Session and the Preparatory Session.
- 2.2 The Chair requested the Rapporteur to read the Proceedings of the preparatory session, and they were approved.
- 2.3 The Chair requested the Rapporteur to read the Proceedings of the inaugural session and they were approved with a minor modification of style.



**Item 11: Report on Positions of Trust, Proposed Changes to the Rules of Procedure of the General Directorate and to the Staff Rules (IICA/CE/Doc.139(86)).**

- 2.4 At the invitation of the Chair, the Director General, Dr. Martin Piñeiro, presented amendments to the Rules of Procedure of the General Directorate and to the Staff Rules, which would reduce positions of trust of the Director General from 54 to 22 and would remedy the normative ambiguity regarding positions of trust under the present rules. Dr. Piñeiro explained that this initiative derived from a resolution of the previous Executive Committee which had requested that the Director General analyze the nature and name of positions of trust of the Director General. The reduction in the number of trust positions, he stated, would be achieved by eliminating from the pool of trust positions defined in the rules four administrative trust positions at headquarters and those for all national office directors, with the exception of the director of the office of the country of which the Director General was a national.
- 2.5 As to the substantive changes contained in the proposed rules, Dr. Piñeiro noted that they would create a new category of appointment--the trust appointment. This, he explained, would eliminate normative confusion under the present rules regarding the rights of persons occupying trust positions. The changes also redefined regular temporary personnel to permit greater flexibility in the assignment of staff to specific projects. Finally, the changed rules, he noted, would permit temporary and trust personnel, as was the practice in the OAS, to join the OAS Retirement and Pension Plan.
- 2.6 The Director General advised the Committee that certain minor revisions had been made to the proposed rules since their initial distribution to the Member States. He then asked Dr. William Berenson, the legal advisor, to explain these revisions and provide additional commentary on the proposed rules.
- 2.7 The revisions to the proposed amendments introduced by Dr. Berenson were as follows: (1) elimination of the phrase "other than a disciplinary measure" in lines 3 and 4 of Staff Rule 10.3.5 (IICA/CE/Doc.139(86), English version p. 26); (2) replacement of the phrase "as below average" in the third to last line of Staff Rule 5.8.8 (p.24) with the phrase "at a level below satisfactory"; (3) replacement of the phrase "receipt of a satisfactory performance appraisal at least every two years and based on precepts" with the phrase "the principles" in lines 3 to 6 of the General Directorate Rule 12.a.1. (p.5); and (4) replacement of the phrase "subject to receipt of a satisfactory performance appraisal at least every two years, on the basis" with the phrase "and subject to the" in lines 2 to 5 of Staff Rule 1.5.1.a (p.15). These last two modifications, Dr. Berenson explained, were made at the request of the Staff Association, after the document had been published for distribution.

- 2.8 After a brief exposition by Dr. Berenson of the reasons underlying the proposed changes, the matter was placed on the floor for discussion. The delegates from both Mexico and Argentina expressed concern that the proposed amendments to Article 12 of the Rules of Procedure of the General Directorate might be construed to foreclose the eligibility of certain trust appointees to regular positions. Upon the recommendation of the Delegate from Argentina, it was decided by consensus to change the four year prior service requirement in Article 12 to three years in order to assuage that concern.
- 2.9 A discussion then arose over the issue of geographic representation of staff, during which the Committee examined pertinent data contained in the Annual Report. At the suggestion of the Chair, the Secretariat, in collaboration with the interested Member States, was instructed to prepare a resolution on this matter.
- 2.10 The Committee then proceeded to consider Draft Resolution No. 4 which proposed in operative paragraph No. 1 to recommend to the Board that it adopt the proposed amendments to the rules, and in operative paragraph No. 2 to recommend that the Board authorize the Director General to implement additional Staff Rule amendments which involve no additional expenditures for the Institute.
- 2.11 In the colloquy which followed, the Delegate from Brazil recommended that in the written report to the Board on this matter, the Director General explain in greater detail his reasons for maintaining, as a position of trust, the post of the director of the national office of the country of which the Director General was a national.
- 2.12 The Committee approved Draft Resolution No. 4 without the second operative paragraph or a related considerandum (considerandum paragraph 3). The Committee also made it clear that it was approving the proposed rules with the reduction of the four year eligibility requirement to three years and the minor revisions introduced by the General Directorate in its initial oral presentation of the rules to the Committee.
- 2.13 As a result of the discussion over elimination of operative paragraph 2 of the Draft Resolution No. 4, the Chair instructed the General Directorate to prepare a new draft resolution which would permit the Executive Committee and the Director General to implement administrative provisions to the Staff Rules where such provisions would involve no additional expenditures for the Institute, and would instruct the Director General to analyze and prepare amendments to the Rules of Procedure of the Board and Executive Committee which would enable the Board to devote more of its efforts to substantive issues rather than matters of administrative procedures.
- 2.14 The session was adjourned at 16:16.

THIRD PLENARY SESSION

- 3.1 The third plenary session of the Sixth Regular Meeting of the Executive Committee, chaired by the Delegate from Mexico, began at 9:20 hours on July 14, 1986.

Item 12: 1987-1991 Medium Term Plan (IICA/CE/Doc.137(86))

- 3.2 The Director General presented the proposed 1987-1991 Medium Term Plan. He stressed that it was based on the stipulations of Resolution 72, approved by the Inter-American Board of Agriculture at its Third Regular Meeting (IICA/JIA/Res.72(III-0/85)), and the Report of the Group of Six Experts (G6), which was formed in accordance with said resolution, and was assisted by IICA specialists. The Director General introduced the item by highlighting the criteria used for selecting the experts to sit on the group, and the methodology used to develop the Plan. He noted that Dr. John Spence, President of the G-6, had been invited to attend the Sixth Regular Meeting of the Executive Committee so as to answer any concerns the delegates may raise.
- 3.3. Afterwards, the Director General synthesized some of the major points of the G-6 report, underscoring the study's favorable view of IICA's potential for work. He noted, however, that the G-6 had found that IICA's impact did not always reflect this potential, as a result of the following three fundamental problems, also observed by the G-5: the lack of analytical capacity needed to respond to a constantly changing agricultural sector and foresee its problems and needs; excessive coverage by the present program structure; and problems regarding the Institute's organizational and personnel policies.
- 3.4 In light of these conditions, the Director General stated that the proposed Medium Term Plan put forth a strategy to concentrate IICA's actions in a small number of programs, set operational priorities, readjust the organization and personnel policies, and introduce flexible and dynamic mechanisms to mobilize resources as a means of meeting the real needs of the countries.
- 3.5 The Director General stressed that the selected programs responded to the specific criteria. First, they focused on problems of concern to a majority of the countries. Second, the countries were expected to have well defined institutional systems targeting these issues. Third, they covered areas in which IICA had a comparative advantage. Fourth, these programs lent themselves to the development of a multinational action. Dr. Piñeiro identified the five programs as follows: 1) Agrarian Policy Analysis and Planning; 2) Technology Generation and Transfer; 3) Organization and Management for Rural Development; 4) Marketing and Agroindustry; 5) Animal Health and Plant Protection.

- 3.6 Lastly, the Director General synthesized the major high priority functions of the 1987-1991 Medium Term Plan; organizational and personnel policy readjustments; and the mechanisms and initiatives required to meet stated goals. Dr. Piñeiro concluded the presentation with some words on the budgetary requirements needed to implement the Medium Term Plan.
- 3.7 After Dr. Piñeiro's comments the Chair praised the presentation as being complete and comprehensive, especially in light of the limited time frame in which the Plan had been developed. The Chair subsequently submitted the Plan to the consideration of the Committee and invited the delegates to formulate any queries or comments they deemed necessary.
- 3.8 All of the delegations thanked and congratulated the Director General for the high quality of the work and the valuable content of the Medium Term Plan. They stressed that it responded to real needs in the countries and was based on key ideas the countries had expressed in the past. Some of the delegates then asked specific questions with reference to certain program areas, in the framework of program concentration contained in the Plan and requiring some of the previous programs to be combined and others, eliminated. Some of the Delegates asked for clarification of the status of programs for formal agricultural education, information (specifically as regards AGRINTER) and renewable natural resources, including irrigation. Similarly, some questions were asked about the criteria used to relocate existing projects within the new program structure.
- 3.9 The Director General then expressed his appreciation to the Delegates for the substantial interest evidenced by the level of their comments. He requested their patience while efforts were made to clarify some of their concerns, particularly with respect to the implications of the reduction in the number of programs. He asserted that the determination of priorities was one of an institution's most difficult tasks.
- 3.10 In this context, he stressed that the G-6 had analyzed the subject in depth, and that the Plan had been reconsidered carefully by the General Directorate. Unfortunately, however, some items had to be eliminated on account of limitations posed by a fixed budget; he remarked that under such circumstances; focusing on certain activities and concentrating efforts usually implied the elimination of other activities, which was no easy task. He therefore emphasized that it was necessary to have a clear understanding of what was meant by setting program priorities. Dr. Piñeiro explained that this situation required IICA to develop a certain specific technical level so that IICA's capacity would attract recognition in discussions of specific subjects or actions to address a problem related to high priority programs. The basic principle was that the survival of the institution depended on recognition by its clients of the fact that it had developed expertise in certain fields of specialization. This did not preclude the possibility of supporting requests to national projects in terms of resource management.

- 3.11 Having clarified this item, Dr. Piñeiro proceeded to consider some of the more specific queries. He indicated that the subject of renewable natural resources was the most difficult to approach, and that it had been one of the most complex decisions. The breadth of this subject, he said, had been demonstrated by the fact that the different delegations raised questions on irrigation, watershed management, the tropics, reforestation, and soil conservation. He wondered how the Institute could develop a specific capability in such a broad field, which almost required the establishment of four or five programs instead of one, consequently causing dispersion of resources. He also referred, in this context, to ties with other international organizations, namely FAO, which had a sizeable program on this subject, and with which IICA could not easily compete. The Director General said that any reference to natural resources automatically led to FAO. He also stressed that CATIE, as an IICA-affiliated organization, had a natural resource program which must be used for the advantage and benefit of the Member States.
- 3.12 With reference to information and training, he remarked that they were too broad to be viewed comprehensively. Instead, they should be instruments within each individual program.
- 3.13 The Director General then commented on the criteria which had been used for reclassification of the existing projects. He indicated that the basic principle was that projects in progress must be carried forward to completion, although each one of them would be analyzed and adjusted to the new program structure, by agreement with the countries. The Director General lastly explained, upon the request of some delegations, how the transition toward the Institute's new administrative structure was being effected.
- 3.14 The session was brought to a close at 12:25 hours.

#### FOURTH PLENARY SESSION

- 4.1 The Fourth Plenary Session of the Sixth Regular Meeting of the Executive Committee, chaired by the Delegate from Mexico, began at 14:10 hours on July 15, 1986.
- 4.2 Medium Term-Plan, 1987-1991 (Cont.)

The Chair called the session to order and requested the representatives to continue putting forth questions and recommendations regarding this item. The Delegates proceeded with new queries, which were answered to their satisfaction by the Director General. The Chair then proceeded to submit draft resolution "1987-1991 Medium-Term Plan" for consideration by the Delegates, and it was referred to the Secretariat for amendment.

Item 13: Change to the 1987 Quota Program Budget (IICA/CE/Doc.138(86)).

- 4.3 At the invitation of the Chair, the Director General introduced this item, stating the objectives of the changes which were being proposed to the 1987 Quota Program Budget approved by the Board in Res. IICA/JIA/Res.73(III-0/85). He explained that these modifications constituted a redistribution of quota resources for 1987 and that said redistribution was tailored to meet the needs of the structural program changes prescribed in the 1987-1991 Medium Term Plan. The most significant change, he reported, was prompted by the classification of projects into five rather than ten programs.
- 4.4 The Delegate from the United States of America lauded the serious efforts undertaken by the General Directorate to reorganize, restructure and refocus the scarce resources of the Institute. Special reference was made to the substantial cuts which the Director General had proposed for his own office in 1987.

In that same spirit the Delegate from the United States of America expressed his fullfledged support of the proposed modifications to the 1987 Program Budget and further requested that the pertinent draft resolution include an additional phrase in operative paragraph 3 which would read as follows: "All transfers will be reported annually to the Executive Committee as to origin and destination", as this procedure would serve as a clear indicator of the Director General's priorities and thus facilitate future budgeting strategies.

- 4.5 There being no further comments, the Chair requested the Rapporteur to read Draft Resolution No. 3 "Modifications to the 1987 Program Budget", which was adopted unanimously by the Executive Committee with the abovementioned modification.

REPORT OF THE CREDENTIALS COMMITTEE

- 4.6 The Rapporteur read the report submitted by the Credentials Committee stating that the credentials were found to be in order. The Executive Committee took cognizance of the report.
- 4.7 The Chair then requested that the Rapporteur proceed to read the draft resolutions submitted for the consideration of the Executive Committee.

Draft Resolution No. 1: Proposed Regulations for the Simon Bolivar Special Fund for Agricultural Development (IICA/CE/PR-I(VI-0/86)rev.2)

The draft resolution was approved with minor modifications.

Draft Resolution No. 10: 1985 Annual Report (IICA/CE/PR-10(VI-0/86)rev.)

The draft resolution was approved unanimously without modifications.

**Draft Resolution No. 5: Inter-American Conferences on Agriculture  
(IICA/CE/PR-5(VI-0/86)rev.2)**

The draft resolution was approved unanimously with a minor modification of a stylistic order.

**Draft Resolution No. 16: Proposed Procedural Amendments to the Rules  
of Procedure of the Executive Committee  
(IICA/CE/PR-16(VI-0/86))**

The draft resolution was approved unanimously without modifications.

**Draft Resolution No. 17: Geographic Distribution of Personnel  
(IICA/CE/PR-17(VI-0/86))**

The draft resolution was approved unanimously with minor modifications.

**Draft Resolution No. 18: Delegation of Authority to Approve Amendments  
to Administrative Regulations which do not  
Require Additional Expenditures for the  
Institute (IICA/CE/PR-18(VI-0/86))**

The draft resolution was approved with minor modifications. However, the Chair did take note of reservations expressed by the Brazilian delegation.

**OTHER BUSINESS**

- 4.8 The Delegate from the United States recommended that a working committee be set up to consider changes that would be proposed by his delegation to the document entitled "Proposed Modifications to the Contract between the Government of Costa Rica and IICA on the Tropical Agriculture Research and Training Center (CATIE)."

The Committee agreed and the Secretariat was instructed to make the necessary provisions for that meeting.

**APPROVAL OF THE PROCEEDINGS OF THE FIRST PLENARY SESSION**

- 4.9 The Rapporteur read the Proceedings of the First Plenary Session, which were then approved by the Executive Committee. The Delegate from Chile suggested that the Secretariat, whenever possible, allow sufficient time for more thorough analysis of the documents prior to any discussion thereof.
- 4.10 The Session was adjourned at 17:50 hours.

FIFTH PLENARY SESSION

- 5.1 The fifth plenary session of the Sixth Regular Meeting of the Executive Committee, chaired by the Delegate from Mexico, was called to order at 09:20 hours on July 15, 1986.

Item 14: The Participation of Women in the Rural Development Process (IICA/CE/Doc.135(86)rev.)

- 5.2 The Chair invited the Director of Analysis and Programming, Dr. Diego Londoño, to introduce this item. Dr. Londoño informed the Committee that a document had been prepared by the General Directorate, in response to resolution IICA/JIA/Res.63(III-0/85), whereby the Board entrusted the Director General to formulate a project that would provide technical assistance and training for women in rural areas, with the support of national and international agencies. He also pointed out that the Board, in the same resolution, had authorized the Director General to draw up a draft budget of up to US\$50,000 for that purpose.
- 5.3 Dr. Londoño went on to explain that at the start of the meeting in course the Executive Secretary of the Inter-American Commission on Women (IACW) had raised certain concerns regarding the content of the document. Accordingly, the text had been reformulated. The major change sought to rechannel the above mentioned funds in a way which would best meet the needs of the established objectives. Special emphasis would be placed on training those persons connected with national organizations who were directly responsible for promoting the participation of women in the development process.
- 5.4 The Chair thanked Dr. Londoño and invited the delegates to register their comments. The Delegates from Panama and Costa Rica expressed their support of the proposal, and the Delegate from Chile felt that it would be extremely useful to have the Director General establish contacts with other international organizations, especially FAO.
- 5.5 Guyana endorsed both the document and the draft resolution, informing the Committee that his country had made considerable headway in this regard. The delegate from México underlined the need for cooperation with organizations other than IICA, and deemed it essential that any program involving women not be limited to the issue of rural development, but figure in the broader framework of the Medium Term Plan. The Delegate from Haiti focused on the need for training activities through exchanges and scholarships.



- 5.6 The Delegate from Honduras stressed the need for a more lasting solution to the issue of women in development.
- 5.7 The Delegate from the United States of America suggested that progress in this domain could be achieved only through the integration of women into existing programs that addressed so-called male farmers, and not through isolation. He backed the position of Guyana, acknowledging the need for national programs to support the effort set forth in the proposal under review.
- 5.8 The Representative of IACW congratulated the General Directorate on having supported the initiative of her organization and hoped that other agencies of the Inter-American System would become equally involved.
- 5.9 Mexico, Honduras and Chile recommended some modifications both to the working document and to the pertinent draft resolution, and they were approved.

#### AUDIO-VISUAL PRESENTATION ON HAITI'S ANIMAL HEALTH PROGRAM

- 5.10 The Chair invited the Deputy Director General Dr. L. Harlan Davis, to introduce a video about IICA's involvement in the eradication of African swine fever and swine repopulation in Haiti. This presentation was well received by the delegates.

#### APPROVAL OF THE PROCEEDINGS OF THE SECOND PLENARY SESSION, THE THIRD PLENARY SESSION AND THE FOURTH PLENARY SESSION

- 5.11 The Executive Committee approved the Proceedings of the Second, Third and Fourth Plenary Sessions. No modifications were introduced.

Item 15: Proposed Modifications to the Contract between the Government of Costa Rica and IICA on the Tropical Agriculture Research and Training Center (CATIE) (IICA/CE/Doc.141(86)).

- 5.12 The Director General invited the Director of CATIE, Dr. Rodrigo Tarté, to the podium, and then elaborated on the reasons for the proposed modifications, namely the basic lack of definition in the relations between IICA and CATIE and the role of the Director General in his capacity as Executive Vice-President of CATIE.
- 5.13 The Executive Committee took cognizance of the document submitted by the pertinent Working Group established at the previous session, noting that it reflected the consensus reached amongst its members.
- 5.14 The Delegates of Mexico, Honduras, Panama and Chile noted with satisfaction the prevailing spirit of cooperation and the great strides which had been made on this issue, as reflected in the document submitted by the Director General.

- 5.15 Draft Resolution No. 6: "Proposed Modifications to the Charter of CATIE" (IICA/CE/PR-6(VI-0/86)rev.) was then submitted for the consideration of the Committee and was approved with the document prepared by the Working Group attached thereto as an addendum.

Item 16: Emeritus Status

- 5.16 After reviewing the valuable contribution of Mr. José Alberto Torres during the course of his outstanding career in IICA, the Director General introduced Draft Resolution No. 2, granting Emeritus status to the former Assistant Deputy Director General for Operations. The draft resolution was approved.
- 5.17 The Committee agreed to recommend to the Board that it grant similar status to Mr. José Irineu Cabral, at the request of the Director General, who had received a recommendation in this regard from the Directors Emeritus in attendance.

PENDING DRAFT RESOLUTIONS

- 5.18 Draft Resolution No. 15: "Provisional Agenda of the Third Special Meeting of the Inter-American Board of Agriculture" (IICA/CE/PR-15(VI-0/86). The draft resolution was read and approved without modifications.
- 5.19 Draft Resolution "Medium Term Plan 1987-1991" (IICA/CE/PR-SN(VI-0/86)rev.) Following a lengthy discussion, the Committee adopted this draft resolution, as reworded.
- 5.20 Draft Resolution "Designation of Funds for Unforeseen Technical Assistance". The draft resolution was adopted with minor modifications.
- 5.21 The session came to a close at 15:30.

CLOSING SESSION

- 6.1 The closing session was called to order at 18:00 hours on July 17, 1986, and was chaired by the Delegate of Nicaragua, First Vice Chairperson of the Meeting.

Item 1: Approval of the Proceedings of the Fifth Plenary Session

- 6.2 The Chair submitted for consideration to the Committee the Proceedings of the Fifth Plenary Session, and they were approved.

Item 2: Signing of the Final Report

- 6.3 In compliance with the provisions of Article 91 of the Rules of Procedure of the Executive Committee, the Chair and the Director General signed the Final Report of the Sixth Regular Meeting of the Executive Committee.

Item 3: Remarks by the Head of Delegation of a Selected Member State

- 6.4 The Delegate from Guyana took the floor on behalf of the Representatives of the Member States of the Committee, and expressed satisfaction with the discussions held, the active participation of the countries and organizations attending the meeting, and the resolutions adopted by the Committee. He further expressed the participants' appreciation to the Director General, IICA staff members, and members of the Secretariat, as well as to the interpreters and all support personnel who had made the meeting so successful. His wishes, he said, were that forthcoming achievements would surpass all expectations.

Item 4: Remarks by the Director General

- 6.5 Dr. Martín Piñero thanked the distinguished delegations for their presence at the meeting and for the collaboration they had lent in order for the Institute's actions to be continuously strengthened with the support of the member countries, toward attainment of IICA's objectives in the fields of agricultural development and rural well-being.

OFFICIAL CLOSING OF THE MEETING

- 6.6 The Chair officially adjourned the Sixth Regular Meeting of the Executive Committee.

The session was brought to a close at 19:00 hours.



**RESOLUTIONS OF THE EXECUTIVE COMMITTEE**



IICA/CE/Res.53(VI-O/86)  
14 July 1986  
Original: Spanish

RESOLUTION No. 53  
IICA'S FINANCIAL STATEMENTS

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.132(86), "Financial Report and Report of the External Auditors," and document IICA/CE/Doc.133(86), "Comments of the Director General on the Report of the External Auditors,"

CONSIDERING:

That Article 4 of the Rules of Procedure of the Executive Committee states that the Committee should examine the financial status of the Institute and render the corresponding report to the Inter-American Board of Agriculture, and

That the external auditors attested to the proper management of the financial resources, in line with the stipulations of the Institute's rules and regulations,

RESOLVES:

To recommend to the Inter-American Board of Agriculture that it approve the Financial Report (IICA/CE/Doc.133(86)) and Report of the External Auditors (IICA/CE/Doc.132(86)).

IICA/CE/Res.54(VI-0/86)  
14 July 1986  
Original: Spanish

RESOLUTION No. 54  
OVERDUE DOUBTFUL ACCOUNTS

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.132(86), "Financial Report and Report of the External Auditors,"

CONSIDERING:

That resolution IICA/JIA/Res.69(III-0/85) requests that at the close of each fiscal year the Annual Financial Report identify all uncollectable accounts receivable from previous fiscal years, so that the Board may reach a final decision on them;

That note No. 6 of the External Auditors Report indicates that overdue doubtful accounts amount to US\$113,292;

That in order to present a more accurate financial statement, it is necessary to eliminate these accounts from the Institute's assets;

That generally accepted accounting procedures require that accounts receivable be studied so as to determine the possibility of collection. and that protections be established to cover the amount in case of loss; and

That article 3.c of the Rules of Procedure of the Executive Committee establishes that the Committee receives the report of the External Auditors and submits it to the Board with any observations and recommendations it deems appropriate,



**RESOLVES:**

1. To recommend to the Inter-American Board of Agriculture, at its special meeting in October of 1986, that it approve the elimination of the amount of US\$113,292 from the financial statements.
- 2, To recommend to the Inter-American Board of Agriculture, at its special meeting in October of 1986, that it authorize the Director General to include an allowance for overdue doubtful accounts in future financial statements.

IICA/CE/Res.55(VI-0/86)  
14 July 1986  
Original: Spanish

RESOLUTION No. 55

PROPOSED AMENDMENTS TO THE RULES OF PROCEDURE OF THE  
GENERAL DIRECTORATE AND THE STAFF RULES

The EXECUTIVE COMMITTEE, at its Fourth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.139(86)rev., "Report on Positions of Trust and Proposed Amendments to the Rules of Procedure of the General Directorate and the Staff Rules,"

CONSIDERING:

That the Executive Committee, in Resolution IICA/JIA/CE/Res.39(V-0/85), dated July 31, 1985, requested the Director General to present a report on positions of trust in the Institute; and

That the Director General in his report proposes to amend a series of articles in the Rules of Procedure of the General Directorate and the Staff Rules as a way of clarifying the concept of positions of trust, to reduce the number of such positions in the Institute, to establish the rights and duties inherent in such positions, and to modify the concepts of regular and temporary international professional personnel, adapting them to the needs of the Institute,

RESOLVES:

To recommend that the Inter-American Board of Agriculture approve the the amendments to the Rules of Procedure of the General Directorate and the Staff Rules contained in document IICA/CE/Doc.139(86)rev.

IICA/CE/Res.56(VI-0(86)  
16 July 1986  
Original: Spanish

RESOLUTION No. 56  
1987-1991 MEDIUM TERM PLAN

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.137(86), "Proposed 1987-1991 Medium Term Plan,"

CONSIDERING:

That the Third Regular Meeting of the Inter-American Board of Agriculture adopted resolution IICA/JIA/Res.72(III-0/85), giving authorization for a group of experts to be contracted from outside IICA to analyze and evaluate the 1983-1987 Medium Term Plan as well as the programs and projects being carried out in the framework of the Plan;

That the group of experts performed its task and completed its evaluation;  
and

That the 1987-1991 Medium Term Plan reflects the recommendations given in the report of the group of experts,

RESOLVES:

1. To thank the G-6 group of experts and the Member States for the valuable contribution they made to the Institute in the review and evaluation of the 1983-1987 Medium Term Plan.

2. To congratulate the Director General for the high technical quality of the Medium Term Plan and of his oral presentation; to delegate to him the responsibility for making a number of minor revisions of style requested by the Executive Committee; and to request him to take into account the various issues and concerns reflected in the proceedings and verbatim record, when implementing the plan.
3. To recommend to the Inter-American Board of Agriculture, which will hold a special meeting in October of 1986, that it approve the 1987-1991 Medium Term Plan.
4. To recognize the criteria described in the document entitled "Medium Term Plan," as a framework for future Institute actions.
5. To authorize the Director General as of today's date and until such time as the Inter-American Board of Agriculture approves the 1987-1991 Medium Term Plan, to begin taking measures to facilitate the transition to the Plan.

IICA/CE/Res.57(VI-0/86)  
15 July 1986  
Original: Spanish

RESOLUTION No. 57  
MODIFICATIONS TO THE 1987 PROGRAM BUDGET

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.138(86), "Proposed Changes to the 1987 Program Budget,"

CONSIDERING:

That quota income from the Member States will be US\$20,289,082 for 1987, in accordance with the decision of the Inter-American Board of Agriculture (IICA/JIA/Res.73(III-O/85)),

That in October 1985, the Inter-American Board of Agriculture approved resolution IICA/JIA/Res.74(III-O/85) adopting a 1986 and 1987 Program Budget for US\$20,289,082 in quota resources each year,

That the new 1987-1991 Medium Term Plan introduces major changes in the Institute's program structure, and therefore it is necessary to make modifications in the 1987 Program Budget,

That the Director General has submitted proposed modifications to the 1987 Program Budget, based on the new program structure of the Medium Term Plan, for a total of US\$20,289,082, in quota income from the Member States, and

That the proposed budget modification indicates the budgetary items for direct technical cooperation services, General Directorate costs and general costs and provisions, funded with quotas from the Member States,

**RESOLVES:**

To recommend to the Inter-American Board of Agriculture:

1. To approve IICA's modified Program Budget, financed with Member State quotas, for the fiscal year from January 1 to December 31, 1987, for the amount of US\$20,289,082.
2. To approve the following distribution for IICA's 1987 Program Budget, financed with the quotas from the Member States:

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CATEGORIES OF ACTIVITIES	THOUSANDS OF US\$
<b>CHAPTER I - DIRECT TECHNICAL COOP- ERATION SERVICES</b>	16 154.6
<b>A. Programs</b>	10 612.0
1. Agrarian policy analysis and planning	2 141.8
2. Technology generation and transfer	4 120.7
3. Organization and management for rural development	1 520.5
4. Marketing and agroindustry	1 038.6
5. Animal health and plant protection	1 790.4
<b>B. National offices</b>	2 960.9
<b>C. Technical support units</b>	1 327.3
1. Specialized centers	858.7
a. Inter-American Agricultural Documentation and Information Center (CIDIA)	482.0
b. Investment Projects Center (CEPI)	376.7

CATEGORIES OF ACTIVITIES	THOUSANDS OF (US\$)
2. Support Services	468.6
a. Editorial service	195.5
b. Computerised information service	273.1
D. Contribution to the Tropical Agriculture Research and Training Center (CATIE)	1 004.4
E. Unanticipated short-term technical cooperation and pre-investment costs	250.0
<b>CHAPTER II - GENERAL DIRECTORATE COSTS</b>	<b>3 394.3</b>
A. Office of the Director General	685.0
B. Support units for direction, supervision of operations, planning and evaluation	2 709.3
<b>CHAPTER III - GENERAL COSTS AND PROVISIONS</b>	<b>740.2</b>
A. Working subfund of the regular fund	223.6
B. Meeting of the Executive Committee	103.5
C. Meeting of the Inter-American Board of Agriculture	245.6
D. Meeting of the Inter-American Conference on Agriculture	50.2

CATEGORIES OF ACTIVITIES	THOUSANDS OF (US\$)
E. OAS Administrative Tribunal	6.0
F. IICA insurance	35.5
G. Pension, former IICA Directors	40.8
H. External audit	35.0
<b>TOTAL</b>	<b>20 289.1*</b>

\* This sum does not include the reimbursement by the United States of America for income tax paid by U.S. citizens employed by the Institute.

3. To authorize the Director General to make transfers between Chapters, except for entries D.1 of Chapter I, and A of Chapter III, as long as total transfers neither increase nor reduce the affected chapters by more than 10 percent. All transfers will be reported annually to the Executive Committee as to source and use.
4. To authorize the Director General to make expenditures not included in item 2 of this resolution, on the basis of income received for Indirect Administrative and Technical Costs, in accordance with contracts and agreements carried out in the program framework established in the modified Program Budget submitted by the Director General, and resolution IICA/JIA/Res.70(III-O/85).
5. To authorize the Director General to use the surplus of income over expenditures, from the operations of the technical support units, for strengthening IICA's activities.
6. To authorize the Director General to make necessary adjustments in the expenditures authorized in this resolution, should income from the fiscal year fall below estimated levels, duly informing the Inter-American Board of Agriculture.
7. To establish that the quotas corresponding to the Cuban government be transferred to the working subfund of IICA's regular fund and that its later use should be approved by the Inter-American Board of Agriculture. For this purpose, the Director General shall submit a budget in accordance with the amount received.



IICA/CE/Res. 58(VI-0/86)  
15 July 1986  
Original: Spanish

RESOLUTION No. 58

1985 ANNUAL REPORT

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

HAVING SEEN:

That Article 4 of the Rules of Procedure of the Executive Committee states that the Committee should analyze the annual report of activities of the General Directorate;

That the 1985 Annual Report was studied by the Sixth Regular Meeting of the Executive Committee and accepted as presented by the General Directorate; and

That the Member States have requested more detailed information on the status of IICA projects,

RESOLVES:

1. To recommend to the Inter-American Board of Agriculture that it approve the 1985 Annual Report.
2. Recommend that the Inter-American Board of Agriculture instruct the Director General to include in future annual reports a summary analysis in chart form of each IICA project specifying: (a) the name of the project; (b) a description of its objectives; (c) the funds provided for the project by contributor, be it IICA, a particular Member State, or another source; (d) a brief evaluation of the results obtained at the time of publication.

IICA/CE/Res.59(VI-0/86)  
15 July 1986  
Original: English

RESOLUTION No. 59

PROPOSED REGULATIONS FOR THE SIMON BOLIVAR  
SPECIAL FUND FOR AGRICULTURAL DEVELOPMENT

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.136(86), "Proposed Regulations for the Simon Bolivar Special Fund for Agricultural Development,"

CONSIDERING:

That the Inter-American Board of Agriculture, in Resolution IICA/JIA/Res.100(III-0/85), created the Simon Bolivar Special Fund for Agricultural Development;

That pursuant to that Resolution, the Director General has prepared the "Draft Regulations of the Simon Bolivar Special Fund for Agricultural Development for review and approval by the Executive Committee.

That Article 11 of the regulations provides that contributions to the fund include not only pledges, which when confirmed constitute obligations of payment, but also cash in the local currency of the Member States where a project is to be implemented, personnel, equipment, materials, and other goods and services in kind; and

That because of the current economic situation in the hemisphere, many of the Member States are unable to pledge cash contributions to the Fund at this time,

RESOLVES:

1. To approve the regulations for the fund as proposed in document IICA/CE/Doc.136(86).

2. To encourage those Member States and permanent observer countries which are able to pledge cash contributions to the Fund to do so.
3. To encourage those Member States and permanent observer countries who because of the present economic situation in the region are unable to pledge cash contributions to the Fund to provide such personnel, equipment, technology, and other goods and services in kind to the Fund in accordance with their capabilities.
4. To ask the Director General to present a progress report on this matter to the next meeting of the Committee.

IICA/CE/Res.60(VI-0/86)  
15 July 1986  
Original: Spanish

**RESOLUTION No. 60**  
**INTER-AMERICAN CONFERENCES ON AGRICULTURE**

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

CONSIDERING:

That in accordance with Resolution IICA/JIA/Res.101(III-0/85), a study was carried out to determine the advisability of maintaining the Inter-American Conferences on Agriculture;

That in accordance with Article 128 of the Charter of the OAS, a specialized conference, such as the Inter-American Conference on Agriculture, is held "when either the General Assembly of the Meeting of Consultation of Foreign Affairs so decides, on its own initiative or at the request of one of the Councils or Specialized Organizations,"

That Article 3.c. of the Rules of Procedure of the Board states that, to achieve its purposes, the Board is empowered to "propose to the General Assembly of the Organization of American States that Specialized Conferences be held to discuss special technical matters and matters of technical cooperation falling within the purview of the Institute,"

That the Inter-American Conferences on Agriculture are the forum for high level political authorities from the Member States periodically to examine common problems affecting the agricultural sector;

That the Seventh and Eighth Conferences recommended holding the Inter-American Conferences on Agriculture every four years, in conjunction with the meetings of the Inter-American Board of Agriculture;

That the Executive Committee, at its Fourth and Fifth Regular Meetings, recommended that the IABA hold the Ninth Inter-American Conference in 1987, in conjunction with the Fourth Regular Meeting of the Inter-American Board of Agriculture; and

That it would be advisable for the Ninth Inter-American Conference on Agriculture to study the difficulties faced by the region in view of the problems of international trade and price policy,

**RESOLVES:**

To recommend to the Inter-American Board of Agriculture:

- a. To continue holding the Inter-American Conference on Agriculture.
- b. To request the Sixteenth General Assembly of the OAS, in accordance with the Charter of the OAS and Article 3.c. of the Rules of Procedure of the Board, to convene the Ninth Inter-American Conference on Agriculture, to be held in October, 1987, in conjunction with the Fourth Regular Meeting of the IABA, so as to facilitate the holding of the Conference.
- c. To authorize the Director General to procure financing for the Conference and to begin organizing it.
- d. To approve, as the topic for the Conference, "Agricultural Modernization, International Agricultural Trade and Price Policy in the Framework of Regional Integration under Present International Conditions."

IICA/CE/Res.61(VI-0/86)  
15 July 1986  
Original: English

RESOLUTION No.61  
PROPOSED PROCEDURAL AMENDMENTS TO THE RULES OF PROCEDURE  
OF THE EXECUTIVE COMMITTEE

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

CONSIDERING:

That Article 42 of the Rules of Procedure of the Executive Committee provides that the regular and special meeting of the Executive Committee shall include an inaugural session, a preparatory session, such plenary sessions as required, and a closing session;

That Article 47 specifies that the preparatory session must follow the inaugural session;

That Article 48 states that agreements reached in the preparatory session are to be formally approved at the first plenary session; and

That the experience of the Executive Committee at its Sixth Regular Meeting has proven that the work of the Committee can be expedited by holding the preparatory session prior to the inaugural session and by approving in the inaugural session the agreements reached among the members in the preparatory session,

RESOLVES:

1. To recommend to the Inter-American Board of Agriculture in its Third Special Meeting, that it amend Article 47 of the Rules of Procedure of the Executive Committee by replacing in the first line of that Article the word "following" with the words "prior to," so that it states"

Article 47" immediately prior to the inaugural session of the meeting of the committee....

2. To recommend to the Inter-American Board of Agriculture in its Third Special Meeting that it amend Article 48 by replacing in the last line of that article the words "first plenary" with the word "inaugural," so that it states:

Article 48: The agreement reached at the preparatory session shall be formally endorsed at the inaugural session of the meeting.

IICA/CE/Res.62(VI-0/86)  
15 July 1986  
Original: English

RESOLUTION No. 62  
GEOGRAPHIC DISTRIBUTION OF PERSONNEL

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

HAVING SEEN:

Statistics on the distribution of the Institute's personnel by nationality and category as set out in the 1985 Annual Report,

CONSIDERING:

That Article 36 of the Rules of Procedure of the General Directorate provides that staff members shall be appointed taking into account, inter alia, "the need for staff members to be selected with a view to as broad a geographical representation as possible among nationals of the Member States...,"

RESOLVES:

1. To reiterate the commitment of the Member States towards achieving the objective of obtaining a broad geographic representation of staff members.
2. To instruct the General Directorate to continue taking the appropriate measures to assure that a broad geographic representation of staff members from the Member States is achieved.



IICA/CE/Res.63(VI-0/86)  
15 July 1986  
Original: English

RESOLUTION No. 63

DELEGATION OF AUTHORITY TO APPROVE AMENDMENTS TO ADMINISTRATIVE  
REGULATIONS WHICH DO NOT REQUIRE  
ADDITIONAL EXPENDITURES FOR THE INSTITUTE

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

CONSIDERING:

That Article 2.j of the Rules of Procedure of the Inter-American Board of Agriculture authorizes the Board to approve the Rules of procedure of the Board, Executive Committee, and General Directorate, and the Staff Rules and Financial Rules of the General Directorate;

That although Article 4 of the Board's Rules of Procedure prohibits the delegation by the Board of its function of approving the Rules of Procedure of the Board, Executive Committee, and General Directorate, it does not prohibit the Board from delegating its function of approving the Staff Rules and Financial Rules of the General Directorate;

That many of the administrative provisions in the staff rules and the Rules of Procedure of the General Directorate are procedural and do not have budgetary implications;

That in the past, the Board has been required to devote an inordinate amount of its time to reviewing such administrative provisions; and

That experience with the implementation of the Staff Rules which went into effect on January 1, 1986 has shown that it would be advisable for the Director General to begin a process of revision and adjustment of those rules so that they will be more responsive to staff and management concerns;

**RESOLVES:**

To recommend to the Inter-American Board of Agriculture that it delegate to the Director General its authority to approve amendments to the Staff Rules, subject to the following conditions:

- a. Such delegation shall be limited to those provisions of the Staff Rules which would not imply additional expenditures for the Institute, and
- b. Such amendments as are approved by the Director General pursuant to this delegation shall be presented to the next meeting of the Executive Committee for its information.
- c. Such delegation shall expire on the date of the inaugural session of the Seventh Regular Meeting of the Executive Committee.

IICA/CE/Res.64(VI-0/86)  
16 July 1986  
Original: Spanish

RESOLUTION No. 64  
PROPOSED MODIFICATIONS TO THE CHARTER OF CATIE

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.141(86), "Proposed Modifications to the Contract between the Government of Costa Rica and IICA on the Tropical Agriculture Research and Training Center,"

CONSIDERING:

That the Inter-American Board of Agriculture, in its Third Regular Meeting, sitting as the Assembly of the Tropical Agriculture Research and Training Center (CATIE), adopted resolution no. 2, entrusting the Director General of IICA and the Director of CATIE, in consultation with CATIE's member countries, to jointly analyze the contract for the creation of the Center, the modifications thereto proposed, and IICA-CATIE relations in general; and

That in compliance with this request, the Fifth Special Meeting of the Council of Directors of CATIE unanimously approved resolution no. 1/86-5RECD, to accept and approve the text of modifications to the CATIE charter,

RESOLVES:

To recommend to the Inter-American Board of Agriculture that it approve the modifications to the CATIE Charter, as contained in document IICA/CE/Doc.141(86), with the changes agreed to in document IICA/CE/Doc. 141(86)add.

IICA/CE/Res.65(VI-0/86)  
16 July 1986  
Original: Spanish

RESOLUTION No. 65

RESOURCE ALLOCATION TO PROVIDE TECHNICAL  
ASSISTANCE TO ADDRESS URGENT PROBLEMS AND  
EMERGENCY TASKS

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

HAVING SEEN:

Statements by several delegations regarding the advisability of creating a special fund designed to address urgent problems and emergency tasks that arise in the Member States, within the framework defined by the new Medium Term Plan for the period 1987-1991, so as to include a provision in the budget for 1987 and the following years,

CONSIDERING:

That this initiative presupposes a prior study to precisely define its objectives, sources of funding, forms of operation, and procedures for implementation; and

That presently there exists in the Institute a contingency budget item designed to address these kinds of problems, and which has been of great service to the Member States,

RESOLVES:

1. To entrust the Director General to examine the feasibility of designating funds to address urgent problems and emergency tasks within the framework of the programs defined in the Medium-Term Plan for the 1987-1991 period.
2. To request the Director General to present his findings to the Member States at the special meeting of the Board to be held in Mexico in October 1986.

IICA/CE/Res.66(VI-0/86)  
16 July 1986  
Original: Spanish

RESOLUTION No. 66

THE PARTICIPATION OF WOMEN IN THE RURAL DEVELOPMENT PROCESS

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.135(86)rev.1, "The Participation of Women in the Rural Development Process,"

CONSIDERING:

That the Third Regular Meeting of the Inter-American Board of Agriculture adopted resolution IICA/JIA/Res.63(III-0/85), authorizing the Director General to allocate up to US\$50,000 for the preparation of a project on the participation of women in the rural development process; and

That document IICA/CE/Doc.135(86)rev.1, submitted by the Director General, is an appropriate means of promoting actions to carry out projects that will encourage the participation of women in the economic and social process.

/ RESOLVES:

1. To approve the proposal of the Director General contained in document IICA/CE/Doc.135(86)rev.1, as well as the budgetary distribution of resources, allocated in resolution IICA/JIA/Res.63(III-0/85).
2. To urge the Member States to broaden actions for encouraging the participation of women in rural development, in consonance with the objectives and scope of document IICA/CE/Doc. 135(86)rev.1.
3. To entrust the Director General to conduct immediate actions for coordination and support with international organizations (FAO, IDB, IBRD, AID, IACW, etc.) in efforts to increase the level of effective participation of women in the programs outlined in IICA's 1987-1991 Medium Term Plan.

IICA/CE/Res.67(VI-0/86)  
16 July 1986  
Original: Spanish

RESOLUTION No. 67

EMERITUS STATUS FOR MR. JOSE ALBERTO TORRES

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

CONSIDERING:

That Mr. José Alberto Torres has devoted much of his professional life to the service of the Inter-American Institute for Cooperation on Agriculture, where he has occupied important positions and has discharged them successfully, capably and with great dedication, and

That Mr. José Alberto Torres fulfills all the requirements established in Article 13 of the Rules of Procedure of the General Directorate, for achieving the status of "Emeritus,!"

RESOLVES:

To recommend to the Inter-American Board of Agriculture to grant Mr. José Alberto Torres the title of IICA "Emeritus," with all the rights and privileges it entails.

**Name:** José Alberto Torres

**Nationality:** Costa Rican

**Specialization:** Soil and Agricultural Production

**University Studies:** 1944 - Agronomist, University of Costa Rica

1947-1948 - In-service training in soils and forestry, United States Department of Agriculture

1950 - International Graduate Course on Soils, University of Chile

**Prior Experience:** 1948-1955 - Head of Soils Department, Ministry of Agriculture

1955-1957 - Director General of Agriculture and Livestock

1955-1957 - Professor of Soils, Agronomy Department, University of Costa Rica

1957-1961 - Director of OIRSA

**Experience at IICA:** 1961-1972 - Regional Director for the Northern Zone

1972-1973 - Director of Official Relations

1973-1978 - Coordinator of IICA's Plan of Action in Costa Rica

1978-1979 - Director of Cooperative Projects

1979-1982 - Director of Multizonal Projects

1982-1986 - Assistant Deputy Director General for Operations

## Major Publications:

TORRES, J.A. Estudio de suelos en Costa Rica. In Reunión Interamericana de Edafología. México, D.F. 1955

\_\_\_\_\_. Las tierras centroamericanas. In Reunión sobre Conservación Humana en Centroamérica. Guatemala, Guatemala, 1965

\_\_\_\_\_. Coordinación de la investigación, extensión y enseñanza agrícola en Centroamérica. In Twelfth Meeting of the PCCMCA. Nicaragua, 1966.

\_\_\_\_\_. Coordinación e integración de la investigación agropecuaria en Centroamérica. Mimeograph, 14 p. 1968.

\_\_\_\_\_. La investigación y la extensión agrícola en Centroamérica. In Eighteenth Meeting of the PCCMCA. San Salvador, El Salvador, 1977.



IICA/CE/Res.68(VI-0/86)  
16 July 1986  
Original: Spanish

RESOLUTION No. 68  
EMERITUS STATUS FOR MR. JOSE IRINEU CABRAL

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

CONSIDERING:

That Mr. José Irineu Cabral has devoted much of his professional life to the service of the Inter-American Institute for Cooperation on Agriculture, where he has occupied important positions and has discharged them successfully, capably and with great dedication, and

That Mr. José Irineu Cabral fulfills all the requirements established in Article 13 of the Rules of Procedure of the General Directorate, for achieving the status of "Emeritus,"

RESOLVES:

To recommend to the Inter-American Board of Agriculture to grant Mr. José Irineu Cabral the title of IICA "Emeritus," with all the rights and privileges it entails.

CURRICULUM VITAE

**Name:** José Irineu Cabral

**Nationality:** Brazilian

**Specialization:** Economics, Agricultural Extension

**University Studies:** 1948 - Law Degree, University of Brazil  
 1956 - Degree of Economics, Colegio de Economistas, Brazil  
 1950-1960 Specialized courses in Extension

**Positions held outside of IICA:** 1948 - Director of Agricultural Information, Ministry of Agriculture, Brazil  
 1952 - Director of Agricultural Extension (ABCAR), Brazil  
 1960 - Cabinet Director of the Ministry of Agriculture, Brazil

**Positions held in IICA:** 1962 - IICA Representative "ad-honorem" in Brazil  
 1964 - Head of IICA/Brazil Program  
 1965-1966 IICA Representative in CIDA, Washington  
 1972 - IICA representative (Director) IICA Office in Brazil  
 1984 - Separated from IICA on May 1, 1984

**Held the following positions while employed with IICA, and with the permission of the Director General:** 1966-1972 Director of the Agricultural Division, IDB, Washington  
 1973-1980 President of EMBRAPA/Brazil

IICA/CE/Res.69(VI-0/86)  
14 July 1986  
Original: Spanish

RESOLUTION No. 69

DATE OF THE THIRD SPECIAL MEETING OF THE  
INTER-AMERICAN BOARD OF AGRICULTURE

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

CONSIDERING:

That the Inter-American Board of Agriculture, at its Third Regular Meeting, approved resolution No. 72, to hold a special meeting of the Board in Mexico in 1986,

That a date must be set for the Third Special Meeting of the Inter-American Board of Agriculture of IICA, so that the call to the meeting can be issued, and

That the Director General recommends Executive Committee approval for holding the Third Special Meeting of the Inter-American Board of Agriculture from October 27-30, 1986,

RESOLVES:

1. To hold the Third Special Meeting of the Inter-American Board of Agriculture of IICA in Mexico from October 27-30, 1986.
2. To entrust the Director General to issue the call to the meeting and invite Member States and observers, in compliance with the Rules of Procedure.

IICA/CE/ Res.70(VI-0/86)  
16 July 1986  
Original: Spanish

RESOLUTION No. 70  
PROVISIONAL AGENDA OF THE THIRD SPECIAL MEETING OF THE  
INTER-AMERICAN BOARD OF AGRICULTURE

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

CONSIDERING:

That the Inter-American Board of Agriculture, at its Third Regular Meeting, (IICA/JIA/Res.72(III-0/85)) agreed to convene a special meeting of the Inter-American Board of Agriculture in Mexico in 1986 for the purposes of studying and approving the 1987-1991 Medium-Term Plan;

That Article 29 of the Rules of Procedure of the Inter-American Board of Agriculture establishes that the provisional agenda of a special meeting of the Board shall contain:

- a. Any item or items accepted for study when convocation of the special meeting was approved; and
- b. Any items proposed by the Committee, following consultation with the Director General;

That the Director General has submitted document IICA/CE/Doc.144(86), "Provisional Agenda of the Third Special Meeting of the Inter-American Board of Agriculture," for consideration by the Committee,

RESOLVES:

To approve the Provisional Agenda of the Third Special Meeting of the Inter-American Board of Agriculture, IICA/CE/Doc.144(86), as presented by the Director General.

IICA/CE/ Res.71(VI-0/86)  
14 July 1986  
Original: Spanish

RESOLUTION No. 71

DATE AND PLACE OF THE SEVENTH REGULAR MEETING  
OF THE EXECUTIVE COMMITTEE

The EXECUTIVE COMMITTEE, at its Sixth Regular Meeting,

CONSIDERING,

That it is necessary to set the date and site of the Seventh Regular Meeting of the Executive Committee,

That in accordance with Article 19 of the Rules of Procedure of the Executive Committee, this governing body must hold a regular meeting annually, and

That in accordance with Article 22, if no site for the meeting is offered by one of the Member States, the meeting will be held at the Central Office of the Institute,

RESOLVES,

1. To hold the Seventh Regular Meeting of the Executive Committee at the Central Office of the Institute's General Directorate in San Jose, Costa Rica from July 19-24, 1987.
2. To charge the Director General to issue the call to the meeting and invite the Member States and other participants, in compliance with the Rules of Procedure.

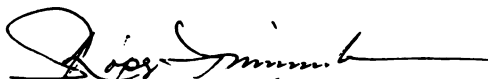
SIGNING OF THE FINAL REPORT  
OF THE SIXTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

In compliance with the provisions of Article 91 of the Rules of Procedure of the Executive Committee the Final Report of the Sixth Regular Meeting of the Executive Committee is hereby signed at 17:00 hours on the seventeenth day of July of the year nineteen hundred eighty-six, in the Central Offices of the Inter-American Institute for Cooperation on Agriculture.

This Final Report is submitted in English, Spanish, French and Portuguese with all versions being authentic and of equal validity.

The Secretary shall file the original texts in the archives of the Inter-American Institute for Cooperation on Agriculture, and the General Directorate shall send copies of the official version of this report to the Governments of the Member States, the Permanent Observers of the Institute and other participants in the meeting.

San Isidro de Coronado, San Jose, Costa Rica



Julio López  
Vice-Chairperson of the Sixth  
Regular Meeting of  
the Executive Committee



Martin E. Piñeiro  
Director General

**REPORT OF THE CREDENTIALS COMMITTEE OF THE  
SIXTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE**





REPORT OF THE CREDENTIALS COMMITTEE OF THE SIXTH  
REGULAR MEETING OF EXECUTIVE COMMITTEE

In compliance with the provisions of Article 50 of the Rules of Procedure of the Executive Committee, this Committee designated a Credentials Committee for the Sixth Regular Meeting, composed of the Delegates from Brazil, Chile, Haiti, and Saint Lucia.

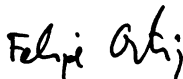
The Committee examined the Credentials presented by the Delegates of the Member States on the Executive Committee: Brazil, Canada, Chile, Guyana, Haiti, Honduras, Mexico, Nicaragua, Panama, Peru, Saint Lucia and Uruguay, and found that they were in order

This Record is hereby signed in agreement in San Jose, Costa Rica, on July 15, 1986.




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Fausto Orlando Campello Coelho  
Representative of Brazil




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Felipe Ortiz Rojas  
Representative of Chile




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Antoine Mathelier  
Representative of Haiti




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Ira D'Auvergne  
Representative of Saint Lucia



## **AGENDA**



IICA/CE/Doc.130(VI-0/86)rev.2  
 13 July 1986  
 Original: Spanish

**AGENDA**

	Doc. No.
1. Work Schedule	IICA/CE/Doc.131(86)
2. Financial Report and Report of the External Auditors	IICA/CE/Doc.132(86)
3. Comments of the Director General on the Report of the External Auditors	IICA/CE/Doc.133(86)
4. Annual Report 1985	(no number)
5. Report on compliance with the Resolutions of the Third Regular Meeting of the Board and Fifth Regular Meeting of the Executive Committee	IICA/CE/Doc.134(86)
6. Proposal Regarding the Rules for the Simon Bolivar Special Fund for Agricultural Development	IICA/CE/Doc.136(86)
7. Report on the Inter-American Conferences on Agriculture	IICA/CE/Doc.140(86)
8. Date and Site of the Seventh Regular Meeting of the Executive Committee	IICA/CE/Doc.142(86)
9. Date of the Third Special Meeting of the Board	IICA/CE/Doc.143(86)
10. Provisional Agenda of the Third Special Meeting of the Board	IICA/CE/Doc.144(86)
11. Report on Positions of Trust, Proposed Changes to the Rules of Procedure of the General Directorate and to the Staff Rules	IICA/CE/Doc.139(86)rev.

- |   |                          |
|---|--------------------------|
| 12. 1987-1991 Medium Term Plan  | IICA/CE/Doc.137(86)      |
| 13. Changes to the 1987 Quota Program Budget  | IICA/CE/Doc.138(86)      |
| 14. The Participation of Women in the Rural Development Process   | IICA/CE/Doc.135(86) rev. |
| 15. Proposed Modifications to the Contract between the Government of Costa Rica and IICA on the Tropical Agriculture Research and Training Center (CATIE) | IICA/CE/Doc.141(86)      |
| 16. Changes to the Proposed Amendments to the Charter of CATIE, agreed to by a Committee of the Executive Committee                                       | IICA/CE/Doc.141(86)add.  |
| 17. Emeritus Status   | (no number)              |

**LIST OF PARTICIPANTS**





LISTA DE PARTICIPANTES  
LIST OF PARTICIPANTS  
LISTE DES PARTICIPANTS

Estados Miembros del IICA integrantes del Comité Ejecutivo  
Member States of IICA on the Executive Committee  
Estados Membros do IICA participantes do Comité Executivo  
Etats Membres de l'IICA qui siègent au Comité Exécutif

BRASIL/BRAZIL

**Titular/Regular/Titulaire:**

Silmar Pereira Rodrigues  
 Diretor da Divisão Técnica  
 Coordenação de Assuntos Internacionais  
 de Agricultura - CINGRA  
 Ministério da Agricultura  
 Esplanada dos Ministérios  
 Bloco "D", 6o. Andar, Sala 622  
 70.043 Brasília, D.F.

**Suplente/Alternate/Suppléant:**

Fausto Orlando Campello Coelho  
 Primeiro Secretário  
 Ministério das Relações Exteriores  
 Esplanada dos Ministérios  
 Brasília, D.F.

CANADA

**Titular/Regular/Titulaire:**

F. Warren J. Major  
 Acting Director General  
 International Programs Branch  
 Department of Agriculture  
 Sir John Carling Building  
 Ottawa, Ontario K1H 0C5

**Suplentes/Alternates/Suppléants:**

Percy Abols  
 Alternate Permanent Observer  
 Mission of Canada to the OAS  
 2450 Massachusetts Ave., N.W.  
 Washington, D.C. 20008  
 U.S.A.

Sherry Greaves  
 Primer Secretario  
 (Cooperación)  
 Embajada de Canadá en Costa Rica  
 Apartado 105-05  
 San José

**CHILE/CHILI****Titular/Regular/Titulaire:**

Felipe Ortíz Rojas  
 Subdirector  
 Oficina de Planificación Agrícola (ODEPA)  
 Ministerio de Agricultura  
 Calle Teatinos 40, 8o. Piso  
 Santiago

**Suplente/Alternata/Suppléant**

Rafael Puelma C.  
 Tercer Secretario  
 Embajada de Chile  
 Apartado 10.102  
 San José

**GUYANA/GUIANA/GUYANE****Titular/Regular/Titulaire:**

Robert Corbin  
 Deputy Prime Minister  
 and Minister of Agriculture  
 P.O. Box 1001  
 Georgetown

**Suplente/Alternate/Suppléant:**

Fitz Dorway  
 Permanent Secretary  
 Ministry of Agriculture  
 Takuba Lodge  
 254 South Road & New Garden Street  
 Georgetown

**HAITI****Titular/Regular/Titulaire:**

Antoine Mathelier  
 Secrétaire d'Etat  
 Ministère de l'Agriculture,  
 des Ressources Naturelles et  
 Développement Rural  
 Port-au-Prince

**HONDURAS****Titular/Regular/Titulaire:**

Roberto Villeda Toledo  
 Asesor del Ministro de Recursos  
 Naturales  
 Ministerio de Recursos Naturales  
 Tegucigalpa

**MEXICO/MEXIQUE****Titular/Regular/Titulaire:**

Carlos Vidali  
 Director General de Asuntos  
 Internacionales  
 Secretaría de Agricultura y Recursos  
 Hidráulicos  
 México, D.F.

**Suplentes/Alternates/Suppléants:**

Guadalupe Belloc  
 Subdirectora de Organismos Regionales  
 y Autónomos  
 Secretaría de Agricultura y Recursos  
 Hídricos  
 México, D.F.

Angel Omar Flores Hernández  
 Consejero Regional Agropecuario y Forestal  
 Embajada de México en Costa Rica  
 Apartado 10.107  
 San José

Evangelina Beltrán  
 Jefe del Departamento de Organismos Regionales  
 Secretaría de Agricultura y Recursos  
 Hídricos  
 México, D.F.

Víctor Hugo Ramírez Lavalle  
 Primer Secretario  
 Embajada de México en Costa Rica  
 Apartado 10.107  
 San José

**NICARAGUA****Titular/Regular/Titulaire:**

Julio López  
 Director General del Programa  
 Alimentario Nacional  
 Ministerio de Desarrollo Agropecuario  
 y Reforma Agraria  
 Managua

**PANAMA****Titular/Regular/Titulaire:**

Luis Olmedo Castillo Sosa  
 Vice-Ministro de Desarrollo Agropecuario  
 Ministerio de Desarrollo Agropecuario  
 Panamá

**Suplentes/Alternates/Suppléants:**

Alexis Calderón Peñaloza  
 Representante Permanente de Panamá  
 ante el CATIE y el IICA  
 Consejero Agrícola  
 Embajada de Panamá en Costa Rica  
 Apartado Postal 94  
 San José

Jorge Mendieta  
 Asesor  
 Dirección de Recursos Naturales Renovables  
 Apartado Postal 2016  
 Paraíso - Ancón  
 Panamá

**PERU/PEROU****Titular/Regular/Titulaire:**

Oscar Zubizarreta Aranda  
 Diputado Nacional  
 Congreso Nacional  
 Cámara de Diputados  
 Lima

**Suplentes/Alternates/Suppléants:**

Héctor Matallana  
 Consejero  
 Embajada de Perú en Costa Rica  
 Apartado 4248  
 San José

María del Pilar Castro Barreda  
 Tercera Secretaria  
 Encargada de la Sección Consular  
 Embajada de Perú en Costa Rica  
 Apartado 4248  
 San José

SANTA LUCIA/SAINT LUCIA/SAINTE-LUCIE**Titular/Regular/Titulaire:**

Ira D'Auvergne  
 Minister of Agriculture, Lands, Fisheries  
 and Cooperatives  
 Ministry of Agriculture, Lands, Fisheries,  
 and Cooperatives  
 Mancel Street  
 Castries

**Suplente/Alternate/Suppléant:**

Andrew Satney  
 Marketing Specialist  
 Ministry of Agriculture, Lands, Fisheries  
 and Cooperatives  
 Mancel Street  
 Castries

URUGUAY/URUGUAI**Titular/Regular/Titulaire:**

Pedro Olmos  
 Subdirector General  
 Ministerio de Ganadería, Agricultura  
 y Pesca  
 Montevideo

**Suplente/Alternate/Suppléant:**

Antonio Entenza Martins  
 Consejero  
 Embajada de la República Oriental  
 de Uruguay en Costa Rica  
 Apartado 3448  
 San José

Estados Miembros del IICA no integrantes del Comité Ejecutivo  
Member States of IICA not on the Executive Committee  
Estados Membros do IICA não participantes do Comitê Executivo  
Etats Membres de l'IICA qui ne siègent pas au Comité Exécutif

ARGENTINA/ARGENTINE

**Titular/Regular/Titulaire:**

Edgardo R. Moscardi  
 Asesor del Secretario de Agricultura  
 Ganadería y Pesca  
 Secretaría de Agricultura, Ganadería  
 y Pesca  
 Buenos Aires

BOLIVIA/BOLIVIE

**Titular/Regular/Titulaire:**

S.E. Raúl Lema Pelaez  
 Embajador Extraordinario y Plenipotenciario  
 de Bolivia en Costa Rica  
 Embajada de Bolivia  
 San José

**Suplente/Alternate/Suppléant:**

Fernando Calderón  
 Primer Secretario  
 Embajada de Bolivia en Costa Rica  
 San José

COLOMBIA/COLOMBIE

**Titular/Regular/Titulaire:**

S.E. Gil Miller Puyo Jaramillo  
 Embajador Extraordinario y Plenipotenciario  
 de Colombia en Costa Rica  
 Embajada de Colombia  
 Apartado 3154  
 San José

COSTA RICA**Titular/Regular/Titulaire:**

Ana Cecilia Armijo Carmona  
Asesora del Ministro  
Ministerio de Agricultura y Ganadería  
San José

**Suplente/Alternate/Suppléant:**

Virginia Sancho Alpizar  
Organismos Internacionales  
Ministerio de Relaciones Exteriores y  
Culto  
San José

ECUADOR/EQUADOR/EQUATEUR**Titular/Regular/Titulaire:**

S.E. Jorge Lasso Cásares  
Embajador Extraordinario y Plenipotenciario  
de Ecuador en Costa Rica  
Embajada de Ecuador  
San José

EL SALVADOR**Titular/Regular/Titulaire:**

Ernesto Soto Gómez  
Director de Planificación Sectorial  
Ministerio de Agricultura y Ganadería  
San Salvador

ESTADOS UNIDOS/UNITED STATES/ETATS-UNIS**Titular/Regular/Titulaire:**

Ambassador Richard T. McCormack  
Permanent Representative  
US Permanent Mission to the OAS  
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Washington, D.C. 20520  
U.S.A.



**Suplentes/Alternates/Suppléants:**

Max Witcher  
 Director  
 International Organization Affairs  
 Office of International Cooperation  
 and Development  
 Department of Agriculture  
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Owen B. Lee  
 Alternate Representative  
 US Permanent Mission to the OAS  
 Department of State  
 Washington, D.C. 20250

Donald E. J. Stewart  
 Alternate Representative  
 US Permanent Mission to the OAS  
 Department of State  
 Washington, D.C. 20250

**GUATEMALA****Titular/Regular/Titulaire:**

Carlos Alberto Argueta  
 Primer Secretario y Cónsul  
 de Guatemala en Costa Rica  
 Embajada de Guatemala  
 Apartado 328  
 San José

**JAMAICA/JAMAÏQUE****Titular/Regular/Titulaire:**

Lester Boyne  
 Acting Director of Planning and Policy  
 Ministry of Agriculture  
 Hopa Gardens  
 P.O. Box 480  
 Kingston 6

PARAGUAY/PARAGUAI

**Titular/Regular/Titulaire:**

Alcida Lichi de Bejarano  
Cónsul de Paraguay en Costa Rica  
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Apartado 3536  
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REPUBLICA DOMINICANA/DOMINICAN REPUBLIC/REPUBLIQUE DOMINICAINE

**Titular/Regular/Titulaire**

Manuel Morales  
Encargado de Negocios  
Embajada de República Dominicana  
en Costa Rica  
Apartado Postal 1185, Centro Colón  
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SURINAME

**Titular/Regular/Titulaire:**

George Soerjoesing  
Permanent Secretary  
Ministry of Agriculture, Animal  
Husbandry and Fisheries  
Cultuurtuinlaan  
Paramaribo

VENEZUELA

**Titular/Regular/Titulaire:**

Hernán Calcurián  
Ministro Consejero  
Embajada de Venezuela en Costa Rica  
Apartado 10230  
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PAISES OBSERVADORES PERMANENTES  
PERMANENT OBSERVER COUNTRIES  
OBSERVATEURS PERMANENTS

COREA/KOREA/COREIA/CORÉE

In Seh Myung  
Consejero  
Embajada de Corea en Costa Rica  
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Michel Ribard  
Coordinador del Programa de Cooperación  
Francesa en América Central  
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San José, Costa Rica

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Kiyoshi Iijima  
Segundo Secretario  
Embajada de Japón en Costa Rica  
Apartados 501 y 10145  
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Carlos Murillo  
Asistente de Asuntos Políticos y  
Económicos  
Embajada de Japón en Costa Rica  
Apartados 501 y 10145  
San José

ORGANISMOS DEL SISTEMA INTERAMERICANO  
AGENCIES OF THE INTER-AMERICAN SYSTEM  
ORGANISMOS DO SISTEMA INTERAMERICANO  
ORGANISMES DU SYSTEME INTERAMERICAIN

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808 17th Street, N.W.  
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CIM/IACW

Rosa Greñas Morales  
Representante de la Comisión Interamericana  
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Escuela de Historia  
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 Director  
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 Apartado 10166  
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OPS/PAHO

José Antonio Godoy  
 Consultor  
 Ministerio de Salud  
 San José

OBSERVADORES DE ORGANISMOS  
OBSERVERS FROM OTHER AGENCIES  
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IICA/CE/Doc.130(86)rev.2	Agenda
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IICA/CE/Doc.132(86)	Financial Report and Report of the External Auditors
IICA/CE/Doc.133(86)	Comments of the Director General on the Report of the External Auditors
IICA/CE/Doc.134(86)	Report on Compliance with the Resolutions of the Third Regular Meeting of the Board and Fifth Regular Meeting of the Executive Committee
IICA/CE/Doc.135(86)rev.	The Participation of Women in the Rural Development Process
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IICA/CE/Doc.137(86)	1987-1991 Medium Term Plan
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IICA/CE/Doc.139(86)rev.	Report on Positions of Trust, Proposed Changes in the Rules of Procedure of the General Directorate and the Staff Rules
IICA/CE/Doc.140(86)	Report on the Inter-American Conferences on Agriculture
IICA/CE/Doc.141(86)	Proposed Modifications to the Contract between the Government of Costa Rica and IICA on the Tropical Agriculture Research and Training Center (CATIE)
IICA/CE/Doc.141(86)add.	Changes to the Proposed Amendments to the Charter of CATIE, agreed to by a Committee of the Executive Committee
IICA/CE/Doc.142(86)	Date and Site of the Seventh Regular Meeting of the Executive Committee
IICA/CE/Doc.143(86)	Date of the Third Special Meeting of the Board
IICA/CE/Doc.144(86)	Provisional Agenda of the Third Special Meeting of the Board
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**APPENDICES**



ADDRESS BY THE DIRECTOR GENERAL OF IICA IN THE INAUGURAL SESSION  
OF THE SIXTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

Mr. President, distinguished Delegates, Mr. José Emilio Araujo, Director Emeritus, Ladies and Gentlemen:

I would like to begin by welcoming all of you to Costa Rica and to IICA Headquarters, which we refer to as the home of agriculture in the Americas; and by thanking you for being present at this meeting.

All of us here at IICA are at your service to ensure you have a pleasant stay at headquarters. We will work to make this Sixth Regular Meeting of the Executive Committee as productive and successful as possible.

The work of the Executive Committee is of special importance to the Institute. The Member States can use this opportunity to analyze closely IICA's operations, advise the Director General as to the countries' priorities for the Institute's future action and lay the groundwork for the upcoming meeting of the Inter-American Board of Agriculture in October.

This year's meeting of the Executive Committee holds a special significance. Two of the items on the agenda merit particular attention.

First, we have a proposed Medium Term Plan for the period 1987-1991. Through this instrument the Institute will define its priorities and modes of action for the next four years.

The proposed Medium Term Plan introduces important changes which we feel reflect changes taking place in the countries and the peculiarities of the present-day international scene. Most importantly, however, the proposal will serve to define new forms of technical cooperation and a new style of international organization.

The second item of special significance this year is the consideration of the proposal to amend the CATIE charter. The proposed text is the result of a process of discussion and dialogue characterized by a generous, constructive spirit of cooperation between CATIE's Member States and the Director of CATIE, and leading to a mutually acceptable agreement.

This is the first Executive Committee Meeting held by this administration, and we spared no effort in preparing the documents and organizing the meeting. I am certain, however, that several difficulties will probably arise during the course of the meeting; for this I ask your indulgence, with the assurance that we will work to find solutions to the best of our ability.

The high level delegations sent by the Committee's Member States and the participation of a number of the Institute's other Member States as observers clearly reflect the interest the countries have in IICA and the support they are providing this administration. For this much needed support we are grateful.

I would also like to take this opportunity to express my thanks to José Emilio Araujo, Director Emeritus, for his presence here. We are also looking forward to the arrival tomorrow of Armando Samper and Carlos Madrid, both Directors Emeritus. The advice of these three is always welcome. I would also like to thank Dr. John Spence, who chaired the Group of Six Experts, and who, through the group's report, had an important intellectual influence on the proposed Medium Term Plan which we will present at this meeting.

In conclusion, I wish to thank you once again for being here. We all hope this will be a very fruitful and effective meeting.

Thank you very much.

SPEECH BY THE DEPUTY PRIME MINISTER AND  
MINISTER OF AGRICULTURE OF GUYANA, MR. ROBERT CORBIN,  
IN THE CLOSING SESSION OF THE SIXTH REGULAR MEETING  
OF THE EXECUTIVE COMMITTEE

We are about to come to the end of a most productive, beneficial and successful meeting, which has been enhanced by perspective, by flexible, realistic and resolute chairmanship, and by a hard working and efficient secretarial service. Of significance, however, is the fact that all delegations adopted a constructive approach to the issues discussed and, despite differences in viewpoint, the persuasive mood led us to quick compromises which were generally acceptable and in the best interest of IICA.

It is precisely because of the high standards of excellence displayed during this meeting that I am gratified to be offered the opportunity to express a few thoughts at this time on behalf of all the delegates.

Since our arrival in this beautiful country a few days ago, we have been accorded the finest hospitality. Our reception at the airport, accommodations at the hotel, the facilities extended to us, the warmth of the Costa Rican people and their readiness to assist have all helped the visiting delegations feel very comfortable and at home. May I add we even received excellent service from the security personnel.

For this we owe a debt of gratitude to the government and the people of Costa Rica. On behalf of the members of the Executive Committee of IICA, I would like to convey our sincere thanks to them. Perhaps we can mandate the Director General to convey our appreciation to them formally.

I had no idea, having read over the formidable agenda which was before us, that the business of this meeting would be so quickly expedited without serious conflict or controversy. I do believe that I was not alone in these thoughts and that they were shared by other members and observers. The fact that this was achieved is due, in my opinion, to four factors.

First, I must acknowledge the excellent manner in which señor Carlos Vidali of Mexico presided over this meeting. He readily distinguished between disagreements of substance and those of style. He called to order those who talked too much, but not to inhibit our speech; rather, he identified when the discussions should be prolonged or cut short and acted on it. Most of all he had the ability to find a ready consensus. For his skillful chairmanship of this meeting, all of us would like to congratulate him.

Second, the detailed and methodical preparation for this meeting by the staff of IICA merits special mention. Our documentation was always in order and on time. Reports of proceedings were quickly available. The interpreters were always on the ball (I should say on the mike), facilitating effective communication. Personal matters, including travel and currency exchange arrangements were ably handled by charming staff who brought sunlight into what may have been a dull conference room. Our friends in the cafeteria tried to make us less productive in the afternoon by ensuring we tasted the best

Costa Rican cuisine for lunch. Recognizing their blunder, however, they remedied the situation by having coffee readily available to us at all times in the conference room. Generally the staff worked with quiet efficiency under pressure, and never faltered. This was seen by the evidence of the work which they presented before us here at this forum. I felt that all worked together in a special way, enhancing each other's performance, ensuring a very smooth and efficient conduct of this meeting. For this I think we as delegates would like to express special words of thanks to all of them and congratulate them for a job well done.

I do not think however, that we can conclude our remarks without saying a special word about the Director General, Dr. Piffeiro. It is he who in a relatively short space of time was able not only to change course in keeping with the wishes of member governments, but also to inspire confidence in the participants of this meeting. His lucid and methodical explanations of the Medium Term Plan and other issues which arose did a great deal to avoid what may have been seen as serious contradictions and controversies. His careful presentations and clear understanding of our wishes did much to expedite the work of this meeting.

Most important, I think, we need to congratulate ourselves. The approach adopted by all participants in this meeting seemed to demonstrate a common desire on the part of all the governments and people of Latin America to address the problems facing agricultural development in the region. It also reflected the desire to see IICA play a more dynamic role in ensuring that these problems are solved and that genuine economic development can take place.

I am sure we leave this meeting fully satisfied that, with the directions IICA has adopted at this meeting, the future of agricultural development in our region is assured. We believe that the ultimate beneficiaries, the farmers, will see some direct results of our efforts here. So I would like to thank all the Delegates who adopted a very constructive approach in this meeting and accepted compromise so that we could conclude our business in a most efficient manner, and all those who were behind the scenes, who contributed very significantly. I am sure we owe them a debt of gratitude, and although we do not know all their names, I trust that the Director General and his staff will see it fit to convey our sincere thanks and congratulations to them.

So on behalf of all the delegates here at this meeting, we wish IICA well. We hope that Mr. Piffeiro will take the bull by the horns (I'm told it is not an unknown term in Argentina) and grapple with the task which is before him and when we meet again, either at the Inter-American Board of Agriculture or at the next Executive Committee meeting, we will only be showering bouquets on him for a job well done. Obrigado, merci beaucoup, muchas gracias, thank you very much.



CLOSING SPEECH BY THE DIRECTOR GENERAL OF IICA  
IN THE SIXTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

Mr. President, Distinguished Delegates, Ladies and Gentlemen. Once again I would like to thank all of you for participating in this Executive Committee Meeting and for the spirit of amicability, efficiency, and the constructiveness displayed by the delegations during the course of the meeting. I have no doubt that the decisions and suggestions made at this meeting are of lasting importance and will help guide the Institute's line of action. I believe that the agreements and recommendations made here will shape the nature of the Institute and its work for many years to come.

I would like to emphasize my earlier remarks that we have dedicated the first four months of our tenure to what we consider the first stage of a process: a stage characterized by three or four functions. A large part of the Institute's facilities and energy were devoted to preparing the Medium Term Plan. It is our hope that through this exercise we were able to interpret accurately the instructions that the delegations and the Board had addressed to the General Directorate, regarding the Institute's future, its priorities, its organization, and its relationships with the countries. At the same time, we sought to consolidate the ideas of the Institute's own people concerning IICA's organization and operations.

The second important stage was to begin several processes of change, especially at headquarters, regarding technical and managerial personnel as well as organization, and most importantly, internal procedures for decision making.

I believe that the decisions made at this Committee meeting reveal a clear and precise plan of action with which to begin the third stage next month. The discussions held during the course of the meeting provide an explicit mandate to proceed carefully during this third stage, always within the limits that our regulations place on the authority of the Director General and of the Executive Committee. In this framework we can begin decisively and with assurance to adopt prudent measures for implementing the main ideas contained in the Medium Term Plan and the recommendations emanating from the delegations during the course of this Committee meeting.

The delegations from the countries will play an important role during this new stage. First they must evaluate the main projects and activities currently underway, they must reassess them to determine if said projects and activities are in line with the priorities of the new Plan, which will be fully implemented after the meeting of the Board in October; they must begin to analyze, select and reorder these projects.

The second task is to regain the initiative for developing important new ideas that will generate major new projects, with due consideration of the priorities established during the Committee's discussions. These projects must have a real impact, and thus typify IICA action, and they must be truly useful for attaining the countries' development objectives. I believe that this is

the way to conduct the transition between the outgoing Medium Term Plan and the beginning of the new Medium Term Plan to be fully implemented upon approval by Inter-American Board of Agriculture, in October.

I would like to conclude these brief words, and the meeting, by thanking the Chairperson, who is not present, through the Mexican Delegation of which he is a member. He conducted a very efficient meeting, making it possible to conclude one day ahead of schedule. The Chair's performance was effective, fair, and as the Delegate from Guyana mentioned earlier, perceptive.

I would also like to congratulate the Secretariat, and in particular all of the people temporarily called to support this meeting, the translators, the writers of resolutions and minutes, and all of the many people who helped. It is very easy to forget how many people must work very efficiently and do their best in order for a meeting of this scope to be successful.

I would like to conclude by thanking the acting Chairperson, even though he has presided only a short time, and to say goodbye with the hope of seeing you in Mexico for the upcoming meeting of the Inter-American Board of Agriculture.

Thank you.

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- 11     **Fifteenth Annual Meeting of the Board of Directors – Washington, D.C., May 6 to 12, 1976**  
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- 12\* Simon Bolivar Fund – Rules and Regulations  
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- 13\* Sixteenth Annual Meeting of the Board of Directors – Santo Domingo,  
Dominican Republic, May 11 to 19, 1977  
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- 14\* Seventh Inter-American Conference on Agriculture – Tegucigalpa,  
Honduras, September 5 to 10, 1977  
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- 18 Nineteenth Annual Meeting of the Board of Directors – Mexico, D.F.,  
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- 19 Principal Resolutions of the Board of Directors. Washington, D.C.  
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- 20 First Special Meeting of the Inter-American Board of Agriculture – San  
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- 21 Eighth Inter-American Conference on Agriculture – Santiago, Chile,  
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- 22rev. Base Documents: Convention on the Inter-American Institute for  
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ate  
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- 23 Resolutions adopted by the Board of Directors of the Inter-American Institute of Agricultural Sciences and Still in Force (1984 – English, Spanish, French and Portuguese)
- 24 First Regular Meeting of the Executive Committee and the Inter-American Board of Agriculture – San Jose, Costa Rica, June 9 to 12, 1981 and Buenos Aires, Argentina, August 7 to 13, 1981 (English and Spanish)
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- 31 Fifth Regular Meeting of the Executive Committee – San Jose, Costa Rica, July 29 to August 2, 1985 (English, Spanish, French and Portuguese)
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The Institute is an agency of the inter-American system, specialized in agriculture. It was created by the Governments of the Americas for the purpose of encouraging, promoting and supporting the efforts of the Member States to attain agricultural development and well-being for their rural populations. Originally called the Inter-American Institute of Agricultural Sciences, IICA was founded on October 7, 1942. It was reorganized and given its present name in a Convention that was opened to the signature of the American States on March 6, 1979 and went into effect in December, 1980.

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